

- he will be value added to the group to be sure.

I have cc'ed him on this e-mail - and if your team agrees all he will need is a link up time and location - and some background info. If the C-130 can come up to Mosul to pick him up on the way that would be ideal - plus I could at least say howdy to you and tell you thanks personally for getting this moving.

Let me know and we will do what we need so this negotiation will and can be successful.

As always thanks in advance -

**AASLT!**  
**HELMICK**  
**ADC (O)**  
**101st AIRBORNE DIVISION (AIR ASSAULT)**

-----Original Message-----

**From:** BG Helmick [mailto:(b)(2)]  
**Sent:** Friday, November 28, 2003 5:41 AM  
**To:** 'Johnson, Susan R. (SES)'  
**Subject:** RE: Fielding a Delegation to go to Ankara immediately after Eid

Susan--

Have heard about the delegation going, and thankful that you (CPA/Turks/Iraqis) are moving forward on the issue. Have not seen anything on this trail of e-mails to be sure.

Let me get with my boss on this one - will let you know soonest.

**AASLT!**  
**HELMICK**  
**ADC (O)**  
**101st AIRBORNE DIVISION (AIR ASSAULT)**

-----Original Message-----

**From:** Johnson, Susan R. (SES)  
[mailto:(b)(2)]  
**Sent:** Thursday, November 27, 2003 11:32 PM  
**To:** Helmick, Frank G. - BG, DCG 101st ABN  
**Cc:** (b)(6)  
**Subject:** FW: Fielding a Delegation to go to Ankara immediately after Eid

Frank - I am not sure that anyone has contacted you about this, so I am forwarding the relevant e mails. Wanted to make sure that you had the opportunity to be included or designate an appropriate person.

The object is to sit down with the Turks and work out a plan for decongesting Habur Gate/Ibrahim Khalil on a more permanent basis.

Our Embassy in Ankara recommended that we send up

11/29/2003

a delegation. It is mostly Iraqi but we are sending Amb Jones, the new deputy Administrator for Policy.

Can you go? Please advise.

Thanks,

Susan Johnson

-----Original Message-----

**From:** Johnson, Susan R. (SES)

**Sent:** Thursday, November 27, 2003 11:27 PM

**To:** Casteel, Steven W. (SES-O6); Carpenter, Scott CIV  
Ministry of Governance

**Cc:** Wilkinson, Molly A. (SES); (b)(6)

(b)(6)

(b)(6) Vogler, Gary; Smith, Stephen T. (AMB)

**Subject:** FW: Fielding a Delegation to go to Ankara  
immediately after Eid

Steve and (b)(6)

This is where we are on the delegation to Ankara. It may travel as soon as Saturday evening, via c-130 from BIAP.

Steve: We need to have an Iraqi MOI, preferably the MOI Chief of Customs and/or Border Guards that went up to Habur last time.

Can you get me the name of an Iraqi MOI rep by Friday morning and let me know if any CPA MOI will go as well or not.

(b)(6) - do you want to send anyone from Governance?

Right now the delegation includes 12 persons:

Ambassador Jones (CPA)

The Deputy Minister of Trade, plus 3, plus (b)(6)

(b)(6)

Ambassador Sabah from the MFA;

SOMO deputy DG Fatin H. Fatohi, CPA Oil advisor

(b)(6) KBR rep (b)(6)

MOI rep to be identified

General Helmick (101rst)

We still need to confirm with Embassy Ankara that they can get us the right meetings with the Turks on Sunday, Nov 30. (b)(6) can you handle this?  
Thanks,

Susan Johnson

11/29/2003

-----Original Message-----

**From:** Johnson, Susan R. (SES)

**Sent:** Wednesday, November 26, 2003 10:50 AM

**To:** McKee, Robert E. (SES); Vogler, Gary; Casteel, Steven W. (SES-O6); Carpenter, Scott CIV Ministry of Governance; Jones, Richard H. (AMB)

**Cc:** (b)(6)

(b)(6)

**Subject:** Fielding a Delegation to go to Ankara immediately after Eid

At the 8am meeting this morning we agreed that per Embassy Ankara's recommendation, we would send a team to Ankara immediately after the Eid holidays to talk with the Turks about the Habur gate and the need to ensure that bulk fuel flows smoothly and regularly, especially through the winter months.

1. I think that we all agree that this should be an Iraqi heavy delegation, especially following the Talabani delegation that has just returned and our repeated desire that the Turks engage with the Iraqis.

2. In order to underscore how seriously we and the Iraqis take this issue and that it is not just a routine border issue, we recommend an Iraqi Minister or at the least, deputy Minister, lead the delegation, and that Ambassador Jones, as Deputy Administrator, represent the CPA side politically.

3. The delegation should include appropriate people from the Iraqi Ministries of Oil, Interior and Foreign Affairs. Please contact your Minister/Ministry asap and decide who will travel. This should be on Saturday or Sunday, Nov 29 or 30, if at all possible. On the CPA side, in addition to Ambassador Jones, Oil and Interior should decide who they should send.

**Please give me your recommended nominees as soon as you can and no later than Friday morning.**

I welcome any other suggestions. Many thanks,

Susan

11/29/2003

2. I don't have a specific time for Sunday departure but estimate it will be around 9am or so. Can you make that?

3. Thanks for your objectives. Re point 1, these would seem achievable. Re point 2 I am not sure this will fly unless the KDP can come up with some additional gestures of goodwill. Stop flying KDP flag, and maybe some other things that we need to flush out. Re 3 and 4, what steps can be taken to reduce the amount of smuggling?

Susan

-----Original Message-----

**From:** Helmick, Frank G. - BG, DCG 101st ABN

**Sent:** Friday, November 28, 2003 9:35 PM

**To:** Johnson, Susan R. (SES)

**Cc:** (b)(6) Major General David H. Petraeus (E-mail); (b)(6)

**Subject:** RE: Fielding a Delegation to go to Ankara immediately after Eid

Susan--

Hate to bombard you with e-mails but this dog gone meeting is so important -- here is how I recommend we can work this --

Our team 3 pax - (b)(6) in charge of 101st delegation  
-- he is assigned to Ankara -- currently the Army military attaché to Turkey -- speaks fluent Turkish -- but works as the 101st LNO as well especially on border issues -- trying to hitch a ride back to Ankara since he resides 1/2 the time in Silopi and has a true understanding of the Harbur Gate issues -- will be invaluable in the meeting  
(b)(6) -- legal counsel

Will have the team arrive at CPA HQ on Sunday AM -- you name time -- we will have them there for link up with you or your rep --

Objectives for the 101st Airborne Division --

- 1. Efficient Operation of both sides of Harbur Gate --
  - 24 hours a day -- operation -- (our data indicates a lull between 2300-0800 or during shift changes)
  - 700 fuel trucks per day is the goal
  - more customs inspectors required

(b)(3):10 USC §130c

Let me know if any of this is off base and thanks.

11/29/2003

AASLT!  
HELMICK  
ADC (O)  
101st AIRBORNE DIVISION (AIR ASSAULT)

-----Original Message-----

**From:** Johnson, Susan R. (SES) [mailto:(b)(2)]  
**Sent:** Friday, November 28, 2003 6:19 PM  
**To:** Helmick, Frank G. - BG, DCG 101st ABN  
**Subject:** RE: Fielding a Delegation to go to Ankara immediately after Eid

No, I am off to Bosnia, Brcko to be precise, in January. But first let's get this delegation up to Ankara, well prepared and ready to make real and lasting progress. SJ

-----Original Message-----

**From:** Helmick, Frank G. - BG, DCG 101st ABN  
**Sent:** Friday, November 28, 2003 5:19 PM  
**To:** Johnson, Susan R. (SES)  
**Subject:** RE: Fielding a Delegation to go to Ankara immediately after Eid

Susan--

You are awesome -- just returned from Harbur gate -- have a bunch of things we need to get done at the meeting -- will pass to MG Petraeus for approval of priority and then will forward to you for your thoughts as well. Way to go -- you will make a little history before you depart -- I thought you mentioned you were going to a new billet soon? Am I off base on that?

AASLT!  
HELMICK  
ADC (O)  
101st AIRBORNE DIVISION (AIR ASSAULT)

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[mailto:(b)(2)]  
**Sent:** Friday, November 28, 2003 4:47 PM  
**To:** Helmick, Frank G. - BG, DCG 101st ABN  
**Cc:** (b)(6)  
(b)(6)

**Subject:** RE: Fielding a Delegation to go to Ankara immediately after Eid

Frank - I will forward you and (b)(6) an email that I just sent out. Looks like departure will slip to Sunday morning as Turks can't get all the players to the table on Sunday after the 9 day Eid holiday.

Cheers,

Susan

11/29/2003

p.s. The Iraqis have now agreed to talk about a second border crossing..... let's see the content!

-----Original Message-----

**From:** Helmick, Frank G. - BG, DCG 101st ABN

**Sent:** Friday, November 28, 2003 9:31 AM

**To:** Johnson, Susan R. (SES)

**Cc:** (b)(6)

(b)(6)

**Subject:** RE: Fielding a Delegation to go to Ankara immediately after Eid

Susan--

MG Petraeus asked if our Colonel Commander responsible for border operations -- (b)(6) could be the rep -- he is really the most knowledgeable one -- MG Petraeus asked him to move his command post to Harbur Gate this past week so he has been living up there for a few days now -- he will be value added to the group to be sure.

I have cc'ed him on this e-mail -- and if your team agrees all he will need is a link up time and location -- and some background info. If the C-130 can come up to Mosul to pick him up on the way that would be ideal -- plus I could at least say howdy to you and tell you thanks personally for getting this moving.

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AASLT/

HELMICK

ADC (O)

101st AIRBORNE DIVISION (AIR ASSAULT)

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AASLT/

HELMICK

11/29/2003

**ADC (O)**  
**101st AIRBORNE DIVISION (AIR ASSAULT)**

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[mailto:(b)(2)]

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**From:** Johnson, Susan R. (SES)

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**To:** Casteel , Steven W. (SES-O6); Carpenter, Scott CIV  
Ministry of Governance

**Cc:** Wilkinson, Molly A. (SES); (b)(6)

(b)(6)

(b)(6) Vogler, Gary; Smith, Stephen T. (AMB)

**Subject:** FW: Fielding a Delegation to go to Ankara immediately after Eid

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(b)(6) do you want to send anyone from Governance?

11/29/2003

FOIA 09-826 CPA 000107

Right now the delegation includes 12 persons:

Ambassador Jones (CPA)  
The Deputy Minister of Trade, plus 3, plus (b)(6)  
(b)(6)  
Ambassador Sabah from the MFA;  
SOMO deputy DG Fatin H. Fatohi, CPA Oil advisor  
(b)(6) KBR rep (b)(6)  
MOI rep to be identified  
General Helmick (101rst)

We still need to confirm with Embassy Ankara that they can get us the right meetings with the Turks on Sunday, Nov 30. (b) - can you handle this?  
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Susan Johnson

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**From:** Johnson, Susan R. (SES)  
**Sent:** Wednesday, November 26, 2003 10:50 AM  
**To:** McKee, Robert E. (SES); Vogler, Gary; Casteel, Steven W. (SES-O6); Carpenter, Scott CIV Ministry of Governance; Jones, Richard H. (AMB)  
**Cc:** (b)(6)  
(b)(6)

**Subject:** Fielding a Delegation to go to Ankara immediately after Eid

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11/29/2003

CPA side, in addition to Ambassador Jones, Oil and Interior should decide who they should send.

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I welcome any other suggestions. Many thanks,

Susan

11/29/2003

FOIA 09-826 CPA 000109

(b)(2)

**Johnson, Susan R. (SES)**

**From:** Johnson, Susan R. (SES)  
**Sent:** Thursday, November 27, 2003 11:36 PM  
**To:** (b)(6)  
**Subject:** FW: Fielding a Delegation to go to Ankara immediately after Eid

FYI to keep you in the loop. Susan

-----Original Message-----

**From:** Johnson, Susan R. (SES)  
**Sent:** Thursday, November 27, 2003 11:27 PM  
**To:** Casteel, Steven W. (SES-O6); Carpenter, Scott CIV Ministry of Governance  
**Cc:** Wilkinson, Molly A. (SES); (b)(6)  
(b)(6) Vogler, Gary; Smith, Stephen  
T. (AMB)  
**Subject:** FW: Fielding a Delegation to go to Ankara immediately after Eid

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SOMO deputy DG Fatin H. Fatohi, CPA Oil advisor (b)(6) KBR rep (b)(6)  
MOI rep to be identified  
General Helmick (101rst)

We still need to confirm with Embassy Ankara that they can get us the right meetings with the Turks on Sunday, Nov 30. (b)(6) - can you handle this?  
Thanks,

Susan Johnson

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**Sent:** Wednesday, November 26, 2003 10:50 AM  
**To:** McKee, Robert E. (SES); Vogler, Gary; Casteel, Steven W. (SES-O6); Carpenter, Scott CIV Ministry of Governance; Jones, Richard H. (AMB)  
**Cc:** (b)(6)  
(b)(6)  
**Subject:** Fielding a Delegation to go to Ankara immediately after Eid

11/27/2003

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**Please give me your recommended nominees as soon as you can and no later than Friday morning.**

I welcome any other suggestions. Many thanks,

Susan

11/27/2003

*Turkey***Johnson, Susan R. (SES)**

**From:** Vogler, Gary  
**Sent:** Wednesday, November 26, 2003 1:46 PM  
**To:** Johnson, Susan R. (SES); McKee, Robert E. (SES); Casteel, Steven W. (SES-O6); Carpenter, Scott CIV Ministry of Governance; Jones, Richard H. (AMB)  
**Cc:** (b)(6)

**Subject:** RE: Fielding a Delegation to go to Ankara immediately after Eid

From Oil we will have the following people available:

*Fatin H. Fatah;*  
 Hashem al-Wardi - SOMO  
 (b)(6) - CPA  
 (b)(6) - KBR (Works out of Turkey)

Gary

-----Original Message-----

**From:** Johnson, Susan R. (SES)  
**Sent:** Wednesday, November 26, 2003 10:50 AM  
**To:** McKee, Robert E. (SES); Vogler, Gary; Casteel, Steven W. (SES-O6); Carpenter, Scott CIV Ministry of Governance; Jones, Richard H. (AMB)  
**Cc:** (b)(6)  
 (b)(6)  
**Subject:** Fielding a Delegation to go to Ankara immediately after Eid

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**Please give me your recommended nominees as soon as you can and no later than Friday morning.**

I welcome any other suggestions. Many thanks,

Susan

11/26/2003

**Johnson, Susan R. (SES)**

**From:** (b)(2)  
**Sent:** Saturday, November 29, 2003 9:15 AM  
**To:** Helmick, Frank G. - BG, DCG 101st ABN  
**Cc:** (b)(6); Johnson, Susan R. (SES); (b)(6)  
(b)(6)  
**Subject:** Re: RE: Fielding a Delegation to go to Ankara immediately after Eid

Sir, et al: Turkey is a member of NATO, so (b)(6) will not need anything other than their military ID cards to enter, IAW with the NATO SOFA. v/r (b)(6)

----- Original Message -----

**From:** BG Helmick (b)(2)  
**Date:** Saturday, November 29, 2003 1:03 am  
**Subject:** RE: Fielding a Delegation to go to Ankara immediately after Eid

> (b)(6)  
>  
> Please work this with (b)(6) if required for us.  
>  
>  
> AASLT!  
> HELMICK  
> ADC (O)  
> 101st AIRBORNE DIVISION (AIR ASSAULT)  
>

> -----Original Message-----  
> **From:** (b)(2);(b)(6)  
> **Sent:** Saturday, November 29, 2003 7:50 AM  
> **To:** Johnson, Susan R. (SES);(b)(6)  
> (b)(6)  
>  
> **Cc:** (b)(6) Helmick, Frank G. - BG, DCG 101st ABN  
> **Subject:** RE: Fielding a Delegation to go to Ankara immediately  
> after Eid  
>  
>  
>

> I am concerned about visas for entry into Turkey for the  
> delegation from the  
> 101st. Do the travelers have visas already?  
>  
>

> We are getting Turkish visas today for the Baghdad elements of the

11/29/2003

> delegation from their Embassy in Baghdad today.

>

>

>

> (b)(6)

>

>

>

>

> CPA/Ministry of Foreign Affairs

>

> (b)(2)

>

>

>

> -----Original Message-----

> From: Johnson, Susan R. (SES)

> Sent: Friday, November 28, 2003 11:19 PM

> To: Helmick, Frank G. - BG, DCG 101st ABN

> Cc: (b)(6)

> (b)(6) Major

> General David H. Petraeus (E-mail); (b)(6)

> (b)(6)

>

> Carpenter, Scott CIV Ministry of Governance

> Subject: RE: Fielding a Delegation to go to Ankara immediately

> after Eid

>

>

>

> Frank - thanks for the input.

>

>

>

> 1. We plan to have a meeting Saturday late afternoon for the CPA

> participants to go over our goals for the visit. I have no

> problem with the

> team you suggest. It is likely that we will field a large group

> for the

> border meetings which will probably take place on Monday morning.

>

>

>

> 2. I don't have a specific time for Sunday departure but estimate

> it will be

> around 9am or so. Can you make that?

>

>

>

> 3. Thanks for your objectives. Re point 1, these would seem

> achievable. Re

> point 2 I am not sure this will fly unless the KDP can come up

11/29/2003

- > with some
- > additional gestures of goodwill. Stop flying KDP flag, and maybe
- > some other
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- > taken to
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- >
- >
- >
- > Susan
- >
- >
- >

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- > Cc: (b)(6)

- > (b)(6) Major
- > General David H. Petraeus (E-mail); (b)(6)
- > (b)(6)

- > Subject: RE: Fielding a Delegation to go to Ankara immediately
- > after Eid

- >
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- >
- > Susan--
- >
- >
- >

- > Hate to bombard you with e-mails but this dog gone meeting is so
- > important-- here is how I recommend we can work this --

- >
- >
- >
- > Our team 3 pax -- (b)(6) -- in charge of 101st delegation

- > (b)(6) -- he is
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- > will be
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- >
- > (b)(6)
- >

11/29/2003

> legal counsel

>

>

>

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> Will have the team arrive at CPA HQ on Sunday AM -- you name time -

> - we will

> have them there for link up with you or your rep --

>

>

>

> Objectives for the 101st Airborne Division --

>

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> 1 Efficient Operation of both sides of Harbur Gate --

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X > 24 hours a day -- operation -- (our data indicates a lull

> between 2300-0800 or during shift changes)

>

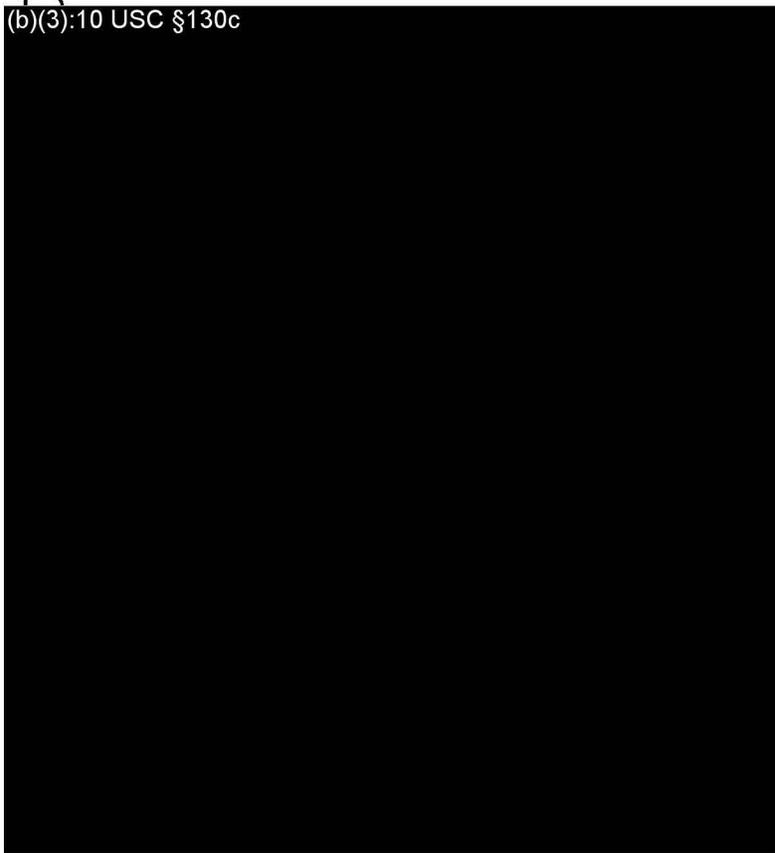
> 700 fuel trucks per day is the goal

>

> more customs inspectors required

>

(b)(3):10 USC §130c



11/29/2003

>  
> KBR receives payment from contract with government for  
> full load  
>  
>  
>  
> Let me know if any of this is off base and thanks.  
>  
>  
>  
> AASLT!  
> HELMICK  
> ADC (O)  
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11/29/2003

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> Turks can't  
> get all the players to the table on Sunday after the 9 day Eid  
> holiday.

>  
>  
> Cheers,

>  
>  
>  
>  
> Susan

>  
>  
>  
>  
> p.s. The Iraqis have now agreed to talk about a second border  
> crossing.....let's see the content!

>  
>  
>  
>  
> -----Original Message-----

> From: Helmick, Frank G. - BG, DCG 101st ABN  
> Sent: Friday, November 28, 2003 9:31 AM  
> To: Johnson, Susan R. (SES)  
> Cc: (b)(6)  
> Subject: RE: Fielding a Delegation to go to Ankara immediately  
> after Eid

>  
>  
>

11/29/2003

> Susan--  
>  
>  
>  
> MG Petraeus asked if our Colonel Commander responsible for border  
> operations-- (b)(6) could be the rep -- he is  
> really the most  
> knowledgeable one -- MG Petraeus asked him to move his command  
> post to  
> Harbur Gate this past week so he has been living up there for a  
> few days now  
> -- he will be value added to the group to be sure.  
>  
>  
>  
> I have cc'ed him on this e-mail -- and if your team agrees all he  
> will need  
> is a link up time and location -- and some background info. If  
> the C-130  
> can come up to Mosul to pick him up on the way that would be ideal  
> -- plus I  
> could at least say howdy to you and tell you thanks personally for  
> gettingthis moving.  
>  
>  
>  
> Let me know and we will do what we need so this negotiation will  
> and can be  
> successful.  
>  
>  
>  
> As always thanks in advance --  
>  
> AASLT!  
> HELMICK  
> ADC (O)  
> 101st AIRBORNE DIVISION (AIR ASSAULT)  
>  
> -----Original Message-----  
> From: BG Helmick (b)(2)  
> Sent: Friday, November 28, 2003 5:41 AM  
> To: 'Johnson, Susan R. (SES)'  
> Subject: RE: Fielding a Delegation to go to Ankara immediately  
> after Eid  
>  
> Susan--  
>  
>  
>  
> Have heard about the delegation going, and thankful that you

11/29/2003

> (CPA/Turks/Iraqis) are moving forward on the issue. Have not seen  
> anything on this trail of e-mails to be sure.

>

>

>

> Let me get with my boss on this one -- will let you know soonest.

>

>

>

> AASLT!

> HELMICK

> ADC (O)

> 101st AIRBORNE DIVISION (AIR ASSAULT)

>

> -----Original Message-----

> From: Johnson, Susan R. (SES) (b)(2)

> Sent: Thursday, November 27, 2003 11:32 PM

> To: Helmick, Frank G. - BG, DCG 101st ABN

> Cc: (b)(6)

> Subject: FW: Fielding a Delegation to go to Ankara immediately

> after Eid

>

> Frank - I am not sure that anyone has contacted you about this, so

> I am

> forwarding the relevant e mails. Wanted to make sure that you had the

> opportunity to be included or designate an appropriate person.

>

>

>

> The object is to sit down with the Turks and work out a plan for

> decongesting Habur Gate/Ibrahim Khalil on a more permanent basis.

>

>

>

> Our Embassy in Ankara recommended that we send up a delegation.

> It is

> mostly Iraqi but we are sending Amb Jones, the new deputy

> Administrator for

> Policy.

>

>

>

> Can you go? Please advise.

>

>

>

> Thanks,

>

>

>

> Susan Johnson

11/29/2003

>  
>  
>  
>  
> -----Original Message-----  
> From: Johnson, Susan R. (SES)  
> Sent: Thursday, November 27, 2003 11:27 PM  
> To: Casteel, Steven W. (SES-O6); Carpenter, Scott CIV Ministry of  
> Governance  
> Cc: Wilkinson, Molly A. (SES); (b)(6)  
> (b)(6)  
> (b)(6)  
> (b)(6) Vogler, Gary; Smith,  
> Stephen T.  
> (AMB)  
> Subject: FW: Fielding a Delegation to go to Ankara immediately  
> after Eid  
>  
>  
>  
> Steve and Scott:  
>  
>  
>  
> This is where we are on the delegation to Ankara. It may travel  
> as soon as  
> Saturday evening, via c-130 from BIAP.  
>  
>  
>  
> Steve: We need to have an Iraqi MOI, preferably the MOI Chief of  
> Customs and/or Border Guards that went up to Habur last time.  
>  
> Can you get me the name of an Iraqi MOI rep by Friday morning and  
> let me  
> know if any CPA MOI will go as well or not.  
>  
>  
>  
> Scott - do you want to send anyone from Governance?  
>  
>  
>  
> Right now the delegation includes 12 persons:  
>  
>  
>  
> Ambassador Jones (CPA)  
>  
> The Deputy Minister of Trade, plus 3, plus (b)(6)  
>

11/29/2003

- > Ambassador Sabah from the MFA;
- >
- > SOMO deputy DG Fatin H. Fatohi, CPA Oil advisor (b)(6)
- > (b)(6)
- >
- > MOI rep to be identified
- >
- > General Helmick (101rst)
- >
- >
- >
- >
- >
- > We still need to confirm with Embassy Ankara that they can get us
- > the right
- > meetings with the Turks on Sunday, Nov 30. (b)(6) can you handle
- > this?
- > Thanks,
- >
- >
- >
- > Susan Johnson
- >
- >
- >
- >
- >

> -----Original Message-----  
> From: Johnson, Susan R. (SES)  
> Sent: Wednesday, November 26, 2003 10:50 AM  
> To: McKee, Robert E. (SES); Vogler, Gary; Casteel, Steven W. (SES-  
> O6); Carpenter, Scott CIV Ministry of Governance; Jones, Richard H.  
> (AMB)Cc: (b)(6) (b)(6)  
> (b)(6)

- > Subject: Fielding a Delegation to go to Ankara immediately after Eid
- >
- >
- >
- >
- >
- > At the 8am meeting this morning we agreed that per Embassy Ankara's
- > recommendation, we would send a team to Ankara immediately after
- > the Eid
- > holidays to talk with the Turks about the Habur gate and the need
- > to ensure
- > that bulk fuel flows smoothly and regularly, especially through
- > the winter
- > months.
- >

11/29/2003

- >
- >
- > 1. I think that we all agree that this should be an Iraqi heavy
- > delegation, especially following the Talabani delegation that has
- > just returned and our
- > repeated desire that the Turks engage with the Iraqis.
- >
- >
- >
- > 2. In order to underscore how seriously we and the Iraqis take
- > this issue
- > and that it is not just a routine border issue, we recommend an Iraqi
- > Minister or at the least, deputy Minister, lead the delegation,
- > and that
- > Ambassador Jones, as Deputy Administrator, represent the CPA side
- > politically.
- >
- >
- >
- > 3. The delegation should include appropriate people from the Iraqi
- > Ministries of Oil, Interior and Foreign Affairs. Please contact your
- > Minister/Ministry asap and decide who will travel. This should be on
- > Saturday or Sunday, Nov 29 or 30, if at all possible. On the CPA
- > side, in
- > addition to Ambassador Jones, Oil and Interior should decide who
- > they should
- > send.
- >
- >
- >
- >
- >
- > Please give me your recommended nominees as soon as you can and no
- > later than Friday morning.
- >
- >
- >
- > I welcome any other suggestions. Many thanks,
- >
- >
- >
- > Susan
- >
- >

11/29/2003

**Trent Darrell (SES-6)**

---

**From:** Clemens, Kristi M. (SES)  
**Sent:** Wednesday, January 14, 2004 3:58 PM  
**To:** Wright, Paul; Agresto, John T. (SES); Bent, Rodney G. (SES); Carpenter, Scott CIV Ministry of Governance; Casteel, Steven W. (SES-O6); Fatfat, Mounzer R. (SES) (b)(6)  
(b)(6)  
(b)(6) McKee, Robert E. (SES); (b)(6)  
(b)(6) Seche,  
Stephen A. (SES); (b)(6) Trent Darrell  
(SES-6); (b)(6)

**Subject:** Regional Media

Good afternoon!

As I briefly mentioned during the Senior Advisor meeting this morning, we are beginning a new project involving U.S. local media. The objective is to interview you, your Minister and members of your team. We will then package it with supporting footage and send it to the Pentagon. There they will pitch it to your hometown/home-state TV stations.

We did the first one today – Ministry of Health – and it went very well! The turn around time to send it to the U.S. is within 24 -48 hours. This is a great way to get the incredible work you and your Iraqi colleagues are doing back to the states.

But, I need your help. We are looking at completing all of the Ministries within the next 10 days – 2 weeks. I will discuss scheduling at the next 7:30 a.m. Senior Advisor meeting. Rich Galen and I look forward to working with all of you on this project. Thanks in advance for your cooperation.

*Kristi M. Clemens*  
CPA - Strategic Communications  
(b)(2)

1/15/2004

**Johnson, Susan R. (SES)**

---

**From:** Jones, Richard H. (AMB)  
**Sent:** Friday, November 28, 2003 11:24 PM  
**To:** Johnson, Susan R. (SES)  
**Cc:** (b)(6)  
**Subject:** RE: Delegation to go to ANKARA for talks on the Habur Gate border crossing

Looks like I'm free most of the afternoon. Please check with (b)(6) in the morning for a time. DJ

-----Original Message-----

**From:** Johnson, Susan R. (SES)  
**Sent:** Friday, November 28, 2003 11:12 PM  
**To:** Jones, Richard H. (AMB)  
**Subject:** RE: Delegation to go to ANKARA for talks on the Habur Gate border crossing

My sense is that for the border meetings, the participation will be large, with some folk taking the lead, and others more in a supportive or second tier mode. The Iraqis should take the lead and we should review this with them before hand. For the trade meetings, we may want to weed out somewhat. Part of this is sending a signal, and part of it will be to get GOT agreement or commitment to do certain specific things. We should sort some of this out tomorrow. Do you have any time in the afternoon to do a meeting of all the CPA participants?

Susan

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**From:** Jones, Richard H. (AMB)  
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**Subject:** RE: Delegation to go to ANKARA for talks on the Habur Gate border crossing

I agree that Badran should go. It's getting to be quite a sizable delegation. Are we all going to be in all the meetings together or will we have parallel schedules? If so, who will do which meetings? DJ

-----Original Message-----

**From:** Johnson, Susan R. (SES)  
**Sent:** Friday, November 28, 2003 8:21 AM  
**To:** Jones, Richard H. (AMB); Carpenter, Scott CIV Ministry of Governance  
**Cc:** McKee, Robert E. (SES); (b)(6)  
**Subject:** Delegation to go to ANKARA for talks on the Habur Gate border crossing

Dick and Scott,

Steve Casteel came by this am to say that he had talked with Noori Badran, the Minister of Interior, about the delegation and trip. Badran is willing to go to head the delegation if this is thought useful/necessary. Otherwise he is likely to send the Director of Customs. I vote for Badran to underscore the importance of settling this matter. In this case, Steve will accompany.

What do you think?

11/29/2003

To recap, the delegation is currently as follows:

Ambassador Jones (CPA)

The Deputy Minister of Trade, plus 3, and (b)(6)

Ambassador Sabah from the MFA;

(b)(6) SOMO deputy DG Fatin H. Fatohi, CPA Oil advisor (b)(6) rep

Minister of Interior Badran and/or Chief of Customs and Steve Casteel  
General Helmick (101rst) tbd

Have we communicated with our Embassy in Ankara to know that they can set up the meetings we need on Sunday? Are we ready for another cable that perhaps (b)(6) could do, or can this be handled via SipraNet e mail?

Susan Johnson  
MFA

11/29/2003

**Johnson, Susan R. (SES)**

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Susan Johnson  
MFA

11/29/2003

**Johnson, Susan R. (SES)**

---

**From:** (b)(6)  
**Sent:** Saturday, November 29, 2003 12:57 PM  
**To:** Johnson, Susan R. (SES)  
**Cc:** (b)(6)  
**Subject:** RE: Delegation to go to ANKARA for talks on the Habur Gate border crossing

Let's do it in the ambassador's conference room. I booked it from 5 - 6.

(b)(6)

-----Original Message-----

**From:** Johnson, Susan R. (SES)  
**Sent:** Saturday, November 29, 2003 12:09 PM  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** RE: Delegation to go to ANKARA for talks on the Habur Gate border crossing

(b)(6) where can we meet on the Turkey Trip? Are there too many to squeeze in Amb Jones' office?

Likely attendees:

Steve Casteel (Interior)  
Rob McKee (b)(6) (Oil)  
(b)(6) (Trade)  
(b)(6) (UK)  
Susan Johnson (MFA)

Possibly (b)(6) and/or (b)(6) (CJTF-7)  
(b)(6) (MFA)

We might be able to squeeze in, but please advise us all where the meeting will be.

Susan

-----Original Message-----

**From:** (b)(6)  
**Sent:** Saturday, November 29, 2003 6:32 AM  
**To:** Johnson, Susan R. (SES)  
**Subject:** RE: Delegation to go to ANKARA for talks on the Habur Gate border crossing

How about 5 pm?

(b)(6)

-----Original Message-----

**From:** Johnson, Susan R. (SES)  
**Sent:** Friday, November 28, 2003 11:26 PM  
**To:** Jones, Richard H. (AMB)

11/29/2003

**Cc:** (b)(6)  
**Subject:** RE: Delegation to go to ANKARA for talks on the Habur Gate border crossing

Will do. Looks like around 4pm might be good (b)(6) please advise. Susan

-----Original Message-----

**From:** Jones, Richard H. (AMB)  
**Sent:** Friday, November 28, 2003 11:24 PM  
**To:** Johnson, Susan R. (SES)  
**Cc:** (b)(6)  
**Subject:** RE: Delegation to go to ANKARA for talks on the Habur Gate border crossing

Looks like I'm free most of the afternoon. Please check with (b)(6) in the morning for a time. DJ

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**From:** Johnson, Susan R. (SES)  
**Sent:** Friday, November 28, 2003 8:21 AM  
**To:** Jones, Richard H. (AMB); Carpenter, Scott CIV Ministry of Governance  
**Cc:** McKee, Robert E. (SES); (b)(6)  
(b)(6)

**Subject:** Delegation to go to ANKARA for talks on the Habur Gate border crossing

11/29/2003

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SOMO deputy DG Fatin H. Fatohi, CPA Oil advisor  
(b)(6) rep (b)(6)  
Minister of Interior Badran and/or Chief of Customs and  
Steve Casteel  
General Helmick (101rst) tbd

Have we communicated with our Embassy in Ankara to know that they can set up the meetings we need on Sunday? Are we ready for another cable that perhaps (b)(6) could do, or can this be handled via SipraNet e mail?

Susan Johnson  
MFA

11/29/2003

**Krawczel, Timothy (CIV)**

**From:** (b)(2),(b)(6)  
**Sent:** 29 مارس 2004 10:29 م  
**To:** McKee, Robert E. (SES); (b)(6)  
**Cc:** Krawczel, Timothy (CIV)  
**Subject:** Najaf refinery

*Disarm  
Manual  
copy for 15  
April CEC  
meeting*

Dear Sir:

There is a project of the Ministry of Oil for constructing a refinery in Najaf (the first stone has been installed indeed). I don't have any objection to this. However the chosen location is a crazy idea environmentally speaking. It is close to the cement factory, in an area too close to Najaf. Years ago, this area (cement factory) was far enough of the city, but right now it is almost in the gates of the city. We have right now an environmental problem with this cement factory, so if the refinery is built in the same zone, the situation would be untenable. There are another locations close to the pipe line far away enough of the city where the refinery can be installed. Najaf is situated in the gates of the desert so there are not problems of space, but not in the area currently chosen. Best Regards.

(b)(6)

Najaf GST for environment

(b)(6)

Reparaciones, servicios a domicilio, empresas, profesionales... Todo en la guía telefónica de QDQ. <http://qdq.msn.es/msn.cfm>

- Ministry of Environment approves location
  - no refinery approved in Najaf for Oil refinery
  - discharge should be 5 km from intake of drinking water
  - refinery should be 15 km. from city

**From:** PATH Telegram Delivery  
**Sent:** Wednesday, December 03, 2003 8:28 AM  
**To:** (b)(6)

**Subject:** (U) IRAQ: KUWAIT WANTS TO INCREASE "HUMANITARIAN FUEL" DELIVERIES TO IRAQ, NEEDS DETAILS ON QUANTITIES

**SUBJECT:** (U) IRAQ: KUWAIT WANTS TO INCREASE "HUMANITARIAN FUEL" DELIVERIES TO IRAQ, NEEDS DETAILS ON QUANTITIES

**Classified By:** Charge d'Affaires Frank C. Urbancic, Reasons 1.4 (b) and (d)

1. ~~(S)~~ SUMMARY. Officials from Altanmia, the Kuwaiti consortium transporting humanitarian fuel to Iraq under contract to KBR, have told CPA and KBR representatives that they are willing and able to deliver more fuel to Iraq, and that the GOK considers this a high priority. Increases in most fuel types can be made immediately up to 4 million liters/day of gasoline and 9 million liters/day total, including diesel and kerosene. Further increases can be made following some technical modifications, all of which would be paid for by Altanmia but would be economical only if demand stays high in the medium term. However, the Kuwaitis need a clear idea of what quantities and types of fuel Iraq requires, and for how long. CPA/KBR did not have specific figures for the Kuwaitis as of December 1, although KBR representative Stoney Cox said that he would obtain them by December 5. CPA Senior Advisor to the Oil Minister Rob McKee stressed the urgency of this operation, with only 2-6 days' worth of stocks in Iraq and winter approaching. It is apparent that the GOK has told Altanmia to do whatever is necessary to avoid a hydrocarbon shortage in Iraq. Altanmia is awaiting instructions from the US on what fuels are needed and at what volume. If hydrocarbons are needed in Iraq, the GOK is ready to meet the requirement, but somebody has to ask them. **END SUMMARY.**

2. ~~(S)~~ On December 1, CPA's Senior Adviser to the Oil Minister Rob McKee and Kellogg Brown and Root's (KBR) Stoney Cox met in Kuwait with representatives of Altanmia, the Kuwaiti company responsible for transporting humanitarian fuels to Iraq; A/DCM and EconOff (notetaker) sat in. The

meeting followed an earlier visit by McKee and two other CPA officials, who met with Altanmia, GOK officials and the head of Kuwait Petroleum Corporation (KPC) on November 24. At both meetings, the participants discussed Kuwait's provision of humanitarian fuel aid to Iraq and difficulties that have prevented Kuwait from supplying greater quantities. According to Altanmia's Waleed Al-Humaidhi, one of the major obstacles they have faced thus far has been KBR's inability to determine the actual need, which prevents Altanmia from planning to fill it. He also noted that the turnaround time for trucks in Iraq was very inefficient, with trucks waiting for days for convoys to return to Kuwait. He asserted that security was the main bottleneck.

3. ~~(S)~~ At the December 1 meeting, McKee informed Altanmia that he had been successful in reducing some of the logistical impediments (including securing a commitment to run more convoys each day). He also indicated that the USG would like to take advantage of Kuwait's spare capacity to supply Iraq with a greater volume of fuel. McKee said that Iraq was facing a crisis as winter approached and stocks dwindled to 2-5 days' worth of fuel. However, neither McKee nor Cox provided the Kuwaitis with specific information about the quantity or types of fuel that they were seeking. Cox said that he hoped to have this information by December 5.

4. ~~(S)~~ Altanmia told Cox and McKee that ramping up to provide additional fuel would not be a problem. Al-Humaidhi specified the following volumes available for each product:

-- Kerosene: Kuwait can load 1.7 million liters/day of kerosene within 72 hours. Supply can be further increased if the US military allows Altanmia to use two pipelines that run through air bases used by the US. These pipelines are currently being used by the US military at only 25-30% capacity. If the US military agrees, KPC will pay to install gauges and meters, and establish separate filling pumps for Altanmia. Alternatively, Al-Humaidhi proposed that the US military could use the line at Ali al-Salem airbase, with Altanmia using the other at Ahmed al-Jaber airbase, currently not in use by the US. Cox said he would ask the military if Altanmia can use the 75% of capacity that is going unused.

-- Mogas (aka benzene, aka gasoline): Altanmia can provide up to 9 million liters/day of mogas, but not immediately. Although there are sufficient vehicles to transport the fuel,

there is insufficient local storage space that could be used if production outpaces deliveries. Altanmia can lift up to 4 million liters/day of benzene with no additional investment. With investments in containment vessels, Kuwait can increase benzene supplies to 9 million liters/day (Kuwait lifted up to 15 million liters/day during the Iran-Iraq war).

-- Diesel: Altanmia can provide 1-1.5 million liters/day within 7-10 days (with some modifications needed, similar to those for kerosene deliveries). They can ramp up to 4 million liters/day within 2-3 weeks.

5. ~~(S)~~ Altanmia officials stressed that they need a clearer idea of Iraq's longer term fuel needs. They asked whether Kuwait would simply be surging to meet shorter-term, seasonal supply shortfalls, or if the provision of humanitarian fuel supplies would be a longer, continuous operation. Al-Humaidhi underscored that the Kuwaitis are willing and able to do either. If the US says that only a surge in production is needed for the winter months, Kuwait can can

provide 5-7 million liters/day of mixed fuels within days, increasing to 9 million liters/day of mixed fuels within weeks. If, on the other hand, the US projects that there will be a longer-term need, Altanmia will make several investments at their own expense. Al-Humaidhi outlined Altanmia's tentative plans to revamp the abandoned Kazima loading depot, located near the Iraqi border. The depot would be linked by pipeline to large-capacity storage barges offshore, which would solve the containment dilemma that Kuwait would face at higher production levels. Al-Humaidhi said that the Prime Minister has indicated that fast-tracking approval of the Kazima renovation project within 48 hours could possibly be undertaken on an emergency basis, with further discussion. The renovation can be completed within 45-60 days using local contractors, or less with US military support. Al-Humaidhi reiterated that Altanmia would make these investments at no/no cost to the US, and with no need for a US commitment on quantities of fuel to be delivered to Iraq. However, Altanmia will not undertake such a large financial commitment if Iraq only needs increased fuel supplies for this winter. Again, Al-Humaidhi emphasized that they simply need a clearer picture of what quantities and types of fuels are needed, so that they may make the necessary logistical arrangements. He noted that the Government of Kuwait supports the US operation in Iraq "110 percent." GOK officials are perplexed that despite the GOK's willingness to do whatever it takes to get supplies into Iraq, the US continues to ignore this Kuwaiti offer, while purchasing fuel supplies from non-producing countries such as Jordan and Turkey.

6. ~~set~~ COMMENT. It is clear from both meetings that Altanmia is under firm orders from the highest levels of the GOK to provide Iraq with whatever fuel it needs. Although the volumes and time lines for provision of the several fuels shift slightly from one scenario to another, the intent is clear. The overriding goal of the GOK is to ensure that there is no hydrocarbon shortage in Iraq, and the GOK believes Kuwait is best positioned to ease Iraq's fuel crisis. However, Altanmia needs to know what quantities of each type of fuel are needed, and for how long. Altanmia has already demonstrated its determination to make this work -- for example, Altanmia has absorbed penalties levied by the Kuwait Petroleum Corporation when KBR did not order the quantities of fuel it had indicated it would. But it is imperative that CPA provide the Kuwaitis with a clear outline of quantities and types of fuel that Iraq needs, and an estimate of how long Iraq will require fuel exported from Kuwaiti, so that the Kuwaitis can increase fuel deliveries.  
END COMMENT.

7. (U) Mr. McKee did not clear this cable.

8. (U) Baghdad minimize considered.  
URBANCIC

~~CONFIDENTIAL~~

-PAGE 01 KUWAIT 05454 00 OF 02 031102Z

@INFO: CMS(00) D(00) E(00) EAO(00) G(00)  
G(00) P(00) PA(00) PRS(00) R(00)  
R(00) SP(00) SRPP(00) T(00)  
USNW(00) USNW(00)

\*\*\*\*\* 031420Z DEC 03 STePS (TOTAL COPIES:000)

(b)(6)

**From:** (b)(2),(b)(6)  
**Sent:** Thursday, December 11, 2003 6:40 PM  
**To:** (b)(6)  
**CC:**  
**Subject:** ESG 10 Dec 03- PLEASE PASS TO SCOTT CASTLE (THANKS!)

~~CONFIDENTIAL~~

Miscellaneous:

1. JCS - IGC (not just Hakim and the Iranians) have determined to evict the MEK. Issues are who to hand them over to and how. State, DoD and CENTCOM have a list of courses of actions. (b)(1)
2. CERP - OMB see no difficulty with CERP monies going to CJTF-7 commanders. (Approp go to CENTCGM.)

OIL (R. McKee):

1. Re Cables 5539 and 5540 - McKee indicated this has been an ongoing dispute between KBR and Al Tamea (sp?) over the price of fuel with KBR holding out for a lower price. (Effective cost is \$2.65/ gallon with only \$1.14 of it for the gas.) \$75 m is a different organization (LOGCAP/CENTAF)
2. Problems on delivery of Kuwaiti fuel involve security and distribution points. These are being worked with the military. McKee stated that if KBR cannot complete the contract, SOMO could be used to buy up the difference. 9 m liters from Kuwait available. The money is there, USACE has done the contracts, and Al Tamea has the supply.
3. (b)(6) Issues: Bring benzene supply to normal within the next two weeks so there are no lines. Confirm the LPG and kerosene reserves are sufficient. CPA response there is not a shortage of gas supplies just "thin." The gas lines are like a run on the bank. Increased number of cars and electricity problems (which shut the pumps down) contribute to the lines. 4. Ed Burley stated the Min of Interior has the lead on border issues. There is a gate - Rabia Gate (Ibrahim Kabil) (sp?) about 35 miles from the Habur Gate which had approximately 1000 trucks per day in November. Regardless of the number of gates, the roads throughout Iraq are limited.

ELECTRICITY (Robin USAID (?)):

1. The power outage resulted from overload on the one power line after the second line was taken out by sabotage. Should be 100% restored by Dec. 12 (was 80% restored as of Dec. 10 evening).
2. Sabotage occurring in the South is provincial sabotage and looting of aluminum. The South cuts the lines going to Baghdad which results in the South getting better electricity service and for longer hours.
3. Energizing the lines and towers makes it more difficult to sabotage but still possible. 4. TF Shield focuses on oil pipelines but TF Shield will now guard the electrical infrastructure when it is colocated or visible. 5. A new overall infrastructure security plan is being developed and will incorporate successes (e.g., tribes).

Derived From: Multiple Sources  
Declassify On: 12/11/2013

~~CONFIDENTIAL~~

**Gallinetti, Jon A. (0-8)**

**From:** (b)(6)  
**Sent:** Saturday, November 29, 2003 10:13 PM  
**To:** (b)(6)  
Gallinetti, Jon A. (0-8); (b)(6)  
(b)(6)  
(b)(6) McKee, Robert E. (SES);  
Vogler, Gary; (b)(6) Carpenter, Scott CIV Ministry of  
Governance (b)(2), (b)(6)  
**Cc:** (b)(6)  
**Subject:** FW: Questions about tribal engagement - protection of the Infrastructure

For coordination purposes, see information from (b)(6)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Saturday, November 29, 2003 5:43 PM  
**To:** (b)(6)  
**Cc:** Executive Secretary  
**Subject:** RE: Questions about tribal engagement - protection of the Infrastructure

(b)(6)

Thank you very much for such a prompt and thorough response and for helping us out on this issue.

Best,

(b)(6)

Executive Secretariat  
Coalition Provisional Authority

-----Original Message-----

**From:** (b)(6)  
**Sent:** Saturday, November 29, 2003 4:00 PM  
**To:** (b)(6)  
**Cc:** (b)(2), (b)(6) Bearpark, Andrew (Director of  
Operations) (b)(2), (b)(6)  
**Subject:** RE: Questions about tribal engagement - protection of the Infrastructure

This is a subject I am working on myself, and I have yet to find either a consistent:

- Coalition policy
- or
- Recollection of how Saddam handled the issue.

But some constants emerge:

- Saddam knew how to 'play' the tribes. I do not believe the norm was to pay cash, nor to bribe. More it was the case that Sheikhs who complied (most by the end of l'ancien regime) were rewarded in the grant of free services - oil, etc. Any Sheikh / Tribe / Community which transgressed could expect to suffer interminably. He **would** not, I think, have indulged in paying Sheikhs not to pull down pylons!

11/29/2003

FOIA 09-826 CPA 000137

- As for now, there are Ministries that do pay Sheikhs (witnessed one being rewarded today), and Ministries that think they don't but do; I have yet to identify one that doesn't. There must be some rich Sheikhs out there: one organization is alleged to be paying \$60 per pylon per day as reward for not pulling it down. This practice, whatever it says for the morality of the new-iraq, must be unsustainable.
- One particular example bears scrutiny: Hart Security has taken out contracts with Sheikhs along the Al Basrah / Al Qut pylon line which is being restored. It requires each Sheikh who signs up to provide guards (whose salaries he receives) to guarantee the integrity of the line. Theoretically the Sheikhs cannot walk away from such contracts. I see no evidence of them working yet but will get a full brief from Hart on Wednesday.

There is more work for me to do on this subject, and I'll be happy to join forces with anyone who is ahead of me. Essentially, if we are to go down this track - or more importantly if the Iraqis want to - we must deal with Sheikhs on an all-Infrastructure basis (ie power lines, oil pipes, water, rail - not piecemeal) as Saddam did.

Best Regards,

(b)(2),(b)(6)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Saturday, November 29, 2003 3:01 PM  
**To:** (b)(2),(b)(6)  
**Cc:**  
**Subject:** FW: Questions about tribal engagement  
**Importance:** High

(b)(6)

Do you have a feel for answers to the below - where payments are taking place and for how much?

(b)(6)

Deputy Senior Advisor - Electricity  
CPA Electricity Advisory Team  
USAID - Power/Electricity

(b)(2)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Saturday, November 29, 2003 2:57 PM  
**To:** (b)(6)  
**Cc:** Executive Secretary  
**Subject:** Questions about tribal engagement

(b)(6)

To follow up on our conversation, I have attached below the three action items from yesterday's Regional Conference, highlighted in boldface.

Tribal Engagement

Military says that there needs to be MUCH greater liaison between military, regional ops, oil, electricity, etc.

Petreaux says people are put at risk because no one has a clear idea of what security ops are happening in the different AORs. Potential for miscommunication and friendly fire is high.

11/29/2003

FOIA 09-826 CPA 000138

Between February and May there will be a totally different group of US forces in the field with NO institutional memory

Need to coordinate:

**What are tribes getting paid and by what CPA-related organization?**

**How much are tribes being paid?**

**How are payments to tribes being utilized?**

We appreciate your help in tracking down answers to these questions as soon as possible.

Thank you in advance,

(b)(6)

Executive Secretariat  
Coalition Provisional Authority

11/29/2003

FOIA 09-826 CPA 000139

(b)(6)

**From:** (b)(6)  
**Sent:** Tuesday, November 18, 2003 5:00 PM  
**To:** Executive Secretary; Kennedy, Patrick Amb  
**Subject:** FW: TASKER: Urgent comment request -- UNSCR 1483 implementation report

**Importance:** High



110903.1483Updat  
e.v3.doc (57 K...

-----Original Message-----

**From:** (b)(6)  
**Sent:** Tuesday, November 18, 2003 4:59 PM  
**To:** Johnson, Susan R. (SES); (b)(6)  
MCO; Carpenter, Scott CIV Ministry of Governance  
**Cc:** (b)(6) McKee, Robert E. (SES); Foley, Thomas C. (CIV);  
Wethington, Olin L. (SES); Bent, Rodney G. (SES); McKee, Robert E. (SES); Belka, Marek  
(POL CIV); (b)(6)  
**Subject:** TASKER: Urgent comment request -- UNSCR 1483 implementation report  
**Importance:** High

Thanks to all you have gotten back to us in response to our earlier request (i.e.,  
(b)(6) e-mail) for comments on the attached UNSCR 1483 implementation report.  
Washington has just provided us with the attached updated draft of the report. Any  
further comments would be welcome. Please note the short turnaround time.

Thanks,

(b)(6)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Tuesday, November 18, 2003 4:49 PM  
**To:** Executive Secretary  
**Cc:** Kennedy, Patrick Amb; (b)(6)  
**Subject:** FW: Urgent comment request -- UNSCR 1483 implementation report  
**Importance:** High

Folks,

Turns out that this is the version for final clearance.

Please review and provide any comments NLT OOB Wednesday.

Also, pls confirm receipt.

(b)(6)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Monday, November 17, 2003 9:12 PM  
**To:** CPA ExecSec (ExecSec@orha.centcom.mil)  
**Cc:** Kennedy, Patrick, Amb., CPA  
**Subject:** FW: Urgent comment request -- UNSCR 1483 implementation report  
**Importance:** High

Folks,

Note the below. We are reviewing here in the CPA Rep office and will provide comments,

as requested.

We will be sure to provide the final version for your review.

(b)(6)

-----Original Message-----

From: (b)(2),(b)(6)  
Sent: Monday, November 17, 2003 8:49 PM  
To: (b)(2)  
(b)(2)  
Cc: (b)(6)  
(b)(6)  
Subject: RE: Urgent comment request -- UNSCR 1483 implementation report  
Importance: High

(b)(5)

Attached is the current U.S. working draft of the UNSCR 1483 report to the UNSC. This version includes the NSC's intro chapeau (highlighted) on national political governance, as well as a local governance section (also highlighted). Would appreciate your assistance in particular on local governance issues.

Again, appreciate your comments/clearance on the attached NLT OOB Wednesday (11/19) Washington time. Once we have your clearance, we'll send for urgent interagency clearance before forwarding to USUN/NY. (Our drop-dead timeline for getting the report to NY is COB Wednesday.)

Appreciate your guidance. Again, thank you for your assistance. (b)(6)

<<110903.1483Update.v3.doc>>

> -----Original Message-----

> From: (b)(6)  
> Sent: Friday, November 14, 2003 2:15 PM  
> To: (b)(2)  
> (b)(2)  
> Cc: (b)(6)  
> (b)(6)  
> Subject: Urgent comment request -- UNSCR 1483 implementation report  
> Importance: High  
>  
> (b)(6)  
> Per UNSCR 1483, the U.S. and UK are required to report to the Security  
> Council on 1483 implementation every three months (see attached for  
> U.S.-UK division of responsibility). We were supposed to present our  
> first report on August 19; it was postponed (and later significantly  
> toned  
> down) due to the bombing. We are scheduled to deliver the second  
> report on November 21.  
> This report is our opportunity to highlight for the international  
> community the progress made in achieving our objectives in Iraq.  
> Ambassadors Negroponte and Jones Parry will read their respective portions  
> of the report to the Council; their presentations will be public, on the  
> record for the press and open to all member states. We should expect  
> heavy press coverage.  
> That said, I have attached the current U.S. draft. (\*I understand an  
> initial UK draft is floating around Baghdad.) Please note that this  
> version does not/not include a governance section (UK originally tasked to  
> cover governance). Dr. Rice, however, has now requested the U.S. assume  
> responsibility for the governance section -- section to be drafted pending  
> consultations with the GC.  
> Given our time constraint, appreciate if you and other relevant CPA folks  
> could review the attached draft and provide comments NLT Monday (11/17)  
> COB. As I'm sure you can imagine, this is a high priority for Washington.  
> I understand you all are busier than can possibly be imagined. That said,  
> I appreciate your attention to this.  
> << File: 110703.1483Update.Explanation Tasker.doc >> (tasker/US-UK  
> division of responsibilities)  
> << File: 110903.1483Update.v3.doc >> (draft report)

>  
> (b)(6)  
> U.S. Department of State  
> IO/UNP, Room 6334  
> (b)(2)  
>  
>

(b)(6)

**From:** (b)(6)  
**Sent:** Friday, November 14, 2003 5:09 PM  
**To:** Executive Secretary  
**Subject:** FW: Bremer Responds to QFR's - Over to Ettinger to Track  
**Importance:** High  
**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

(b)(6)

Executive Assistant, CPA Administrator  
Head of CPA Executive Secretariat

*Complete  
11/15/03*

-----Original Message-----

**From:** Bent, Rodney G. (SES)  
**Sent:** Friday, November 14, 2003 4:48 PM  
**To:** McKee, Robert E. (SES); Crawford Darrell E. (SES)  
**Cc:** (b)(6)  
**Subject:** FW: Bremer Responds to QFR's  
**Importance:** High

Rob,

(b)(6) sent me this request earlier today, as Dave N. passed his oil import baton to me. However, I think this question belongs in the courts of you and the PMO. Can I turn it over to you guys for a first crack at the answer?

-----Original Message-----

**From:** (b)(6)  
**Sent:** Friday, November 14, 2003 9:41 AM  
**To:** Bent, Rodney G. (SES)  
**Subject:** FW: Bremer Responds to QFR's  
**Importance:** High

I think David asked you if you could take this on.

(b)(6)

Executive Assistant, CPA Administrator  
Head of CPA Executive Secretariat

-----Original Message-----

**From:** (b)(6)  
**Sent:** Friday, November 14, 2003 8:58 AM  
**To:** (b)(6) Executive Secretary; Kennedy, Patrick Amb; (b)(6)  
Nash David (SES); (b)(6)  
**Subject:** FW: Bremer Responds to QFR's  
**Importance:** High

(b)(6)

ADM Nash  
SASC QFR below which refers to Question #19 (Amb. Bremer's question tasked to ADM Nash)

11/14/2003

**Hearing Date:** September  
25, 2003

**Committee:** SASC  
**Member:** Senator

Levin

**Witness:** Amb. Paul Bremer

**OIL INFRASTRUCTURE CONTRACTS Question #19**

**Question:** Ambassador Bremer, the administration's supplemental request includes \$2.1 billion to rehabilitate Iraq's oil infrastructure. What steps will the administration take to ensure that all of this work is performed on a fully-competitive basis, and that none is awarded on a sole-source basis to Halliburton or any other company?

**Answer:** Under an acquisition strategy approved in June 2003, the Army Corps of Engineers is conducting a full and open competition which will result in the award of two contracts for the repair and continuity of operations of the Iraqi oil infrastructure – one for the North and one for the South. The Army issued a Request for Proposals (DACA63-03-R-0021) on July 9, 2003. The Army is following formal source selection procedures applicable to major competitive procurements.

On October 29, 2003, the Corps of Engineers announced it has amended the solicitation to increase the maximum value of the two contracts. Award is expected to occur in 30 to 60 days to give offerors an opportunity to revise their proposals and allow the Corps to evaluate the revisions. We anticipate these awards in December.

Written by: Craig Curtis

Coord by: OCLL/SAALT, BG Crear and ADM Nash, CPA-Baghdad

-----Original Message-----

**From:** (b)(6)

**Sent:** Thursday, November 13, 2003 8:08 PM

**To:** (b)(6)

**Cc:** Executive Secretary; Kennedy, Patrick Amb; Nash David (SES)

**Subject:** Bremer Responds to QFR's

(b)(6) can you track these down. We are getting emails from the plane.

-- In response to Question #25 The Amb would like to visit the JCC in Baghdad that was referred to in Matt Waxman's response.

--- In response to the Question #19 re: Oil Infrastructure Contracts written by Craig Curtis, the Amb

11/14/2003

wrote:

Dave N. can we get this done in early Dec?

-- In response to the Question #5 re: Budget of the Coalition Provisional Authority written by Dave Oliver the Amb wrote:

Pat, when Steve S. arrives please walk him and me through the major headlines of our proposed 2004 budget

(b)(6)

Executive Assistant, CPA Administrator  
Head of CPA Executive Secretariat

11/14/2003

(b)(6)

**From:** McKee, Robert E. (SES)  
**Sent:** Wednesday, January 14, 2004 9:10 AM  
**To:** (b)(6)  
**Cc:**  
**Subject:** FW: Development Fund for Iraq: Statement of Work  
**Follow Up Flag:** Follow up  
**Due By:** Wednesday, December 31, 2003 1:00 PM  
**Flag Status:** Flagged

(b)(6) is sick today, but he's done this. Is this what you need? Rob

-----Original Message-----

**From:** (b)(6)  
**Sent:** Wednesday, January 14, 2004 12:22 AM  
**To:** McKee, Robert E. (SES)  
**Cc:** Vogler, Gary; (b)(6)  
**Subject:** FW: Development Fund for Iraq: Statement of Work

Rob and (b)(6)

Attached is the statement of work for the IAMB audit of the DFI. This was originally submitted and the IAMB requested a section addressing "Oil Export Sales" (see .pdf file). The IAMB terms of reference are also attached.

Below is the standard we are held to (source UNSCR 1483):

"20. Decides that all export sales of petroleum, petroleum products, and natural gas from Iraq following the date of the adoption of this resolution shall be made consistent with prevailing international market best practices, to be audited by independent public accountants reporting to the International Advisory and Monitoring Board referred to in paragraph 12 above in order to ensure transparency, and decides further that, except as provided in paragraph 21 below, all proceeds from such sales shall be deposited into the Development Fund for Iraq until such time as an internationally recognized, representative government of Iraq is properly constituted;"

This is what I have added to the SOW for "Oil Export Sales:"

**"Oil export Sales.** Oil exports sales are arranged for and conducted by the State Oil Marketing Organization (SOMO), which is the Iraqi Ministry of Oil's marketing and supply organization.

Pursuant to paragraph 20 of UNSCR 1483, the CPA oversees these transactions to ensure they are consistent with prevailing international best practices.

SOMO contracts for oil export sales via tenders, spot contracts, and term contracts. For each oil export sale, the buyer first files a letter of credit with the FRBNY, the lift of the contracted quantity occurs, final pricing occurs, and payment to FRBNY is made within 30 days of the lift.

CPA monitors SOMO's clientele, reviews its oil export sales contracts and its official sales prices (OSP), and ensures the correct payment is made to the FRBNY."

I don't think we are living up to UNSCR 1483 since we currently only monitor the clientele and ensure payment is made. I have added additional items but have made it vague enough to give us maneuvering room between now and time of audit.

1/14/2004

- Based on (b)(6) recommendations, additional items that we should perform:
- 1) Review targeted contracts (traders, less reputable end-users, and spot check some others) - this can be done by (b)(6) remotely.
  - 2) Monitor OSPs and market - again can be done by (b)(6)
  - 3) Get meters installed/calibrated at all terminals (starting with ABOT) for physical accountability. Until meters are available, contract for independent 3<sup>rd</sup> party surveyor to verify quantities since its now only SOC's and the ship's personnel verifying.
  - 4) Contract for independent 3<sup>rd</sup> party to sample and analyze crude samples for pricing. (b)(6) says it's done by the buyer.)

I have only addressed crude oil sales - I don't know what to do if they consider the barter arrangements as sales and audit them also.

(b)(6)

(b)(6)

CPA Oil Directorate

(b)(2)

-----Original Message-----

From: (b)(6)  
Sent: Sunday, January 04, 2004 5:53 PM  
To: (b)(6)  
Subject: FW: Development Fund for Iraq: Statement of Work

Have you completed the sub-section on "Oil Export Sales" as requested below. I need that information quickly  
Thanks

(b)(6)

CPA Comptroller

(b)(2)

-----Original Message-----

From: (b)(6)  
Sent: Wednesday, December 31, 2003 8:36 AM  
To: (b)(6)  
Cc: (b)(6)  
Subject: FW: Development Fund for Iraq: Statement of Work

Attached is the note and attachments that I got from the International Advisory & Monitoring Board. They have requested that we add a sub-section on "Oil Export Sales" under Paragraph 1 "Background" in the Statement of Work (SOW). Also please review the remainder of the SOW for Oil related comments. Once I have added your subsection on Oil Exports, I will send it to CG for a legal review and then to Contracting for action. Could I have your input by Sunday.

Also, note that they want a briefing on the various aspects of the DFI to include Oil and Gas activity. This is a hard copy and then later an oil presentation.

1/14/2004

Could I get your input for the briefing by the 7th or 8th of Jan

Thanks

(b)(6)

CPA Comptroller

(b)(2)

-----Original Message-----

From: (b)(2),(b)(6)

Sent: Tuesday, December 30, 2003 9:00 PM

To: (b)(6)

Subject: Development Fund for Iraq: Statement of Work

Dear (b)(6)

I would be grateful if you could transmit the attach files to Ambassador Bremer. They contain (i) a letter from me as Chairman of the International Advisory and Monitoring Board to Amb. Bremer transmitting the IAMB's comment on the proposed Statement of Work and (ii) the comments themselves. I have until now communicated through Ambassador Kennedy but he is currently on a well deserved leave.

Yours sincerely,

(b)(6)

Chairman

International Advisory and Monitoring Board

(See attached file: IAMB-SOW-Letter-AmbBremer.pdf) (See attached file: IAMB-SOW-Final-2003-12-30.doc)

1/14/2004

(b)(6) (OTHER)

**From:** (b)(6) (OTHER)  
**Sent:** Tuesday, March 02, 2004 4:41 PM  
**To:** (b)(6)  
 (b)(6) Flugge,  
 Trevor Amb. (Contr.); (b)(6) (OTHER); Schmults, Edward C. (SES6); (b)(6)  
 (CIV); McKee, Robert E. (SES); (b)(6)  
**Cc:** CPA Ministries  
**Subject:** IG TRAINING SEMINAR - MONDAY MARCH 8  
**Importance:** High

Colleagues

As mentioned at the 7.30 meeting, we plan to hold the first training seminar for IG next Monday, March 8, in the Convention Center (Conference Room No. 1). The event will start at 9 o'clock for 9.30 (coffee/tea to be served) - those entering the Green Zone will need to get to Checkpoint 3 no later than 8.30. We are hoping to arrange lunch in the cafeteria at about 1230.

All IGs now appointed or on the point of being appointed (see list of senior advisors/ main addressees) are invited, and strongly encouraged, to attend.

There will be a full briefing and discussion on the concept of the IG, the responsibilities that are entailed and how the mission might be developed and taken forward. We shall also cover the complementary roles of the Board of Supreme Audit and the new Commission on Public Integrity and how these organizations are being developed.

The event will be interactive and participative: we want to encourage to the maximum learning through an exchange of views among participants. After lunch, we intend to continue discussion in small groups (for which there will be several facilitators) on problems that IG are likely to face in building up their organizations. This session can last as long as people want, up to 4 o'clock.

We have considered whether we should invite senior advisors and/or other officials to accompany the newly appointed IG. While there would be some advantages, we believe that on balance it would be better to keep the group relatively small and focus this initial event on the IG themselves. There will of course need to be follow-up with them, their staff and those with related responsibilities. One of the aims of the seminar will be to help us to plan the future IG staff training and other assistance that will be needed. Partly with that purpose in mind, (b)(6) and (b)(6) of the DFID (ASI) Civil Service Reform project team will also be participating.

We shall provide some further details in the next day or two. There will be a second initial training session for the IG still to be appointed, probably later this month.

Could you please establish whether your ministry's IG will be able to attend and confirm his/ her attendance to me as soon as possible.

(b)(6)  
 Office of Policy Planning & Analysis, CPA  
 (b)(2)

3/2/2004



(b)(6)

**From:** (b)(6)  
**Sent:** Saturday, October 18, 2003 12:33 PM  
**To:** (b)(6)  
**Cc:** Crear, Robert BG CFLCC/3A-FWD-USACE; McKee, Robert E. (SES)  
**Subject:** Re: Mission to Monitor Reconstruction Activities

(b)(6) Director – IRDC/CPA

According to directive of BG Robert Crear, director of Reconstruction of Iraqi Oil infrastructure, before his departure on 10 Oct. 03 I must go in a mission to northern oilfields and refineries to monitor the reconstruction activities, problems as well as observing the fuel products Import traffic problems between Mosul and Turkish borders and to report to him a comprehensive report, similar to what I did for Previous missions. This mission delayed, because the NTV Vehicles request signed by BG Robert Crear to KBR was delayed – because a NTV Vehicle wasn't available, but now it is available. **I'm ready to perform the requested mission, kindly advice**

Please to know that I tried to be more and more engaged and to contribute effectively and was very patient to overcome the difficulties, contribution and participation will be much higher when chances will be given to us; I'm as an Iraqi Oil expert; it's my responsibility to work very hard for new freed Iraq.

BR

(b)(6)  
(b)(6)  
Oil Advisor – IRDC/CPA  
18 Oct. 2003

**CC:**  
BG Robert Crear, Commander TF-RIO: For you kind attention with my regards  
Mr. Robert McKee, Senior Oil Advisor – CPA: For you kind attention with my regards

10/18/2003

**Wood, William B. (SES)**

**From:** (b)(6)  
**Sent:** Saturday, January 03, 2004 9:44 AM  
**To:** (b)(6) Aaresto, John T.  
(SES); (b)(6)  
(b)(6) Arsh, Leslye A. (SES); (b)(6)  
(b)(6) McKee, Robert  
E. (SES); (b)(6) Casteel, Steven W. (SES-06); Fafat, Mounzer R. (SES);  
(b)(6) Seche, Stephen A. (SES);  
(b)(6)  
(b)(6) Goledzinowski, Andrew (AUS); (b)(6)  
(b)(6)  
(b)(6) Wood, William B. (SES); Jones, Richard H. (AMB); (b)(6)  
(b)(6) Bent, Rodney G. (SES); (b)(6)  
(b)(6) Taecker, Kevin R. (SES); Dewald,  
William G. (SES); (b)(6)  
(b)(6) Nash David (SES); (b)(6)  
Carpenter, Scott CIV Ministry of Governance; (b)(6)  
(b)(6)  
**cc:** (b)(2)  
**Subject:** CPA Historical Project

At the 0730 meeting today I addressed the CPA historical project. This is an important project and probably the primary means of research for much of the work written about CPA's role in Iraq over the next several decades. All of you have worked hard on your respective projects. You have encountered many difficulties. You know better than anyone else what those difficulties were and how they were overcome. There is significant criticism of ORHA and CPA. There is also a great deal of accomplishment by these organizations. The glass is over half full. You are the key personnel to define just what that entails.

To reinforce what I said this morning, for those present and those that were not, I would like to define this project in detail.

The purpose is to collect the relevant documents from all of the ministries and non-ministry components of CPA and to conduct oral interviews with as many participants as possible.

Most of your documents are in a digital format, thus convenient to save and copy. We have created a historical file on the fserv2 located at:

\\fserv2\rudd historical file

Double click on this cutout and you will go to the historical file. In that file there are 54 folders. The CPA non-ministry components are listed in folders 26-54.

The ministries are all listed sub-folders to the first folder. To reach a particular ministry, double click on the ministry folder, and then go to a specific ministry folder.

If you are working in one of the ministries or non-ministry components of CPA, feel free to create subordinate folders by topic or by name as appropriate.

The type of material to be saved should include:

- Lists of all CPA personnel associated with the specific ministry or non-ministry component, their time with CPA and their function.
- Lists of all Iraqis associated with the specific ministry or non-ministry component
- All relevant documents produced by or otherwise related to that ministry or non-ministry component
- Any paper trail that addresses projects, challenges, and accomplishments
- Any other material deemed relevant by those working in the respective ministry or non-ministry component

If the material you have to copy to specific folders is sensitive, see the IT office and have access to specific folders restricted to those deemed appropriate to your office.

Hard copy material for which there is no digital copy should be saved in manila folders and will be collected later in the year.

All material will be downloaded or otherwise collected in June, consolidated, copied, and provided to multiple archival sites. At this time this includes:

- The U.S. State Department (these files will at some stage pass to the National Archives);
- The U.S. Army Center of Military History (CMH);
- The Marine Gray Research Center;
- The British Foreign Office (possibly other Australian archival sites);
- The Australian War Memorial (possibly other Australian archival sites);
- To other coalition archival sites as they are identified;
- Eventually to an Iraqi archival depository;
- And to interested university research libraries.

Hard copy material will probably go only to one archival site and in most cases that will be the State Department, then to the National Archives.

If you have classified material, see (b)(6) about how that will be saved.

I have conducted and recorded over 120 oral interviews to date and will conduct more in the future. I am certainly open to suggestions on who should be interviewed. You can contact me by e-mail at

(b)(2)

I look forward to hearing from you and capturing the material that will allow others to tell your story.

(b)(6)

ORHA/CPA Historian

LPB HAS SPD

**McKee, Robert E. (SES)**

**From:** McKee, Robert E. (SES)  
**Sent:** Thursday, November 20, 2003 11:58 AM  
**To:** (b)(6)  
**Subject:** Message to Bremer, Kennedy

(b)(6) —Once again, I wonder if I could prevail on you to get the following message into the right form and forward it soonest to Ambassadors Bremer and Kennedy. At some point in the distant future, we will get some secretarial/office manager help down here and I can send you a little more professional product. In the meantime, thanks again.

Rob

**To:** Ambassador L. Paul Bremer  
Ambassador Pat Kennedy  
**Subject:** Product Supply

The following summarizes some current issues and information related to supplying product to Iraqi consumers through the coming months.

1. A very high level summation of the supply problem is that, in total volumes, we are unable to manufacture and import enough product into the country on a day-to-day basis to cover basic consumption, let alone be able to build stocks. Therefore, our current days of stock gradually are being decreased. Our current mode is by necessity very reactionary, much like the Dutch boy sticking his thumb in the dike; however, it's a fact we're running out of short-term solutions. This situation exists because of several things—security of convoys, pipelines and repair crews; a buildup of refinery byproducts that are difficult to dispose of; border gridlocks; feedstock interruptions to the refineries; erratic electrical grid performance; and significant delays in returning some LPG and pipeline infrastructure to service.
2. We are working with CJTF7 to improve the security situation. It is apparent that the military and our Task Force Shield efforts need to be synchronized and that aerial surveillance and mobile patrols are critical to this improvement. Generals Gallinetti, Figgures and Davis are being very supportive of this effort and we meet again today to jointly work on the problem. One loose end is that Pat has agreed to talk to our current Task Force Shield Commander's boss in the US about extending here for us. This is critical at this particular stage of standing-up Task Force Shield and integrating/training the Eriny's contractor.
3. The Turkish border gridlock can continue to be helped by getting assistance from the Turkish government. I would request that you officially ask their government to help us relieve the congestion on both sides of Habur Gate. It is important that we don't have thousands of trucks held up for days just to cross the border in either direction. Although Pat raises good diplomatic and Kurd arguments against opening another route from Turkey through the NE corner of Syria, I believe if that route could be sanctioned by you, the US and Turkey, it would at least help in the short-term.
4. At the current time, we prioritize the products in the following order: Kerosene (heating), LPG (eating), Diesel (lighting and other services) and Benzene (personal driving). For kerosene, we have stayed ahead of demand for the last 10 days and have begun to build stocks slightly. The same applies to LPG, and this situation should alleviate further as we get the remainder of the southern LPG manufacturing system up and running. In diesel, about 25% of the daily consumption is going into power plants that were forecast to

11/21/2003

FOIA 09-826 CPA 000153

be running on other fuel at this time, so it remains problematical. And in benzene, our days of stock are being depleted as we concentrate on kerosene and diesel. One significant thing in our favor is that the 14" product and the 14" LPG pipelines from the south are for the moment fully operational and we are able to move kerosene and diesel in one and LPG in the other all the way to Baghdad. This in turn relieves the stress on trucking, which we can then use more efficiently to move benzene and to transport resid away from the refineries. Therefore, what the challenge becomes is to keep the refineries and LPG plants running (security and electrical power are key components), repairing and protecting key product pipelines (security again) and moving even more volumes into the ports and across the borders (money, logistics and security).

5. I worry about the supply of benzene in the coming days. Already lines are beginning to form at stations in Baghdad and Mosul as people begin to hoard and the black marketeers begin to stock up. Should we consider raising the price of benzene across the board, or at least raising regular prices a small amount and premium by a lot larger amount? Benzene is not as crucial to survival through the winter and if we could help create a form of rationing by increased pricing, pressure would in turn be relieved on our other more important products.
6. Finally, a heads-up on the status of the Defense Energy Support Center (DESC). The DESC had a team here the last few days to review whether or not they would immediately take on the job of buying products and distributing them. As the team departed, they made a couple of points:
  - a) If they take this job on, it's an order of magnitude larger than any individual mission they now undertake.
  - b) They will not be briefing the 3-star who leads the DLA (Defense Logistics Agency), under which the DESC resides, until next week. Then, they will brief the Assistant Secretary of the Army two weeks from now. Only after that will a decision be made whether they will take the job.
  - c) KBR did the job well—KBR can do the job as well or better than they could do it—No sense in undoing what's being done so well now (presume they're referring in these comments to logistical management, not actual product purchasing).
  - d) The decision in two weeks could be, "Yes to both purchasing and logistics management", or "Yes to purchasing, but No to logistics management", or "No to both".

My concern is that time is flying and that by definition we'll not be able to get converted away from KBR in total or even partially for some time. I would like to see more of a sense of urgency to get them mobilized. However, they say that only the Secretary of Defense or the Chairman of the Joint Chiefs can actually order them to take on this job.

Rob McKee

CC: Generals Jon Gallinetti, Andrew Figgures, Larry Davis; (b)(6) Gary Vogler

11/21/2003

FOIA 09-826 CPA 000154

040210-07  
JR

-----Original Message-----

**From:** McKee, Robert E. (SES)  
**Sent:** Tuesday, February 10, 2004 10:49 AM  
**To:** (b)(6)  
**Cc:** Kellogg Jr, Joseph (SES-6)  
**Subject:** Gasoline Price Liberalization

(b)(6) —Per your question, recall that Amb Bremer and I met with the minister last week and discussed gasoline price liberalization, among a number of topics. The minister has appointed a committee to develop pricing recommendations. They have furnished him the report and he has taken it with him to the OPEC meeting in Algiers. He and I meet again on Sunday, 15 February, at which time he has promised me that he will give me their (the ministry's) recommendations. I presume that I would then discuss them with Gen Kellogg, Amb Jones and Amb Bremer before giving the minister the go-ahead. My feeling is that they will recommend something like an immediate increase for regular gasoline to 50 dinars (from 20) and for premium to 100 (from about 30) and then consider some kind of small but regular monthly or quarterly increases after that. If I'm hearing correctly, they might also make some recommendations on things like lube oil, but I haven't heard any specifics yet. Bottom-line, the minister will give his and his team's recommendations to me next Sunday, after which I'll show them to the Ambassadors and Generals for discussion.

Rob

040206-08  
close

(b)(6)

From: McKee, Robert E. (SES)  
Sent: Friday, February 06, 2004 10:20 AM  
To: (b)(6)  
Subject: FW: State Dept. Action Plan circulated 2/4/04

→ Ekac Sec.  
- see my comments  
to (b)(6) on this -  
R



Iraq Action Plan  
2-3-04.doc (2...

(b)(6) -I need some advice from Ambassadors Bremer and Jones. I wonder if you'd mind getting this request into their hands. Thanks. Rob

(b)(6) --Note the attached. ~~I was sent this from Reuben's office.~~ It was for information only and there was no request for any action or response. However, it is obvious that there soon will be. ~~Do you want me to initiate any pro-active contact with the State Department on their proposals, do you want to keep me out of it until there is more clarity, or should we ignore this early communication and just wait for the request to get to us (CPA) in due course?~~ We are of course working on much of what the State Department is proposing. Thanks for your guidance.

Rob McKee

Copy Delivered to  
AMB JONES.

(b)(6)

**From:** (b)(6)  
**Sent:** Thursday, November 06, 2003 12:14 PM  
**To:** (b)(6)  
**Cc:** Casteel, Steven W. (SES-O6); Wilkinson, Molly A. (SES)  
**Subject:** RE: SASC QFRS

*Adel PCC*  
(b)(6)

(b)(6)

Re # 25: In addition to the joint patrols etc, in Baghdad we have established a Joint co-ordinating Centre (JCC). The purpose is to provide situational awareness of military and police deployments as well as information sharing and operational planning. The model, which is based at the HQ of the 1st Armoured Division and is staffed by their staff, USMPs and UK civilian Police, is being assessed for possible roll out to other Areas of Operation.  
Thanks

(b)(6)

(b)(6)

Deputy Chief Constable

Chief Police Advisor, Ministry of the Interior, Iraq

mobile (b)(2)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Wednesday, November 05, 2003 5:27 PM  
**To:** Castle, Edwin S. (SES-2 General Counsel); Casteel, Steven W. (SES-O6); Wilkinson, Molly A. (SES); (b)(6) Slocomb, Walt B. (SES); Voqler, Gary; (b)(6) McKee, Robert E. (SES); (b)(6) Bent, Rodney G. (SES); Runnels, Al (CFO, CPA, Iraq); (b)(6) (b)(6) (FS-03); Wolfe, George; Belka, Marek (POL CIV); (b)(6)  
**Cc:** (b)(6)  
**Subject:** FW: SASC QFRS

All:  
If you've not had the opportunity to take a look at these, pls do so, as we need to get them turned around. If you review the answer and it's acceptable in its current form, pls advise or go ahead and make the revisions and return via e-mail.

Thanks for your prompt reply.

(b)(6)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Tuesday, November 04, 2003 10:44 PM

11/6/2003

031101-30

(b)(6)

**From:** (b)(6) Ministry of Ind/Minerals  
**Sent:** Monday, October 13, 2003 10:06 AM  
**To:** (b)(6) Wolfe, George; Foley, Thomas C. (CIV); Carpenter, Scott CIV  
 Ministry of Governance; McKee, Robert E. (SES); Trent Darrell (SES-6)  
**Cc:** (b)(2),(b)(6)  
**Subject:** Reminder: Briefing for Secretary Evans  
**Importance:** High

A quick reminder!

Please be advised, press will be allowed to sit in.

The Secretary of Commerce, Donald Evans, will lead a delegation from Washington to Baghdad, October 13-15, 2003. We would kindly appreciate your participation in a briefing for his delegation. The focus of your remarks should highlight the progress your agency or ministry has made in advancing specific goals and objectives of the CPA's reconstruction efforts.

If you are not available to attend, please designate a representative who could speak on your behalf.

Thank you.

**MONDAY, Oct. 13**

Event: CPA Briefing

Location: Ministries Conference Room

Time: 6:00 - 7:00 pm

CPA Participants: Moderator - (b)(6)

USAID - (b)(6)  
 Economic Directorate - George Wolfe  
 Private Sector Development - Tom Foley  
 Governance - Scott Carpenter

Transportation and Communication - Darrell Trent  
 Trade -  
 Industry - (b)(6)  
 Oil - Rob McKee

Thank you.

(b)(6) Senior Advisor (Interim)  
 Ministry of Industry and Minerals  
 Coalition Provisional Authority (CPA)  
 (b)(2)

<file://cpa-iraq.org>  
[www.export.gov/iraq](http://www.export.gov/iraq)

10/14/2003

*Handwritten notes:*  
 CPI 1.1.20  
 OK  
 SIS  
 70 reports

LPB HAS SEEN

(b)(6)

Executive Assistant, CPA Administrator  
Head of CPA Executive Secretariat

-----Original Message-----

**From:** Olson, William (SES-3)

**Sent:** Sunday, February 15, 2004 11:53 AM

**To:** (b)(6)

**Subject:**

Rob McKee's view on the need to keep the Weekly Essential Services Report FOUO

- He is concerned not to put production and pricing numbers out for public consumption because of sensitivities about price-fixing and stock manipulation.
- He agreed to providing data for the report on the understanding that it would remain FOUO.
- He prefers that it remain FOUO.

*W. Olson*

LPB HAS SEEN

031202-29

(b)(6)

**From:** (b)(6)

**Sent:** Tuesday, December 02, 2003 9:59 PM

**To:** (b)(6) Jones, Richard H. (AMB);  
 (b)(6)  
 (b)(6) Vogler, Gary (b)(6) Smith,  
 Stephen T. (AMB); Bearpark, Andrew (Director of Operations (b)(2),(b)(6)  
 (b)(6) McKee, Robert E. (SES)

**Cc:** Executive Secretary

**Subject:** Oil Spill Near Mosul

**Importance:** High

**Follow Up Flag:** Follow up

**Flag Status:** Flagged

(b)(6) reports that Ministry of Water Resources just reported (Deputy Ministry Dr Ali Thijeeel) that there is a significant oil refinery spill going into Tigris River at Inezala (sp?), near Mosul. Dams and Lakes Commission is monitoring now and will update. The spill had not reached Samara yet, but is headed there. (b) will also update as more information becomes available.

We need senior advisors from Ministry of Electricity and Public Works to help:

MinElec: need to monitor inflow conditions (oil in water could be dangerous for the turbines – damage or fire.

Public Works: all intakes for potable water below the location should be monitored – will need to shut or treat for removal.

Oil: don't know which plant, just directly from an oil refinery; don't know source of problem.

(b)(6) cellphone number is (b)(2)

(b)(6)  
 Executive Assistant, CPA Administrator  
 Head of CPA Executive Secretariat

12/2/2003

R

(b)(6)

**From:** (b)(6)  
**Sent:** Monday, December 01, 2003 7:35 PM  
**To:** Executive Secretary; (b)(6) Belka, Marek (POL CIV); Foley, Thomas C. (CIV); McKee, Robert E. (SES); (b)(2), (b)(6)  
 (b)(6) Johnson, Susan R. (SES); (b)(6)  
 (b)(6)  
**Subject:** FW: Iraq-Turkey Agreement on Improving Habur Efficiency and other Trade matters



minson.doc (41 KB)

Forwarding the attached from Embassy Ankara. regards, jc

-----Original Message-----

**From:** (b)(6)  
**Sent:** Monday, December 01, 2003 7:29 PM  
**To:** (b)(6)  
 (b)(6)  
**Cc:** (b)(6)  
 (b)(6)  
**Subject:** Iraq-Turkey Agreement on Improving Habur Efficiency and other Trade matters

The attached was agreed to today by Iraqi Interior Minister Nuri Bardan and Turkish Istate Minister for Foreign Trade Tuzmen and their accompanying delegations. Will be signed tomorrow by the Deputy Trade Ministers.

(b)(6) please pass to Amb. Edelman and U/S Larson - key point is that we urgently need implementation of the commitments made on going to 24/7at Habur, working toward capacity (goal of 1800 or so trucks each way/day by the end of Dec.) and reducing the lines in order to avert a fuel crisis this winter.

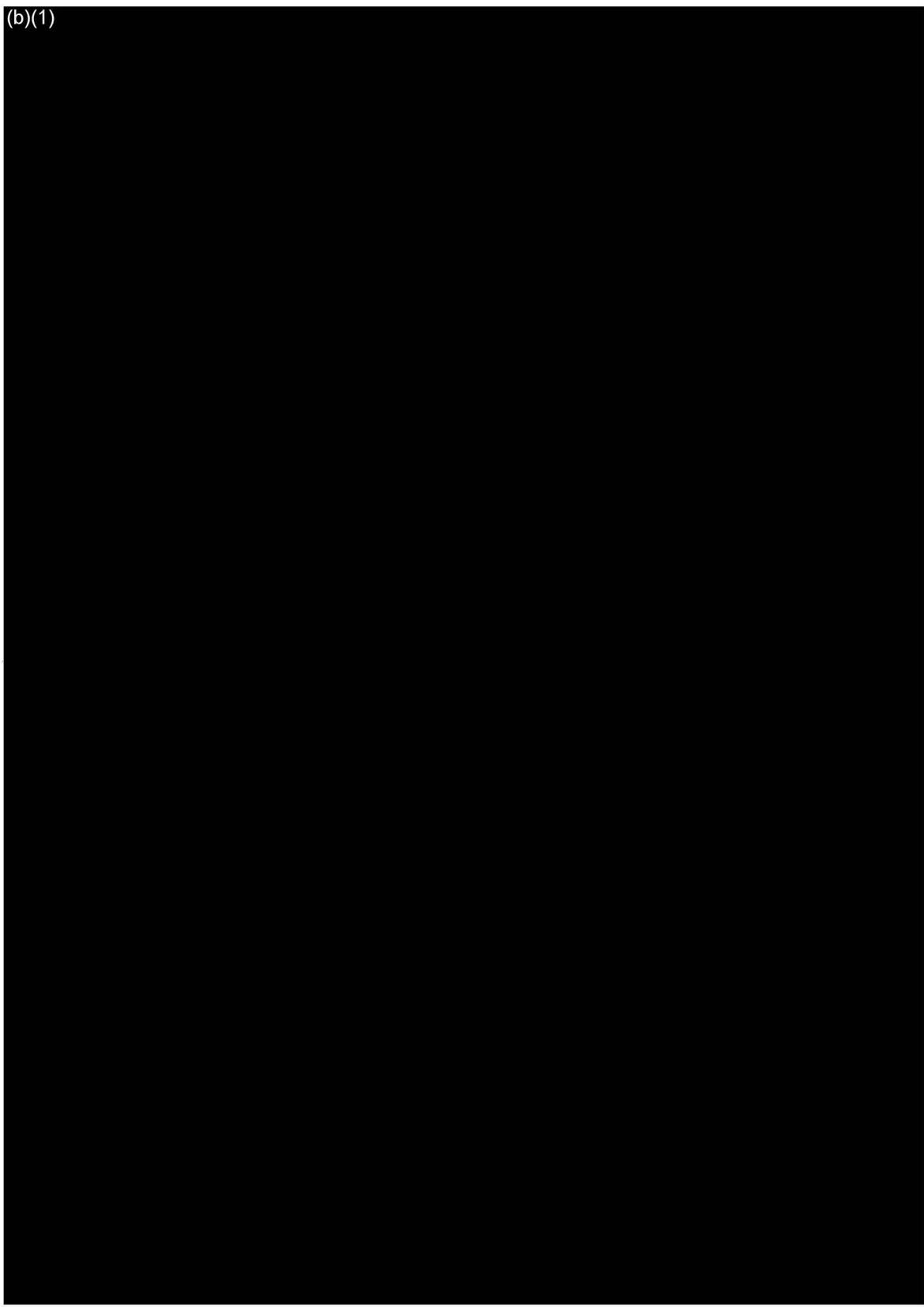
(b)(6) - please pass to executive secretariat for distribution. Will fax signed copy when we have one. Amb. Jones mentioned (b)(6)  
 (b)(6) Rob McKee...

Will send cable with atmospheric and some of the blow-by-blow tomorrow or next day depending on time needed for clearances.

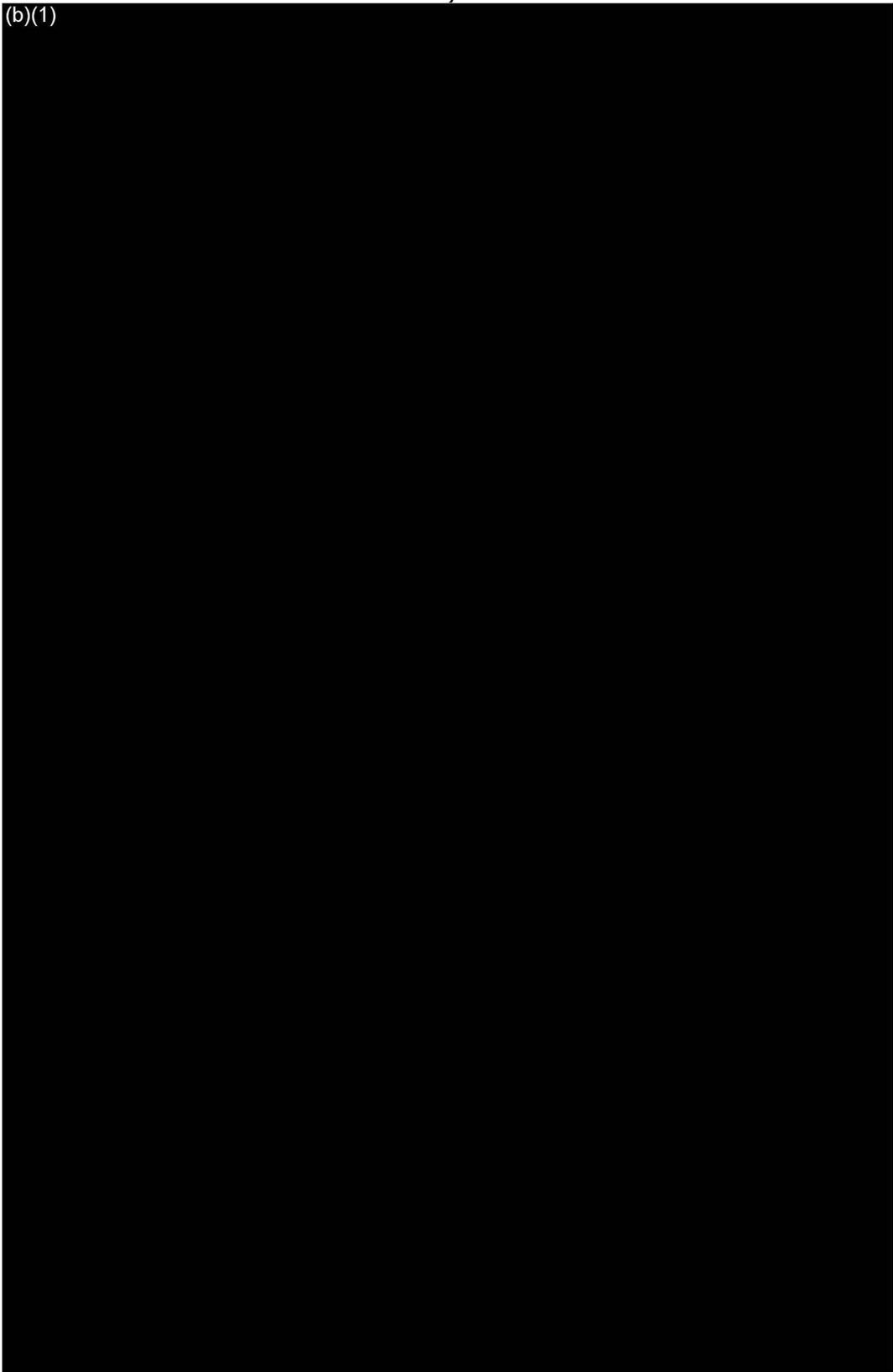
Regards, (b)(6)

<<minson.doc>>

(b)(1)



(b)(1)



(b)(6)

**From:** (b)(6)  
**Sent:** Friday, October 31, 2003 4:53 PM  
**To:** (b)(6)  
**Cc:** Vogler, Gary; McKee, Robert E. (SES); Crear, Robert (O-7) (b)(6)  
**Subject:** RE: LPG Inventory Point Paper

(b)(6)

Answers to AMB B's questions on the LPG Inventory paper:

1. 10 November date in paragraph 1. "How much confidence do we have in this date? What more can be done to ensure it happens?"
  - 10 Nov date is good pending no further problems in the start-up of the NGL Plant. The South Gas Plant (SGP) is ready and is awaiting output from the NGL Plant whose restoration suffered problems. The NGL Plant was repaired and was being started up when a pipe ruptured and damaged another pipe. The NGL plant was shut down and repairs are complete. It is just started the start-up process. Seven days after its start-up, the NGL Plant will send product to the SGP; and four days after receiving product, the SGP will produce LPG.
2. Regarding the truck availability in paragraph 3. "Can we get more trucks?"
  - Additional trucks are being obtained. 70 Ministry of Oil LPG trailers are undergoing required maintenance in Turkey and being returned 10 per week. There is a provision in the Supplemental for the purchase of 200 LPG trucks and trailers. There have been overtures from a Japanese organization to donate LPG trailers. Also, we are investigating through the Ministry Of Oil and others how additional LPG trailers and trucks can be obtained (contracted, purchased, leased, etc.).
3. Regarding the ETR-6November in paragraph 4.1. "Can this be accelerated?"
  - No, it has been accelerated as much as possible.

The original paper is attached.

(b)(6)

(b)(6)  
CPA Oil Directorate  
(b)(2)

-----Original Message-----

**From:** Vogler, Gary  
**Sent:** Wednesday, October 29, 2003 8:08 PM  
**To:** (b)(6)  
**Subject:** FW: LPG Inventory Point Paper

(b)(6)

Please assist.  
  
Gary

-----Original Message-----

10/31/2003

## LPG Inventory

28 October

Issue: LPG inventory is not rising despite imports.

Summary: With current system limitations, production and imports are approximately 3500 tons – well below demand. Repair of the pipeline from the South Gas Plant (SGP) to Baghdad, start-up of the SGP, and repair of the LPG pump station at Nasiriyah will increase total available LPG to 6500 tons (Import Plan requirement) and increase stocks of LPG.

### Background:

1) Production: LPG is currently produced at the following locations and quantities:

North Gas Plant	980 tons per day
Baiji Refinery	300 tons per day
Daura Refinery	120 tons per day
Basra Refinery	120 tons per day
Total	1520 tons per day

The SGP will produce about 1500 tons per day but is not currently operational (repairs are estimated to be complete and production started by 10 November).

2) Import by Truck: Since production is much less than the 4600 tons per day estimated demand, imports are required. KBR imports LPG by truck from Turkey and Kuwait, and SOMO imports by truck from Turkey. Truck imports have been about 1500 tons per day. Two additional contracts have been let to increase truck imports.

3) Import by Barge: Due to cycle time, truck capacities (20 tons), truck availability, and truck download capacities, imports by truck cannot fill the deficit between Iraq's production and its demand; therefore, both KBR and SOMO import LPG by barge at the LPG Jetties just north of Umm Qasr port. The barges off-load via pipeline to the SGP bulk storage a few kilometers away. Since the LPG pipeline from the SGP to Baghdad is not operational and the available bulk storage is nearly full, barges offload LPG only as bulk storage space is made available. Currently, this can only be done by loading LPG for distribution into trucks at the SGP. LPG can only be loaded into trucks at 500 tons per day; therefore, the imports from these several thousand ton barges are limited to 500 tons per day.

4) LPG Available: With current system limitations, production and imports are approximately 3500 tons – well below estimated demand.

### Resolution:

1) Repair and fill the LPG pipeline from the SGP to Baghdad. ETR - 06 November. Pipeline adds approximately 1200 tons per day capacity to move LPG from the SGP north. This will add 1200 tons per day in imports by barge.

Total Available LPG = 4700 tons per day

2) Repair the LPG pump station at Nasiriyah. ETR - 15 November. This increases capacity of the pipeline from SGP to Baghdad to 3000 tons per day. Combined with the SGP production, this will greatly increase available LPG, meet the Import Plan requirements, and significantly improve inventory.

Total Available LPG = 6500 tons per day

(b)(6)

From: (b)(6)

Sent: Sunday, October 12, 2003 6:13 AM

To: Bremer, Paul; Crear, Robert (O-7); (b)(2), (b)(6)  
(b)(6)

(b)(6) Vogler, Gary; (b)(6)  
(b)(2), (b)(6)

(b)(6) McKee, Robert E. (SES); (b)(6)  
(b)(6)

Cc: (b)(6)

Subject: 12 Oct Daily Oil Report

Daily report will not be issued today due to lack of data which is received daily from the Ministry of Oil. The Ministry was inaccessible yesterday due to increased threat levels and heightened security.

vr,  
(b)(6)  
CPA Oil Directorate  
(b)(2)

(b)(6)  
TF RIO, Baghdad  
(b)(2)

10/12/2003

CAJW

**Bremer, Paul**

**From:** (b)(2),(b)(6)  
**Sent:** Wednesday, September 10, 2003 6:54 PM  
**To:** McManaway, Clayton  
**Cc:** Kennedy, Patrick Amb; Bremer, Paul; Caldwell, Bill, MG, OSD; (b)(6)  
 (b)(6)  
**Subject:** Rob McKee

Rob McKee-recently retired senior exec with Conoco has accepted our offer to replace Phil Carroll as the Senior Advisor to the oil ministry, subject to our working out the logistical details (so lets keep this quiet for now). Rob, as you will recall, was Phils no 1 choice. He was in here last week where he met any number of people, including the Deputy Sec, and made a very positive impression.

It would be great if you (LPB especially) could call and welcome him. His number in Houston (b)(2)

We are moving as quickly as possible to expedite his arrival-eta, late september. (b)(6)



**Powell, Owen C. (SES)**

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**From:** (b)(6)  
**Sent:** Sunday, November 23, 2003 9:52 AM  
**To:** Powell, Owen C. (SES)  
**Subject:** FW: Milestone and Strategic Plan Updates

-----Original Message-----

**From:** (b)(6)  
**Sent:** Friday, November 21, 2003 9:24 PM  
**To:** (b)(6) Agresto, John T. (SES); (b)(6) Arsht, Leslye A. (SES); Castle, Edwin S. (SES-2 General Counsel); Evers, Williamson M. (SES); Fatfat, Mounzer R. (SES); (b)(6) (b)(6)  
(b)(6) Johnson, Susan R. (SES); (b)(6) McKee, Robert E. (SES); (b)(6) (b)(6)  
(b)(6) Trent Darrell (SES-6)  
**CC:** (b)(6) (b)(6)  
(b)(6) Maxwell, Dayton CIV Reconst USAID; (b)(6)  
**Subject:** Milestone and Strategic Plan Updates

I appreciate many of you are currently working the revision of your Milestone Charts and preparing to mirror the changes in the Strategic Plan (SP). When complete, I would be grateful if you would forward electronic copy of your Milestone Charts to me NLT than Sun 23 Nov. Remember you will also need 'write permission' to access the data base, which I can give you.

Further to a previous email – it would be extremely useful if you could send me the name of those within your area who will be responsible for updating the SP.

If you have any questions, please contact me.

(b)(6)  
Wing Commander (OF-5)  
(b)(2)

11/23/2003

FOIA 09-826 CPA 000168

(b)(6)

**From:** (b)(2),(b)(6)  
**Sent:** Monday, July 28, 2003 2:58 PM  
**To:** (b)(6)  
**Cc:**  
**Subject:** RE: Road ahead for Tuwaitha



Tuwaitha.ppt (50 KB)

Thanks (b)(6) I took the liberty of adding some details that I think will facilitate the site recon tomorrow. Still needs more of the ISTC vision to provide better context. Request that you fill in the blanks

(b)(6) Pls review & edit. Also need the DTRA vision. Most interested in the key tasks for each phase. I threw in dates for the heck of it. May not be able to determine some things until we get on the ground but hope this could provide us a framework to start from

All- I am proposing this as a tool to integrate the ISG (DTRA), CJTF & CPA vision/missions. Could help prepare our respective plans and ensure that they are in synch. Welcome any and all cmts. I will incorporate any cmts received by COB and bring copies to the recon. Thanks in advance

(b)(6)

CJTF-7 C3 Chemical Officer  
(b)(2)

-----Original Message-----

**From:** (b)(6)  
**Sent:** Monday, July 28, 2003 6:22 PM  
**To:** (b)(6)  
**Cc:** (b)(6)  
(b)(6)

**Subject:** RE: Road ahead for Tuwaitha

(b)(6)

1) Thanks for the slides. Will review & give you some feedback. Key thing that is missing is the future of Iraqi ops at Tuwaitha. This must be approved at OSD & will also drive the FP rqmts. Important that we all agree where we're going

2) 1AD TOAs are for lower Tier facilities My understanding is that CJTF (1AD) will continue to secure Tuwaitha until we fwd the CPA plan & it is approved by OSD. That plan should include the augmentation of US gds w/ Iraqi gds. Once designated rad sources have been removed from Tuwaitha and augmentationw/ Iraqi gds has been successfully conducted, I believe a TOA from US to Iraqi custody could be recommended to OSD. Again condition dependant.

3) Need info on the missing rad source and a copy of the ITSC inventory w/ what is present and what is missing. DTRA (b)(6) needs this so that he can assume inventory control on Wed when he gets the keys.

4) Would like info and pictures of the rad sources & lightning rods to advise our forces.

(b)(6)

CJTF-7 Chemical Officer

(b)(2)

-----Original Message-----

From: (b)(2),(b)(6)

Sent: Monday, July 28, 2003 8:13 AM

To: (b)(6)

Cc: (b)(6)

Subject: RE: Road ahead for Tuwaitha

We have developed concept/vision(unclass)for force protection at Tuwaitha. Also, is this in concert with IAD's effort at TOA for Baghdad fixed site security? It appears there a lot of actors involved with this (including the ministries) so please give me a call to discuss.

Thanks.

(b)(6)

CIV

Chief of Staff, Iraqi Science and Technology Commission

(b)(2)

-----Original Message-----

From: (b)(6)

Sent: Sunday, July 27, 2003 7:51 AM

To: (b)(6)

Cc:

Subject: Road ahead for Tuwaitha

Gentlemen,

Could you please provide us your road map/vision for Tuwaitha. We are working with our Force protection officer to develop a protection plan for the facility. Need to know what the future of the facility is so he can develop a workable plan that can be transitioned later after Iraqi Atomic Energy Agency takes over the facility. Also need to know what activities are currently going on at the site. Which buildings are being used and what they are being used for (i.e are there any building that have a higher security need than others). That way the FP officer can develop a comprehensive plan for the site.

VR,

(b)(6)

## **OPLAN LOCKBOX (AL TUWAITHA)**

### **Situation:**

Al Tuwaitha 23,000 acre facility

Nuclear Research Center (Tuwaitha B) - 90 bldgs

\_\_ radiological sources

Yellowcake Storage Facility (Tuwaitha C) – 3 bldgs

\_\_ radiological sources

Iraqi Science & Technology Commission (ISTC formerly the Ministry of Atomic Energy, \_\_ employees conduct ....

(describe ops on Tuwaitha)

International Atomic Energy Agency (IAEA)- inspection Jun 03

controls radioactive sources in Tuwaitha C

OSD directs transfer of radiological sources to US

CPA supervises ISTC

Iraq <sup>Support</sup> Group (ISG) eliminates WMD hazards

Contractor (Raytheon) assists with elimination mission

CJTF-7 conducts security and stability operations

2-6 IN/2 BCT/1AD provides security for Tuwaitha

\_\_ Iraqi guards trained & certified by 2-6 IN

FP team conducts vulnerability assessment of Tuwaitha

*research facility to leverage emerging*  
•Mission: Secure and eliminate dangerous radiological sources, transition Tuwaitha to the Iraqi center of excellence for radiological safety and scientific research. *Scientific + TECHNOLOGY Commission*  
~~Leverage the peaceful use of radiological sources to help modernize the Iraqi industrial base,~~ *The site will be a ~~research facility~~ TECHNOLOGY*

•Cdr's Intent

- Retain US control & oversight
  - Establish accountability for radiological sources
  - Move dangerous sources to the US
  - Retain radiological sources for *industrial and medical uses.*
- Develop ISTC scientific expertise
  - Purge Baathist influence
  - Nurture new leaders focused on peaceful projects
- Modernize Iraq's industrial base
  - Model for the untapped potential in the Middle East
- Transition Tuwaitha security and operations to Iraqi control
  - Augment US security
  - Transfer control from US to Iraq when conditions are attained

(b)(6)

---

**From:** (b)(6)  
**Sent:** Thursday, July 31, 2003 9:44 AM  
**To:** (b)(2),(b)(6)  
**Cc:** (b)(6)  
**Subject:** FP Synch Meeting

(b)(6)

Please pass along to all concerned parties:

MOAE will host an Al Tuwaitha Force Protection Synchronization meeting 1300-1500 in the Ministry Conference Room CPA HQs, Room S111. This meeting will result in a plan ahead for the FP needs of the Al Tuwaitha site. Some suggested agenda items are:

- Results of FP site assessment
- Results of initial rad surveys
- NDT requirements
- MOAE/ISTC site requirements
- V Corps way ahead
  - \* Recap current guard force deployment; future needs and constraints
- Way ahead

Any other pertinent agenda items are welcomed.

(b)(6)

CIV  
Chief of Staff,  
MOAE/Iraqi Science and Technology Commission

(b)(2)



04265

7/31/2003

**From:** Grayson P Wolfe/GC/EXIMBANK  
**To:** April Foley/BD/EXIMBANK  
**Date:** Monday, February 23, 2004 09:48PM  
**Subject:** Re: Revised Ghadbahn Letter

April,

Here are a few suggestions I am running back to a meeting with Tony Bell and others. This is a bit of a rush job. Hopefully my e-mail is up and running soon. I am having a very difficult time responding to your e-mails. Hope that all is well. I will provide comments on the other letter tonight.

Best Regards,  
 Grayson

DRAFT

February 23, 2004

Mr. Thamir Ghadhban  
 Ministry of Oil  
 Baghdad, Iraq

Dear Thamir:

Thank you for taking the time to meet with us to discuss Ex-Im Bank's proposal for a Medium-Term Well Workover Financing Facility.

I took your advice and shared Ex-Im Bank's proposal with financial and related ministries. Here are the results:

- I had a working session with Minister of Finance Kamel al-Keilani, Trade Bank of Iraq President Hussein al-Uzri, Undersecretary of Finance Fahmi Rabee, and **Deputy Minister of Finance Hassan Aziz** . During this session:

- o **A request was made to see our proposal in writing.**
- o **We were asked to provide financial projections.**

**Interest was expressed in insuring that a portion of the incremental revenue produced by the project would be available for Iraq's immediate use, and not just for debt repayment.**

- o **Some uncertainty was expressed about Iraq's readiness to move forward, due to debt considerations.**

- I then met with **Dr . Ahmad Chalabi** of the Governing Council together with all of the above individuals from the working session and Mr. Dhia Khayoon of the Raffidain Bank.

- o I described to Dr. Chalabi what I thought would result if Iraq does not move forward with a medium term well workover project. **Project RIO's funds will enable Iraq to restore its oil production to pre-war levels.** After those funds are spent, if no further investment is made, oil production levels will begin to fall. It could take Iraq three to five years to reach consensus about its long-term oil strategy and then to identify a project, negotiate financing, complete construction, and finally pump oil. During all this time, oil revenues will decline and government spending will need to be cut back. The people of Iraq are already anxious to share in Iraq's great oil wealth. Iraq cannot afford to **retard progress** by delaying investment in its oil infrastructure. While the Ex-Im Bank approach is not a long-term solution, **it provides an interim step that will contribute positively to Iraq's economic growth and political stability.**

[https://mail.exim.gov/mail/gwolfe.nsf/\(\\$Sent\)/92D1116A661D920585256E4300675B79/?OpenDocumen...](https://mail.exim.gov/mail/gwolfe.nsf/($Sent)/92D1116A661D920585256E4300675B79/?OpenDocumen...) 2/24/2004

- Dr. Chalabi said he thought it was an excellent idea, and Iraq should move ahead as quickly as possible. He expressed interest in making sure the approach makes good economic sense.
- I also recommended to Mr. Chalabi that, in the upcoming negotiations with the IMF and Paris Club, Iraq should be sure to negotiate for itself flexibility to make investments to develop its oil infrastructure. The IMF will want to tie Iraq's hands in a way that will prevent it from making the very investments that will improve its economic viability. I also pointed out that the IMF would not be receptive to re-opening the agreement once it is finalized. Iraq has leverage BEFORE it signs the IMF agreement. Dr. Chalabi was receptive to this recommendation .

- I also met with Dr. al-Shabibi of the Central Bank. He thought the medium-term oil financing idea made good sense and indicated that he was strongly supportive.

- I was unable to meet with the Minister of Planning, but I did share our ideas with his Senior Advisor at the CPA, and I asked him to pass on our ideas to the Minister.

**Based on the input that I received at these meetings, I would suggest that Ex-Im Bank now take the following actions :**

- **P repare a legal opinion** in response to Radhwan's question about whether the assets involved in such a medium term facility are subject to attachment risk.  
Draft a written proposal and disseminate it, as you advise
- **P repare financial projections** and address your question about interest rates. I would suggest a two-step process: First, we will send you financials from a similar project. Second, if this data is interesting to you, I suggest that you identify a specific potential project, and we will work with **Ministry staff** to develop **appropriate financial models**. (One thought -- I see the financial projections as a element of the written proposal. If this is the case you may want to combine these two points or make the linkage more clear)

I believe that these steps will help the idea mature.

After I know that you have received this letter, I will call you to get your thoughts on this approach.

Sincerely,

April Foley

Cc: Rob McKee  
Gary Vogler  
Grayson Wolfe

**From:** April Foley/BD/EXIMBANK  
**To:** Grayson P Wolfe/GC/EXIMBANK@EXIMBANK  
**Date:** Monday, February 23, 2004 07:15PM  
**Subject:** Re: 2 letters

Thanks. I'll make the changes.

▼ Grayson P Wolfe

**Grayson P Wolfe** To: April Foley/BD/EXIMBANK  
cc:  
Subject: Re: 2 letters

02/23/2004  
09:51 AM

DRAFT

February 23, 2004

**Mr. Thamir Ghadhban**  
**Senior Advisor to the Minister of Oil**  
Ministry of Oil  
Baghdad, Iraq

Dear Thamir:

Thank you for taking the time to meet with us to discuss Ex-Im Bank's proposal for a **Medium-Term Well Workover Financing Facility**.

I took your advice and shared Ex-Im Bank's proposal with financial and other related ministries. Here are the results:

I had a working session with Minister of Finance **Kamel al-Keilani**, Trade Bank of Iraq President Hussein al-Uzri, **Undersecretary of Finance Fahmi Rabee**, and **Deputy Minister of Finance Aziz**. *(Because we met with several people you may not want to state that all of these suggestions came from Undersecretary Rabee).*

- Undersecretary Rabee said he would like to see our proposal in writing.
- He requested that we include detailed financial projections in the proposal **on the cost of the project, expected oil output, the resulting revenue, and the length of time that it would take to complete the project.**
- He mentioned that Iraq's uncertainty on how to proceed with oil financing stems at least in part out of concern to limit its external debt.

**Finally, he indicated that he would only be interested in a medium term project that generates sufficient revenue to both repay a loan and that is able to produce sufficient revenue for other uses.**

I then met with **members of the Committee on Finance and Planning**. **All of the individuals that participated in the working session attended this meeting.** In addition, Dr. Ahmad Chalabi of the Governing Council and Mr. Dhia Khayoon Chairman of the Rafidain Bank **also attended**.

- I described to Dr. Chalabi the situation that I thought would result if Iraq does not make a decision to move forward with medium term financing. **Project RIO's goal is to restore Iraqi oil production to pre-war production levels. It is a short term project only. After Project RIO ends, if no further investment is made, oil production levels will begin to fall. It could take three to five years for Iraq to reach consensus about a long-**

[https://mail.exim.gov/mail/gwolfe.nsf/\(\\$Inbox\)/02803B0F8206148585256E4300594E0A/?OpenDocume...](https://mail.exim.gov/mail/gwolfe.nsf/($Inbox)/02803B0F8206148585256E4300594E0A/?OpenDocume...) 2/24/2004

**term oil financing strategy and then to identify a project, negotiate financing, complete construction, and finally pump oil.** During all this time, oil revenues will decline and government spending will need to be cut back. The people of Iraq are already anxious to share in Iraq's great oil wealth. Iraq cannot afford to delay investing in its oil infrastructure. While the Ex-Im Bank approach is not a long-term solution, it is a valid interim step that will contribute positively to Iraq's economic and political stability.

○ **D r.** Chalabi said he thought it was an excellent idea, and Iraq should move ahead as quickly as possible. He expressed interest in making sure the approach makes good economic sense.

○ I also recommended to Dr. Chalabi that, in the upcoming negotiations with the IMF and Paris Club, Iraq should be sure to negotiate for itself flexibility to make investments to develop its oil infrastructure. The IMF will want to tie Iraq's hands in a way that will prevent it from making the very investments that will improve its economic viability. I also pointed out that the IMF would not be receptive to re-opening the agreement once it is finalized. Iraq has leverage **BEFORE** it signs the IMF agreement. **Dr. Chalabi indicated that if Iraq could deal with Saddam, it could deal with the IMF.** (*I think this sentence sounds a little too light hearted*).

I also met with Dr. al-Shabibi of the Central Bank. He thought the medium-term oil financing idea made good sense and indicated that he was **strongly** supportive.

I was unable to meet with the Minister of Planning, but I did share our ideas with his Senior Advisor at the CPA, and I asked him to pass on our ideas to the Minister.

I would suggest the following steps:

- Ex-Im Bank should prepare a legal opinion in response to Radhwan's question about whether the assets involved in such an **investment are subject to attachment risk**.
- Ex-Im Bank should put its proposal into writing and disseminate it, as you advise.
- Ex-Im Bank should prepare financial projections and address the questions that you raised regarding the costs of Ex-Im Bank financing.

I would suggest a two-part process: First, we will send you financial from a similar project. Second, if this is interesting to you, I suggest that you identify a specific potential project, and we work with your people to develop detailed financial models.

I believe that these steps will help the idea mature.

After I know you have received this letter, I will call you to get your thoughts on this approach.

Sincerely,

April Foley

Cc: Rob McKee  
Gary Vogler  
Grayson Wolfe

From: April Foley/BD/EXIMBANK  
To: Grayson.Wolfe@exim.gov  
Date: Sunday, February 22, 2004 07:37PM  
Subject: 2 letters

GPW original edits

- incremental  
- debt concern (to make happen)

Grayson.

Let me know your reaction. Am I missing anything?  
April

DRAFT

February 21, 2004

Mr. <sup>clerk</sup>Thamir <sup>Shadhban</sup> ~~Shadhban~~  
Ministry of Oil <sup>Senior Advisor to the Minister of Oil</sup>  
Baghdad, Iraq

Dear <sup>clerk</sup>Thamir:

Thank you for taking the time to meet with <sup>me</sup> us to discuss Ex-Im Bank's proposal for a Medium-Term Oilfield Workover Financing Facility.

I took your advice and shared Ex-Im Bank's proposal with financial and related ministries. Here are the results:

- I had a working session with Minister of Finance Kamil al-Kaylani, Trade Bank of Iraq President Hussein al-Uzri, Mr. ~~Fanni~~ <sup>Fahm J. Rabies</sup> ~~and Mr. Aziz.~~ <sup>Undersecretary Ministry of Finance</sup> ~~Dep. Minister of Finance.~~ <sup>Based on the report we received</sup>
- o Mr. ~~Fanni~~ <sup>Rabies</sup> said he would like to see our proposal in writing.
- o He also requested financial projections, <sup>asked that the proposal include detailed financial projections of this</sup>
- o And he expressed uncertainty about Iraq's readiness to move forward.

- I then met with Mr. Ahmad Chalabi of the Governing Council together with all of the above individuals from the working session and Mr. Dhia Khayoon of the Raffidain Bank. <sup>President Chairman</sup> ~~a decision was not made for a decision~~ <sup>to move forward on a medium term financing facility</sup>

I described to Mr. Chalabi what I thought would happen to Iraq if this type of investment was not made. The Project RIO ~~will~~ <sup>enables</sup> Iraq's oil production levels to be maintained for the short term only. After ~~these~~ <sup>these</sup> funds are spent, if no further investment is made, oil production levels will begin to fall. It could take three to five years for Iraq to reach consensus about its long-term oil strategy, identify, negotiate financing for and construct a large project, and finally begin to pump oil. During all this time, oil revenues will decline, and government spending will need to be cut back. The people of Iraq are already anxious to share in Iraq's great oil wealth. Iraq cannot afford to delay investing in its oil infrastructure. While the EX-Im Bank approach is not a long-term solution, it is a valid interim step that will contribute positively to Iraq's economic and political stability.

o Mr. Chalabi said he thought it was an excellent idea, and Iraq should move ahead as quickly as possible. He expressed interest in making sure the approach makes good economic sense.

o I also recommended to Mr. Chalabi that, in the upcoming negotiations with the IMF and Paris Club, Iraq should be sure to negotiate for itself flexibility to make investments to develop its oil infrastructure. The IMF will want to tie Iraq's hands in a way that will prevent it from making the very investments that will improve its economic viability. I also pointed out that the IMF would not be receptive to re-opening the agreement once it is finalized. Iraq has leverage BEFORE it signs the IMF agreement. Mr. Chalabi indicated that if Iraq could deal with Saddam, it could deal with the IMF.

- I also met with Dr. al-Shabibi of the Central Bank. He thought the medium-term oil financing idea made good sense and indicated that he was supportive.

<sup>President</sup>  
<sup>strongly</sup>

- I was unable to meet with the Minister of Planning, but I did share our ideas with his Senior Advisor at the CPA, and I asked him to pass on our ideas to the Minister.

I would suggest the following <sup>next</sup> steps:

- o Ex-Im Bank should prepare a legal opinion in response to Radhwan's question about whether the assets involved in such an investment could be seized. *create a formal proposal*
- o ~~Ex-Im Bank should put its proposal into writing and disseminate it, as you advise.~~
- o ~~Ex-Im Bank should prepare financial projections and address your question about interest rates.~~ *ff* I would suggest a two-part process: First, we will send you financials from a similar project. Second, if this is interesting to you, I suggest that you identify a specific potential project, and we work with your people to develop financial models on this specific potential project.

I believe that these steps will help <sup>us</sup> the idea mature.

*this the medium term ~~is~~ <sup>finance concept</sup> ~~idea~~ <sup>into a formal proposal</sup> for your evaluation.*

After I know you have received this letter, I will call you to get your thoughts on this approach.

Sincerely,

April Foley

Cc: Rob McKee  
Gary Vogler  
Grayson Wolfe

#### DRAFT MEMORANDUM

TO: Gary Edson, Deputy Assistant to the President  
Richard Karp, Director for International Energy  
National Security Council  
Al Larson, Undersecretary of State

FROM: April Foley, First Vice President and Vice Chairman  
Export Import Bank of the US

DATE: February 21, 2004

RE: Iraqi Reaction to Ex-Im Bank Proposals

I visited Iraq February 14th to 19th to discuss various Ex-Im Bank-related proposals and issues with the CPA and members of the Iraqi government. Below please find a summary of the relevant meetings:

#### DEVELOPMENT FUND OF IRAQ

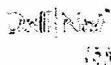
Meeting on 02/18/04 with Member of the Governing Council and Chair of its Finance Committee Dr. Ahmad Chalabi, Minister of Finance al-Kaylani, President of the Trade Bank of Iraq Hussein al-Uzri, President of Raffidain

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grayson\_wolfe@hotmail.com

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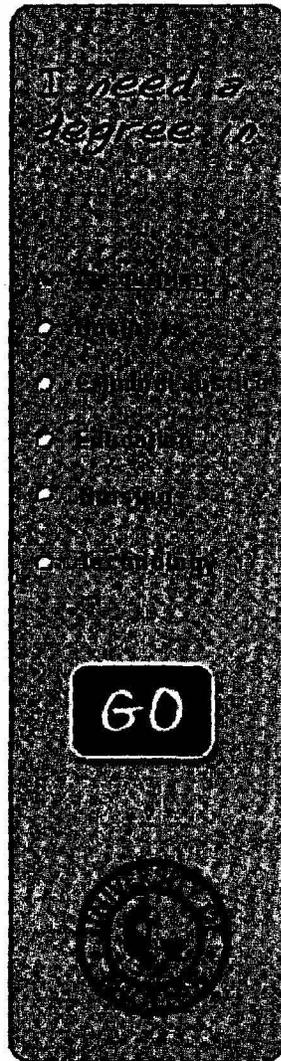
From: (b)(2)

Sent: Sunday, January 18, 2004 12:25 AM

To: (b)(2)

CC: (b)(2)

Subject: Oil Rehabilitation Financing Facility



Attachment: Iraq-OilRehabilitationFacilityPreliminaryTerms(Word).doc (30 KB)

Dear Mr. Ghadhban,

I am writing on behalf of the Export-Import Bank of the United States ("Ex-Im Bank") to express our strong interest in working with the Iraq Ministry of Oil (the "Ministry") to develop a medium-term financing facility for rapid oil field rehabilitation projects (the "Projects").

As the Ministry desires, we could work with you to structure this financing as a general facility to support procurement for multiple projects or initially as a financing for a single project. A single project financing could serve as a model or be expanded to include additional projects in the future upon mutual agreement of the parties.

Some preliminary thoughts on potential terms and structure for a single project financing are attached. We would also be interested in working, if the Ministry chooses, with a select number of export credit agencies from other nations in providing this financing. Such an approach would allow the Ministry to maximize its procurement options and terms for the Project, while minimizing any potential political sensitivities by making this a multinational effort.

The attached preliminary terms and structures are indicative and do not represent a commitment on the part of Ex-Im Bank. If you are interested in further exploring these concepts or would like to discuss other alternatives, I would propose having a small team from Ex-Im Bank meet with Ministry personnel to develop a more definitive proposal. I will be in London during the second week of February if that would be a convenient time and place to pursue this further. Prior to such meeting and after receiving your comments on the structure, we could provide you with a more detailed term sheet that would be the focus of the meeting. We look forward to hearing any comments or questions you may have on this matter.

Peter B. Saba  
Chief Operating Officer & General Counsel  
Export-Import Bank of the United States

(See attached file:  
Iraq-OilRehabilitationFacilityPreliminaryTerms (Word).doc)



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(b)(6)

**From:** (b)(6)  
**Sent:** Wednesday, December 10, 2003 8:53 PM  
**To:** (b)(6); Foley, Thomas C. (CIV); Bent, Rodney G. (SES);  
Belka, Marek (POL CIV); McKee, Robert E. (SES); (b)(6)  
Ind/Minerals; Johnson, Susan R. (SES); (b)(6)  
**Subject:** RE: WTO reporting memo for Bremer



WTO report.doc  
(110 KB)

Attached please find the WTO report from (b)(6)

Regards,

(b)(6)

Ministry of Trade

-----Original Message-----

**From:** (b)(2),(b)(6)  
**Sent:** Wednesday, December 10, 2003 2:02 PM  
**To:** (b)(6)  
**Cc:** (b)(6)  
**Subject:** WTO reporting memo for Bremer

(b)(6)

Would you please do a quick edit and format of the attached memo for Amb Bremer. If possible could you see that he receives it today, as I had been scheduled to meet with him Monday on the subject. Please resend final memo to me.

Please note it is limited use only--I believe I capture relevant readers in the cc.

(b)(6) -Please share with (b)(6) for the Weds econ highlights.

(b)(6) -please check with (b)(6) to see if he can assist. If not, please send to ExSec

Thanks

(b)(6)

Wonder if the latest virus has gotten to your computer? Find out. Run the FREE McAfee online computer scan!  
<http://clinic.mcafee.com/clinic/ibuy/campaign.asp?cid=3963>

(b)(6)

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**From:** (b)(6)  
**Sent:** Sunday, November 23, 2003 2:24 PM  
**To:** Foley, Thomas C. (CIV); (b)(6)  
**Cc:** Belka, Marek (POL CIV); McKee, Robert E. (SES)  
**Subject:** FW: notes from call with Luis Giusti

We thought you'd be interested in the notes

Here's a link to Giusti's bio: <http://www.csis.org/sei/event991208bioGiusti.html>

-----Original Message-----

**From:** (b)(6)  
**Sent:** Saturday, November 22, 2003 8:16 PM  
**To:** Belka, Marek (POL CIV)  
**Cc:** McKee, Robert E. (SES)  
**Subject:** notes from call with Luis Giusti

**Rob McKee's notes from call with Luis Giusti on Friday, November 21**

Survey: who uses private and who uses public? Volumes in each? An indication of who will be helped

Incentive to public must be paid – don't leave people behind

Cost to refineries must be understood

Minimum

Don't want to charge subsidies against company

Let company turn into a real global player – don't let them have a loss and have a minimal gain staying put – starting point for private business

Separate subsidy from company – manage through a separate entity

Have subsidy isolated – also clear and transparent

Separate national budget provision from subsidy

Must subsidize public transportation: coupons for people, minimize corruption in many ways, design ways to audit what is given to the people, create media campaign so people know they're getting money and where it comes from

If you liberate supply chain – analyze cost structure in segments -- debt service of terminal and the chain of distribution

11/23/2003

The keeps NOC as indirect regulator – reference for avoiding speculation

How much natural gas is available? Using it for transportation is much better – 1/10 cost of using gasoline – create incentive to transform gasoline to natural gas – did it effectively in Venezuela and Argentina – if the long-term natural gas cost is low – can be implemented fairly quickly

I/O campaign on subsidies is crucial – let people know why the moves are being made and why

How will this affect the food basket?

Do it gradually!

Start by deregulating some of the products

Lubricants is a good place to start – people don't need to purchase it everyday

Start with those that people don't need everyday of their lives

Set price at cost of product at terminal level – regulate what truckers buy at that price and make a small profit

Give some room to let people make some money along the way

Do it all at once only if you have the money to pay the compensation

Discussion with stakeholders (political) before doing so

Natural gas is free, basically, so this is a key thing to pursue – attractive for trucks, buses

11/23/2003

**Bent, Rodney (SES-4)**

**From:** (b)(6)  
**Sent:** Wednesday, February 18, 2004 4:30 PM  
**To:** McKee, Robert E. (SES); (b)(6)  
**Cc:** Bent, Rodney (SES-4); (b)(6) Dawes, Robert (SES-2)  
**Subject:** RE: Follow up to briefing

It seems that the information required for the DFI Audit will be available because the highlighted sentence in the paragraph below is what the IAMB auditors would be looking for - that we know the quantity of crude oil being sold and the sales price so the auditors can ensure that those sales prices are appropriate - "consistent with prevailing international market best practices" - and that the total sale price is deposited into the Oil Proceeds Account with 95% then going into the DFI.

The question on the bartering process by SOMO is different. I understand that CPA has been moving SOMO away from those bartering contracts, to the cash sales basis. The question here is getting the data from SOMO on the amount of residual oil that is being bartered, the quantity and type of fuel that is being provided in return, and then the ability to determine the relative values of those two products.

If there isn't a reliable periodic reconciliation of crude production to utilization that IAMB discusses, it may lead to questions for the auditors. From their perspective the question arises on the internal controls in place to ensure that there isn't [large scale] smuggling of crude going on. I don't know enough about the oil business to know if that's possible but that would be the question to answer. Should there be a relationship between the crude produced and the amount of crude sold or are there too many other variables within the refining portion?

Again, from an auditor's perspective, another area to review would be once the product is either refined [or imported], are the controls in place to track quantity produced down to quantity delivered to the end user? Are losses in line with industry standard operations? However, I don't believe this review is within the scope of the audit. Will the SOMO auditors review that area?

R.

(b)(6)

Deputy CFO, CPA MoF/CFO, Room S203

(b)(2)

-----Original Message-----

**From:** McKee, Robert E. (SES)  
**Sent:** Wednesday, February 18, 2004 6:40 AM  
**To:** (b)(6)  
**Cc:** Bent, Rodney (SES-4); (b)(6)  
 Dawes, Robert (SES-2)  
**Subject:** RE: Follow up to briefing

(b)(6) With regard to the metering of crude oil production, this is something that will take months if not years to put in place. This is just the way it has been done for years in Iraq. It's not something any of us like, but it is a fact. **Now, the only semi-reliable metering that is done is on the export volumes themselves because they're putting the oil onto a ship for a buyer, and the buyer obviously has to have some way of knowing what they bought.** We do our best by using the Iraqis estimates of production, refining feed stocks, shrinkage, reinjection and

2/19/2004

exports to try to somewhat reconcile the numbers. I'm sure we all agree there are a lot of loose ends in this system.

Rob McKee

-----Original Message-----

From: (b)(6)  
Sent: Tuesday, February 17, 2004 10:02 PM  
To: McKee, Robert E. (SES); (b)(6)  
Cc: Bent, Rodney (SES-4); (b)(6)  
Dawes, Robert (SES-2)  
Subject: FW: Follow up to briefing

The IAMB has asked some specific questions about Oil, Contracting, and Halliburton purchases.

I would like the Ministry of Oil to address the questions about crude oil.

I would like HCA to respond to the questions on sole source contracts.

I am working on where to send the Halliburton questions but rather than hold this up, I am going to task out that portion out later.

Please provide your response and if applicable, the plan for corrections. I would like the answers by Friday.

Thanks

(b)(6)

(b)(6)

CPA Comptroller

(b)(2)

-----Original Message-----

From: (b)(2),(b)(6)  
Sent: Tuesday, February 17, 2004 7:37 PM  
To: (b)(6)  
Subject: Follow up to briefing

Dear (b)(6)

Thank you once again for the useful briefing. I am enclosing a letter regarding a number of issues which are of concern to the Board

Best Regards

(b)(6)

2/19/2004

(b)(6)

Here are the materials we spoke of on the telephone. We need your input on the "Witness Protection Program" and the "Other Technical Investigative Methods" by 13 November so we can roll it into our response for the other items.

Thanks.

(b)(6)

-----Original Message-----

From: Nash David (SES)

Sent: Tuesday, November 11, 2003 2:58 PM

To: Casteel, Steven W. (SES-O6); (b)(6)

(COL); Wilkinson, Molly A. (SES) (b)(6)

(b)(6)

(b)(6) McKee, Robert E. (SES); (b)(6)

Trent Darrell (SES-6); (b)(6) Willis Franklin K. (SES); (b)(6)

(b)(6)

(b)(6) Arsht, Leslye A. (SES); Evers, Williamson M. (SES); Bent,

Rodney G. (SES); (b)(6)

(b)(6) Vogler, Gary

Cc: (b)(6)

(b)(6)

(b)(6) Crawford Darrell E.

(SES)

Subject:

The recent signing of the United States legislation Emergency Supplemental Appropriations for Defense and Reconstruction of Iraq by President Bush brings a much needed infusion of funds to our efforts in CPA. CPA must now deliver a financial plan to Congress to enable the apportionment of the funds. Here is the timeline for accomplishing that:

- \* 14 Nov - Produce procurement schedule and list of grants
- \* 20 Nov - Consolidated list of projects with first cut on who the execution agent will be
- \* 30 Nov - Submit draft plan to Bremer
- \* 10 Dec - Submit plan to OMB DC for apportionment and Congress for notification
- \* 1 Feb - Contract awards

IIRO needs your help to succeed. We must build a procurement and execution plan for both construction and non-construction dollars. This plan must provide descriptions and locations of projects to be performed, estimated costs, when each project is needed (when must it be completed, thus when must it start to meet that deadline), what must be procured and who should procure it, and when the procurement needs to occur. While we're preparing the plan we are authorized to obligate up to 20% of the total, so IIRO, in coordination with the ministries, must also establish priorities within each ministry and across CPA. Your input to the plan is critical to our success.

We have broken non-construction dollars into two categories: things that have to be procured and things that don't, like salaries, grants, etc. Attachment A is our best guess at the breakout of these dollars. The Baker/Stanley Team, supporting the IIRO, has been working with your representatives to determine the detailed requirements for the

## CPA FUNDING REQUEST

<b>PRB No: 597 (PRB Staff to Assign)</b>	<b>Project Name: Emergency Fuel Response Pgm</b>
<b>Date of Request: 21 Dec 2003</b>	<b>Date Required: 21 Dec. 2003</b>
<b>Name of Requester: Ambassador Bremer</b>	<b>Signature:</b>
<b>CPA Office/Unit: CPA- Ministry of Oil Robert McKee</b>	<b>POC/Person Completing Form:</b>
<b>Amount of Request: \$5,000,000</b>	<b>DSN/Cell Phone:</b>
<b>Project Location:</b>	<b>Email Address:</b>

**1. Project Category (check all that apply):**

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

<p><b>2. Proposed Funding Source:</b> (PRB Staff Only)</p> <p>Vested Assets <input type="checkbox"/></p> <p>Seized Assets <input checked="" type="checkbox"/></p> <p>Appropriated Funds <input type="checkbox"/></p> <p>Iraqi Development Fund <input type="checkbox"/></p>	<p><b>3. Funding Data:</b></p> <p>Bank Account Details: or Name/Title of Iraqi Receiving Disbursement:</p> <p>CPA Rep/Unit Responsible for Oversight: Engineering Oversight Assigned to: Name of Certifying Official:</p>
---	---

**4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)**

Regional Coordinator: Yes No  Name:

Ministry Senior Advisor: Yes  No X Name:

Office Director/Unit Commander: Yes No  Name:

Reconstruction/USAID: Yes  No X Name:

International Coordination Council: Yes  No X Name:

Others: Mr. Scott Castle, General Counsel

### Program Staff Use Only

Date Request Received: 21 Dec 2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
Disposition:

Date Request Returned to Requester/Submitted to Comptroller:

Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

The purpose of this program is to provide for basic, time-critical assistance to the Ministry of Oil to carry out stabilization efforts of the current oil/fuel situation.

**CPA FUNDING REQUEST**

PRB NO: 597 (PRB Staff to Assign)	Project Name: Emereencv Fuel Response Pem
Date of Reauest: 21 Dec 2003	Date Reaured: 21 Dec. 2003
Name of Requester: Ambassador Bremer	Signature:
CPA Office/Unit: CPA- Ministry of Oil Robert McKee	POC/Person Completing Form:
Amount of Request: \$5,000,000	DSN/Cell Phone:
Project Location:	Email Address:

**1. Project Category (check all that apply):**

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budgetlops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input checked="" type="checkbox"/>	Police/ Security <input type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

<b>2. Proposed Funding Source:</b> (PRB Staff Only)	<b>3. Funding Data:</b>
Vested Assets <input type="checkbox"/>	Bank Account Details: or
Seized Assets <input checked="" type="checkbox"/>	Name/Title of Iraqi Receiving Disbursement:
Appropriated Funds <input type="checkbox"/>	CPA Rep/Unit Responsible for Oversight:
Iraqi Development Fund	Engineering Oversight Assigned to:
	Name of Certifying Official:

**4. Clearances:** Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes No  Name:

Ministry Senior Advisor: Yes  No X Name:

Office Director/Unit Commander: Yes No  Name:

Reconstruction/USAID: Yes  No X Name:

International Coordination Council: Yes  No X Name:

Others: Mr. Scott Castle. General Counsel

**Program Staff Use Only**

Date Request Received: 21 Dec 2003	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	

Date Request Submitted to Program Review Committee:
Disposition:

Date Request Submitted to Program Review Board:
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597

Date Request Returned to Requester/Submitted to Comptroller:  
Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

The purpose of this program is to provide for basic, time-critical assistance to the Ministry of Oil to carry out stabilization efforts of the current oil/fuel situation.

352 / ~~Request~~ Programming  
 Request Programming

~~352~~

**CPA FUNDING REQUEST**

PRB No: <del>352</del> (PRB Staff to Assign)	Project Name: Oil Infrastructure & Security
Date of Request: 11/15/2003	Date Required: 11/28/2003
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: \$245,000,000.00	DSN/Cell Phone: (b)(2)
Project Location: Iraq - All Regions (Region)	Email Address: (b)(2)

**1. Project Category (check all that apply):**

Reconstruction	<input checked="" type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input checked="" type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input checked="" type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>
Construction Initiative	<input checked="" type="checkbox"/>				

<b>2. Proposed Funding Source:</b> (PRB Staff Only)	<b>3. Funding Data:</b>
Vested Assets <input type="checkbox"/>	Bank Account Details: or
Seized Assets <input type="checkbox"/>	Name/Title of Iraqi Receiving Disbursement:
Appropriated Funds <input type="checkbox"/>	CPA Rep/Unit Responsible for Oversight:
Iraqi Development Fund <input type="checkbox"/>	Engineering Oversight Assigned to:
	Name of Certifying Official:

**4. Clearances: Please indicate you have obtained appropriate clearances, as applicable.**  
 (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)

Regional Coordinator: Yes  No  Name:

Ministry Senior Advisor: Yes  No  Name: Mr. Robert E. McKee

Office Director/Unit Commander: Yes  No  Name: (b)(6)

Reconstruction/USAID: Yes  No  Name:

International Coordination Council: Yes  No  Name:

Others:

**Program Staff Use Only**

Date Request Received: 11/17/03	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	
Date Request Submitted to Program Review Committee: 11/17	This is a reprogramming of 352, No App. funds are available to be reprogram to DFI; to be executed by MOO; not TR RVO
Disposition:	
Date Request Submitted to Program Review Board:	
Disposition:	
Date Request Returned to Requester/Submitted to Comptroller:	

Remaining unpaid balance of \$245M \$716M paid already by App.

Form PRB-01 ver. 6/21/03  
 \* remaining balance of \$716 - what have they obligated

Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

1. Purpose/Objective: PRB #352 authorized Task Force RIO to undertake \$961 million in infrastructure projects. Ambassador Bremer approved this action as PRB Allocation Request #6. To date, \$716 million has been allocated from Appropriated Funds. \$245 million is still required.

Detailed Descriptions:

a. Air Surveillance. In response to the increasing threat to the oil infrastructure, specifically pipelines, we propose to add aerial surveillance capabilities to the contracted security force. Erinsys can provide dedicated support with the Air Scan system, which they have used before in other similar situations. The Air Scan system is a low-light television sensor mounted in a two-engine commercial aircraft. A relay aircraft provides the downlink to the associated ground station. This system can provide the needed imagery with near-real time analysis and dissemination. Estimated Requirement: \$10 Million.

b. MOO Portion of Workplan projects. The Ministry of Oil agreed to accomplish a significant portion of the Workplan using their own labor, equipment, and contracting/procurement capabilities. However, they do not have the funds required to purchase the necessary equipment and to let contracts for work that cannot be completed with their own labor force, so their portion of the Workplan is not making optimum progress. These funds will complete the immediate funding needs of the Workplan effort. Estimated Requirement: \$193 Million.

c. Personal Security for Ministry of Oil Director-Generals (DGs). In early November, one of the Ministry of Oil DGs was the subject of an attack where he was wounded in the leg and his son was killed. As terrorists become bolder and increasingly desperate, Oil Executives become more likely targets for violent acts. Services are required to provide personal security for the 8 DGs for a period of 6 months. The Ministry of Oil will be responsible for procuring funding to extend the period of the contract beyond that point. Estimated Requirement: \$1.2 Million.

d. Other security requirements. The fluid security environment has created many unanticipated security requirements. Some solutions that will be explored using these funds, if necessary, include hiring local tribes to guard infrastructure; selective hardening of particularly vulnerable sites; purchase of equipment to enhance security and communications among security forces; and others. Estimated Requirement: \$5.8 Million.

e. Small Projects. Several Army units have identified small oil infrastructure projects in their respective sectors that will have an impact on total fuel production and/or have a positive impact on other sectors such as industry or housing and construction. Some examples that have been proposed are restoring a fuel storage depot with a capacity of 10 million liters and completing a Propane Deasphalting Unit at Daura refinery. Numerous other projects related to production and distribution exist throughout the country, and we would like the flexibility to approve these small projects if we determine the work meet our mission of restoring the Iraqi Oil Infrastructure. This will be comparable to the Corps of Engineers small projects authority know as the "Continuing Authorities Program." These projects all are very inexpensive, use troop and local Iraqi assets, and build rapport between the various units and the Iraqi people. Estimated Requirement: \$35 Million.

2. Justification: The most significant impacts of not providing this funding are:

a. Continued reduction in refinery output due to pipeline sabotage. For example, Daura refinery was recently reduced to 50% of capacity due to sabotage of the pipelines supplying crude

oil. The Erinys air surveillance will significantly reduce the frequency and severity of pipeline sabotage incidents.

b. MOO portion of Phase 1 projects goes on hold. MOO has no money to perform their portion of the Work Plan. This seriously hampers progress across the entire Work Plan. Without this funding the goal of achieving a crude production level of 2.5 million per day will not be attained.

3. Coordination: The requirement has been coordinated with the Director of Oil Policy and the Director General of the Iraqi Ministry of Oil.

4. Goods and Commodities: Not applicable.

5. Project Implementation: All of the projects authorized by this request will be accomplished primarily with the use of small contracts. Some of the funds will be used by the Ministry to purchase critical equipment. Some work will be accomplished by Iraqi Government employees using this equipment. Some work will be contracted out by the Ministry of Oil. Some work will be contracted through the CPA and managed by US Army units.

**CPA FUNDING REQUEST**

568

PRB No: 568 (PRB Staff to Assign)	Project Name: Fuel Imports
Date of Request: 11/26/2003	Date Required: (b)(6)
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: Ministry of Oil	POC/Person Completing Form: (b)(6)
Amount of Request: 42500000.00	DSN/Cell Phone: (b)(2)
Project Location: Iraq-all regions (Region)	Email Address: (b)(2)

**1. Project Category (check all that apply):**

Reconstruction	<input type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input checked="" type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input type="checkbox"/>	Social Programs	<input checked="" type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>
Construction Initiative	<input type="checkbox"/>				

**2. Proposed Funding Source: (PRB Staff Only)**

Vested Assets	<input type="checkbox"/>
Seized Assets	<input type="checkbox"/>
Appropriated Funds	<input type="checkbox"/>
Iraqi Development Fund	<input checked="" type="checkbox"/>

**3. Funding Data:**

Bank Account Details: \_\_\_\_\_ or  
 Name/Title of Iraqi Receiving Disbursement: \_\_\_\_\_  
 CPA Rep/Unit Responsible for Oversight: \_\_\_\_\_  
 Engineering Oversight Assigned to: \_\_\_\_\_  
 Name of Certifying Official: \_\_\_\_\_

**4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)**

Regional Coordinator: Yes  No  Name: \_\_\_\_\_  
 Ministry Senior Advisor: Yes  No  Name: Robert McKee  
 Office Director/Unit Commander: Yes  No  Name: (b)(6)  
 Reconstruction/USAID: Yes  No  Name: \_\_\_\_\_  
 International Coordination Council: Yes  No  Name: \_\_\_\_\_  
 Others: \_\_\_\_\_

**Program Staff Use Only**

Date Request Received: 11/26/03 Form Complete: Yes  No   
 Disposition: \_\_\_\_\_

Date Request Submitted to Program Review Committee: 11/27/03  
 Disposition: \_\_\_\_\_ App. DFI

Date Request Submitted to Program Review Board: 11/29  
 Disposition: \_\_\_\_\_ App. DFI

Date Request Returned to Requester/Submitted to Comptroller:  
 Disposition (including expenditure authorized): \_\_\_\_\_

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

1. Purpose. To fund the emergency import of LPG, Benzene, Kerosene and Diesel.
2. Justification. The Iraqi domestic refining capacity has not yet been able to produce enough refined products to meet domestic daily needs for benzene, diesel, kerosene and LPG. Currently domestic production produces approximately 6.7 million liters per day (lpd) of benzene vs a total daily requirement of 16 million lpd, approximately 10.4 million lpd of diesel vs a total daily requirement of 17 million lpd, approximately 7.5 million lpd of kerosene vs a total daily requirement of 12.0 million lpd and approximately 1072 tons per day (tpd) of LPG vs a total daily requirement of about 5200 tpd (production amounts update from last report to reflect lower values; consumption amounts updated from last request to reflect higher winter demands). The Coalition Forces have been attempting to import the balance through contracts executed by Task Force RIO, and through SOMO on both barter and cash contracts. TF RIO is currently under the operational command of the OCPA, Oil Ministry.

In addition to importing fuel to meet the national demand there is a requirement to build reserves to offset increasing demand for the winter months. This request includes enough imports to build a 15 day supply of LPG, benzene, kerosene, and diesel.

\$100 million is being reserved for SOMO in this request.

3. Coordination. The requirement has been coordinated with the Director of Oil Policy, the Director General of the Iraqi Ministry of Oil, the Ministry of Finance, and Ambassador Bremer.
4. Goods and Commodities. Benzene, Kerosene, and Diesel are delivered primarily by truck from Kuwait or Turkey. LPG is delivered by truck from Turkey and Kuwait and via barge at the Khor Zubayr terminal. The monthly cost for all fuel deliveries based on forecasted production rates and projected imports by SOMO are as follows:

	Total	RIO	SOMO
DEC Need	\$200,000,000	\$150,000,000	\$ 50,000,000
JAN Need	\$225,000,000	\$175,000,000	\$ 50,000,000
Total Need	\$425,000,000	\$325,000,000	\$100,000,000

Funds for RIO will be allocated through an Economy Act Order to the US Army Corps of Engineers to be obligated against their fuel import contract.

5. Project Implementation. The project manager is the USA Corps of Engineers, Task Force RIO, opposed to the OPCA Ministry of Oil. The RIO imports are executed through the RIO contractor, Kellogg, Brown and Root (KBR). Other options, including using existing Defense Energy Support Center (DESC) contracts, are being explored.

Discussions are currently underway to turn the mission over to DESC, so that further imports may be conducted using funds from the Supplemental Appropriation. It will take some time to put appropriate contracts in place in accordance with the Law, as well as to have an orderly transition of the operational supervision of the import mission. It is expected that this transition can be complete no earlier than the end of January. All parties coordinated with have concurred in this recommended course of action.

The current amount allocated to imports through TF RIO by PRB#551 (\$125,000,000) will be exhausted on or about 15 DEC 03. This request will fully fund imports through 31 JAN 04.

It is the intention of the Director, Oil Policy to begin to reduce imports, in conjunction with expected increase of domestic refining capacity. Current projections are to significantly reduce the import of LPG via truck by the end of December 2003 and rely primarily on the imports via barge through the end of March, 2004. The import of benzene will continue through the end of January, 2004, due to the scheduled maintenance shut down of the Bayji Refinery in November through December. Quantities will be reduced, however, as stocks are built up and refinery capacity increases. Diesel and Kerosene imports will continue through the end of March, 2004 but at reduced levels after December, 2003. This schedule, however, has been impacted by repeated oil pipeline breaks and electrical power shortages and by the smuggling of diesel. We continue to monitor the requirement a month at a time.

(b)(6)

Deputy for Program Management  
Task Force RIO

(b)(2)

**CPA FUNDING REQUEST**

<b>PRB No:</b> 570 (PRB Staff to Assign)	<b>Project Name:</b> Oil Infrastructure & Security
<b>Date of Request:</b> 11/29/2003	<b>Date Required:</b> (b)(6)
<b>Name of Requester:</b> (b)(6)	<b>Signature:</b> (b)(6)
<b>CPA Office/Unit:</b> Ministry of Oil	<b>POC/Person Completing Form:</b> (b)(6)
<b>Amount of Request:</b> \$10,000,000.00	<b>DSN/Cell Phone:</b> (b)(2)
<b>Project Location:</b> Iraq - All Regions (Region)	<b>Email Address:</b> (b)(2)

**1. Project Category (check all that apply):**

Reconstruction	<input type="checkbox"/>	Health	<input type="checkbox"/>	Salaries	<input type="checkbox"/>
Humanitarian	<input type="checkbox"/>	Transportation	<input type="checkbox"/>	Pensions	<input type="checkbox"/>
Food Distribution	<input type="checkbox"/>	Economic Programs	<input type="checkbox"/>	Budget/Ops. Support	<input type="checkbox"/>
Water/Sewer	<input type="checkbox"/>	Education	<input type="checkbox"/>	Other Public Services	<input type="checkbox"/>
Electricity	<input type="checkbox"/>	Ministry	<input type="checkbox"/>	Social Programs	<input type="checkbox"/>
Rule of Law/Govern.	<input type="checkbox"/>	Police/ Security	<input checked="" type="checkbox"/>	Cultural Programs	<input type="checkbox"/>
Div. Commanders	<input type="checkbox"/>	Brig. Commanders	<input type="checkbox"/>	Regional Dir.	<input type="checkbox"/>
Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>	Fund	<input type="checkbox"/>
Construction Initiative	<input type="checkbox"/>				

<b>2. Proposed Funding Source:</b> (PRB Staff Only)	<b>3. Funding Data:</b>
Vested Assets <input type="checkbox"/>	Bank Account Details: _____ or
Seized Assets <input type="checkbox"/>	Name/Title of Iraqi Receiving Disbursement: _____
Appropriated Funds <input type="checkbox"/>	CPA Rep/Unit Responsible for Oversight: _____
Iraqi Development Fund <input type="checkbox"/>	Engineering Oversight Assigned to: _____
	Name of Certifying Official: _____

**4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)**

Regional Coordinator: Yes  No  Name: \_\_\_\_\_

Ministry Senior Advisor: Yes  No  Name: Mr. Robert E. McKee

Office Director/Unit Commander: Yes  No  Name: (b)(6)

Reconstruction/USAID: Yes  No  Name: \_\_\_\_\_

International Coordination Council: Yes  No  Name: \_\_\_\_\_

Others: \_\_\_\_\_

**Program Staff Use Only**

Date Request Received: _____	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition: _____	

Date Request Submitted to Program Review Committee: _____	<i>No Comm; Directed by Rodney Bent to move forward to PRB</i>
Disposition: _____	

Date Request Submitted to Program Review Board: 11/29	<i>APP - DFI</i>
Disposition: _____	

Date Request Returned to Requester/Submitted to Comptroller: _____
--

Disposition (including expenditure authorized):

**Description of Program or Goods To Be Purchased – Please See Above Instructions**

1. Purpose/Objective: To fund critical oil infrastructure security requirements.

Detailed Description:

a. Air Surveillance. In response to the increasing threat to the oil infrastructure, specifically pipelines, we propose to add aerial surveillance capabilities to the contracted security force. Erinys can provide dedicated support with the Air Scan system, which they have used before in other similar situations. The Air Scan system is a low-light television sensor mounted in a two-engine commercial aircraft. A relay aircraft provides the downlink to the associated ground station. This system can provide the needed imagery with near-real time analysis and dissemination. Estimated Requirement: \$10 Million.

2. Justification: The most significant impact of not providing this funding is continued reduction in refinery output due to pipeline sabotage. For example, Daura refinery was recently reduced to 50% of capacity due to sabotage of the pipelines supplying crude oil. The Erinys air surveillance will significantly reduce the frequency and severity of pipeline sabotage incidents.

3. Coordination: The requirement has been coordinated with the Director of Oil Policy and the Director General of the Iraqi Ministry of Oil.

4. Goods and Commodities: Not applicable.

5. Project Implementation: It is our intent to accomplish this by modification of an existing contract.

- 2 aircraft; 4 crews  
- 8 hours of surveillance  
- 1 year  
- MoF Oil.

## CPA FUNDING REQUEST

PRB No: <u>571</u> (PRB Staff to Assign)	Project Name: <b>Oilfield Guard Expansion</b>
Date of Request: <b>30 Nov 03</b>	Date Required: <b>15 Dec 03</b>
Name of Requester: (b)(6)	Signature: (b)(6)
CPA Office/Unit: <b>Oil/TF Shield</b>	POC/Person Completing Form: (b)(6)
Amount of Request: <b>\$22.0M</b>	DSN/Cell Phone: (b)(2)
Project Location: (Region)	Email Address: (b)(2)

**1. Project Category (check all that apply):**

Reconstruction <input type="checkbox"/>	Health <input type="checkbox"/>	Salaries <input type="checkbox"/>
Humanitarian <input type="checkbox"/>	Transportation <input type="checkbox"/>	Pensions <input type="checkbox"/>
Food Distribution <input type="checkbox"/>	Economic Programs <input type="checkbox"/>	Budget/Ops. Support <input type="checkbox"/>
Water/Sewer <input type="checkbox"/>	Education <input type="checkbox"/>	Other Public Services <input type="checkbox"/>
Electricity <input type="checkbox"/>	Ministry <input type="checkbox"/>	Social Programs <input type="checkbox"/>
Rule of Law/Govern. <input type="checkbox"/>	Police/ Security <input checked="" type="checkbox"/>	Cultural Programs <input type="checkbox"/>
Div. Commanders <input type="checkbox"/>	Brig. Commanders <input type="checkbox"/>	Regional Dir. <input type="checkbox"/>
Fund <input type="checkbox"/>	Fund <input type="checkbox"/>	Fund <input type="checkbox"/>
Construction Initiative <input type="checkbox"/>		

<p><b>2. Proposed Funding Source: (PRB Staff Only)</b></p> <p>Vested Assets <input type="checkbox"/></p> <p>Seized Assets <input type="checkbox"/></p> <p>Appropriated Funds <input type="checkbox"/></p> <p>Iraqi Development Fund <input type="checkbox"/></p>	<p><b>3. Funding Data:</b></p> <p>Bank Account Details: or</p> <p>Name/Title of Iraqi Receiving Disbursement:</p> <p>CPA Rep/Unit Responsible for Oversight:</p> <p>Engineering Oversight Assigned to:</p> <p>Name of Certifying Official:</p>
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**4. Clearances: Please indicate you have obtained appropriate clearances, as applicable. (Note: If that coordination cannot be done at the regional level, it will be done by PRC.)**

Regional Coordinator: Yes  No  Name:

Ministry Senior Advisor: Yes  No  Name: **Robert E. McKee**

Office Director/Unit Commander: Yes  No  Name: (b)(6)

Reconstruction/USAID: Yes  No  Name:

International Coordination Council: Yes  No  Name:

Others:

**Program Staff Use Only**

Date Request Received:	Form Complete: Yes <input type="checkbox"/> No <input type="checkbox"/>
Disposition:	
Date Request Submitted to Program Review Committee:	
Disposition:	
Date Request Submitted to Program Review Board:	
Disposition:	
Date Request Returned to Requester/Submitted to Comptroller:	
Disposition (including expenditure authorized):	