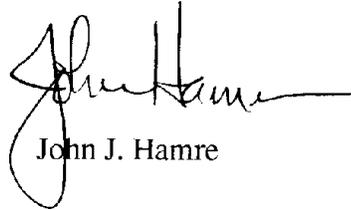


This effort will be worked separately, but in conjunction with the currently established Central Contractor Registration Overarching Integrated Product Team (OIPT). The OIPT is already working the issues in the DoD Procurement and Finance functional areas related to the use of the DUNS number to identify DoD contractors and to electronically pay them.

I request your full cooperation in supporting this plan. In approximately two weeks from the date of this memorandum, I will have my secretary arrange for a meeting with the DUSD(L) to obtain a status on how this effort is proceeding.

A handwritten signature in black ink, appearing to read "John J. Hamre". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

John J. Hamre