

# ALEX WAGNER



## POLICY & LEGAL EXPERIENCE

11/08 – 1/09 **Obama-Biden Presidential Transition Team** Washington, DC  
*Office of Public Liaison and Intergovernmental Affairs*

- Assisted public liaison team in organizing Lesbian, Gay, Bisexual, and Transgender (“LGBT”), Asian American, Education and Arts outreach, including principals meetings and policy briefings by senior transition staff; coordinated transition updates, agency review, and presidential personnel meetings with various national organizations.
- Developed science, technology, and information presidential appointments database for Technology, Innovation, and Government Reform (“TIGR”) Policy Working Group.

8/08 – 11/08 **Obama for America** Chicago, IL  
*National LGBT Vote Research Coordinator, Traveling Surrogate Radio Manager*

- Led campaign efforts on Obama-McCain LGBT “contrast” program and media outreach strategy involving issues such as Don’t Ask, Don’t Tell; hate crimes, and HIV/AIDS; national coordinator for LGBT Steering and Policy Committee, including integration of Sen. Clinton’s LGBT Committee; drafted VP “short-list” research memo on LGBT issues.
- Planned, prepared and executed presentation content and strategy for LGBT caucus meetings at the 2008 Democratic National Convention in Denver, CO.
- Coordinated battleground state schedulers and national surrogate scheduling team to strategically pitch and place traveling campaign surrogates on national/state radio.
- National LGBT Steering and Policy Committee member; Director, Washington State Obama Pride; Northwest Finance Committee member

10/05 – 8/08 **Kirkpatrick & Lockhart Preston Gates Ellis LLP** Seattle, WA  
*Associate*

- Lead associate directing U.S. Supreme Court argument strategy, drafting of merits brief, and opposition to *certiorari* as counsel for Washington State Democratic Party in *Washington State Grange v. Washington State Republican Party, et al.*, 352 U.S. \_\_\_ (2008)—a first amendment challenge to the State’s “Top Two” Primary.
- Intellectual property litigator, with specific experience in trademark and copyright enforcement on the Internet. Filed and managed numerous federal domain name “cybersquatting” and software piracy lawsuits for Microsoft, often involving extensive third-party discovery; counseled other major clients on interpretation and application federal electronic privacy law and advertising law.

10/02 – 4/03 **American Constitution Society (ACS)** Washington, DC  
*Law Clerk*

- Author of weekly “ACS e-Bulletin” for national office, containing relevant legal news concerning the Supreme Court, federal courts, judicial nominations, civil liberties and the war on terrorism, and ACS chapter updates for ACS members.

7/00 – 7/02 **Arms Control Association** Washington, DC  
*Non-Proliferation Analyst & Reporter*

- Tracked issues and authored numerous articles on the Nuclear Non-Proliferation Treaty, the nuclear and missile arms race in South Asia, weapons of mass destruction in Iraq and Iran, North Korean security challenges, U.N. Security Council politics; the intelligence community, and export control regimes.
- Interviewed on the BBC World radio on India/Pakistan nuclear weapons safeguards; quoted in a number of national newspapers and trade publications on security and diplomatic developments, including *The Washington Times*, *The Baltimore Sun*, *The Detroit Free Press*, and *Inside the Pentagon*.

6/99 - 7/00                      **DFI International (now Detica)**                      Washington, DC  
*Research Analyst*

- Drafted/edited proposals and strategy on behalf of national security consulting firm.
- Conducted research and developed briefings on homeland security and Russian reactions to U.S. missile defense plans for the Office of the Secretary of Defense.

Fall 1997                      **The White House**                      Washington, DC  
*Intern, Domestic Policy Council, Office of Health Policy*

- Co-managed President Clinton's Office of Health Policy: performed research, including drafts of memos to the President, along with executive support for the Assistant to the President for Domestic Policy on issues such as the Patient's Bill of Rights, prostate cancer, genetic discrimination, and Medicare reform.

Summer 1997                      **U.S. Department of State**                      Washington, DC  
*Intern, Bureau of Political-Military Affairs, Directorate of Defense Trade Controls*

- Developed working knowledge of U.S. munitions export licensing policies; assisted in identifying suspect arms exports licenses; drafted cables to U.S. embassies worldwide for interagency munitions end-use check program ("Blue Lantern").

## EDUCATION

May 2005                      **Georgetown University Law Center**                      Washington, DC

- Juris Doctor, *cum laude*; Dean's List: 2003, 2004, 2005
- *Executive Editor*, Georgetown Journal of Legal Ethics, 2004 - 2005
- Current Development, *The "Cutting" of Valerie Plame: Conflicts of Interest in Political Investigations After the Independent Counsel Act's Demise*, 17 GEO. J. LEGAL ETHICS 677 (2004) (co-authored with John Padilla)
- Research Assistant, *Congressional Quarterly*, *Kenneth Jost*, *Supreme Court Editor*. Authored summaries of Supreme Court decisions from the October 2004 Term; contributor, *Fitting the Nine in a New Docket*, CQ Weekly (6/27/05); attended the Court's 2004 Term oral arguments as CQ press-representative
- Law Clerk, *Levine, Sullivan, Koch & Schluz LLP*. Assisted in drafting of briefs and motions for boutique First Amendment/media litigation firm (2005).
- Research Assistant, *Professor Roy Schotland*. Helped draft article on the difficulties of campaign finance reform (Summer 2003).

May 1999                      **Brown University**                      Providence, RI

- A.B., with Honors, Political Science; A.B., History
- Recipient of the 1999 Samuel C. Lamport Prize from the Political Science Department for the best paper in the area of international understanding
- King's College, University of London; *Dep't of War Studies* (Spring 1998)
- Brown University College Democrats, President; Rhode Island Chapter Chair (1997)

## MEMBERSHIPS & AFFILIATIONS

- Admitted to Practice: U.S. Court of Appeals for the Ninth Circuit; U.S. District Court for the Western District of Washington; Washington Supreme Court (all active)
- American Civil Liberties Union of Washington: *Next Generation Project Advisory Council Member*, *Cooperating Attorney*, 2005 -present
- Political Campaign Experience: Re-elect Maria Cantwell 2006, *volunteer fundraiser*; Kerry/Edwards 2004, *election protection volunteer attorney* (Philadelphia); Clinton/Gore 1996, *DNC intern: Democratic National Convention* (Chicago); California Coordinated Campaign (1996), *new voter outreach intern*; Brad Sherman for Congress (1996), *intern*



## JUSTIN REED WALKER



### EDUCATION

**Duke University**, Durham, NC

B.A. graduate, May 2004

**Phi Beta Kappa**

**Summa cum laude**

Major: Political Science

Minor: History

GPA: 3.9 on 4.0 Scale.

Class Rank: 33 out of 1155

**Courses in Political Science include:** Campaigns and Elections; American Mass Political Behavior; Campaign Strategy and Tactics; American Political Parties; Political Participation in America; American Presidency; History of Presidential Campaigns, Identity Politics; Statistical Analysis

**University of Oxford, Oxford, England.** Modern British Politics, Summer 2003. GPA: 4.0/4.0

### MOST DISTINGUISHING POLITICAL EXPERIENCES:

**Speechwriter for Secretary of Defense Donald Rumsfeld**

Wrote speeches, brief remarks, press conferences, and op-eds for Secretary Rumsfeld, January 2005 -- present.

**2004 Presidential Primaries Special Independent Study**

As a Republican, carrying press credentials, I reported for two months from Iowa, New Hampshire, and eight other presidential primary campaign battleground states, as a political science independent study. I gained knowledge of media relations, campaign strategy, and voter preferences. Media outlets -- print, radio, and television -- profited the project. (A sample of articles and a complete list of profiles are attached ) I kept a blog -- dispatches from the field -- on Duke University's website, now at [www.dukenews.duke.edu/news/campaigndiary.html](http://www.dukenews.duke.edu/news/campaigndiary.html)

### HONORS

**Robert S. Rankin American Government Award for Leadership and Academic Achievement**, Awarded to a graduate annually by Duke University Political Science Department

**Phi Eta Sigma**, Fall 2000, Freshman Academic Achievement

**Phi Beta Kappa**, Fall 2003, Academic Achievement

**Phi Alpha Theta**, Spring 2004, Academic Achievement in History Department

All work experience has been on an interim basis, and the financial compensations have not been salaries, but rather reflected the work's interim basis

### POLITICAL WORK EXPERIENCE

**Bush-Cheney '04 "War Room,"** Arlington, VA, Fall 2002

*War Room Intern* Monitored the media, supplied talking points, wrote opinion articles, and researched opposition candidates, as a full-time intern in the campaign headquarters' "war room."

**Office of Senator Mitch McConnell**, Washington, D.C., Summer 2002

*Intern* Researched past and pending legislation, drafted letters to constituents, produced reference log for Senator, helped assemble subject matter for floor speech.

**2000 Republican National Convention**, Philadelphia, PA, Summer 2000

*Intern* Sold Bush-Cheney merchandise for the Spalding Group, attended evenings' floor speeches.

### BUSINESS EXPERIENCE

**Golden Foods, LLC/Golden Brands, LLC Office of Vice-President**, Louisville, KY, Summer 2003

*Intern* Wrote company's marketing brochure, learned management techniques, studied vegetable oil refining, assisted vice-president with letters and accounting.

### SELECTED DUKE ACTIVITIES

**House Course Teacher**, Fall 2003. Course Title: Great Battles and Generals

Created and taught history course, with a focus on military strategy, civil-military relations, and ethics in warfare.

Emphasized ideal of a "democratic classroom" where thinking is required, where all are students and all are teachers

**UMOJA Teacher**, Spring 2003, Community Service

Taught social movements and social action to inner-city school children, aged 9 to 16.

# MARK M. WALKER

## EDUCATION

- INSTITUTO DE EMPRESA BUSINESS SCHOOL** Madrid, Spain (2006)  
*Masters in Business Administration (MBA)*
- UNIVERSITY OF INTERNATIONAL BUSINESS AND ECONOMICS (对外经济贸易大学)** Beijing, China (1999)  
*Intensive China Studies Program (Language and Business)*
- GEORGETOWN UNIVERSITY, SCHOOL OF FOREIGN SERVICE** Washington, D.C. (1994)  
*Bachelor of Science: Diplomacy and International Security*

## PROFESSIONAL EXPERIENCE

- U.S. DEPARTMENT OF STATE** Baghdad, Iraq (2004 - 2005)  
*Deputy Chief of Staff, Iraq Reconstruction Management Office, U.S. Embassy*
- Managed policy operations for the Iraq Reconstruction Management Office (IRMO), coordinating an \$18.4 billion reconstruction effort and a staff of 300 civilian and military consultants working with the Iraqi Interim Government.
  - Coordinated Iraq reconstruction and national security policy with senior policymakers on a daily basis with the National Security Council, State Department, Department of Defense and Central Intelligence Agency.
- OFFICE OF THE SECRETARY OF DEFENSE** Baghdad, Iraq (2003 - 2004)  
*Advisor, Coalition Provisional Authority (CPA)*
- Advisor on National Security Affairs to the Chief Operating Officer (February - June 2004)
  - Chief of Staff, Iraq Ministry of Transportation and Communications (June 2003 - February 2004)
- OFFICE OF THE SECRETARY OF DEFENSE** Washington, D.C. (2001 - 2003)  
*White House Schedule C Political Appointee, U.S. Department of Defense*
- Country Director for China, Taiwan, Hong Kong and Mongolia policy at the Pentagon (November 2001 - June 2003)
  - Army International Affairs Officer for Germany, Italy, Greece, Turkey and Southern Europe (February - November 2001)
  - Founding member of Secretary Donald Rumsfeld's transition team and executive search committee (January - February 2001)
- U.S. NAVY RESERVE** Washington, D.C. and London, England (2002 - Present)  
*Officer, U.S. Navy Reserve*
- Counterterrorism Analyst at the Joint Analysis Center at Molesworth, Air Force Base in England (December 2004 - Present)
  - Counterterrorism Analyst at the Defense Intelligence Agency headquarters in Washington DC (February 2002 - December 2004)
- BUSH-CHENEY PRESIDENTIAL TRANSITION TEAM** Washington, D.C. (2000 - 2001)  
*Policy Support Assistant*
- Supported the senior leaders of the newly-elected U.S. President, George W. Bush, regarding transition issues and the formation of the new government.

**GOLDWAY COMMUNICATIONS (金路通网络技术有限公司)** **Beijing, China (1999 – 2000)**

*General Manager/Executive Manager*

- Launched operations of a new international telecommunications with offices throughout China
- Managed daily operations including sales, marketing, engineering, finance and customer service
- Travel: China, Kyrgyzstan, Uzbekistan, Azerbaijan, Georgia, Armenia and Turkey

**GERMAN FOREIGN MINISTRY (AUSWÄRTIGES AMT)** **Bonn, Germany (1998)**

*Robert Bosch Fellow/Foreign Policy Analyst*

- Authored analysis of Eurasian domestic and foreign policy issues for European diplomats while working on the Russian/East European desk inside the Ministry of Foreign Affairs
- Travel: Germany, Belgium, France, Russia, Poland, Italy, Turkey and Portugal

**GERMAN PARLIAMENT (BUNDESTAG)** **Bonn, Germany (1997)**

*Robert Bosch Fellow/Foreign Policy Analyst*

- Authored analysis of foreign, security and European policy for German foreign policy leader while working for the top foreign policy leader in the German parliament.

**LAW OFFICES OF JONES, DAY, REAVIS & POGUE** **Washington, D.C. (1996-1997)**

*Litigation Support Assistant*

- Provided legal support for several high profile cases at the world's second largest law firm
- Supervised attorneys and employees as part of pre-trial litigation teams

**DOLE FOR PRESIDENT & DOLE/KEMP '96** **Washington, D.C. (1996)**

*Personal Assistant to National Director of Political Field Operations*

- Assisted with coordination of national political activities for all 50 state headquarters
- Composed political briefings and issue summaries for Senator Dole's briefing books
- Detailed to the control center of the 1996 Republican National Convention in San Diego

**CONSUMER BANKERS ASSOCIATION** **Washington, D.C. (1993-1995)**

*Government Relations Specialist*

- Monitored activities of the U.S. House, Senate and federal regulatory agencies related to banking
- Drafted political analysis and executive summaries for corporate clients
- Developed relationships with congressional, regulatory and industry representatives

## LANGUAGES



## AWARDS

- Joint Civilian Service Commendation Award (June 2004)
- Direct Commission, U.S. Navy Reserve Intelligence Officer (February 2002)
- U.S. Army Commander's Award for Civilian Service (November 2001)
- Secretary of Defense Certificate of Recognition (February 2001)
- Robert Bosch Fellowship (June 1997 – June 1998)
- Rotary International Exchange Student to West Germany (June 1989 – June 1990)
- Eagle Scout, Boy Scouts of America (June 1987)

## POLITICAL EXPERIENCE AND AFFILIATIONS

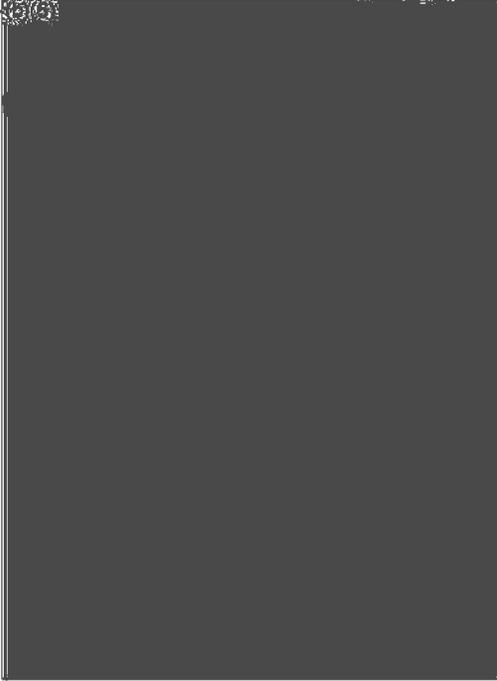
- White House Schedule C Political Appointee (January 2001 – June 2004)
- Policy Support Assistant, Bush-Cheney Presidential Transition Team (December 2000 – January 2001)
- Executive Committee Member, “Americans for Bush in China” (June -- November 2000)
- Executive Board Member, Republicans Abroad International (Germany) – July 1997 – June 1998
- Personal Assistant to National Director of Political Field Operations, Dole/Kemp '96 (April – November 1996)
- Political Staff, 1996 Republican National Convention - San Diego (July 1996)
- Vice President for External Affairs, Georgetown University College Republicans (1992 - 1994)
- Morton Blackwell’s Leadership Institute Graduate (January 1993)
- Executive Board, Georgetown University Bush-Quayle Coalition (September – November 1992)
- Republican National Committee President's Club
- Active GOP campaign finance contributor (see [www.tray.com](http://www.tray.com))

# Nicholas C. Wallar

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Education	<b>2006-2008</b> <i>M.A. International Commerce and Policy</i> <i>Phi Beta Delta Honors</i>	<b>George Mason University</b>	<b>Arlington, Virginia</b>
	<b>2000-2004</b> <i>B.A. History</i>	<b>The College of William and Mary</b>	<b>Williamsburg, Virginia</b>
Work Experience	<b>December 2008-Present</b> <i>Staff Assistant</i>	<b>Presidential Inaugural Committee</b>	<b>Washington, D.C.</b>
	<ul style="list-style-type: none"><li>▪ Serving as assistant to Political department, supporting all activities surrounding inaugural events</li></ul>		
	<b>July 2008-November 2008</b> <i>Field Organizer</i>	<b>Obama for America/Campaign for Change</b>	<b>Iowa</b>
	<ul style="list-style-type: none"><li>▪ Represented Campaign for Change in two counties and managed two field offices for general election</li><li>▪ Recruited, trained and managed organizing teams to work in 28 precincts</li><li>▪ Executed a four-day Get Out the Vote operation from four locations, resulting in record turnout</li><li>▪ Coordinated local political and public affairs for Campaign</li><li>▪ Managed voter contact and data collection for use in national database system</li></ul>		
	<b>2005-2008</b> <i>Associate</i>	<b>Stonebridge International LLC</b>	<b>Washington, D.C.</b>
	<ul style="list-style-type: none"><li>▪ Analyzed international/domestic politics, macroeconomic, trade, energy and finance policy for clients</li><li>▪ Prepared, edited and wrote international policy and intelligence reports for clients and senior staff</li><li>▪ Assisted Chairman and Director of Communications with firm's media and public relations outreach</li><li>▪ Managed elements of large client projects, provided research and analysis across diverse sectors</li><li>▪ Coordinated efforts of the firm's business development team and managed firm's website</li></ul>		
2004-2005	<b>The Royal Hospital School</b>	<b>Holbrook, United Kingdom</b>	
	<i>William and Mary Fellow</i>		
<ul style="list-style-type: none"><li>▪ Assisted in teaching middle/high school history, planned lessons, led classroom discussions</li><li>▪ Worked as a resident assistant in a school boarding house, mentored students, ran duty office responsible for 50 students, assisted with international school trips and led athletic teams/activities</li></ul>			
Summers 2001-2004	<b>U.S. Consulate General</b>	<b>Frankfurt, Germany</b>	
	<i>Peak Season Visa Clerk</i>		
<ul style="list-style-type: none"><li>▪ Managed new applicant data for non-immigrant visa applicants</li><li>▪ Strengthened visa case processing team by providing reliable research and follow-up applicant correspondence</li></ul>			
Summer 2000	<b>U.S. Embassy</b>	<b>Moscow, Russia</b>	
	<i>General Services Office Summer Hire</i>		
<ul style="list-style-type: none"><li>▪ Managed work orders for property office</li><li>▪ Served as property support staff for U.S. Presidential visit to Moscow in July 2000</li></ul>			
Skills	<ul style="list-style-type: none"><li>▪ Strong interpersonal, writing and analytical skills, experience working with diverse teams</li><li>▪ Proficient with MS Windows, Apple OSX, MS Office suite, some website development/editing</li><li>▪ [REDACTED]</li></ul>		
Awards and Honors	<ul style="list-style-type: none"><li>▪ 2008 Phi Beta Delta Honor Society, George Mason University</li><li>▪ 2004 William and Mary Fellowship for The Royal Hospital School Tutor (2004-2005)</li><li>▪ 2001 Elected to co-administer William and Mary's "Habitat for Humanity" teams (2001-2002)</li><li>▪ 2000 Boy Scouts of America – Eagle Scout</li><li>▪ 2000 National Honor Society</li></ul>		

References:



## **Morian Warner-Harrell**

### **Professional Profile**

Ms. Warner-Harrell's work history includes extensive experience with strategic communications planning and coordination for a variety of political candidates for federal, state and local government. She has developed and managed communications plans, media engagement, and the recruitment of staff and volunteers. She is experienced with database analysis and research techniques. She has managed both volunteer and paid staff and managed the payroll for paid staff.

### **Qualifications:**

- Savvie Review Contributing Editor
- Member of the Young Republican National Federation
- Member of the Florida Federation Young Republicans (FFYR)
  - Region V chairperson
  - Developed Young Republican Clubs in seven counties across Florida
  - President of Indian River County Young Republicans Club
  - Voted FFYR, "Young Republican of the Year, 2002
  - Selected as one of the College Republican National Committee Top Performing Field Representatives, 2002
- Possesses effective written and oral communications skills
- Delivered numerous informative and persuasive presentations to groups designed to motivate target audience to a specified purpose
- Appeared in numerous nationally televised and print media articles, including Discovery Channel, the Learning channel, NBC News and NBC Sports
- Experienced user of MS Office and MAC computers
- Nationally Published, (Poetry 1998)

### **Professional Experience & Employment History**

**February 2005- Present: Special Assistant to the Deputy Under Secretary of Defense for Business Transformation DUSD (BT), Schedule C Employee, Office of the Secretary of Defense.**

Ms. Warner-Harrell has supported the Deputy Under Secretary of Defense for Business Transformation (DUSD (BT)) since arriving at OSD in February. She has performed a wide range of duties in support of the DUSD(BT), that include:

- Media and Communications Advisor to senior management within in the office of the DUSD(BT), and Business Transformation Agency.
- Managed all internal and external events, including engagement with the General Accountability Office (GAO), Legislative Committees, and Professional Trade Organizations.
- Primary liaison to the DUSD(FM) for communications and media relating to Business Transformation or the BTA.
- Developed an overarching public relations and media engagement campaign for the DUSD(BT), DUSD(FM) and the Director, BTA.
- Researched speaking and other media focused events for the DUSD(BT), DUSD(FM) and the Director, BTA.
- Provided oversight to communications staff and public relations professionals within the BTA in order to manage the action plan for internal and external relations across the DoD.
- Led and managed the development of policies, procedures, analyses relating to internal and external events, tradeshow or other meetings.
- Prepared recommendations relating to external affairs that meet for business transformation objectives.
- Oversaw Congressional, Industry and Association engagement to ensure that business transformation goals and agency responsibilities are understood and articulated.
- Guided and provided oversight to external affairs counterparts in the BTA;
- Maintained a consolidated database of public contacts and items of interest to keep the DUSD(BT) informed of external interests.
- Communicated with Associations and Industry at conference/meetings regarding the transition process for business transformation efforts.
- Developed an "Outreach Plan" to manage external communications.
- Led engagement of DUSD(BT) with Combatant Commands implementation of transformational initiatives.

**December 2004- February 2005: Event and Operations Site Manager, 55<sup>th</sup> Presidential Inaugural Committee.**

- Assisted with logistical planning and operational implementation of multiple Inaugural events
- Coordinated and de-conflicted multiple events that required direct planning with all branches of the armed forces.
- Led planning and organization of multiple campaign sites/venues
- Oversaw the orchestration of talent selection and development of entertainment schedules
- Coordinated with media for access to candidates, including special coverage of Presidential events
- Worked with Secret Service officials on contingency plans

**May 2003 - November 2004: Field Director, Republican Party of Florida.**

- Oversaw the planning and implementation of 3000 campaign volunteers
- Organized Steering Committee membership for the Bush-Cheney '04 Campaign for Florida
- Organized and managed the "grassroots" mobilization of campaign programming for multiple city locations across Florida.
- Managed independent/swing voter Identification Program.
- Developed then implemented an extensive precinct canvassing program.
- Established and implemented a Phone-Bank initiative to locate absentee and early voters.

**March 2003- April 2003: Field Representative, Republican National Committee.**

- Lead development of RNC activities in thirteen counties in Florida
- Oversaw and coordinated three state-wide youth auxiliaries
- Participated in numerous party executive committee meetings, in order to drive RNC programs forward

**December 2002 – February 2003 Independent Consultant, Andersen Consulting**

- Recruited, mobilized and supervised New Orleans area GOTV volunteer staff for “*Terrell for Senate*” campaign.
- Organized and then implemented campaign effort for 72 hour special election
- Canvassed voters door-to-door, targeted demographic areas for election day turn out efforts

**Education and Certifications**

B.A., Political Science & International Relations; Minor in Business Administration, University of Florida, 1996.

Pursuing M.A. in Political Science through the Special Student Program at Yale University for Olympic Athletes.

**Volunteer Activities**

- Guardian Ad Litem Program, Child Advocacy Program
- American Cancer Society, Fundraiser & Volunteer
- Florida Coalition for the Homeless, Fundraiser, & Volunteer
- Habitat for Humanity, Fundraiser, & Volunteer

**Other Activities**

- United States National Olympic Team Member for 2002 & 2006 Winter Olympic Teams
- USA Women's National Skeleton Team Member
- Certified Sky-Diver
- Private Pilot License

**Professional Experience****U.S. Department of Labor**

Washington, DC

October 2006 – Present

*Speechwriter to the U.S. Secretary of Labor*

- Developed strategic communications to highlight accomplishments and further Administration and Department policy goals.
- Wrote and researched over 50 speeches to a variety of domestic and international audiences on all issues relevant to the U.S. economy and the U.S. labor force.
- Demonstrated superior speechwriting ability and organizational skills, and so named as lead speechwriter of the 4-person speechwriting team for all large-scale projects, including the 2006 Strategic Economic Dialogue Conference in China.

**Missile Defense Agency (MDA)**

Arlington, VA

January 2003 – September 2006

*Speechwriter and Strategic Analyst to the MDA Director*

- Prepared speeches, testimony, and presentations for the MDA Director and Deputy Director to audiences, including the President of the United States, Secretary of Defense, international government organizations, and Members of Congress and their staffs.
- Developed the Director's 2005 Base Realignment and Closure strategic communications plan informing stakeholders of short and long-term adjustments, dispelling rumors, and providing clear, precise details of timelines and available resources/support.
- Led the Deputy and Executive Directors' Agency-wide study and report of high-level strategic plans and issues, including three major projects: the Defense Department's initiative to place critical missile defense assets in Europe, response to allies' concerns over the potential impact of falling debris, and reappportioning military manpower to provide better support across the agency.
- Translated technical missile defense program concepts and issues into clear, persuasive messages used to educate and persuade government, Congressional, and industry leaders, and the public.

**Mike Battles for Congress**

East Providence, RI

January 2002 – September 2002

*Director of Communications/Campaign Press Secretary*

- Managed media campaign of a relatively-unknown candidate in a highly-competitive, high-profile U.S. Congressional campaign earning the party-wide endorsement and widespread support.
- Aggressively pursued and coordinated campaign coverage by local and national media outlets, including three network television affiliates, five radio stations, the Associated Press, and 22 local/regional newspapers.
- Wrote and distributed daily press releases, media advisories, and speeches; coordinated over 30 press conferences, debates, television and radio appearances, and campaign events.

**United States Army, IIIrd Armored Corps**

Fort Hood, TX

November 1996 – October 2001

*U.S. Army Captain & Speechwriter to the Commanding General of III Corps and Fort Hood, Texas*

- Researched and drafted over 300 speeches delivered by the Commanding General (CG), Deputy CG, and Chief of Staff to a variety of audiences at the local, state, national, and international levels.
- Drafted a wide range of documents issued under the CG's signature, including internal/external correspondence, letters of recommendation, and monthly newspaper articles.

*1<sup>st</sup> Lieutenant & Principal Advisor on Personnel, Special Troops Battalion*

- Drafted all speeches and internal/external correspondence on behalf of the Battalion Commander.

*1<sup>st</sup> Lieutenant & Task Force Personnel Officer, Slavonski Brod, Croatia*

- Deployed to a hazardous duty area as the Task Force Commanding Officer's sole advisor on all personnel issues pertaining to the 600-person organization, comprised of 15 units/agencies.

*2<sup>nd</sup> Lieutenant & Platoon Leader*

- Quartermaster Corps Officer Basic Course, July - October 1996.

**Education****Tarleton State University**

Killeen, TX

December 2000

- Masters in Business Administration.

**United States Military Academy**

West Point, NY

June 1996

- Bachelor of Science in English Literature and Philosophy.

# Paul Hayden Watson

(b)(6)

## Education

**Davidson College**, Davidson, North Carolina

B.A. 2002 *Major:* Spanish *Minor:* Economics

Relevant course work: Microeconomics, Macroeconomics, Statistical Analysis, and Finite Mathematics.

Spanish Thesis focused on Socio-Political Divisions in the Argentinean Sporting World.

**McIntire Business Institute of the University of Virginia**, Charlottesville, Virginia

Postgraduate program designed to enhance economic, marketing, and investing skills in business and industry.

Courses in Finance, Accounting, Management, and Marketing. In-depth case studies of global corporations.

**Cross Cultural Institute for Study**, Seville, Spain

Semester study abroad program with Spanish-conducted courses concentrating on Spanish culture and political history. Also included a home stay with a local family

**USDA Graduate School**, Washington, D.C. (Fall 2004)

Spanish Review Level III. Review of advanced grammar and comprehension with an emphasis on conversational skills.

## Experience

**Department of Defense- Office of the Secretary of Defense- Action Officer**

November 2003-present

- Responsible for developing US Defense Policy for Central Asia, specifically Kazakhstan & Kyrgyzstan
- Produced policy memoranda, briefing materials and other documentation for senior Defense officials including the Secretary and Deputy Secretary
- Coordinated multi-million dollar US Security Assistance efforts with Central Asian states that followed current US Security policy.
- TS-SCI Security Clearance

**Department of Defense- Defense Fellow/Schedule C Appointee**

February-November 2003

- Confidential Assistant to the Deputy Assistant Secretary of Defense for Eurasia, Office of the Secretary of Defense, International Security Policy
- Responsible for maintaining the schedule, arranging travel and prioritizing intelligence for review.

**The White House-Office of Presidential Personnel- Intern/Volunteer**, Washington, D.C. July 1, 2002- August 24, 2002

- Assisted in research and recruitment of Presidential Appointees in CIA, Department of State, Department of Defense, and Homeland Security
- Additional duties included scheduling, filing, reviewing resumes, and communicating with prospective appointees. Attended lecture series by various senior cabinet level officials.

## Activities

**Davidson College Men's Soccer**, Davidson, North Carolina

1998-2002

- Four-Year Letterman of NCAA Division I program.
- Spent twenty-five to thirty hours a week training and developing skills in a team environment.
- Toured Brazil to play junior professional teams in August of 2000.

**Kappa Alpha Fraternity**, Davidson College, Davidson, North Carolina

1998-2002

- Involved with many local service activities for the benefit of the Muscular Dystrophy Association including the KA Karnival and MDA Lock-up.

**Habitat for Humanity**, Cornelius, North Carolina

January-March 1999

- Worked on weekend projects to build housing for low-income families in Cornelius, North Carolina.

## Skills/Travel

(b)(6)

- Computer knowledge: Microsoft Word, Excel and Power Point, and SAS Statistical Analysis.
- Extensive travel in Western Europe, Central Asia and Latin America

# JOCELYN WEBSTER

(b)(6)

## WORK EXPERIENCE:

### THE WHITE HOUSE

Feb 2006-present

#### Staff Assistant, Office of Political Affairs

- Support the Deputy Director of Political Affairs with his responsibilities in the political appointment process of PAS, PA, Non-Career SES, and Schedule C to Federal departments and agencies
  - Coordinate with the Office of Presidential Personnel to compile candidate lists
  - Research public records to vet potential candidates
  - Compose reports on candidates for review by the Deputy Chief of Staff [Rove], Political Director, and Deputy Political Director
- Maintain the Deputy Director's daily schedule, coordinate travel and related expenses, and facilitate political briefings and meetings for outside groups and organizations
- Manage the approval process for all invitations and external documents related to political events for the President, Vice President, and White House senior staff
  - Coordinate with White House Counsel and various White House offices to ensure that invitations comply with all laws, as well as ethics rules and protocol
- Compose weekly status report of Administration-wide vacancies for the White House Chief of Staff, Deputy Chief of Staff, Political Director, and Deputy Political Director
- Draft and edit political briefings, event briefings, and speaking requests for the President and other White House staff

### DEPARTMENT OF HOMELAND SECURITY

Sept 2005-Feb 2006

#### Confidential Assistant, Office of the White House Liaison

- Aided the White House Liaison in coordinating with the White House, various DHS offices and directorates, and Federal departments and agencies to appoint PAS, PA, Non-Career SES, and Schedule C political appointees
- Tracked and coordinated all personnel actions related to political appointees at DHS
- Drafted all briefings for the Secretary and Deputy Secretary on issues pertinent to the Office
- Interviewed and vetted entry-level candidates for political appointment

### THE WHITE HOUSE

Aug-Dec 2004

#### Intern, Office of Political Affairs [Associate Director for West Coast and Plains States]

- Drafted political briefings for the President, the Vice President, Cabinet Members, and senior Administration officials. Briefings included information on political, economic and environmental issues, national security, state and local issues, and federal and gubernatorial elections
- Drafted documents analyzing and reporting on targeted elections in the Associate Director's region
- Coordinated travel, expenses, appointments, and contacts, as well as maintained databases, files, records, and media clippings for the Associate Director

## CAMPAIGN EXPERIENCE:

- Scheduler, Rob McKenna for Attorney General (successful), WA Summer 2004
- Deputy Campaign Manager for Administration, Rob McKenna for King County Council (successful), WA Summer 2003
- Volunteer, Luke Esser for Washington State Senate (successful), WA Summer 2002
- Co-Founder and Vice President, College Republicans, Santa Clara University 2002-2005

## EDUCATION:

### Santa Clara University, Santa Clara, CA

- Bachelor of Arts: English & Theatre (double major), matriculated 2005
- Santa Clara Panhellenic Council: President, 2004
- Associated Students: Senator-at-Large, 2003-2004
- Various Theatre and Music Department Productions, 2002-2005
- Santa Clara University Varsity Athletics: Crew Coxswain, 2001-2002

## ADDITIONAL:

### Delta Gamma, Washington, DC Alumnae Chapter, Member

2005-present

- Monthly meetings to plan and participate in philanthropy, service, and social events

### The Falls Church, Music Ministry Team, Member

March 2006-present

# Reed B. Werner

(b)(6)

## EDUCATION

- 1998-2001**      **University of Pennsylvania, School of Arts and Sciences**      Philadelphia, PA  
*Bachelor of Arts Degree. Major: Philosophy, Politics, and Economics*  
- Varsity Football Quarterback Letterman 1998, 1999; Ivy League Champs 1998
- 1997-1998**      **University of North Carolina – Chapel Hill**      Chapel Hill, NC  
*Bachelor of Science – Business Degree candidate*  
- Varsity Football Quarterback and Punter - Gator Bowl Champions, #4 ranked team in nation

## WORK EXPERIENCE

- 1/2004-Present**      **Coalitional Provisional Authority**      Iraq  
*Deputy Governorate Coordinator – Qadisiyah province*
- Managed all elements of the Governorate Team (GT), to include direct staff, CJTF-7 Gov Support Team, Iraqi Advisors (IRDC), and local Iraqi hires. Managed GT human resources and synchronized staff efforts to support the Governorate Coordinator and CPA/GT mission.
  - Coordinated operational intelligence and security issues with Force Protection, Iraqi security forces, and Multi-National Division components.
  - Shared responsibility in overseeing the effective management of \$15 million cash of DFI provincial project money.
  - Managed and directed the upstart of the provincial Iraqi Property Claims Commission that will restore Ba'athist-appropriated property to rightful owners.
  - Responsible for drafting and disseminating weekly CPA/Regional Operations Situation Reports and Spot Reports, as well as weekly political/situation reports to CPA policy and administrative senior advisors.
  - Developed provincial Employment Center to facilitate public and private sector employment through fair and equitable processes. All ministry hiring and jobs programs hiring will be conducted through this office. A major portion of future Project Management Office hiring (\$287 million worth of contracts) will also be conducted through this office.
  - Oversaw the development and renovation of the new Governorate Building for Qadisiyah.
  - Developed closure plan for CPA Qadisiyah. Leading CPA coordination with CJTF-7 and local Iraqi institutions for dissolution of Camp Wolf Pack – the current CPA provincial HQ – and termination of all ongoing GT operations.
  - Established mechanism to evaluate, tender, and manage \$6.5 million of Provincial Emergency Reconstruction Funds for the month of June. Also established mechanism to audit approximately \$4 million worth of grant and project funds following CPA's transition of authority.
  - Served as Acting Governorate Coordinator in the absence of the GC.
- Advisor, Iraqi Ministry of Finance (January 2004)*
- Directed and managed Program Review Board, a CPA Senior Advisor forum where all Iraqi federal budget alterations and advancements were made prior to eventual budget ratification in February 2004.
- 2002-2003**      **U.S. Department of State**      Washington, DC  
*Staff Assistant to the Assistant Secretary for Resource Management and CFO*
- Traveled as Assistant Secretary's special assistant on 8-country, 3-week trip for 2 conferences and U.S. Embassy consultations. Countries visited: India, Pakistan, Afghanistan, Kuwait, Iraq, Tanzania, Kenya, and Sudan.
  - Managed Assistant Secretary-led customer service and user operability project for the Department of State's Regional Financial Management System. Through surveys and consultative analysis, the bureau was able to assess the operability of the Department's new financial system that was rolled out to 178 posts around the world. Survey led to several software and service enhancements.
  - Led project to establish costs of running our embassies around the world as part of right-sizing initiative.

Fall 2001

Doyle Real Estate, LLC  
Financial Consultant

Philadelphia, PA

- Created business plan, pro forma, and financial feasibility study for multi-million dollar apartment building complex investment in Saratoga Springs, NY.

Summers 2000  
And 1999

Milken Institute

Santa Monica, CA

*Research Assistant and Analyst, Capital Studies Group*

- Performed research, analysis, and statistical regressions for visiting professor on paper addressing links between financial market breadth, economic growth, and income disparity. Paper was submitted for publishing in *American Economic Review*.

- Researched and wrote paper focusing on the relationship between financing methods and valuations among Fortune 500 company mergers and acquisitions between 1982 and 1995. Findings showed that M&A's financed with debt outperformed those financed with cash, theoretically due to the inherent discipline associated with debt financing.

- Performed research and analysis on Milken Institute / Carter Center Opacity Study. Study analyzed the financial transparency of 40 countries to establish factors that determine a nation's economic performance. Financial market breadth, minority investor rights, transparent laws, and default flexibility were found to be major contributors to economic vibrancy.

### PROFICIENCIES AND INTERESTS

- [REDACTED] Interests include: diplomatic history, western philosophy, macroeconomics, sailing, and fishing.



**U.S. Department of Defense**, Washington, D.C.

***Director of Advance and Media Relations in the Office of the Secretary of Defense, Public Affairs***, (May 2002 – Present)

- Strategic communication adviser to Assistant Secretary of Defense for Public Affairs for all media events and speeches, to include electronic and print media, both foreign and domestic, for the Secretary of Defense and the Deputy Secretary of Defense
- Special projects coordinator for OSD-PA, to include Town Hall events, regional media round robins, editorial boards, television and radio satellite tours
- Supervise advance officers and official photographers – staff of 7
- Travel globally representing the Office of the Secretary of Defense

**Burson-Marsteller**, Washington, D.C.

***Senior Associate***, (April 2000 – April 2002)

- Manager of public affairs for corporate and government clients. Duties include media outreach and pitching, writing press releases, event planning and execution, and crises management.
- Clients included Accenture, U.S. Treasury, ProcureNet, Argenbright Securities, National World War II Memorial Campaign

**U.S. Senator Kay Bailey Hutchison**, Washington, D.C.

***Director of Scheduling and Events***, (November 1997 – March 2000)

- Strategically planned and orchestrated all of Senator Hutchison's official appearances, meetings and events in Texas, Washington D.C., nationally and internationally.

**U.S. Congressman Roger Wicker (1st-MS)**, Washington, D.C.

***Office Manager/Press Assistant***, (April 1997 - October 1997)

- Supervised daily administrative duties of Congressional office, including coordination of interns and special projects for the Congressman.

**Karl Rove + Company, Direct Mail/Political Consultants**, Austin, Tx

***Account Executive*** (January 1992 - February 1997)

- Executed and supervised direct marketing programs for national and statewide candidates and museums; 1996 campaign accounts included Dole/Kemp Campaign, Jeb Bush for Governor, two U.S. Senate Races, one Congressional race, and two Texas supreme court races.
- Managed the list marketing firm within Rove + Company, Praxis List Company. Duties included the accounting, management, and marketing of political lists to other campaigns.

Resume for Hollen Johnson Wheeler  
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KLBJ Radio, Austin, Tx

*Aid to News Anchor and Sports Director* (Evenings, 1996)

- Writer of hourly news scripts for news anchor and helped produce live on-sight sports show: "Sports Talk."
- Interviewed local authorities and sports celebrities.

*RELATED*

*EXPERIENCE:*

George W. Bush for President, Volunteer, (2000) Philadelphia, PA

Young Republican National Federation: Volunteer, Washington, D.C.

Young Republicans of Austin: Vice President/Member (1993 - 94)

Travis County Precinct Chair (1992 - 93)

State Delegate to Republican Convention (1992 - 1994)

*EDUCATION*

American University, Washington D.C.

*Master of Communications - Interactive Journalism* (May 2001)

The University of Texas at Austin

*Bachelor of Arts Degree: Government* (June, 1991)

## DANA W. WHITE

### PROFESSIONAL EXPERIENCE:

*Director of the Washington Roundtable for the Asia-Pacific Press, 2001-present: The Heritage Foundation, Washington, D.C.*

- Arrange briefings and interviews for Washington-based Asian journalists with Washington's leading policymakers i.e. Sen. Sam Brownback (R-KS)
- Travel to Asia to promote Heritage research, conferences & experts
- Manage an annual budget of \$100,000
- Write a quarterly newsletter, *The WRAPP Up*

*Publicist, 2000-2001: Fox News Channel, Washington, D.C.*

- Publicist for *Fox News Sunday with Tony Snow*
- Managed breaking news stories
- Achieved #1 Presidential Inauguration coverage on cable news
- Achieved feature articles for on-air talent & shows

*Press Secretary, 1998-2000, The U.S. House Republican Conference, Washington, D.C.*

- Arranged and prepared former Chairman J.C. Watts (R-OK) for press conferences and interviews
- Coordinated congressional members' rapid media responses
- Wrote news releases & opinion-editorials

*Legislative Aide for East Asia Affairs*

- Wrote talking points on The Cox Report on Chinese espionage for House Republican members
- Advised Chairman on Asia-related legislation

*Chinese Foreign Policy Intern, 1998: The Nixon Center, Washington, D.C.*

- Wrote issue briefs
- Coordinated East Asia issue symposiums
- Researched and edited issue monographs and position papers

*Administrative Intern, 1998: The International Center for Not for Profit Law, Washington, D.C.*

- Translated and edited Chinese legal documents
- Advised attorneys on trips to Asia

### MEDIA APPEARANCES:

*Regular conservative panelist, PBS' To the Contrary-Four women from various political perspectives discuss the news of the day. It broadcasts weekly on PBS affiliates nationwide.*

*Fox News' Studio B with Shepard Smith*

*NPR's The Tavis Smiley Show*

*BET's Nightly News*

*"Who Says I'm Inferior?" opinion-editorial published by Knight-Ridder newswire*

*Diversity magazine*

*Washington Post*

*The Detroit News*

*Gannett News*

**ACADEMIC PREPARATION:**

A.B. in East Asian Languages & Civilizations, The University of Chicago, 1998

**LANGUAGES:**



**AWARDS & SCHOLARSHIPS:**

Associated Colleges of China Scholarship, 1997: Capital University of Business & Economics, Beijing, People's Republic of China

Embassy of South Korea Study Abroad Scholarship for Minority Students, 1998: Hankuk University for Foreign Studies, Seoul, Republic of Korea