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Agenda



- **Introduction**
- **Threat**
- **What happened?**
- **Key Observations / Discussion**
 - Information Operations
 - Indications and Warning
 - Command and Control
 - Consequence Management
 - Interagency
- **Summary**



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Program Objectives



Improve the readiness of U.S. Forces to conduct Joint Contingency operations by exercising the following:

- **Crisis Action** Planning Procedures ("**No-Notice**")
- Command and Control Relationships
- Communications Connectivity
- **DOD relationships with other Federal Agencies**



Chairman's Instruction
3510.01 April 4, 1994

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Key Observations



INFORMATION OPERATIONS

INDICATIONS & WARNING

COMMAND & CONTROL

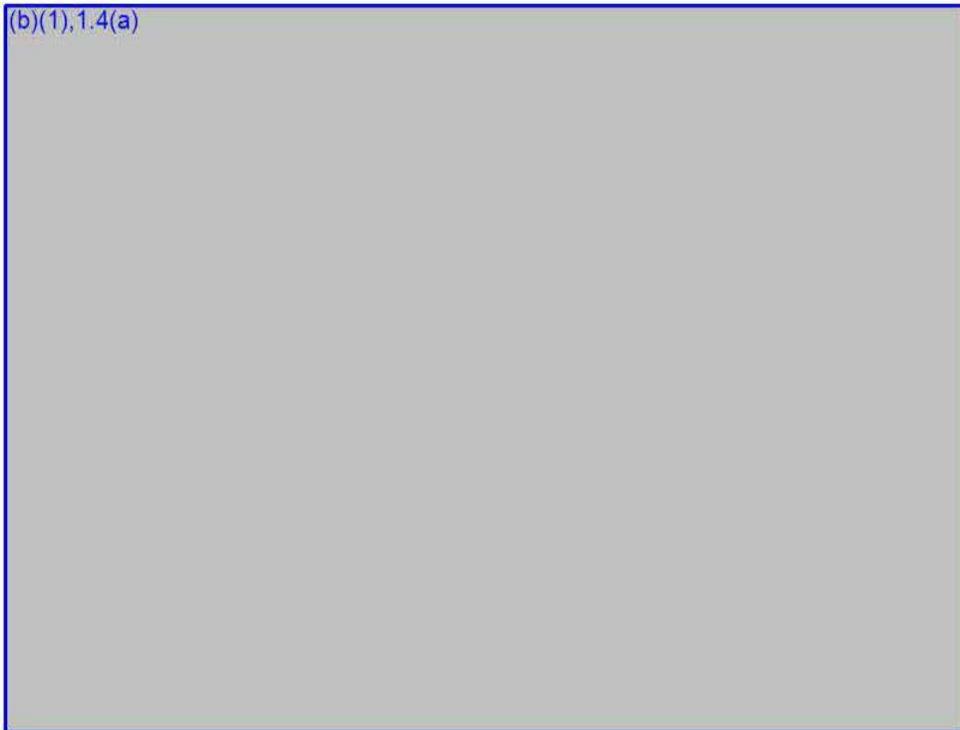
CONSEQUENCE MANAGEMENT

INTERAGENCY

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Key Observations



INFORMATION OPERATIONS

INDICATIONS & WARNING

COMMAND & CONTROL

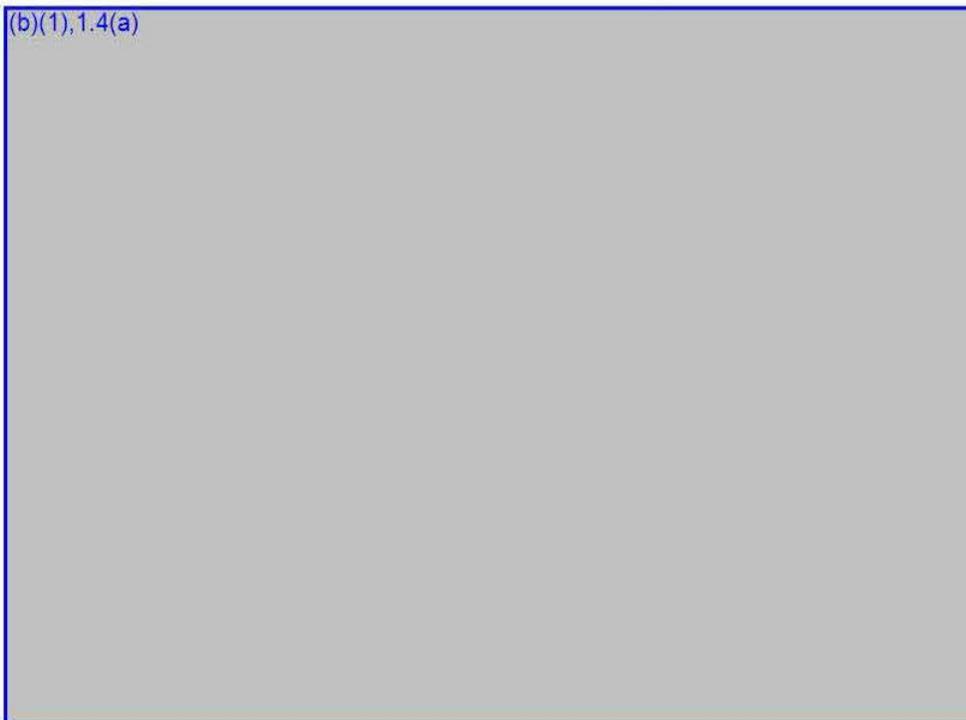
CONSEQUENCE MANAGEMENT

INTERAGENCY

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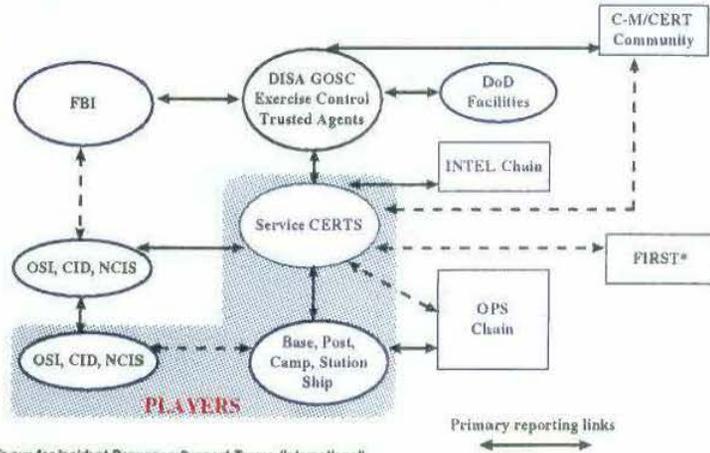
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Computer Emergency Response - Reporting system



* Forum for Incident Response Support Teams (international)

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Key Observations



INFORMATION OPERATIONS

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INTERAGENCY

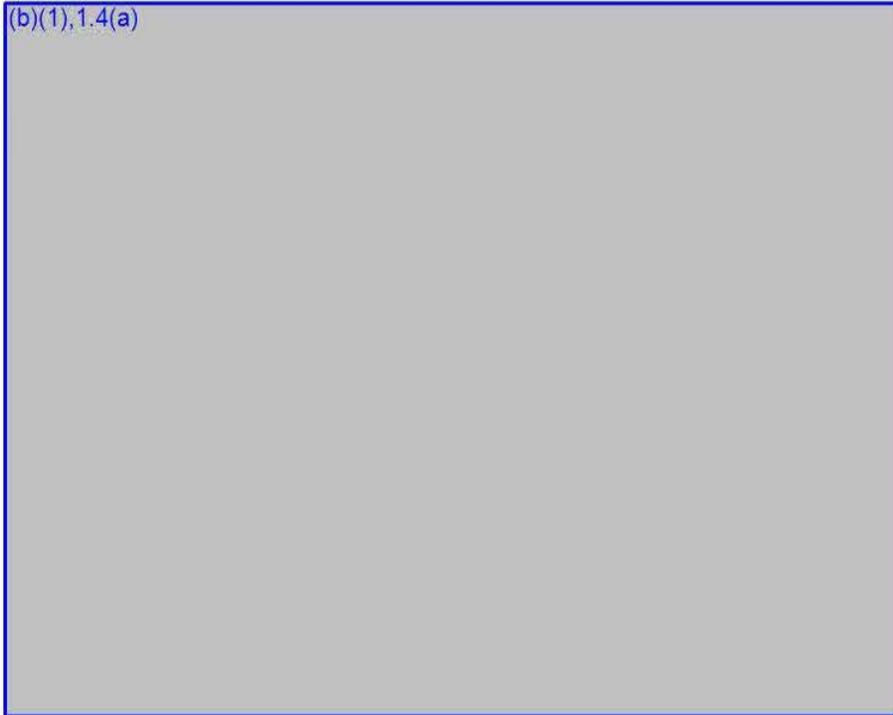
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Key Observations



INFORMATION OPERATIONS

INDICATIONS & WARNING

COMMAND & CONTROL

CONSEQUENCE MANAGEMENT

INTERAGENCY

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Summary



WHERE DO WE GO FROM HERE?

- Promulgate ER After Action Review
 - Mobile Briefing Teams (NSA/DISA) ✓
 - CINCs Conference - 25 June ✓
 - PCCIP - 26 June ✓
 - Service Briefs - 2 July ✓
 - SECDEF Brief - 3 July
 - Final Observation Report



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Summary



WHERE DO WE GO FROM HERE?

NSA / DISA

- Restoration of systems continues
- NSA listing of vulnerabilities (80%) to DISA
 - Compiling remainder - Estimate 1 August completion
- Technical briefings / assistance visits
 - SOCOM / PACOM - 23 June
 - DLA - 24 June
 - NMCC - 25 June
 - SPACECOM - 30 June
 - TRANSCOM - 3 July
- Discussions with ASIMs engineers

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Summary



WHERE DO WE GO FROM HERE?

JOINT STAFF OPR:J3

- Identify Lessons Learned and POA&M timeline
 - **What happened?**
 - What **capabilities** do we need?
 - What organizational/technology **fixes** do we need?
 - Developing issues / assigning responsibilities
 - Integrate EVIDENT SURPRISE 96 & 97 Lessons Learned
- **Test** recommended **fixes** in follow-on exercises
- Support President's Commission on Critical Infrastructure Protection

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Summary



WHERE DO WE GO FROM HERE?

CINC Exercises

- Continue integration of IO writ large
- Selective use of CNA
 - CNA Red Teams
 - Validate solutions to Lessons Learned



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Summary



WHERE DO WE GO FROM HERE?

OSD

- Continue to refine policy / technological issues
 - Within DoD - Group of 5 - "G5"
 - DOD and IC - "Small group", IO Steering committee
 - Need to establish DOD, DOJ, IC working group
- In depth technical review of exercise data
(ASD (C3I) w/DISA, NSA)
- Continue to support Presidential Commission on
Critical Infrastructure Protection

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Summary



WHERE DO WE GO FROM HERE?

National

- Continued refinement of organizational and policy issues at **National Level**
- Presidential Commission on Critical Infrastructure Protection
- Expanded CSG (?)

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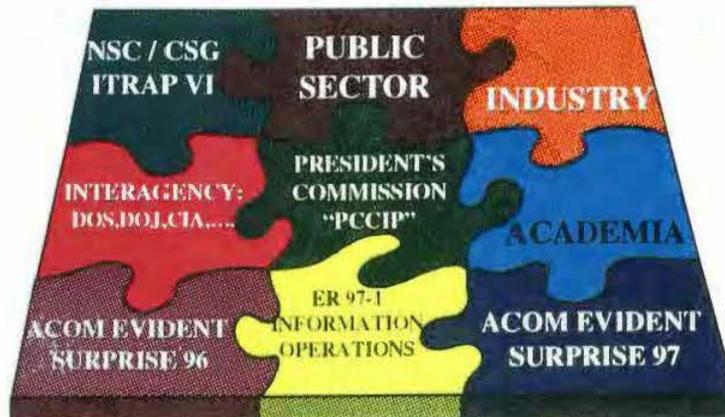
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"A TEAM EFFORT"



Significant Lessons Learned - Need to Work



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