

Mr Army G3/AOC

(b)(6)-2

[Redacted] MAJ PMG (b)(6)-2

Friday, August 27, 2004 7:07 AM

[Redacted] MAJ OPMG (b)(6)-2

CPT Army G3/AOC (b)(6)-2

Consolidate Briefing onto one slide show (UNCLASSIFIED)

• ents:

Detainee Brief for DAS VCSA CSA 20 Aug 04.ppt; DO Update Briefv5--DAIG.ppt; OCPA DAS VCSA Brief final 1.ppt; DO Update Briefv2.ppt; DAS Congressional Brief on Detainee Operations.ppt; DO Brief DAS & VCSA Coordination Outline.v3 27 Aug 04.doc

Classification: UNCLASSIFIED

Caveats: NONE

[Redacted] (b)(6)-2 could you please start consolidating the briefing from all staff groups IAW the schedule below. I have included the other briefs. I would like them on a single template with a transition slide between ea topic.

Once we get them all consolidated, we can work on standardization of font and review for gaps and redundancies.

thx, v/r [Redacted] (b)(6)-2



Detainee Brief for DAS VCSA CS...
DO Update Briefv5--DAIG.ppt (1.1 MB)
OCPA DAS VCSA Brief final 1.ppt (1.1 MB)
DO Update Briefv2.ppt (390 KB)
DAS Congressional Brief on Det...
DO Brief DAS & VCSA Coordinati...

MAJ [Redacted] (b)(6)-2
HQDA, OPMG (DAPM-ZC)
Strategic Planner/Integration
Pentagon RM [Redacted]

Comm: [Redacted] (DSN 222)
Email to: [Redacted]@HQDA.Army.mil

} (b)(6)-2

Classification: UNCLASSIFIED
Caveats: NONE

016426

**DAS/VCSA Briefing
Outline Version 3.0**

Subject: Organize and coordinate brief to the incoming DAS, LTG Campbell, and VCSA, GEN Cody, on Detainee Operations

1. OPMG will provide staff lead in organizing, preparing, and briefing the DAS—and a follow-on to the VCSA—with support from OCPA, OCLL, G2, G3, TJAG, CID, DAIG, STRATCOM; & EOH Staff Group.

2. To facilitate coordination and ease scheduling constraints, the brief will be broken down into discrete segments by topic and scheduled as a sequential briefing from 1330-1800, 3 Sep 04. Lead Principals and their briefer(s) will show up prepared to brief at their respective times as scheduled. The following table outlines staff lead/support, overarching topics, briefing sequence, time allocated, time of brief and location:

Lead	Support	Topic	Time Allocated	Time/Date	Location
OPMG/ EOH	G2/G3	Detainee Operations Overview ¹	30 minutes	1330 1400	Pershing Room
DAIG/ OPMG	G2/G3	Summary of Charter & Major Findings for all Assessments/ Reviews/Investigations to date	45 minutes	1400 1445	Pershing Room
CID/TJAG		Investigations & Status of Legal Cases	45 minutes	1445 1530	Pershing Room
G2	G3	Interrogations	30 minutes	1530 1600	Pershing Room
OCPA/ OCLL	STRATCOM	Media & Legislative past/future interests/engagements and current Engagement Plan	45 minutes	1600 1645	Pershing Room
OPMG/ G3	EOH/G2	Army Title 10 Actions and Initiatives to Date & the Way Ahead (Army Detainee Operations Plan)	1 hour minutes	1645 1800	Pershing Room

3. Lead and support staffs will coordinate to develop and organize their respective briefs and submit final briefs with name(s) of designated briefers to OPMG NLT 1200, 31 Aug 04. The consolidated briefing will be distributed at 1000, 1 Sep 04 to all staff principals and the VDAS/DAS as a read-ahead packet.

¹ Overview includes OSD and DA Detainee Oversight Forums (Offices, Executive Agent, TF/Panels) and will provide an overarching agenda for the entire update.

016427

DAS/VCSA Briefing Outline

4. Follow-on Briefing: OPMG will coordinate with Staffs to update respective portions of the brief, as necessary, and coordinate the follow-on brief to VCSA.

6. Point of Contact for this action is OPMG, MAJ [REDACTED] at [REDACTED] or [REDACTED] for [REDACTED] @hqda.army.mil.
(b)(6)-2 (b)(6)-2
/ (b)(6)-2

Mr Army G3/AOC

(b)(6)-2

From: [redacted] MAJ PMG (b)(6)-2
Sent: Friday, August 27, 2004 1:41 PM
To: [redacted] MAJ OPMG (b)(6)-2
Subject: FW: FAY&JONES recommendations (UNCLASSIFIED)
Attachments: FAY&JONES recommendations.doc

Classification: UNCLASSIFIED
Caveats: NONE

MAJ [redacted] (b)(6)-2
HQDA, OPMG (DAPM-ZC)
Strategic Planner/Integration
Pentagon RM [redacted]

Comm: [redacted] (DSN 222)
Email to: [redacted]@HQDA.Army.mil

(b)(6)-2

-----Original Message-----

From: [redacted] CPT OPMG (b)(6)-2
Sent: Friday, August 27, 2004 10:00 AM
To: [redacted] MAJ PMG (b)(6)-2
Subject: FAY&JONES recommendations



FAY&JONES
ommendations.doc

Sir,
File as requested.

(b)(6)-2

Classification: UNCLASSIFIED
Caveats: NONE

Mr Army G3/AOC

(b)(6)-2

From: [redacted] MAJ PMG (b)(6)-2
 Sent: Monday, August 30, 2004 5:58 PM
 To: [redacted] COL PMG (b)(6)-2
 Cc: [redacted] COL PMG; [redacted] MAJ OPMG (b)(6)-2
 Subject: Detainee OPS update to LTG Campbell (UNCLASSIFIED)

Attachments: DO Brief DAS VCSA Coordination Outlinev4.1 30 Aug 04.doc

Classification: UNCLASSIFIED
 Caveats: FOUO

Ma'am, we have provided latest changes to briefing schedule at VDAS TF but it will also help provide visibility if we send thru XOs. Here is the latest schedule based on changes from Staff.

Also, we need information on staff principal attending, portion of briefing principal is attending, and information on person briefing (principal or action officer) NLT 31 Aug 04.

v/r [redacted] (b)(6)-2



DO Brief DAS
 VCSA Coordinatio...

MAJ [redacted] (b)(6)-2
 HQDA, OPMG (DAPM-ZC)
 Strategic Planner/Integration
 Pentagon RM [redacted]

Comm: [redacted] (DSN 222)
 Email to: [redacted]@HQDA.Army.mil } (b)(6)-2

Attachment Classification: UNCLASSIFIED
 Attachment Caveats: NONE
 Classification: UNCLASSIFIED
 Caveats: FOUO

**DAS/VCSA Briefing
Outline Version 3.0**

Subject: Organize and coordinate brief to the incoming DAS, LTG Campbell, and VCSA, GEN Cody, on Detainee Operations

1. OPMG will provide staff lead in organizing, preparing, and briefing the DAS—and a follow-on to the VCSA—with support from OCPA, OCLL, G2, G3, TJAG, CID, DAIG, STRATCOM, & EOH Staff Group.

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3. Lead and support staffs will coordinate to develop and organize their respective briefs and submit final briefs with name(s) of designated briefers to OPMG NLT 1200, 31 Aug 04. The consolidated briefing will be distributed at 1000, 1 Sep 04 to all staff principals and the VDAS/DAS as a read-ahead packet.

¹ Overview includes OSD and DA Detainee Oversight Forums (Offices, Executive Agent, TF/Panels) and will provide an overarching agenda for the entire update.

016431

DAS/VCSA Briefing Outline

4. Follow-on Briefing: OPMG will coordinate with Staffs to update respective portions of the brief, as necessary, and coordinate the follow-on brief to VCSA.

6. Point of Contact for this action is OPMG, MAJ [REDACTED] or [REDACTED] or [REDACTED] [REDACTED]@hqda.army.mil .
(b)(6)-2 (b)(6)-2

016432

Mr. Army G3/AOC

(b)(6)-2

From: [REDACTED] CPT PMG (b)(6)-2
Sent: Monday, August 30, 2004 5:27 PM
To: [REDACTED] MAJ PMG
Cc: [REDACTED] MAJ OPMG (b)(6)-2
Subject: New HQDA Slides.ppt

Attachments: New HQDA Slides.ppt



New HQDA
Slides.ppt (161 KB)

Sorry disregard other set.

CP [REDACTED] (b)(6)-2

Mr Army G3/AOC (b)(6)-2

From: [redacted] MAJ PMG (b)(6)-2
Sent: Wednesday, September 01, 2004 6:00 AM
To: [redacted] Mr PMG (b)(6)-2
Subject: FW: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

You know -- I didn't know they were staffing.

MAJ [redacted] (b)(6)-2
HQDA, OPMG (DAPM-ZC)
Strategic Planner/Integration
Pentagon RM [redacted]

Comm: [redacted] DSN 222 } (b)(6)-2
Email to: [redacted]@HQDA.Army.mil }

-----Original Message-----

From: [redacted] MAJ ASA-FM (b)(6)-2
Sent: Tuesday, August 31, 2004 6:48 PM
To: [redacted] MAJ PMG (b)(6)-2
Cc: [redacted] MAJ ASA-FM; [redacted] Ms Army G8 (b)(6)-2
Subject: RE: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

[redacted] (b)(6)-2

Please see concurrence from ABO below.

Thanks!

[redacted] (b)(6)-2

-----Original Message-----

From: [redacted] MAJ ASA-FM (b)(6)-2
Sent: Tuesday, August 31, 2004 6:31 PM
To: [redacted] MAJ ASA-FM (b)(6)-2
Subject: RE: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

MAJ [redacted] (b)(6)-2
HQDA, OPMG (DAPM-ZC)
Strategic Planner/Integration
Pentagon RM [redacted]

Comm: [redacted] DSN 222 } (b)(6)-2
Email to: [redacted]@HQDA.Army.mil }

MAJ [redacted] (b)(6)-2
Contingency Operations Officer
Army Budget Office
109 Army Pentagon, Rm [redacted]
Washington, DC 20310-0109

[redacted] DSN [redacted] } (b)(6)-2

016434

[redacted]@hqda.army.mil
[redacted]@hqda-s.army.smil.mil

} (b)(6)-2

-----Original Message-----

From: [redacted] MAJ ASA-FM (b)(6)-2
Sent: Tuesday, August 31, 2004 6:28 PM
To: [redacted] MAJ ASA-FM (b)(6)-2
Cc: [redacted] MAJ ASA-FM; [redacted] Ms ASA-FM
Subject: RE: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED) }

} (b)(6)-2

[redacted] (b)(6)-2

Does the packet have a POC name on it? That's who we need to respond to IOT close the tasking.

Thanks,
[redacted] (b)(6)-2

-----Original Message-----

From: [redacted] MAJ ASA-FM (b)(6)-2
Sent: Monday, August 31, 2004 5:10 PM
To: [redacted] MAJ ASA-FM (b)(6)-2
Cc: [redacted] MAJ ASA-FM; [redacted] Ms ASA-FM (b)(6)-2
Subject: RE: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

[redacted] (b)(6)-2

Have reviewed. Concur as written.

[redacted] (b)(6)-2

MAJ [redacted] (b)(6)-2
Contingency Operations Officer
Army Budget Office
109 Army Pentagon, Rm [redacted]
Washington, DC 20310-0109

[redacted] DSN [redacted] } (b)(6)-2
[redacted]@hqda.army.mil
[redacted]@hqda-s.army.smil.mil

-----Original Message-----

From: [redacted] MAJ ASA-FM (b)(6)-2
Sent: Monday, August 02, 2004 7:28 AM (b)(6)-2
To: [redacted] MAJ ASA-FM (b)(6)-2
Cc: [redacted] MAJ ASA-FM; [redacted] Ms ASA-FM
Subject: RE: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

(b)(6)-2 (b)(6)-2
Sorry [redacted] was already "awarded" this one! You'll have to settle for the next one...

Seriously, if you want me to change the POC, just let me know.

[redacted] (b)(6)-2

<< Message: FW: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED) >>

-----Original Message-----

From: [redacted] MAJ ASA-FM (b)(6)-2

016435

Sent: Friday, July 30, 2004 6:48 PM (b)(6)-2
To: MAJ ASA-FM; Ms ASA-FM
Cc: MAJ ASA-FM
Subject: RE: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

(b)(6)-2

Since I've got GTMO, I'll take it.

(b)(6)-2

MAJ (b)(6)-2
Contingency Operations Officer
Army Budget Office
109 Army Pentagon, Rm (b)(6)-2
Washington, DC 20310-0109

DSN (b)(6)-2
hqda.army.mil
(b)(6)-2
@hqda-s.army.smil.mil

-----Original Message-----

From: MAJ ASA-FM (b)(6)-2
Sent: Thursday, July 29, 2004 7:50 PM
To: Ms ASA-FM (b)(6)-2
Cc: MAJ ASA-FM; MAJ ASA-FM (b)(6)-2
Subject: FW: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

Ms (b)(6)-2

Trying to clean up my list....can you please provide a POC ref. this CONOPS tasking?

V/R,
MAJ (b)(6)-2

-----Original Message-----

From: MAJ ASA-FM (b)(6)-2
Sent: Tuesday, July 27, 2004 3:51 PM
To: Ms ASA-FM (b)(6)-2
Subject: Tasker: #40704530 Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

Ms (b)(6)-2

This is a tasker to provide a POC to Provost Marshal General's office during the revision of AR 190-8 which deals with EPW and detainee operations. I've looked through the changes and don't see anything concerning money, but since this would always be CONOPS I thought best to send it to you.

May I provide someone from your shop as a POC?

V/R,
MAJ (b)(6)-2

-----Original Message-----

From: Ms Army G8 (b)(6)-2
Sent: Tuesday, July 27, 2004 2:32 PM
To: MAJ ASA-FM (b)(6)-2
Subject: FW: Rapid Action Revision STAFFING OF AR 190-8, ENEMY PRISONERS OF WAR, RETAINED PERSONNEL, CIV INTERNEES & OTHER DETAINEES (UNCLASSIFIED)

Classification: UNCLASSIFIED

016436

Caveats: NONE

THIS IS SACO ID #40704530, S: 30 JUL (PROVIDE NAME OF POC) AND 10 AUG 04 (REVIEW OF AR).
BU - ACTION

-----Original Message-----

From: [REDACTED] MAJ PMG (b)(6)-2
Sent: Tuesday, July 27, 2004 10:05 AM
To: OAA SACO; [REDACTED] Ms ARMY G-1; OCAR SACO; [REDACTED] COL OCLL;
 [REDACTED]@ngb.af.mil; [REDACTED] Ms DCS, G-2/ECT; [REDACTED] Ms HQDA DCS
 (b)(6)-2 { G-3; [REDACTED]@ignet.army.mil; [REDACTED] COL OTJAG; [REDACTED] Mr.
 NCR-DOIM; [REDACTED] Army G-1; [REDACTED] Ms Army G8; [REDACTED]; [REDACTED]
 [REDACTED] COL CIDC G3
Cc: [REDACTED] COL Army G3/AOC; [REDACTED] COL Army G3/AOC; [REDACTED] Mr
 Army G3/AOC; [REDACTED]@wood.army.mil
Subject: AR 190-8 Rapid Action Revision

ALCON -- Good morning: The Office of the Provost Marshal General (OPMG) is submitting a RR of AR 190-8 in synchronization with DA assessment/investigative findings of current Detainee Operations. The submission of a RR has been briefed to the DAS. This revision provides clarification for ongoing detainee operations and is fully synchronized & includes recent OSD policy regarding both ICRC/NDRC reporting and investigative/autopsy requirements. This draft was approved by the PMG on 26 Jul 04.

I ask for your assistance with the staff process. I am asking for two suspenses: first Friday, 30 Jul 04 for staffs to provide their POC/AO for this staffing and second, a suspense of 10 Aug 04 for staff concur/nonconcur with any comments.

If you have any questions or comments that you would like to discuss in person, please don't hesitate to email or call me (info provided in sig block, below).

Thanks for your assistance.

v/r MAJ [REDACTED] (b)(6)-2

<< File: AR 190-8 Rapid Revision v.7.doc >>

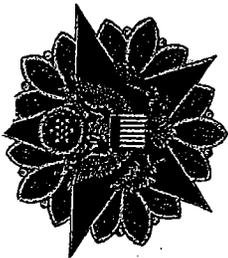
MAJ [REDACTED] (b)(6)-2
 HQDA, OPMG (DAPM-ZC)
 Strategic Planner/Integration
 Pentagon RM [REDACTED]

Comm: [REDACTED] (DSN 222)
 Email to: [REDACTED]@HQDA.Army.mil

} (b)(6)-2

Classification: UNCLASSIFIED
Caveats: NONE

016437



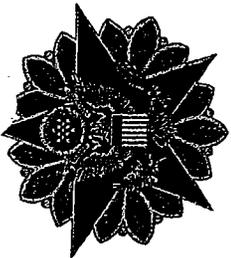
**OFFICE OF THE
PROVOST MARSHAL GENERAL**



**CJTF-7 DETENTION
OPERATIONS ASSISTANCE
VISIT**

13 Oct - 6 Nov 03

016438

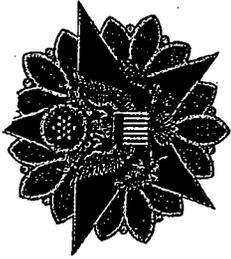


OFFICE OF THE PROVOST MARS HAL GENERAL

Team Mission



- LTG Sanchez requests a team of subject matter experts to assess detention and corrections operations in Iraq (Aug 03)
 - Verify that detainees are held and processed in accordance with U.S. and International law
 - Identify problems, propose solutions and recommend the resources necessary to implement the solutions
 - A report that merely documents problems will not be helpful
- Restated Mission:
 - Assume an assistance role; not an investigation
 - Emphasize overall Program issues, not specific facility operations
 - Identify bridging mechanism from current operations to an Iraqi-run prison system, synched with the Coalition Provisional Authority (CPA)

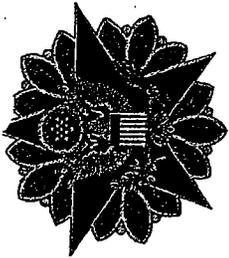


OFFICE OF THE PROVOST MARSHAL GENERAL



Focus Areas

- Detention and Corrections systems management
- Detainee management, including detainee movement, segregation and accountability
- Means of command and control of the detention and corrections system
- Integration of military detention and corrections operations with CPA (i.e., Coalition Provisional Authority Ministry of Justice [MOJ] Prison Department), and adequacy of plans for transition to an Iraqi-run system
- Detainee medical care and health management
- Detention facilities that meet required health, hygiene and sanitation standards
- Court integration and docket management for criminal detainees
- Detainee legal processing
- Detainee databases and records, including integration with law enforcement and court databases
- Interrogation prioritization and management (addressed by a separate team from USSOUTHCOM, led by MG Miller)

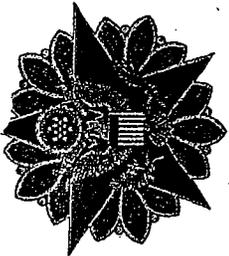


OFFICE OF THE PROVOST MARSHAL GENERAL

Key Recommendations



- Consolidation
 - Achieve greater efficiencies with a consolidation of Security Internees at Abu Ghraib, with a separate facility for High Value Detainees
 - CPA Ministry of Justice (MOJ) expand Iraqi Regional Prison Facilities
- Separation. Establish distinctly separate facilities for Security Internees (US run) and Iraqi Criminal Detainees (Iraqi run)
- Standardization
 - CJTF-7, provide standard guidance and training on detention operations and procedures for security internee facilities
 - CPA MOJ provide guidance on Iraqi prisons, Detention Centers, and Jails
- Enable CPA MOJ (provide force protection/escort)
 - Continue staff augmentation through OIF 1
 - Establish decentralized liaison in OIF 2
 - Encourage contracting of Iraqi training and International participation
- Enable Decentralized Execution/Initiative
 - Minimize bureaucracy (especially Ministry of Finance)
 - Support unit initiatives with Iraqi prisons/jails (101st ABN (AA) Div model)

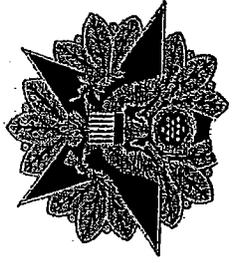


OFFICE OF THE PROVOST MARS HAL GENERAL



Conclusion

- Generally, Coalition Forces are conducting Detention Operations IAW DoDD 2310.1 and accepted U.S. and International practices
- Assessment Visit validated Army MP Force Design Update to address paradigm shift in Internment/Resettlement (I/R) operations:
 - Current US Army MP doctrine calls upon specialized Theater-level MP units to operate camps of generally self-disciplining EPWs in secure areas
 - OIF I/R operations involve inherently violent & less disciplined internees, as well as support to the reconstruction of the Iraqi prison system
 - 800th MP (I/R) Bde has experienced challenges adapting its structure, training and equipment resources to its current mission-set
 - MPs (31B) generally lack experience/institutional knowledge to effectively work National prison system policy or complex long-term prison operations
 - Soldiers with previous military or civilian corrections experience employed more effective procedures, knowing what “right” looked like
- Reference Abu Ghraib, the team did identify conflicting perceptions of end-state/organization and procedural concerns; made operational recommendations; the team did not observe detainee abuse

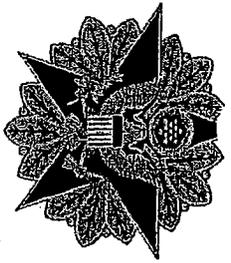


**OFFICE OF THE
PROVOST MARSHAL GENERAL**



**CJTF-7 DETENTION
OPERATIONS ASSISTANCE
VISIT**

13 Oct - 6 Nov 03

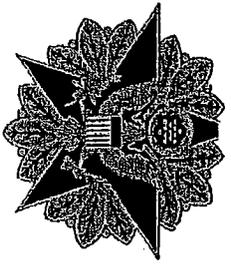


OFFICE OF THE PROVOST MARSHAL GENERAL



Agenda

- Team Mission
- Focus Areas
- Methodology
- Key Recommendations
- Conclusion



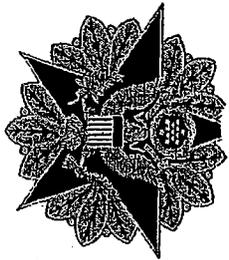
OFFICE OF THE PROVOST MARSHAL GENERAL

Team Mission



016446

- Cdr, CJTF-7 requests a team of subject matter experts to assess detention and corrections operations in Iraq (Aug 03)
 - Verify that detainees are held and processed IAW U.S. and International law
 - Identify problems, propose solutions and recommend the resources necessary to implement the solutions
 - A report that merely documents problems will not be helpful
- Restated Mission:
 - Assume an assistance role; not an investigation
 - Identify bridging mechanism from current operations to an Iraqi-run prison system, synched with Coalition Provisional Authority plans
 - Emphasize overall Program issues, not specific facility operations



OFFICE OF THE PROVOST MARSHAL GENERAL

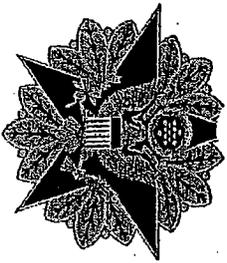


Focus Areas

(Slide 1 of 2)

- Detention and Corrections systems management
- Detainee management, including detainee movement, segregation and accountability
- Means of command and control of the detention and corrections system
- Integration of military detention and corrections operations with CPA (i.e., Coalition Provisional Authority Ministry of Justice [MOJ] Prison Department), and adequacy of plans for transition to an Iraqi-run system

016447



OFFICE OF THE PROVOST MARSHAL GENERAL

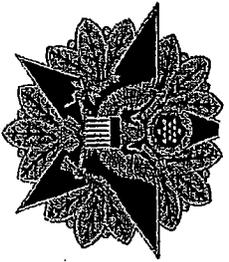
Focus Areas

(Slide 2 of 2)

- Detainee medical care and health management
- Detention facilities that meet required health, hygiene and sanitation standards
- Court integration and docket management for criminal detainees
- Detainee legal processing
- Detainee databases and records, including integration with law enforcement and court databases
- Interrogation prioritization and management
(addressed by separate team from USSOUTHCOM)



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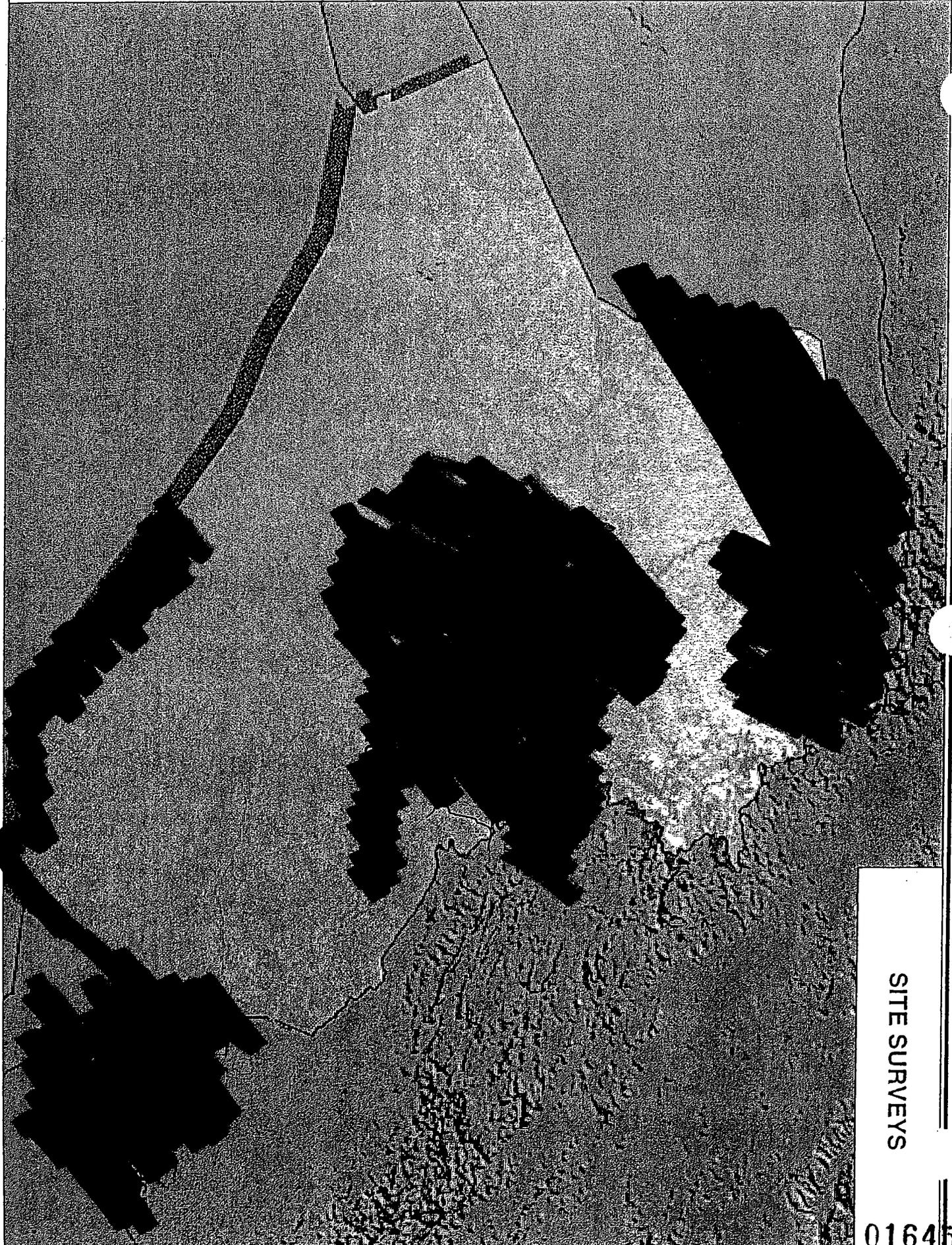
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Methodology

- IAW CJTF-7 Memo
- Team Composition; PMG w/ 13 additional SME's
- Extensive Interviews
- 32 Detention/Prison Facility Site Surveys
- Final Report: 67-page report with 90 observations and 160 recommendations
- Provided assistance package and train-the-trainer program

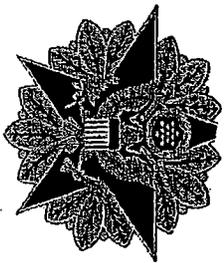
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SITE SURVEYS

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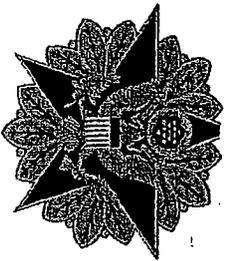
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Key Recommendations



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- Consolidation
 - Achieve greater efficiencies with a consolidation of Security Internees at Abu Ghraib, with separate facility for HVDs
 - CPA Ministry of Justice (MOJ) expand Iraqi Regional Prison Facilities
- Separation. Establish distinctly separate facilities for Security Internees (US run) and Iraqi Criminal Detainees (Iraqi run)
- Standardization
 - CJTF-7 provide standard guidance and training on detention operations and procedures for security internee facilities
 - CPA MOJ provide guidance on Iraqi prisons, Detention Centers, and Jails
- Enable CPA MOJ (provide force protection/escort)
 - Continue staff augmentation through OIF 1
 - Establish decentralized liaison in OIF 2
 - Encourage contracting of Iraqi training and International participation
- Enable Decentralized Execution/Initiative
 - Minimize bureaucracy (especially Ministry of Finance)
 - Support unit initiatives with Iraqi prisons/jails (101st ABN (AA) Div model)



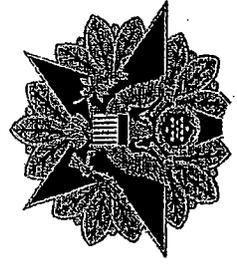
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Conclusion

- Generally, Coalition Forces are conducting Detention Operations IAW DoDD 2310.1 and accepted U.S. and International practices
- Assessment Visit validated CSA-approved MP Force Design Update to address paradigm shift in Internment/Resettlement (I/R) operations:
 - Current US Army MP doctrine calls upon specialized Theater-level MP units to operate camps of generally self-disciplining EPWs in the COMMZ
 - OIF I/R operations involve inherently violent & less disciplined internees, as well as support to the reconstruction of the Iraqi prison system
 - 800th MP (I/R) Bde has experienced challenges adapting its structure, training and equipment resources to its current mission-set
 - MPs (31B) generally lack experience/institutional knowledge to effectively work National prison system policy or complex long-term prison operations
 - Soldiers with previous military or civilian corrections experience employed more effective procedures, knowing what “right” looked like
- Reference Abu Ghraib, the team did identify conflicting perceptions of end-state/organization and procedural concerns; made operational recommendations; the team did not observe detainee abuse

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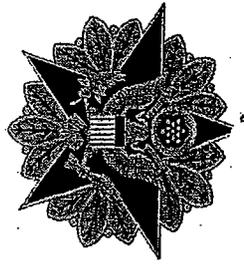


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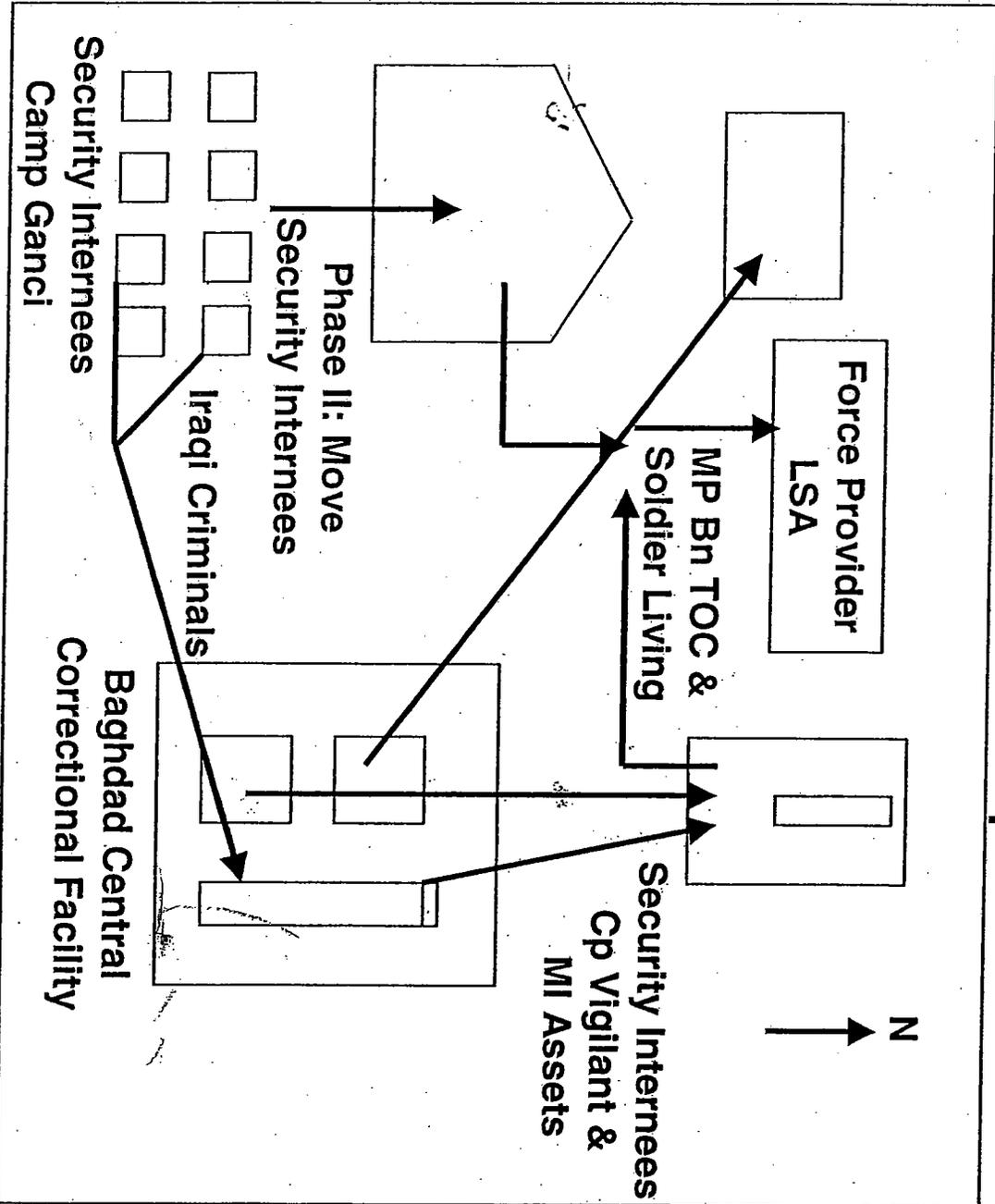


Back-up Slides

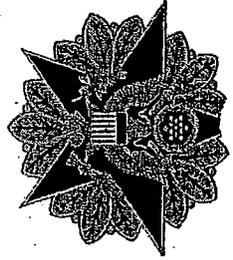
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OFFICE OF THE PROVOST MARSHAL GENERAL Abu Ghraib Complex



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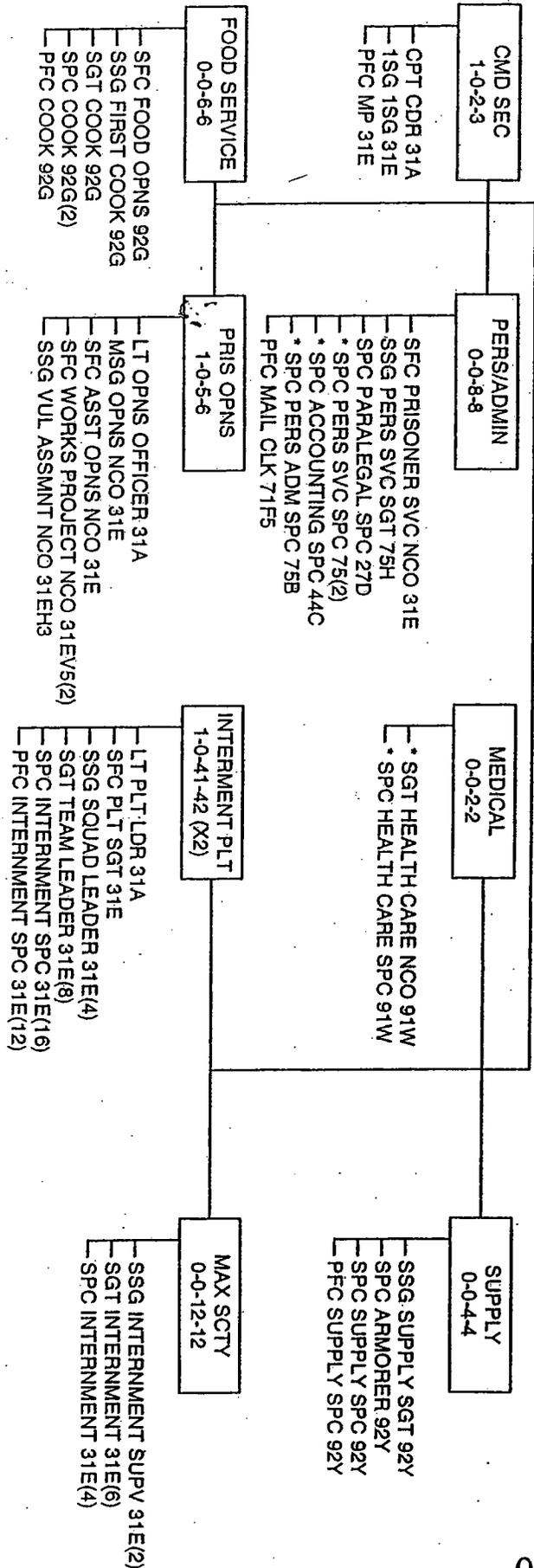


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Internment/Resettlement (I/R) Company



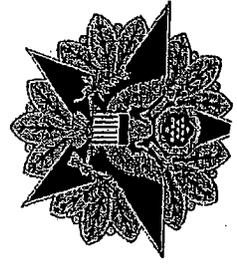
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- Created from the combination of existing TDA & TOE structures.
- Multiples of this organization in the Active and Reserve components will satisfy the DPG requirement.

*WHEN SUBORDINATE TO AN I/R BN, POSITIONS FILL CODE 50 POSITIONS IN THE BN

WEAPONS SYSTEMS	VEHICLES	COMMO	OTHER				
PISTOL, M9	44	HMMWV, 11/4T	3	ANVPRC 126	4	GCSS-AN(2)	1
RIFLE, M16A2	114	TRK, MTV	1	ANVRC 91F	3	SIDPERS SER.	1
SHOTGUN	12	TRL, MTV	1			SIDPERS WS	2
MG, M249	10	TRL, 3/4T	2			TC-AIMS WS / INT	1 / 1
		TRL, WTR	2			FLOODLIGHTS	4
						GENERATORS	7

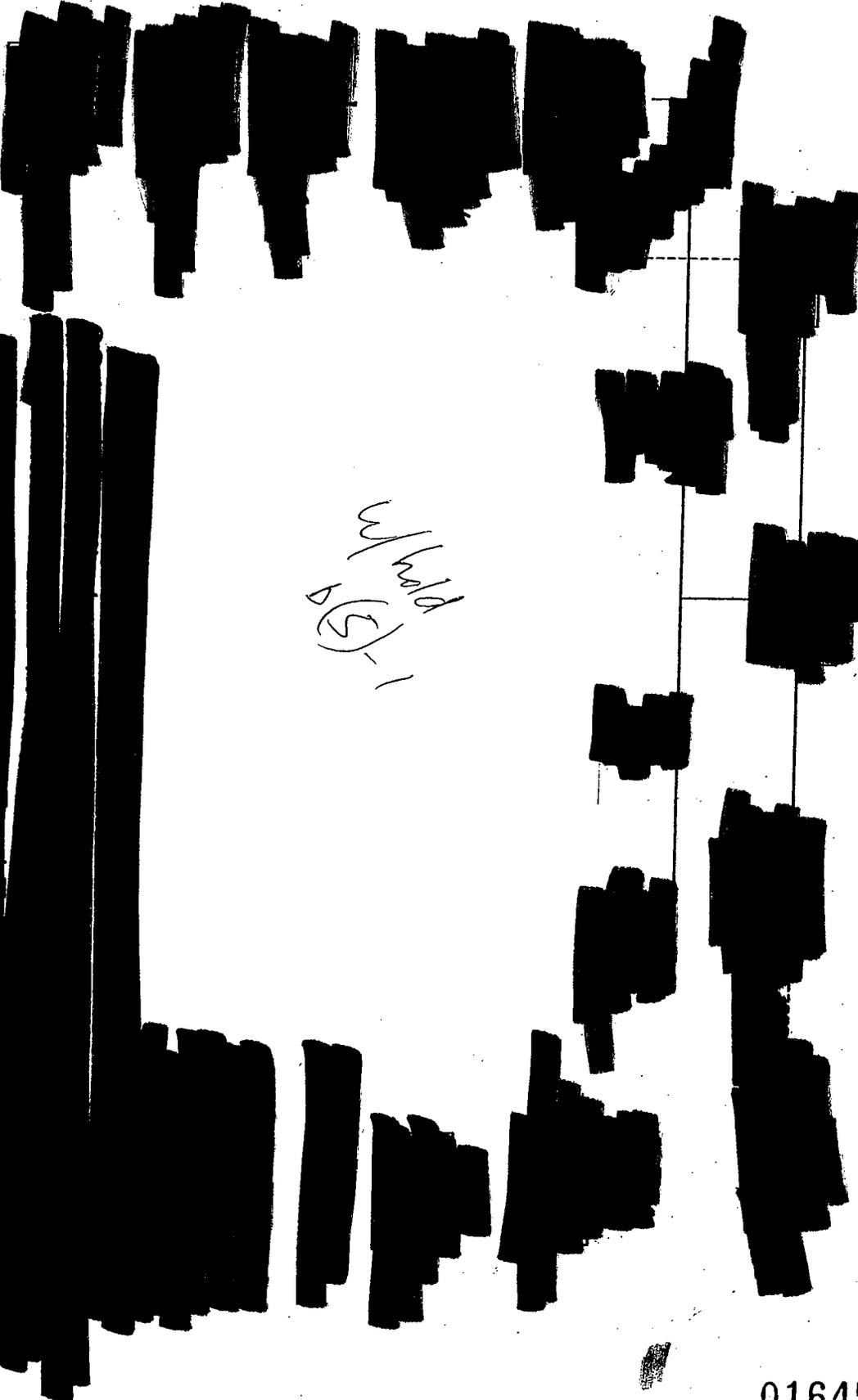


OFFICE OF THE PROVOST MARSHAL GENERAL Task Organization - Unconstrained



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*Withhold
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INFORMATION PAPER

SUBJECT: Military Police Internment/Resettlement Unit Designs

1. Purpose. To provide the historical evolution and issues pertaining to the designs of Military Police units conducting enemy prisoner of war (EPW), US military prisoner confinement, high risk detainee (HRD) internment operations, and displaced civilian (DC) resettlement operations.

2. Background/Discussion.

a. As a result of Operation Desert Storm EPW operations, the Army recognized the need to correct the artificially reduced EPW planning factors and EPW unit design constraints imposed under the 1983-85 Army of Excellence (AOE) redesign. The end result was additional force structure to support Army war fight and daily operational requirements.

b. The evolution of Force XXI Operations in the mid 1990's emphasized the requirement for the Army to conduct joint, multinational operations in all operational environments (war, conflict, peace), and that a large portion of Army operations will be population control. On 6 Feb 96, the US Army Military Police School (USAMPS) submitted the operational concept for Internment/Resettlement Operations as part of the Force Design Update (FDU) 96-1 process. The key aspects of the concept were:

(1) While the procedures will vary by category of the I/R populace (EPW, US military prisoners, DC), the functions of sheltering, sustaining, guarding/protecting, and population accounting are fundamentally the same.

(2) Creation of a standard I/R battalion headquarters with a confinement (US military prisoners) and a EPW (EPW and DC) detachments. The modules, along with the separate MP Guard Company, were building blocks based on the size of the I/R populace being supported.

(3) The proposal also redefined and expanded MOS 95C (now MOS 31E), and associated MOS training, from Corrections (US Military prisoners) to Internment/Resettlement (all I/R populations). The MOS for all enlisted documented as 95C (I/R) in all organizations. As part of the concept and subsequent training development processes, representatives from the 300th MP EPW Command, 800th MP EPW Brigade, and the US Disciplinary Barracks (USDB) participated.

(4) In late 1999, citing reclassification, retention and recruitment challenges, the USAR withdrew their support for the conversion of all MOS 95B (Military Police) positions to the new MOS 95C (Internment/Resettlement). In Mar 00, as a result of further coordination and with the exception of the new I/R Confinement Detachment, the MP Commandant (BG Ryder) announced the reversal of MOS 95C (I/R) back to MOS 95B(MP) in all I/R designs. Citing the forthcoming MP Commandant recommendation, the Director, Force Programs (BG Odierno) approved (9 Feb 00) the USAR FY 02 Command Plan request for exception to standardization to

document affect positions as MOS 95B. This approval was also applied to the affect ARNG units.

(5) The MOS reversal also resulted in the FORSCOM withdrawal for the partial conversion of the Ft Lewis Regional Confinement Facility (RCF) Table of Distribution and Allowances (TDA) to form an I/R Battalion headquarters (with USAR positions) and two I/R EPW Detachments. Without an equal number of additional MOS 95B bill payers for the battalion and detachment positions, the RCF would not be able to function if the MOS 95C positions converted to MOS 95B.

c. As a result of Global War on Terrorism (GWOT) operational requirements, the capability to provide short and long-term internment of High Risk Detainees (HRD) was established as a mission requirement. The new HRD category of I/R populace is significant in that, unlike the assumption of a nonbelligerent EPW population, the HRD as considered belligerent and hostile to internment forces, and the requisite skill set to manage HRD is found in MOS 95C. Therefore, on 20 Nov 02, and as a result of Operation Enduring Freedom (OEF) and Gauntanamo Bay (JTF-GTMO) HRD internment operations, the Army G3 (LTG Cody) directed a "bottom-up review" (BUR) of MOS 95C and 95B MP force structure to assess US prisoner confinement and internment/resettlement (I/R) operations, to make the Active Component MOS 95C soldiers more deployable and the reserve component MP I/R battalions more flexible to meet both deployment and prison facility backfill rotation requirements. On 4 Sep 03, the CSA approved the redesign and force structure recommendations contained in the USAMPS Out-of-Cycle FDU packet.

(1) The development of a I/R battalion package that uses one of four current I/R Detachment (MOS 95B) and the company headquarters and two platoons from one of two Guard Companies to form a I/R Company (MOS 31E, old MOS 95C), and adding a MOS 31E staff NCO to the S3 section of the I/R battalion.

(2) The new I/R Company is capable of operating either a confinement facility for up to 300 US military prisoners or an internment facility for up to 100 HRD. When an I/R Company is part of an I/R Battalion headquarters with a MP Guard Company, the capability to intern HRD increases to 300. The I/R unit capabilities are based on supporting tactical major combat operations, and support for long term contingency operations and operating fixed facilities may require additional units. In the case of the latter, the I/R Company MOS 31E personnel will conduct internal detention operations while the MP Guard Company 31B personnel will provide facility security/perimeter guard force, and as required and under the supervision of MOS 31E personnel, augment internal detention operations. (See attached chart)

(3) The approved FDU force structure included the active component (AC) resourcing and permanent stationing of one I/R Company required to support JTF-GTMO, and to convert the majority of the USDB TDA to form two AC I/R Companies. One of the companies is to be available for short notice, short duration operational requirements (until reserve component I/R companies could be mobilized). As part of the Total Army Analysis 2011 (TAA 11) process, Forces Command (FORSCOM) resourced the JTF-GTMO I/R Battalion headquarters and the

second I/R Company (also to be stationed at GTMO), and a third AC I/R Co to better support Army operational requirements.

(4) As part of the AC/RC Rebalancing guidance and TAA 11 programming actions, the Army inventory and the total number of deployable I/R Companies by each FY is reflected below.

	FY 05	FY 06	FY 07	FY 08	FY 09-11
AC (GTMO)	1	2	2	2	2
OCONUS RCF		2	2	2	2
CONUS RCF					3
AC (USDB)	1	1	1	1	1
Deployable					
AC (USDB)	1	1	1	1	1
AC (FC)		1	1	1	1
NG		2	4	10	10
AR		3	5	7	7
Total Deployable	1	7	11	19	19
Unresourced	7	7	7	7	7

3. Discussion.

a. Included as part of the overall I/R mission/skill set assessment and Task Force Modularity organization design efforts, USAMPS has or will:

(1) Include MOS 31E staff NCOs in the Unit of Effort x (UEx) Provost Marshal staff and the Maneuver Enhancement Support Unit of Action (SUA) MP staff section.

(2) Include MOS 31E staff NCOs in the development of UEy and Theater Protection Command designs.

(3) Include MOS 31E staff NCOs in future modifications to the current MP Combat Support Company, Battalion and Brigade designs.

b. As a result of recent incidents and concerns, USAMPS is reviewing the need to:

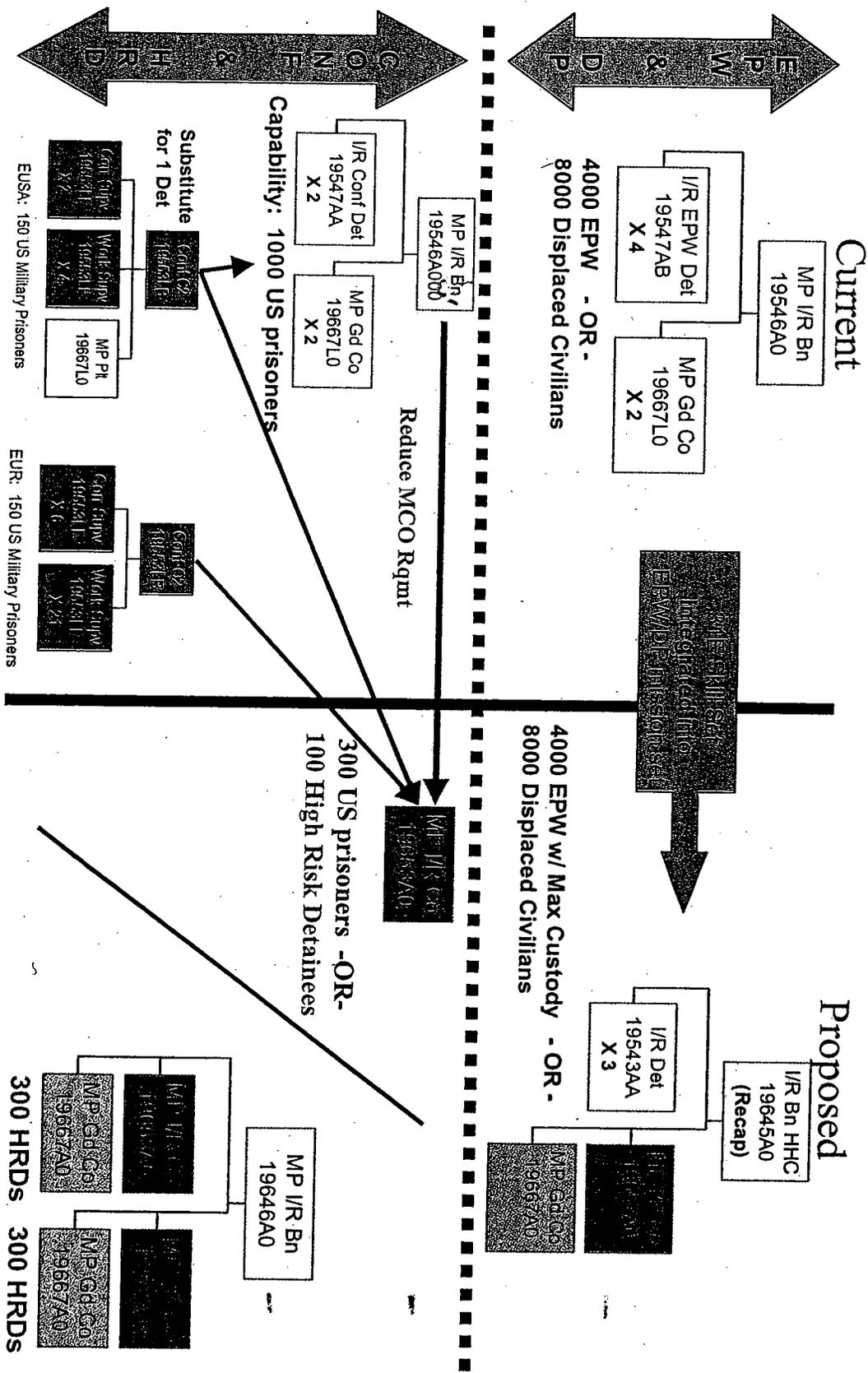
(1) Expand the conversion of selected I/R Battalion and Detachment positions from MOS 31B to 31E.

(2) Develop of institutional training to award an MP officer skill identifier for I/R operations, and to identify and document all TDA and TOE positions that will require the skill identifier.

4. USAMPS POC is Mr. [REDACTED] DSN [REDACTED] (b)(6)-3

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MP I/R Bn Force Package: Standardized, Modular, Plug-n-Play



EXECUTIVE SUMMARY

Army Senior Detainee Operations Oversight Council:

EXSUM #1

The first Army Senior Detainee Operations Oversight Council meeting was conducted on 7 Oct 04. The meeting was chaired by the PMG, co-chaired by the ADCS G-3, and ADCS G-2, and attended by senior principal representatives from across the Army Staff and appropriate MACOMs.

Council representatives at the first meeting focused on approving the Council's proposed battle rhythm, staff processes and products in support of the Council, and the agenda format for future meetings. An approved slide depicting the Council's battle rhythm and staff processes is attached.

The Council approved Synch Matrix Version 2.0, which recoded all task status from BLUE (new tasks) to AMBER (working tasks). The Council directed that Staff/Proponent Actions Officers develop standard Task Folders for each task to outline: Task (direct lift from DO Synch Matrix, Suspense, Milestones (with internal suspenses), Status, Coordination, Resource Requirements, and an EXSUM for immediate RFI responses from senior Army leadership.

To date, all 200 required Army tasks have been assigned to Staff/Proponent Lead Action Officers and progress is ongoing. No new tasks have been added since the *Army Detainee Operations and Detainee Interrogation Operations Plan* was signed by the CSA. The Current Detainee Operations Task Force is currently anticipating the VADM Church report and will conduct a thorough analysis to incorporate any additional tasks into the Army Detainee Operations Synch Matrix.

The next Detainee Operations Oversight Council meeting will occur during 2nd QTR or as necessary with a decision point to convene based on the staff analysis of the VADM Church Report.

Take Away Points:

- The first Army Senior Detainee Operations Oversight Council meeting was conducted on 17 Sep 04.
- The Council approved their Battle Rhythm, staff processes and products, and agenda format for future council meetings.
- All 200 required Army tasks have been assigned and actions on the tasks are ongoing.

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MAJ [REDACTED] Current Detainee OPS
MG Donald Ryder, PMG

DETAINEE INFORMATION

BOOK 1

Regulations and SOPs

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BOOK 1 Regulations and SOPs

TABLE OF CONTENTS

TAB A	DoD Directive 5100.77 9 December 1998	<u>DoD Law of War Program</u>
TAB B	DoD Directive 2310.1 August 18, 1994	<u>DoD Enemy POW Detainee Program</u>
TAB C	MEMO: <u>Responsibilities for Detainees in Association with the Global War on Terrorism (Feith)</u>	
TAB D	AR 190-8 <u>Enemy Prisoners of War, Retained Personnel, Civilian Internees and Other Detainees</u>	1 October 1997
TAB E	INFORMATION PAPER <u>Army Executive Agency for Detainee Operations</u> DAPM-MPD-ND 03 May 2004	
TAB F	<u>Army as Executive Agent for Detainee Operations Talking Points</u> 3 May 04	
TAB G	OPMG DODD 2310.1 DoD EPOW Detainee Program (Slides)	

TAB E ARCENT SOP DO

016463

DETAINEE INFORMATION

BOOK 2

Reports / Briefs

BOOK 2 Reports / Briefs

TABLE OF CONTENTS

TAB A	Briefing for the VCSA <u>Internment, interrogation, and Resettlement of Enemy Prisoner of War and Civilian Internees (CIs) - Doctrine</u>
TAB B	MG Ryder Report <u>Assessment of Detention and Corrections Operations in Iraq</u> 6 November 2003
TAB C	CJTF-7 Detention Operations Assistance Visit (Slides) 6 November 03
TAB D	MG Taguba Report <u>Article 15-6 Investigation of the 800th Military Police Brigade</u> (http://msnbc.msn/id/4894001)
TAB E	CJTF-7 Detention Operations Assistance Visit (Slides) 13 Oct - 6 November 03
TAB F	Information Paper - <u>Reporting of Detainee Abuse to the Army Leadership by CID</u>
TAB G	General Order #9 <u>Establishment of the Office of the Provost Marshal General</u> 26 September 2003
TAB H	JAG Scrub of MG Ryder / MG Taguba Reports CJTF-7 Status
TAB I	Information Paper - <u>Outline Charters for PMG and CDR, CID</u>
TAB J	31E Detainee Operations MTT & SPT Training Brief
TAB K	Schlesenger Memo - Independent Panel to Review DoD Detention Operations
TAB L	Detainee Operations Brief (G3)
TAB M	Information Paper - 320 th MP Bn and 372d MP Co
<i>m</i>	<i>Deaths of Detainees under U.S. military control</i>
<i>N</i>	<i>INFO PAPER - POTENTIAL WAR CRIMES COMMITTED BY US SOLDIERS IN IRAQ</i>
<i>O</i>	<i>INFO PAPER - MILITARY POLICE I/R UNIT Des.</i>

016465

DETAINEE INFORMATION

BOOK 3

Detainee Case Info

016466

BOOK 3 Detainee Case Info

TABLE OF CONTENTS

TAB A	CID Detainee Summary (Daily) and Summary Update (21 May 04)
TAB B	Detention Facility Investigations (Large Font) 21 May 04 <i>ACLU FOIA</i>
TAB C	Soldier Misconduct - Not in Facility (Large Font) 21 May 04
TAB D	Manner of Death Classifications Slide
TAB E	Detainee Abuse Q&A - 13 May 04
TAB F	Information Paper - <u>Analysis of Allegations of Detainee Abuse in Iraq and Afghanistan</u> 5 May 2004
TAB G	Unit Investigations
TAB H	Briefing - Death of Detainees Under US Control (OSD Roll-up)
<i>TAB I</i>	<i>Overall Detainee Deaths</i>

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Detainee Abuse Q&A:

Q: Why is it taking so long to complete the Bag ram death investigations?

- Consistent progress in the investigation of both deaths at Bag ram in Dec 02
- Case was returned after a thorough review – standard practice in serious cases
- Circumstances and acts, which resulted in the deaths of both men, have been established and efforts are underway to prepare to prosecute individuals.

Q: Has it been established that any US forces raped prisoners (male or female) in their custody?

- CID is investigating two reports of "Indecent Assault", which is not Rape, nor Sodomy.
- Neither case involved penetration.
- Involve incidents where female detainees were touched inappropriately or photographed.

Q: Why weren't medico-legal autopsies completed on all deaths in US custody? Why do some cases have autopsies and others don't?

- Autopsies are always preferred.
- Provide an unbiased assessment to determine if the case facts fit the injury or mechanism of death.
- Commanders may have released based on cultural customs of burial within 24-hours.
- In some deaths while in our custody, where an autopsy was not conducted, we are in close contact with our field elements to determine the rationale and where necessary, seek corrective actions.

Q: Who makes the final decision on the manner of death in CID investigations?

- Determination for reporting crimes is based on the concept of "credible information" which is a USACIDC evaluation.
- Consider source and nature of the information and totality of the circumstances, the information is sufficiently believable to indicate criminal activity has occurred.
- Cause a reasonable investigator under similar circumstances to pursue further the facts of the case to determine whether or not a crime occurred.
- Decision made only after careful assessment of all information and source credibility.
- A thorough preliminary inquiry should be conducted prior to a determination of whether or not the credible information standard has been met.

Q: Can CID make a specific determination as to the manner of death absent an autopsy?

- No, CID Agents are not qualified to make determinations on cause or manner of death without consulting an examination by a qualified pathologist.

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Q: Can CID close a case if they did not figure out what happened and who is responsible? Who makes the final decision to close/finalize an investigation?

- Any decision to terminate investigative leads will be made entirely within USACIDC channels.
- Decisions are not based upon directions or pressures from person(s) outside of the USACIDC.
- When making a decision, CID supervisors will ensure that all significant leads have been developed and that valuable investigative resources and time are not needlessly expended.
- CID supervisors consider the following points and exercise careful consideration to bring the investigation to a logical and practical conclusion:
 - Available resources.
 - Potential impact of the investigation on the Army.
 - Number of subjects developed in the investigation.
 - Nature of the allegation and the seriousness of the incident or crimes involved.
 - Severity of injury to the victim(s) involved.
 - Dollar amount of loss to the victim.
 - Whether continued development of existing leads would be likely to produce only cumulative evidence.
 - Relevancy of leads remaining to be developed with respect to the crime.
 - The potential for solution or recovery of property.

Q: What training do CID agents receive to conduct death investigations?

- CID investigators are as qualified as any other Federal Agency Investigators.
- Basic procedures for investigating reports of death are outlined in Army Field Manual 19-20 Law Enforcement Investigations.
- CID Special Agents receive training on the processing of crime scenes, death investigations, photography, collection of evidence and preparation of a laboratory request during that 16-week course.
- Some agents attend a two-week training course on advanced forensic techniques and procedures.
- Limited number of CID Agents also attended a Forensic Medicine Fellowship with AFIP and have obtained a Masters in Forensic Science (2 in Iraq)

Q: Who conducted the autopsies of the deceased Iraqis in these investigations? Where were the autopsies performed?

- Autopsies conducted by Forensic Pathologists from the Office of the Armed Forces Medical Examiner, Armed Forces Institute of Pathology.
- OAFME pathologists/photographers respond to Iraq and Afghanistan as needed to conduct medico-legal autopsies in the closest suitable medical facility.
- The location of autopsies has varied with the movement of coalition forces and bases.

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Q: Who released the bodies of detainees who died while in custody at Abu Ghraib?

- Currently working with CID Field Elements to ID why/how and who released the bodies of the 7 "Undetermined" death cases before an autopsy was performed.

Q: How many photos were confiscated at Abu Ghraib?

Q: Why didn't CID share photos sooner?

- For the same reasons we do not share extremely graphic photos of deaths scenes, autopsies and injuries in assault cases.
- No legitimate investigative purpose is served by exposing obscene, graphic or disturbing materials unnecessarily.
- Must balance legitimate use of items of evidence against the interest of those without a need for such material.
- Photography itself is unlawful, but its distribution or public exposure is potentially humiliating and embarrassing for the persons involved.
- The place for those photos to be shown is inside a courtroom to a jury.

Q: Is CID confident that they know about all the abuses that were committed by US forces at Abu Ghraib and elsewhere in Iraq?

- Field of Investigations is an inherently reactive job, especially in a war zone. We cannot predict crime.
- I can tell you that upon receiving a report, CID Agents immediately and aggressively investigate all allegations.
- Since media coverage of misconduct at Abu Ghraib, CID has seen an increase in reports from soldiers who observed things while deployed that they may not have viewed as abusive at the time, but which bother them now.
- We are looking into all allegations to determine circumstances and whenever criminal conduct is discovered, it will either be referred to soldiers' command or investigated by CID.

Q: Did CID Agents commit abuses against detainees during interrogations?

- There have been allegations of misconduct leveled against a couple of CID Agents alleged to have been present when K9 was used in a facility.
- Those allegations were unfounded.
- Also, let me say that any allegation will be examined thoroughly against potential improprieties, and if founded, handled appropriately.
- Just as any other police agency, we receive complaints about the conduct of our officers. The motivation for reports against agents range from retribution to legitimate complaints.

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Q: What has the Army learned from this incident?

- We are actually still learning lessons from this incident.
- Detainee population in Iraq presents significant challenges in the detention setting.
- The Acting Secretary of the Army has directed the Army Inspector General to conduct a comprehensive functional analysis of the Department's detention policies, practices, and procedures.

Q: What kind of standards do MP maintain in terms of training and discipline in detainee operations?

- Absolutely highest standards based on AR 190-8 and FM 3-19.40.
- MP TNG emphasizes safeguarding detainees, custody and control, and strict adherence to the "General Protection Policy."
- Additionally, MP have a long tradition of adhering to the Law of War and safeguarding the EPWs in our custody.
- In those few cases of abuse, Commanders have responsibility to take appropriate legal/administrative action to ensure the discipline of soldiers conducting mission.

Q: What measures is the Army taking to prevent future incidents of detainee abuse?

- First, the vast majority of leaders and Soldiers need to continue to do exactly what they are doing, because they are doing it right.
- Taking appropriate action against the individual Soldiers and leaders based upon the facts of the investigation.
- New unit leadership with 16th MP BDE at internment facilities has heightened their vigilance to prevent any possible mistreatment of Iraqi detainees.
- Additional training on the Geneva Conventions and the ROE.
- A team of Corrections and legal experts are conducting additional training on confinement operations—emphasis on treating detainees with dignity and respect.
- MG Geoffrey Miller was recently reassigned from JTF-GTMO to Iraq to supervise detention operations.
- Army has approved new MP (31E) force structure to increase detention expertise into the warfight.

Q: How could such an incident occur in the first place?

- We will need to wait for the final results of the investigation.
- Since the beginning of hostilities, Coalition Forces have detained close to 45,000 personnel, of which almost 10,000 are still in custody.
- Absolute magnitude of the detention operation and extremely harsh conditions, coupled with the vast number of Soldiers involved should add perspective to the fact that this is an aberration.

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Q: How many Iraqi detainees are under the control of Coalition Forces?

- Two categories of detainees:
 - Criminal detainees who are alleged to have committed violations of the Iraqi Penal Code.
 - Security Internees who are in detention based on their ongoing potential to disrupt Coalition efforts to maintain Iraqi security and reconstruction efforts.
- As of 13 March 2004, there are approximately 9,500, the bulk of which are classified as Security Internees.
 - Additionally, there are approx 4000 members of MEK held at Camp Ashraf.

Q: What are the criminal charges against the Soldiers in question?

- Criminal charges differ for each individual.
- Charges include Articles 93 (cruelty and maltreatment of detainees), 81 (conspiracy), 134 (indecent acts), 128 (assault), and 92 (dereliction of duty).
- Currently, there are no charges of rape.

Q: Is the unit where four Camp Bucca Soldiers were discharged for allegations of detainee abuse last March part of this unit?

- The 320th MP BN/800th MP BDE was involved in both incidents.

Q: In reference to your visit as the PMG, is there a conflict of interest with the investigative process since the PMG is dual-hatted as the Commander of CID?

- No. The PMG is not the "operational commander" of the Army's military police.
- As PMG, I am the "technical expert" advising senior Army and DoD leadership on matters dealing with Army Law Enforcement.
- In this case, officers in charge of detention facilities work for the CJTF-7 Commander.
- As the PMG, I provide functional expertise and technical assistance, but do not "direct" operations of any facility.
- I do not "own" if you will, or command military police units other than the Army's Criminal Investigation Command.
- In my capacity as the Commander of the Criminal Investigation Command, I am responsible to ensure my Special Agents who investigate felony-level crime, are independent and are free from command influence or even the appearance of command influence.

Q: If the PMG is the DoD Executive Agent for the Detainee/POW Program, then how can you direct investigations into allegations of abuse of detainees or POWs? Does that mean you are basically investigating yourself?

- As the PMG, I provide oversight for Army, which is the Executive Agent for the DoD Detention program.
- I am not an operational commander of detainee facilities and, therefore, I am not investigating myself.
- As the executive agent lead, I oversee policy at the Department of the Army and DoD levels.

- The only connection between hats is that investigations may uncover noncompliance with Army/DoD policy regarding detainee operations.

Q: Can you give me an idea of your case load -- number of investigations you have going on average over the year and general idea of the types?

- CID conducts felony-level investigations whenever and wherever the Army has a bona fide interest.
- CID currently has Special Agents deployed worldwide to include Operation Enduring Freedom and Operation Iraqi Freedom.
- We investigate thousands of felony crime allegations (approximately 10,000) annually all over the world to include:
 - General Crimes (crimes against persons or property).
 - Economic Crime.
 - Counter Drug Operations.

Q: Does the Army have policies and procedures in place to prevent such abuse?

- Policy includes:
 - DoDD 2310.1 (DoD EPoW and Detainee Program) and 5100.77 (DoD Law of War Program).
 - Army 190-8 (EPW/CI/RP/Other Detainees).
 - Additional local unit policies and procedures in Theater.
- Army takes very seriously its responsibilities to uphold the principles, spirit, and intent of the international law of armed conflict, both customary and codified, to include the Geneva Conventions.

Q: As the Army's lead for EPW/Detainee operations, did you follow up on the recommendations made in your report to improve detainee operations?

- I'm responsible for planning and policy, not operations. My report provided recommendations to LTG Sanchez as the CJTF-7 CDR.
- As the PMG, I continue to focus primarily on providing the Chief of Staff of the Army advice on our Title 10 responsibilities to provide trained and ready forces to Commanders.
- The CJTF-7 CDR has to take those recommendations and work through them along with all other issues he has in a very fluid and hostile environment.

Q: Are there doctrine problems with the new I/R Structure & Mission?

- Current detainee population in Iraq presents significant challenges in the detention setting; we did observe a paradigm shift in I/R operations.
 - MP doctrine calls upon MP units to operate camps of generally self-disciplining uniformed EPWs.
 - Iraqi detention operations involve inherently violent and less disciplined detainees.
 - MP support the reconstruction of the Iraqi National Penal System.

- ASA directed Army Inspector General to conduct a functional analysis of DA's internment, EPW, and detention policies, practices, and procedures.
- In near term, we reassigned Corrections Specialists from Army Prisons and the MP School to train/augment Soldiers conducting detention operations.

Q: Can you explain the definitions of Detainees, EPWs, etc?

- Currently there are less than 100 EPWs still being held in Iraq.
- Vast majority of those under our control in Iraq are more appropriately titled as Civilian Internees.
 - Some Civilian Internees are being held due to security concerns and overt actions against coalition forces, for example, insurgents that attack our forces.
 - Others are Internees that have violated Iraqi law – conducted criminal acts against the Iraqi people. Majority of criminals are already under the custody and control of the Iraqi prison system.
 - Coalition forces continue to provide training and assistance to the Coalition Provisional Authority Ministry of Justice.

Q: What is the number of detainees currently in custody, number released to date?

- US is holding over 9000, but have processed more than 45,000 EPW/Detainees since beginning OIF.

Q: What was the purpose of your report on Iraq Detention operations?

- MG Taguba stated in his report that “many of the findings and recommendations of MG Ryder’s team are beyond the scope of this investigation.” Here is why:
- LTG Sanchez requested a team of SMEs to assess detention and correction operations in Iraq (Aug 03).
 - Verify detainees are held and processed IAW US and international law.
 - ID problems, propose solutions and recommend resources necessary to implement the solutions.
- Restated PMG mission:
 - Assumed an assistance role, not an investigation.
 - Emphasize overall Program issues, not specific facility operations.
 - ID bridging mechanism from current operations to Iraqi-run National Prison System synched with CPA.
- Methodology:
 - Extensive interviews of senior staff.
 - 32 Detention/Prison facility site surveys.
 - Final report: 67-page report with 90 observations and 160 recommendations.

016474

- Provided assistance package and train-the-trainer program.

Q: According to the New Yorker article, by Seymour M. Hersh, a report last November by Maj. Gen. Donald J. Ryder, concluded that military intelligence did not order military police to put pressure on prisoners to prepare them for interrogations. MG Taguba, the article states, disagreed.

- I have concerns regarding confluence of MP/MI roles in detainee operations.
- I found no indications of MPs being ordered to set conditions for interrogations; I saw now written, specified or implied orders changing mission intent.
- Not looking at operational level like MG Taguba, but at a strategic level to assess/recommend on handoff between US and CPA for a National Prison System.
- MG Taguba, later, had additional, more-timely information garnered from professional criminal investigators when he conducted his formal investigation.

Q: In an earlier statement you said you noticed tension between Military Police and Military Interrogators, can you explain that?

- In my recommendations I cited a tension between military police and the interrogators
- MP in a correctional environment, provide custody and control and a safe and secure environment for both guards and detainees. No other mission/no other agency can or will be allowed to influence that critical mission.
- In my opinion and assessment and IAW Army regulations, MPs should only cooperate with passive information collection while not allowing anyone to jeopardize their first mission "safe and secure."

Q: Why were clerks and mechanics working in an MP run prison with access to prisoners? PFC ENGLAND is a 71L.

- While I cannot comment on the duties of a particular soldier, I will say that, in general, leaders must balance their priorities between critical duties and availability of most-qualified soldiers/assets.

Q: After MP were identified as abusers, they were allowed to return to their duties within Abu Ghraib, why?

- I cannot comment as to whether that is correct or not, I don't have any details regarding the CDR's decision on the ground.

Q: What are the rules for using military working dogs in a prison setting?

- MWDs can be used in a detention facility IAW FM 3-19.40.
 - Demonstration of MWDs capabilities to stop fleeing or escaping detainees in full view of house detainees but from a non-threatening distance.
 - Perimeter security to support detection and deterrence.
 - Inspections of living area to search for contraband.

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- Work details by providing a visual barrier between working detainees and most probable-avenue of escape.

Q: What training does the military provide on the provisions of the Geneva Convention and how often does it get reinforced?

- All soldiers receive TNG on the Geneva Convention and it is enforced as a part of unit and leader/soldier discipline.
 - Provided for all soldiers as a part of their basic and Advanced Individual TNG.
 - Additionally, soldiers undergo comprehensive performance-based testing on I/R tasks during the 96-hour field TNG exercise as part of the Initial Military TNG Program of Instruction.
 - MP receive:
 - Soldiers holding a 31B MOS receive 8.4 academic hours of I/R instruction and 2.5 hours of instruction on Law of War.
 - Soldiers with a 31E MOS receive 114.6 academic hours of I/R instruction and 2.5 hours of instruction on Law of War.
 - NCOES for 31B/E additional reinforcement TNG.
 - Provided to officers at their Basic and Career Courses.
 - As an outcome of on-going investigations it is now provided as part of an on-going MTT that started 9 Apr 04.

Q: What punishments have been meted out for those cases, which are completed and have been adjudicated?

- I will defer that question to the TJAG.

Q: As the CID CDR you had about 17 /18 cases involving detainee death or assaults prior to being asked by CJTF-7 to conduct an assessment of the Iraqi Prison System? As the PMG, how did this shape or affect your assessment?

- It didn't influence me.
- Again, my assessment was based on a specific charter that focused on a strategic review and recommendation on the transfer of the National Correction System from US to CPA.

Q: With respect to the number of ongoing investigations, why hasn't CID taken purview of the additional 22 15-6 cases?

- 15-6 investigation is a CDR's investigation into allegations ranging from small disciplinary infractions to crime.
- CID would only get involved if it is determined that a felony crime occurred or the case was referred to us by the CDR.

Q: How could you have spent 3 weeks on the ground with a team of 13 "Subject Matter Experts" and not seen any indication of detainee abuse?

- Again if you review my charter you will see we focused on strategic level detainee operations across 32 separate sites.
- We interviewed senior staff both from CPA and CJTF-7 units/agencies.
- My focus was not at the operational level or at a specific unit (800 MP BDE) as was the focus of MG Taguba's investigation.
- Neither my team nor I saw any detainee abuse or any indication of detainee abuse.

Q: From viewing the photos, what, in general, is your take on what you see?

- While I cannot elaborate on the details of on-going investigations, what I can generally comment on is that I saw:
 - Noncompliance with Army Policy (AR 190-8). By the simple fact that there are pictures of detainees outside of ID and Administrative requirements, we have a clear violation.
 - Soldier discipline issues.

Q: Who's in charge of detainee custody and control procedures, Military Intelligence or Military Police?

- MP are unequivocally in charge of Detention Facilities.
- By regulation, we provide MI with a separate location and access to detainees for gathering intelligence.

Q: Did you meet with General Karpinski while in Iraq and what was your assessment of her command and detainee facility?

- From a strategic perspective we clearly ID'ed and documented in my report that, the "800th MP BDE experienced challenges adapting its structure, TNG, and equipment resources to its current mission set."

Unanswered Questions:

Q: When LTG Sanchez requested your help in August to conduct an assessment, did you speak to him personally and, if so, did either of you discuss allegations of detainee abuse or have any indication that might have led you to believe that there was a problem regarding detainee abuse?

- 314 photos total. Need an explanation between 314 and the 1026 on the CD submitted this morning.

Q: How many total photos (including all categories [sex, abuse, normal activities]); how many involving just soldier on soldier; how many involving alleged abuse? How many videos — please describe the basic contents/theme of those videos.

Q: When did we get the photos and when did we notify HQDA? Why did it take so long?

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Q: Why weren't autopsies performed on 7 of the "Undetermined Deaths"? In particular, why wasn't an autopsy performed in one death involving obvious signs of trauma?

4. Is CID currently actively examining the MG Taguba Report for alleged crimes documented as part of the 15-6? What are their recommendations/findings?

016478

MEMORANDUM FOR OPMG, Corrections Branch

SUBJECT: DODD 5100.77 / DODD 2310.1 / AR 190-8 Crosswalk – Analysis and Assessment

1. References:

- a. DoDD 5100.77, *DoD Law of War Program*.
- b. DoDD 2310.1, *DoD Enemy POW Detainee Program*.
- c. AR 190-8, *Enemy Prisoner of War, Retained Personnel, Civilian Internees and Other Detainees*.

2. Facts/Points of Clarification.

- a. The execution of HQDA responsibilities for Enemy Prisoner of War and Detainee operations transferred to the Provost Marshal General (PMG) from the Army Deputy Chief of Staff for Operations and Plans (DCSOPS) per General Order NO. 9, 26 September 2003.
- b. The Under Secretary of Defense Memorandum, dated 17 January 2002, fixed responsibility for detainees in association with the Global War on Terrorism with ASD (SO/LIC).
- c. The National Prisoner of War Information Center (NPWIC) has been re-designated as the National Detainee Reporting Center (NDRC) and the Branch PWIC as the Theater DRC.
- d. This is an OPMG internal document and represents predecisional information.

3. Purpose. This document provides an analysis of the above listed DoD and Army regulations to assess necessary changes/additions/deletions to AR 190-8 to be implemented as Interim 190-8 Policy published in 4th QTR 04. Interim Guidance will be staffed with all appropriate staffs within ARSTAFF/OSD prior to submission for approval.

4. Based on a detailed gap analysis, provided on pages 3-31, OPMG Initiatives/Plans recommends that the following points be implemented as part of the Interim Policy, AR 190-8. Additionally, we recommend that other gaps identified in the last column of the crosswalk matrix be considered from a "Corrections Branch" perspective for inclusion in interim policy:

- Add: Implement DoDD 5100.77 Law of War in commands' plans, policies, directives, and ROEs.
- Add: Implement Geneva Convention IV, Part II and III; place implementing instructions in text preceding DoDD 5100.77.1 (Law of War).

016479

SUBJECT: DODD 5100.77 / DODD 2310.1 / AR 190-8 Crosswalk

- Change: Redefine detainee classification/categories to account for a paradigm shift in detainee operations (e.g., legal status of Security Detainees, HVDs and Criminals, etc.).
- Add: Specifically identify Detention Facility Commander responsibilities to develop and implement standards, policies, and SOPs for detainee operations.
- Add: Clarify MI/MP relationship in detainee interrogation operations and provide clear policy for the Military Police role in detainee interrogation operations.
- Add: Change refresher TNG for Law of War as currently specified in AR 350-1 to an annual TNG requirement. This will allow us to increase TNG cycle prior to staffing changes to AR 350-1.
- Add: Allegations of criminal acts or war crimes committed by or against EPW/RP (all detainees) will be investigated by USACIDC or other Service investigative agency as appropriate.
- Delete: All references requiring Detention Facility Commanders to initiate internal investigations in detainee death cases will be deleted.
- Add: Written complaints by detainees to the ICRC/protecting power (PP) will be forwarded promptly to HQDA, (OPMG) NDRC.
- Add: All ICRC communications to Detention Facility Commanders that require an official response will be forwarded with the Commander's response to HQDA (NDRC).
- Add: An autopsy will be provided in all cases in which a detainee death occurs while in US control and remains of deceased detainees will only be released by USACIDC or other Investigative Body upon completion of a determination of autopsy by OAFME.
- Add: Establish a multifunctional panel to include members from MP, Medical, Legal, MI, etc., to periodically review and/or approve rules of engagement and any changes affecting detention operations (e.g., ROE: intelligence, security, guard/detainee, etc.).
- Add: Outline responsibilities for the EPW, CI, and RP programs by specifically addressing three levels:
 1. HQDA, Executive Agent responsibilities (as exercised by PMG).
 2. Combatant Commander, TF Commander, and JTF Commander responsibilities.
 3. Detention Facility Commander responsibilities.

SUBJECT: DODD 5100.77 / DODD 2310.1 / AR 190-8 Crosswalk

- Change: Clarify and document the appropriate OSD staff proponent POC for detainee operations, (e.g., SO/LIC or ISA).
 - Add: Update Regulation IAW GO NO. 9: PMG exercises SA Executive Agent responsibilities...Detainee Operations/delete entries referring to responsibility of DCSOPS for detainee policy.
 - Change: Change Regulation to address appropriate levels of commands & staffs, (e.g., Secretaries of the Military Department responsibilities are already implemented by SA Executive Agent responsibility as exercised by PMG; instead, Regulation must implement policy at MACOM/ command levels, etc.
 - Change: Change 3-16, paragraph title to read: "Complaints and requests to camp commanders and ICRC/protecting power" IAW paragraph 6-9.
 - Add: Upon notification of an ICRC visit, Detention Facility Commanders will notify chain of command through SJA channels.
 - Add: NDRC will make reports to the ICRC as required; routinely provide detainee information outlined in AR 190-8.
 - Add: Written communications from ICRC to Detention Facility Commanders will be reported two levels higher for review:
 1. All violations of the Law of War will be immediately reported to HQDA.
 2. Lesser violations or ICRC recommended corrective actions will be remedied by the chain of command.
 - Add: TDRC will expedite the centralized reporting process by providing 100% detainee accountability reports to NDRC every 24-hours.
 - Add: The TDRC will immediately notify NDRC when a death occurs and follow up with final report accompanied by a signed death certificate IAW current regulatory requirements.
5. A list of Abbreviations follows this table:

Director Army Staff
Message Points
ARCENT

Points by Message Paragraph:

PARA 2E.

- (1) Department of the Army will assist ARCENT in developing and coordinating an integrated, multi-disciplined detainee operations assessment/assistance team. Assessment team will provide report to CENTCOM.
- (2) Department of the Army will provide a team to execute a Train-the-Trainer style assessment in support of ARCENT future recurring assessments.
- (3) The Assessment Report will provide basis for future assessments and include recommendations for future team organization and assessment frequency.

PARA 3.

ARCENT can execute day to day operational and intelligence functions pertaining to detainees held within the CENTCOM AOR as directed by CENTCOM.

PARA 6.

- (1) ARCENT will facilitate Department of the Army in developing an integrated, multi-disciplined detainee operations assessment/assistant team.
- (2) ARCENT/HQDA Assessment Team composition will be developed by OPMG in coordination with ARCENT.

PARA 7.

Assessment/assistant areas will be developed by OPMG in coordination with ARCENT.

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(b)(5)-1
all

[REDACTED]

(b)(5)-1
all

[REDACTED]

[REDACTED]

5

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Tasks derived from the conclusions, findings and recommendations of the Jones and Fay Reports.

JONES REPORT:

(Starts: Paragraph 10, Page 24)

1. Reference: 10, b, 1, (d) RESPONSIBILITY ABOVE BDE LEVEL FINDING

Topic: TACON relationship of 800th MP BDE to CJTF-7, MP/MI staff interaction

Task: Determine what the command relationship and structure for units involved in detention and interrogation operations should be in relation to the COCOM. Establish what coordination is needed between MP/MI leaders and staff to determine roles and responsibilities at/during detention and interrogation facilities/operations.

(ORGANIZATION)

2. Reference: 10, b, 1, (e) RESPONSIBILITY ABOVE BDE LEVEL FINDING

Topic: Under-resourcing of the 800th MP BDE

Task: Determine why the 800th was under-resourced and unable to replace personnel leaving theater. *Examine MTOE structure of the BDE and recommend modifications if needed. Research the replacement process to determine what the problems were and how they can be fixed.*

(PERSONNEL/ORGANIZATION)

3. Reference: 10, b, 2, (a) RESPONSIBILITY ABOVE BDE LEVEL RECOMMENDATIONS

Topic: Designate single staff proponent for DIO.

Task: CJTF-7 designates a Detention and Interrogation Operations Officer of appropriate grade commensurate with the level of responsibility of the operation. Review concept and clarify responsibilities with JFCOM to have concept included as part of a JTF capable organization.

(ORGANIZATION)

4. Reference: 10, b, 2, (b) RESPONSIBILITY ABOVE BDE LEVEL RECOMMENDATIONS

Topic: Publish clear guidance that applies to all units and agencies in detention and interrogation operations.

Task: CJTF-7 in concert w/CENTCOM publishes clear guidance that applies to all units and agencies on roles and responsibilities for DIO and publishes clear guidance on the limits of interrogation authority for interrogation techniques as pertains to the detainee population in the ITO.

(POLICY)

5. Reference: 10, b, 2, (c) RESPONSIBILITY ABOVE BDE LEVEL RECOMMENDATIONS

Topic: Command relationship and responsibilities of 800th MP BDE

Task: CENTCOM review the command relationship and responsibilities of 800th MP BDE with CJTF-7 in the conduct of detention operations in the ITO.

016486

(ORGANIZATION)

6. Reference: 10, c, 2, (b) DOCTRINE RECOMMENDATIONS

Topic: Roles and responsibilities of MP and MI units at centralized detention facilities

Task: Coordinate with MI community to assist with their ongoing review of FM 32-52, Intelligence Interrogations, to clarify Roles and responsibilities of MP and MI units at centralized detention facilities. *Identify appropriate MP FM and determine where this topic can best be addressed.*

(DOCTRINE)

7. Reference: 10, e, 2, (c) ARCHITECTURE and PERSONNEL RECOMMENDATIONS

Topic: MI/MP collective training.

Task: Determine what opportunities exist to conduct rigorous collective training to replicating that of OIF.

(TRAINING)

8. Reference: 10, f, 2, (c) FACILITIES RECOMMENDATIONS

Topic: Rapid deployment detainee contingency facilities

Task: Research "Force Provider" like facilities to see if pre-fabricated, quick set-up facilities can be used to safeguard and secure detainees.

(FACILITIES)

9. Reference: 10, h, 2, (a) LEADERSHIP AND SUCCESSES RECOMMENDATIONS

Topic: Leader training

Task: Continue rigorous leader training across the spectrum of facilities.

(TRAINING/LEADERS)

FAY REPORT

(Starts Paragraph 6, a, Page 109)

1. Reference: 6, a MAJOR FINDING, RECOMMENDATION

Topic: MP personnel were requested, encouraged, condoned or were solicited to abuse detainees or participated in detainee abuse. To include alleged improper use of MWD

Task: Review Soldier and leader responsibilities in detention operations, review training on laws, regulations and Army values in regards to detention operations and responsibilities of rank and position. Determine what leader provided training is required.

(POLICY/DOCTRINE/TRAINING)

016487

2. Reference: 6, b, (1) OTHER FINDINGS AND RECOMMENDATIONS
Topic: Lack of clear C2 of Detainee Operations
Task: Designate a single authority for C2 for DIO
(ORGANIZATION)

3. Reference: 6, b, (4) OTHER FINDINGS AND RECOMMENDATIONS Topic:
Selection of Abu Ghraib as a detention facility
Task: Review AR 190-8 to ensure it clearly articulates the requirements of the Geneva Conventions in regards to current and future combat operational environments.
Determine if force protection concerns and policy should be incorporated into AR 190-8. Determine what other steps are needed in order to ensure that FP concerns are included as a policy considerations applicable to detention facilities and operations.
(POLICY/DOCTRINE/FACILITIES)

4. Reference: 6, b, (5) OTHER FINDINGS AND RECOMMENDATIONS
Topic: *Deals w/ interrogators...check and see if I should include...*
Task:

5. Reference: 6, b, (6) OTHER FINDINGS AND RECOMMENDATIONS
Topic: Capturing units failed to follow procedures, training, and directives in the capture, screening and exploitation of detainees.
Task: *Determine what MP can do to enforce proper procedures at the point of capture.*
(TRAINING/DOCTRINE)

6. Reference: 6, b, (10) OTHER FINDINGS AND RECOMMENDATIONS
Topic: Cross leveling of large numbers of Reserve Component Soldiers during the mobilization process effected cohesion and level of training competency.
Task: Extend post-mob training time for units receiving large numbers of cross leveled Soldiers. This training should include unit level training in addition to Soldier training to encourage unit cohesion:
(POLICY/PERSONNEL/TRAINING)

7. Reference: 6, b, (11) OTHER FINDINGS AND RECOMMENDATIONS
Topic: Training in Law of Land Warfare and Geneva Conventions
Task: *Although the recommendation is focused on interrogators, it is also applicable to MP. Determine where training emphasis for Soldiers and leaders on their responsibilities concerning the identification and reporting of detainee abuse incidents. Use of case studies is encouraged. Tie in the responsibility to report these incidents to Army values and ethics.*
(TRAINING/DOCTRINE/LEADERS)

8. Reference: 6, b, (13) OTHER FINDINGS AND RECOMMENDATIONS
Topic: MP personnel observed and failed to report instances of abuse

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Task: Identify current training on Geneva Conventions, detainee operations and the responsibilities of reporting and *determine where, when and how this training can be improved or added to current training.*
(TRAINING)

9. Reference: 6, b, (14) OTHER FINDINGS AND RECOMMENDATIONS

Topic: Cross branch training programs and MI/MP unit training exercises

Task: TRADOC initiates an effort to develop a cross branch training program in detainee and interrogation operations. FORSCOM should reinstitute MI/MP exercises such as Gold Sword/Silver Sword that were conducted annually.

(TRAINING)

10. Reference: 6, b, (16) OTHER FINDINGS AND RECOMMENDATIONS

Topic: Future Army doctrine for interrogation and detention operations

Task: DA conducts a review to determine future Army doctrine for interrogation and detention operations.

(DOCTRINE)

11. Reference: 6, b, (17) OTHER FINDINGS AND RECOMMENDATIONS

Topic: Improper record keeping and maintenance on detainees

Task: Ensure that record keeping and information sharing requirements are addressed in TRADOC reviews of detainee and interrogation operations.

(DOCTRINE/TRAINING)

12. Reference: 6, b, (20) OTHER FINDINGS AND RECOMMENDATIONS

Topic: Inadvertent validation of restricted interrogation techniques

Task: TRADOC initiates an Army-wide effort to ensure all personnel involved in detention and interrogation operations are properly trained. An MTT should exist for current operations. This team should be composed of high quality members with varied experiences and a clear understanding of policy and doctrine.

(TRAINING)

13. Reference: 6, b, (23) OTHER FINDINGS AND RECOMMENDATIONS

Topic: ICRC visits and recommendations

Task: Review current policy regarding interaction w/ICRC. Establish procedures to investigate ICRC findings and recommendations. Establish procedures for ICRC visits, reports and responses. Ensure an independent entity is available to review ICRC allegations of abuse or maltreatment.

(POLICY)

14. Reference: 6, b, (17) OTHER FINDINGS AND RECOMMENDATIONS

Topic: Alleged abuse by dog handler from 42nd MP DET, 16th MP BDE

Task: Ensure 16th MP BDE has information. *Determine to what extent MWD can or should be used in detainee operations. Identify in policy or doctrine and ensure applicable doctrine is addressed during handler training.*

(POLICY/DOCTRINE/TRAINING/LEADERS)

016489

15. Reference: 6, c, (31) OTHER FINDINGS AND RECOMMENDATIONS

Topic: Alleged sexual assault of a female detainee

Task: CID should review case #0216-03-CID259-61211 to determine if further investigation is necessary.

(LEADERS)

16. Reference: 6, c, (32) OTHER FINDINGS AND RECOMMENDATIONS

Topic: Photographic evidence depicts abuse of detainees by an unidentified person

Task: CID should aggressively pursue all available leads to identify this person and determine the degree of his involvement in detainee abuse.

(LEADERS)

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Draft
Army Detainee Operations and
Detainee-Interrogation Operations
Integration Plan

An Azimuth Check

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Slide 1 of xx

016491



PURPOSE

- **BRIEF THE DRAFT PLAN**
- **RECEIVE GUIDANCE FOR ADJUSTMENTS**
- **DISCUSS FORMAT/PRESENTATION FOR BRIEF TO ENLARGED AUDIENCE (IE. G2/G3 AND DETAINEE TASK FORCE) ON MONDAY, 30 AUG.**
- **RECEIVE GUIDANCE FOR BRIEFING TO DAS ON TUESDAY, 31 AUG.**

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Slide 2 of xx

016492

2



AGENDA

1. SITUATION

- *Reports*
- *Strategic*
- *Task Organization/Applicability*

2. MISSION

3. CONCEPT OF OPERATIONS

- | | |
|-----------------------------|------------------------------------|
| - <i>Intent/End State</i> | - <i>Synchronization Matrix</i> |
| - <i>Major Objectives</i> | - <i>Oversight Council</i> |
| - <i>Center of Gravity</i> | - <i>Shaping Operations</i> |
| - <i>Plan Phasing</i> | - <i>Specified Tasks</i> |
| - <i>Plan Framework</i> | - <i>Coordinating Instructions</i> |
| - <i>P-DOTMLPF Overview</i> | |

Conclude with more detailed discussion / review of synch matrix

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Slide 9 of xx

016493



GENERAL SITUATION

Following 9/11 –

Few Soldiers with any significant experience in detainee and detainee-interrogation operations.

Army doctrine and training focused on a linear battlefield that did not envision significant numbers of detainees.

That changed beginning with operations in Afghanistan and continues in Iraq.

- *Since October 2001, U.S. forces have detained in excess of 50,000 individuals including enemy prisoners of war and several categories of civilian internees.*
- *Detainee operations have been conducted in support of ongoing military operations against enemies who do not follow the Geneva conventions and who violate the Law of War.*
- *New operational environment demands significant levels of human intelligence.*

Soldiers and leaders adapted and continue to adapt tactics, techniques and procedures (TTP) to accomplish their mission in this new environment.

In support, the Army began evaluating detainee operations through on-site assessments and incoming theater requirements to determine relevant P – DOTLMLPF implications and to develop appropriate solutions.

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Slide 4 of xx

016494



STRATEGIC SITUATION

Detainee abuse cases have over-shadowed the actions of the hundreds of thousands of Soldiers who have served and continue to serve with distinction and honor.

Detainee abuse cases have also served to decrease the visibility of ongoing Army actions to improve detention and interrogation capabilities.

Ultimately, must recognize that the actions of a single Soldier may have strategic and operational implications:

- the impact of detainee abuse on the successful outcome of specific OEF and OIF objectives may not be known for some time

- already readily apparent that the cases of detainee abuse have weakened the U.S. military's example of moral leadership not only in Arabic countries, but around the world, and even in the United States where the American people are questioning the values of their Army

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Slide 5 of xx



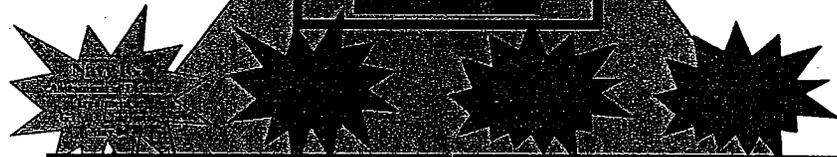
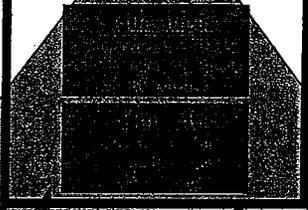
*Army Detainee Operations and Detainee-Interrogation
Operations Integration Plan*

DETAINEE OPERATIONS REPORTS

*Reports in Green – Integrated
into Synch Matrix*

*Reports in Red – Not yet
Integrated*

Comprehensive Reviews



Army Assessments

Bydco	OVAFB	Walla
...
...
...

Army Investigations

Alameda	...
...	...
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Slide 6 of xx



APPLICABILITY

- *Plan applies to Army Major Commands and the Headquarters, Department of the Army (HQDA) Staff, supporting agencies and activities.*
- *Changes to detainee operations policy and doctrine may also have implications on other services and the Joint Staff.*

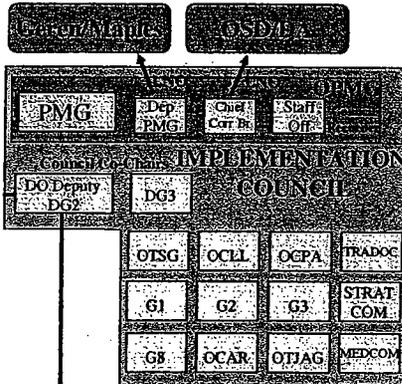
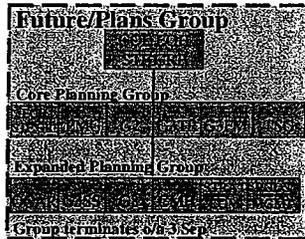
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Slide 7 of xx



**Army Detainee Operations and Detainee-Interrogation
Operations Integration Plan**

TASK ORG



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Slide 8 of xx



MISSION

The Army continues to assess capabilities to support joint detainee and detainee-interrogation operations in the contemporary operating environment; integrates P - DOTMLPF solutions to enhance those capabilities; reinforces programs to develop Soldiers and leaders who reflect Army values; and establishes systems to monitor implementation of P-DOTMLPF solutions in order to provide relevant detainee and detainee-interrogation operations in support of combatant commanders and the Joint Team.

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Slide 9 of xx

016499



INTENT & END STATE

Intent. *My intent is to meet the guidance of the A/SA and the CSA to use the findings and recommendations of investigations, inspections, and reviews to adapt and improve detainee operations and detainee-interrogation operations. The Army, as DoD Executive Agent for detainee operations, will analyze all report findings and recommendations; correct deficiencies; and adjust, synchronize, integrate, and institutionalize all P – DOTMLPF solutions for detainee operations and detainee-interrogation operations across the Army and the Joint community.*

End State. *Commanders are provided adaptable detainee and detainee-interrogation operational capabilities through flexible policy and doctrine; well-defined principles; and thoroughly trained, educated and disciplined Soldiers and leaders with the appropriate force structure, equipment and resources to conduct effective and humane detainee operations in current and future operating environments.*

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Slide 10 of xx

016500



MAJOR OBJECTIVES

- *Analyze all relevant investigations, inspections and assessments to develop and integrate appropriate P – DOTMLPF solutions.*
- *Integrate and institutionalize refinements and improvements into P – DOTMLPF solutions and throughout the DoD to enhance Army and Joint detainee and detainee-interrogation operational capabilities.*
- *Produce systems and solutions that are sustainable over the long-term.*
- *Synchronize Army efforts internally and with all Services, Joint Staff, and OSD.*
- *Develop and implement a system at HQDA that analyzes, develops, synchronizes, integrates, and monitors implementation of P – DOTMLPF solutions for all recurring detainee and detainee-interrogation operational requirements from Army, combatant commanders and the Joint Staff.*

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Slide 11 of xx

016501



CENTER OF GRAVITY

Soldiers and their leaders are the Army's center of gravity for detainee and detainee-interrogation operations. Tasks are successfully completed when Soldiers remain disciplined, follow known procedures and exemplify the Army Values. But, the mission is accomplished when leaders enforce basic standards and provide appropriate oversight and supervision to their Soldiers. Therefore, detainee and detainee-interrogation operations and training must exemplify our Values; detainee and detainee-interrogation operations policy and doctrine must stimulate ethical, legal and moral execution of detainee operations in a dynamic environment; and, detainee and detainee-interrogation operations policy must not only be sufficiently flexible for our field commanders to apply in a dynamic combat environment, but also well-defined enough to ensure Soldier and leader compliance with Army Values and standards.

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Slide 12 of xx

016502



PLAN PHASING

This Plan leverages Army actions initiated, ongoing and completed and identifies them as Phase I and Phase II Army actions.

- **Phase I – Assessment.** *First detainee operation in OEF and OIF to DA IG Report on 22 July 2004.*
- **Phase II – Initial Implementation.** *DA IG Report – Publishing of Plan.*
- **Phase III – Synchronized Implementation.** *Plan distribution to Return to Steady State.*
- **Phase IV – Return to Steady State.**

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Slide 13 of xx

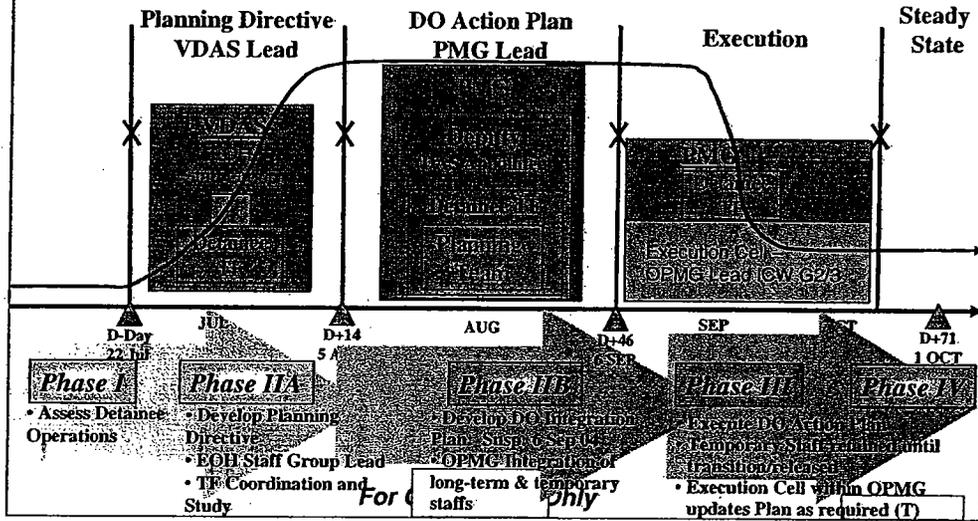
016503



**Army Detainee Operations and Detainee-Interrogation
Operations Integration Plan**

PLAN PHASING

This Plan leverages Army actions initiated, ongoing and completed and identifies them as Phase I and Phase II Army actions.





MEASURES OF EFFECTIVENESS

Subjective decision by PMG that will use the following guidelines:

- **Synchronization Matrix Activity.** *An overall reduction of changes in status; no new tasks integrated within three months, and all other tasks are progressing towards completion with no significant issues.*
- **IG Reassessment.** *The PMG, ICW the DA IG, determines that sufficient adjustments have been made to warrant a DA IG reassessment and functional analysis of internment, enemy prisoner of war and detention policies, practices and procedures.*
- **Operational Reassessment.** *The PMG conducts a broader reassessment of internment and correction operations - military police, legal, medical, and automation capabilities, as well as a detainee-interrogation operations assessment.*

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Slide 15 of xx

(U) Measures of Effectiveness. The PMG's determination that detainee and detainee-interrogation adjustments have been institutionalized will be a subjective decision that will use the following objective measures of effectiveness.

(U) Synchronization Matrix Activity. An overall reduction of changes in status on the synchronization matrix will demonstrate that a return to steady state operations is prudent. Specifically, when the Oversight Council is briefed that there have been no new tasks integrated within the last three months, and that all other tasks are progressing towards completion with no significant issues (ie. long lead tasks such as major organizational changes or major doctrine and training updates), the PMG may determine that no additional oversight council meetings are required. Upon that decision, the OPMG will monitor completion of all remaining open tasks on the synchronization matrix as a routine staff function.

(U) IG Reassessment. The PMG, ICW the DA IG, makes a determination that sufficient adjustments to overall Army detainee and detainee-interrogation P-DOTMLPF have been completed for the DA IG to conduct a reassessment and functional analysis of the Department's internment, enemy prisoner of war and detention policies, practices and procedures to validate institutionalization of these changes within the Army. The scope of this investigation will be determined by the Secretary of the Army based upon the recommendations of the PMG and the DA IG.

(U) Operational Reassessment. The PMG conducts a broader reassessment of internment and correction operations. This assessment team will consist of military police, legal, medical, and automation experts, similar to those who conducted the first assessment, but will also include intelligence team members to assess detainee-interrogation operations. This comprehensive review of Army and Joint detainee and detainee-interrogation operations will take a broader scope than the original assessment and include visits to Iraq, Afghanistan, and Guantanamo, as well as relevant training locations within the CONUS.

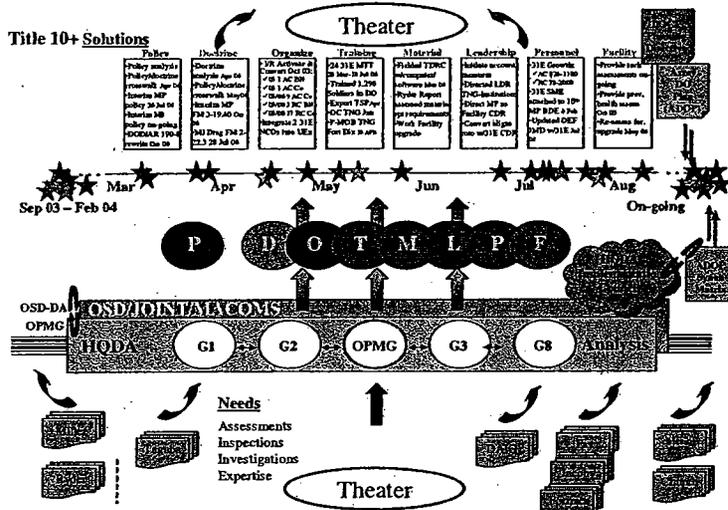
(U) Decision Points. The Decision Support Template in Annex C displays the major P-DOTMLPF tasks on a timeline with decision-points highlighted for execution of the above reassessments. Ultimately, the timing of the decision to recommend execution of these reassessments will be based upon the PMG's determination that sufficient adjustments to overall Army detainee and detainee-interrogation P-DOTMLPF have been completed.

016505



Army Detainee Operations and Detainee-Interrogation Operations Integration Plan

PLAN FRAMEWORK



Slide 16 of xx

The oversight, integration and synchronization of all the tasks required to implement solutions to assessment, inspection, and investigation findings and recommendations will be accomplished using a framework that adds the function of Policy to the Army functional structure of Doctrine, Organization, Training, Materiel, Leaders, Personnel, and Facilities or P-DOTMLPF. A matrixed synchronization plan (see para 3.b.(5) and Annex B) will be continually updated to monitor status of implementation, ensure synchronization across the Army, and to integrate new findings and recommendations for actions as appropriate under the guidance of the HQDA Detainee and Detainee-interrogation Operations Implementation Council (see para 3.b.(6) and Annex D).

016506



POLICY

- ***OPMG conducted policy analysis of***
 - ***DoDD 5100.77, Law of War, and***
 - ***DoDD 2310.1, DOD Enemy POW Detainee Program***

- ***Ongoing Rapid Action Revision of AR 190-8, Enemy Prisoners of War, Retained Personnel, Civilian Internees and Other Detainees, with full rewrite scheduled 1QTR05***

- ***Review of AR 27-1 Judge Advocate Legal Services***

- ***Review of AR 381-100 Army Human Intelligence Collection Programs***

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Slide 17 of xx

016507



DOCTRINE

Currently developing and publishing revised Army detainee and detainee-interrogation doctrine:

- *FM 3-19.40 - Internment/Resettlement Operations*
- *FM 34-52 - Intelligence Interrogation*
- *FM 2-22.3 - HUMINT Collector Operations*
- *Support to development of new Joint Publication 3-63 - Detainee Operations*

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Slide 18 of xx

016508



ORGANIZATION: MP Force Structure

- **First active component Internment/Resettlement Military Police Company Activated in October 2004. Activations in FY05-06:**
 - *One active component Internment/Resettlement Battalion.*
 - *Three active component Internment/Resettlement Companies.*
 - *Converting seven MTOE & TDA Confinement Facilities Companies to deployable Internment/Resettlement Companies.*

- **Total activations in FY05-08 to meet projected rotational requirements:**
 - *Three reserve component Internment/Resettlement Battalions.*
 - *14 reserve component Internment/Resettlement Companies.*
 - *Convert three reserve component companies from non-deployable Internment/Resettlement Companies to the larger deployment companies.*

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Slide 19 of xx

016509



ORGANIZATION: MI Force Structure

➤ Increase in interrogators:

- *HUMINT collection capabilities nearly double in the modular UA.*
- *Removing linguist qualification rqmt for 97E10 will increase operating strength for trained tactical HUMINT collectors.*
- *Added Two Corps Support Bns in COMPO 3, one COMPO 1 CI Co to III Corps.*
- *Plus-up of 180 CI/HUMINT positions in Theater Intel Bdes increases numbers available for HUMINT collection operations within the Corps and at Theater Detainee Reporting Centers.*

➤ Analysis capability integrated into interrogation operations at each echelon with new authorizations for an Operational Management Team in each UA and G2X/S2X structures at UEx and UA Headquarters.

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Slide 20 of xx

016510



ORGANIZATION: Medical Force Structure

- Reports recommend HQDA analyze and update as necessary preventive medicine detachment force structure to support detainee operations, including collection points and internment resettlement facilities across the full spectrum of operations.

- G3 must, ICW OTSG and MEDCOM:
 - *analyze the mission of Detainee Operations and determine medical requirements by Health Service Support BOS's, (Hospitalization, Evacuation and Regulation, Medical Treatment, Dental, Combat Stress Control, Preventive Medicine, Lab, Veterinary, Medical Logistics, and Battle Command);*
 - *modify Detainee Operations-specific force structure to effectively support medical needs of detainee operations in the current operating environment*
 - *ensure detainee operation workloads are adequately captured in medical force structure basis of allocation resulting in sufficient medical forces to support the mission*

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Slide 21 of xx



TRAINING

UNITS

- Sustain RSOI Detention Ops training, Intel MTTs
- Detention Ops technical assistance visits (OPMG lead)
- FORSCOM require Detainee Ops pre-deployment tng
- CSA message to field encouraging review of Law of Land Warfare

TRADOC

- DAIG Functional Area Analysis across DOTMLPF
- USAMPS lead for adjusting Task, Conditions, & Standards for Detainee Operations (MI & JAG assist)
- G2X course, MTTs to Intel & Maneuver forces (Facilities)

CTCs

- Standardize Detainee Ops at CTCs
- Routine USAMPS MTTs to CTCs
- MI MTTs to CTCs
- JI CTC stand-up at USAMICS

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Slide 22 of xx

016512



**Army Detainee Operations and Detainee-Interrogation
Operations Integration Plan**

TRAINING (Cont)

	PRE-911	LESSON OBSERVED	TODAY (Lessons Learned)	LONG TERM STRAT
UNITS: • MP • MI • All Other	<ul style="list-style-type: none"> • Focused TNG on 5'S* & Law of Land Warfare • 31B (Military Police) conduct standard EPW Operations • 31E (Correctional Specialist) focused on US Prisoner confinement at fixed correctional facilities 	<p><i>(This cell contains a large, dense, illegible graphic or heavily redacted text.)</i></p>	<ul style="list-style-type: none"> • 31Bs down to BDE level to run holding areas • 31E MTTs for OIF2 • 31B to 31E skills at MOB site & GTMO • USAR MI units MOB at FT Huachuca (GTMO Ops) 	<ul style="list-style-type: none"> • Sustain RSOI Detention Ops training, Intel MTTs • Detention Ops technical assistance visits (OPMAG lead) • FORSCOM require Detainee Ops pre-deployment tng • CSA message to field encouraging review of Law of Land Warfare
TRADOC	<ul style="list-style-type: none"> • Institutional training focused upon combatant 5'S* & Law of Land Warfare • USAMICS: 16 week 97E (collector) course on screening/interrogation 		<ul style="list-style-type: none"> • TJAGCS increase Detainee Ops training for JAGs & SR CDRs • USAMPS TIGER TEAM addressing LL from all Operations • USAMPS 31E MOSQ course at GTMO • MI training on interrogation procedures • MTT on Tactical Questioning (TQ) 	<ul style="list-style-type: none"> • DAIG Functional Area Analysis across DOTMLPF (ECM Apr 04) • USAMPS lead for adjusting Task, Conditions, & Standards for Detainee Operations (MI & JAG assist) • G2X course, MTTs to Intel & Maneuver forces (Facilities)
CTCs	<ul style="list-style-type: none"> • MRC/SSC focus (less MREs for Bosnia/Kosovo) • No BLUFOR/OPFOR contact • Limited Interrogation/screening 		<ul style="list-style-type: none"> • BDE level holding area for MRXs to include BLUFOR/OPFOR contact • USAMPS MTT to JRTC Jan 04 • JAG O/Cs work with MP O/Cs on Detention OPS • MI teams to CTCs for TQ 	<ul style="list-style-type: none"> • Standardize Detainee Ops at CTCs • Routine USAMPS MTTs to CTCs • MI MTTs to CTCs • JI CTC stand-up at USAMICS
Force Structure	<ul style="list-style-type: none"> • 2 MP Internment/Resettlement (I/R) BDEs in RC • EPW units operate in theater rear • 31B MOS structure at Corps & Below for short-term holding • Few AC Interrogators at Div and below 		<ul style="list-style-type: none"> • HODA G3 directed MP bottom up Review Nov 02 • CSA approved Force Design Update Sep 03 for MP I/R Bn structure • 31E MTO&E units in AC/RC • Increase 31E augmentation to OIF 2 • RC mobilization for 97E training 	<ul style="list-style-type: none"> • TAA11 expansion of 300 31E (AC) & @2000 31E RC (TAA-13 source additional programmed expansion) • 31E (AC) stationing at GTMO • FA-16 Actionable Intel & Modularity Redesigns • TAA-11: 2 CO's of CI HUMINT from RC to AC

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Slide 23 of xx

016513



MATERIEL

- SINGARS
- TRANSPORTATION ASSETS

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Slide 24 of xx

016514



LEADERS

- **Lessons learned improvements incorporated into leader training in schools, combat training centers, and at home stations.**
- **Periodic and pre-deployment training for units includes vignettes to replicate likely detainee-related scenarios.**
- **More leader training is being conducted in the provisions and protections of the Geneva/Hague Conventions and Enemy Prisoner of War procedures.**
- **Army continues to hold accountable those leaders who failed in their responsibilities, or who knowingly violated our standards, values, laws, or regulations.**

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Slide 25 of xx

016515



PERSONNEL

Successful execution of current and future detainee operations will:

- *Require Soldiers and supporting personnel to exhibit high degrees of discipline and values-based decision making skills.*
- *Require Soldiers to engage a fierce combatant, and in the same day, care for those same personnel as detainees, ensuring they are provided humanitarian care and treatment.*
- *Place new demands on Soldiers closest to the "emotion" of the action to quickly gain actionable intelligence from detainees at a location near the point of their detention.*
- *Require the Army to continually prepare Soldiers to understand that the inhumane treatment of detainees is prohibited and can never be justified, even by the stress of combat or deep provocation.*

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Slide 26 of xx

016516



FACILITIES

- In theater - 16 Facilities are being designed and resourced to accommodate the complexity of detainee operations

- Design Improvements to operational facilities in order to:
 - *Mitigate external risks to detainees.*
 - *Hold larger numbers of detainees.*
 - *Segregate detainees into different categories to handle each class appropriately.*

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Slide 27 of xx

016517



SYNCH MATRIX

PURPOSE:

- *Provide historical link to inspection / investigation / assessment / review or lesson from which task originated.*
- *Provide a single source for all tasks associated with adapting Army Detainee Operations and Detainee-Interrogation Operations capability to current and future environments.*
- *Provide a tool to synchronize and integrate adaptations throughout Army/Joint Policy - DOTMLPF*
- *Provide a tracking mechanism for implementation and execution of tasks.*

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Slide 28 of xx

The purpose of this matrix is to facilitate synchronization and monitoring implementation by tracking each task's source, the Office of Primary Responsibility ("lead") and Office of Coordinating Responsibility ("assist"), suspense date and status, and to provide the linkage to other tasks within the matrix. All ongoing P – DOTMLPF solutions developed to improve detainee and detainee-interrogation operations (whether a specified task identified as a response to a specific finding or recommendation, or an implied task) will populate the Synchronization Matrix.

016518



OVERSIGHT COUNCIL

- *Recurring meeting Chaired by PMG*
- *Co-chaired by G2 and G3*
- *HQDA staff and MACOMs participate*
- *Monitors execution*
- *Uses Synchronization Matrix as primary tool*
- *Approves / Disapproves additional tasks*
- *Resolves issues*
- *Approves completion of task*
- *OPMG provides council recorder to maintain matrix and council minutes*

Note: Plan schedules first meeting for 14 Sep, time/place TBD.
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Slide 29 of xx

Monitoring Execution – The Detainee and Detainee-interrogation

Operations Oversight Council. (Annex D) The Provost Marshal General (PMG) will chair a recurring council meeting, co-chaired by a flag-level HQDA G-2 and G-3 representative, that will monitor the execution of all detainee and detainee-interrogation operations tasks using the synchronization matrix as the primary tool. At the meetings the council will approve the integration of new specified and implied tasks, approve task completion, and will provide direction and guidance for those tasks with conflict, disagreement, or issues.

Other council members from the HQDA staff and appropriate MACOMs are listed in Annex D. OPMG will maintain a record of the council meetings and the synchronization matrix to provide an historical record.

016519



SHAPING OPERATIONS

Desired Endstate: Understand Army is proactively incorporating lessons learned and improving policy + DOTMLPF.

Strategy: Inform, educate and persuade three critical major audiences:

- Internal DoD & Army
- Critical policy and resource decision makers (Congress)
- Key media agenda setters (who will shape public perception)

Communication Tactics:

- Provide matrixed action plan to Congress (active posture)
- Inform and educate Soldiers and families (active CI posture)
 - ✓ POIs in TRADOC Schools
 - ✓ Soldiers Magazine
 - ✓ ARNEWS
- Public Information: (passive posture) Respond to Query (RTQ) only with OCPA/OSD approved talking points.

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Slide 30 of xx

016520



SPECIFIED TASKS

Office of the Provost Marshal General

- *Lead Army effort, ICW HQDA, G-2 and G-3, to monitor and synchronize all Army actions to implement P-DOTMLPF.*
- *Maintain synchronization matrix (Annex B), the DST (Annex C), and minutes for each Implementation Council meeting.*
- *As required by DAS, chair recurring DTF meeting to coordinate HQDA detainee operations related current actions, respond to Army leadership RFIs, and answer CCIR.*
- *As required by DAS, prepare a daily summary of actions and updates related to detainee operations.*
- *As required by DAS, prepare a weekly update summarizing all detainee related CID investigations (Blue Book).*
- *Represent the Army at all OSD and Joint Staff meetings pertaining to detainee operations.*

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Slide 31 of xx

016521



SPECIFIED TASKS

G-2

- *Assist PMG with monitoring and synchronizing Army actions to implement P-DOTMLPF improvements.*

G-3

- *Assist PMG with monitoring and synchronizing Army actions to implement P-DOTMLPF improvements.*
- *Ensure specific elements of plan are synched with the Army Campaign Plan.*

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Slide 32 of xx

016522



SPECIFIED TASKS

G-1

➤ *Ensure measures are taken to preserve and retire all historical records pertaining to Army actions to improve detainee operations and detainee-interrogation operations.*

Director, Strategic Communications

➤ *Prepare Shaping Operations - a strategic communications plan to engage appropriate congressional and media representatives on development and publication of plan.*

➤ *Prepare chain teaching presentation to be given by senior Army leaders across the Army to "Tell the Army Story" pertaining to detainee related operations.*

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Slide 33 of xx

016523



CCIR

- *Any new detainee abuse*

- *Ongoing CID investigations mature sufficiently to handover to TJAG*

- *Initiation or guidance to initiate any new detainee operations or detainee-interrogation inspection, assessment, or investigation of any Army organization*

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Slide 34 of xx

016524



WAY AHEAD

Event	Dates
D-Day	22 JUL 04
Publish Planning Directive	11 AUG 04 (D+20)
Core Planning Group assembles in Presidential Towers	12 AUG 04 (D+21)
Extended Planning Group assembles in Presidential Towers	23 AUG 04 (D+32)
Plan and Synchronization Matrix Review by PMG	25 AUG 04 (D+34)
Review Schlesinger & Fay/Kern/Jones Reports	25-27 AUG (D+34-36)
Brief Plan and Synchronization Matrix to PMG, G2, G3	30 AUG 04 (D+39)
Conduct Initial Detainee Operations and Detainee-Interrogation Operations Implementation Council	30 AUG 04 (D+39)
Distribute Plan and Synchronization Matrix to HQDA and MACOMs for staffing	30 AUG 04 (D+39)
Brief Plan and Synchronization Matrix to DAS	31 AUG 04 (D+40)
Review Comments Due to Plans Group	1 SEP 04 (D+41)

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Slide 35 of xx

016525



WAY AHEAD (cont)

Event	Dates
Submit Plan and Synchronization Matrix to PMG for signature	2 SEP 04 (D+42)
Plan and Synchronization Matrix Approved	3 SEP 04 (D+43)
Plan and Synchronization Matrix Distributed	3 SEP 04 (D+43)
Phase III Begins	6 SEP 04 (D+46)
Engagement with Congress	TBD
Pre Coordination Council	TBD
2 nd Detainee Operations and Detainee-Interrogation Implementation Council	14 SEP 04 (D+54)

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Slide 36 of xx

016526



SYNCH MATRIX MGMT

Typical Agenda for Detainee and Detainee-interrogation Operations Oversight Council

- ***Review minutes of last meeting. Highlight changes in status of issues previously briefed for council guidance and direction – now on track, or still require guidance.***
- ***Tasks Requiring Council Guidance (Status – Red). Brief the task and summarize the issue that requires council guidance (with COAs, if appropriate), and obtain council direction/guidance.***
- ***New Tasks (Status – Blue). Recommended new tasks for integration with source, assigned OPR/OCR, suspense dates, and linkages.***
- ***Completed Tasks (Status – Green). Brief status and end-state of completed tasks and recommend for removal from synch matrix.***
- ***New/Other Issues***

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Slide 37 of xx

016527



New Tasks
(Status – Blue)

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Slide 39 of xx

016529



**Army Detainee Operations and Detainee-Interrogation
Operations Integration Plan**

**Completed Tasks
(Status – Green)**

Unit	OPIC	OSR	Task	Start	Stop	Comment	
Po	1.3	OPMG	OTJAG	(FOUO) Publish interim Army Regulation (AR) 190-8, Enemy Prisoners of War, Retained Personnel, Civilian Internees and Other Detainees	T 28 T 11 T 12 L 1	20-Jul-04	Interim Policy staffing completed.
D	1	MEDCOM		(FOUO) Update medical detainee operations doctrine to specifically address detainee health care requirements.			Current Doctrine is applicable with reinforcement during unit pre deployment training.
T	18.4	MEDCOM	TRADOC	(FOUO) Review program of instruction for medical area of concentration (AOC), occupational specialties (MOS), and additional skills identifiers (ASI)			Current standard of care is appropriate. One core common ethics standard is taught. Add requirement for additional DNBI surveillance at EPW/Detainee camps.
M	8	MEDCOM		(FOUO) Ensure that units have the required medical equipment and supplies for treating detainees.	4.33		All sets determined to have appropriate level of medical supplies, including the military police battalion medical squad medical equipment sets.

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Slide 40 of xx

016530



New / Other Issues

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Slide 41 of xx

016531



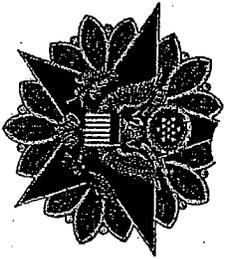
*Army Detainee Operations and Detainee-Interrogation
Operations Integration Plan*

DISCUSSION / GUIDANCE

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Slide 42 of xx

016532



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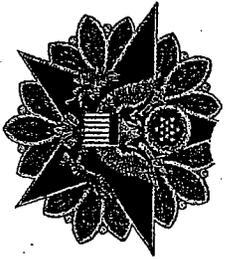
DODD 2310.1



DOD Enemy Prisoner of War (EPOW) Detainee Program

016533

- DoD Policy—U.S. Military Services shall:
 - Comply with the principles, spirit, and intent of the international law of war, both customary and codified, to include the Geneva Conventions
 - Train personnel to ensure knowledge of obligations under the Geneva Conventions and DODD 5100.77 (DoD Law of War Program)
 - Accord an appropriate legal status under international law to captured or detained persons
 - Normally hand over for safeguarding captured or detained persons to U.S. Army Military Police (detainees may be interviewed for intelligence collection purposes at MP operated facilities)
- Program Objectives—U.S. Military Services shall:
 - Observe and enforce obligations and responsibilities
 - Ensure continuing policy development and planning for administration
 - Provide liaison and technical advice/assistance to allied powers
 - Ensure humane and efficient care and full accountability



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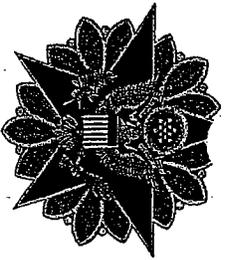
PROVOST MARSHAL GENERAL

DODD 2310.1



DOD Enemy Prisoner of War (EPOW) Detainee Program

- Designates Secretary of the Army as the Executive Agent for Department of Defense for the administration of the DoD EPOW Detainee Program
- Secretary of the Army Responsibilities (as Executive Agent):
 - Develop and provide policy and planning guidance
 - Provide for an EPOW and CI camp liaison and assistance program on transfer of persons (i.e., to allied powers receiving transferred persons)
 - Plan for and operate EPOW/CI Information Center
 - Ensure a national-level information center exists that can fully serve to account for all persons who pass through U.S. care, custody, and control
 - Provide, in coordination with the ASD (ISA), appropriate report to OSD, Chairman of the Joint Chiefs of Staff, other U.S. Government Agencies, to include Congress, or the International Committee of the Red Cross
 - Designate a single point of contact to provide necessary advice and technical assistance to the ASD (ISA), Military Departments, Chairman of the Joint Chiefs of Staff
 - Ensure the Judge Advocate General of the Army provides legal advice and reviews plans and policies



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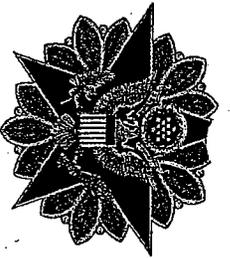
PROVOST MARCHAL GENERAL

DODD 2310.1



DOD Enemy Prisoner of War (EPOW) Detainee Program

- Additional Army Responsibilities:
 - Develop internal policies and procedures
 - Ensure appropriate training as required by DoD Directive 5100.77
 - Ensure suspected/alleged violations of the Geneva Conventions and other violations of the international law of war are reported to appropriate authorities and investigated in accordance with DoDD 5100.77
- DoDD 5100.77 (DoD Law of War Program), related requirements:
 - Provide directives, publications, instructions, and training on the principles and rules of the law of war
 - Ensure programs are implemented to prevent violations of the law of war
 - Provide for prompt reporting and investigation of reportable incidents
 - Where appropriate, provide for disposition, under the Uniform Code of Military Justice, cases involving alleged violations of the law of war
 - Provide for the central collection of reports and investigations
 - U.S. Military Departments ensure all reports are forwarded to the Secretary of the Army as Executive Agent for reportable incidents



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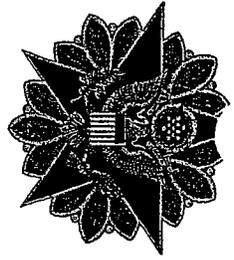
Meeting Army Requirements

for DoD EPOW Detainee Program



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- Policies published in Army Regulation 190-8 (OPNAVINST 3461.6/AFJ 31-304/MCO 3461.1), 1 November 1997, "Enemy Prisoner of War, Retained Personnel, Civilian Internees and Other Detainees"
- Procedures published in Army Field Manual 3-19.40, "Military Police Internment/Resettlement Operations"
- Provost Marshal General serves as single point of contact for the DoD EPOW Detainee Program (replaced Deputy Chief of Staff, G-3)
- National Detainee Reporting Center (NDRC) maintains accountability and has provided all reports required by OSD and the ICRC
- OPMG provides technical assistance to Combatant Commanders conducting Detention Operations
- DCS, G-3 maintains well-established operational reporting system
- U.S. Army Criminal Investigations Command conducts felony investigations of violations of the law of war
- Reports and investigations maintained at the U.S. Army Crime Records Center

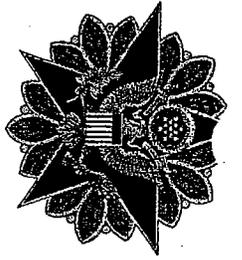


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BACK UP SLIDES

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OFFICE OF THE PROVOST MARSHAL GENERAL

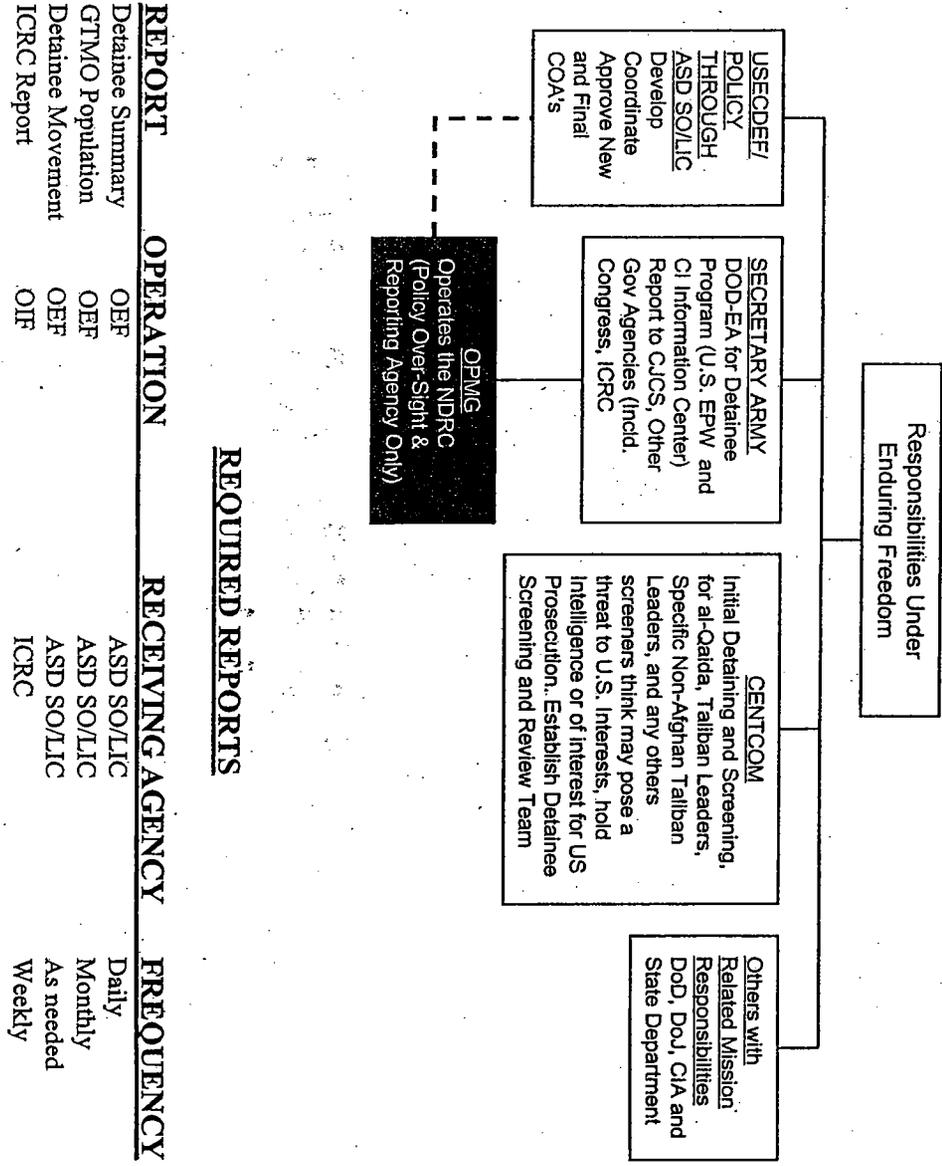
National Detainee Reporting Center



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Current Actions:

1. DAMO-ODL received activation notice from ASD/ISA on 21DEC 01
2. 6 JAN 02 USECDEF authorizes SECARMY to assume the responsibility for activating the National Detainee Reporting Center to collect, store and process information on Detainees in regards to Operation Enduring Freedom
3. Mobilized the NDRC Cell (DCSOPS-ODL) 7 JAN 02
4. 17 JAN 02 ASD SOLIC assumes responsibility for overall development, coordination, approval and promulgation of major DoD policies and plans related to persons detained in association with Global War on Terrorism.
5. Includes development, coordination, approval and promulgation of major DoD policies, and new courses of action with DoD components and other Federal Agencies as necessary
6. Reporting Agency and Operational Oversight for Detainee Operations (Policy/Fed Statutes)
7. Resource Units with Automation Equipment for Reporting Requirements
8. Coordinate with Legal (Army JAG, GC, & DOD General Counsel)
9. April 2004 ASD SOLIC assumes responsibility for Detainee Program in association with Operation IRAQI FREEDOM



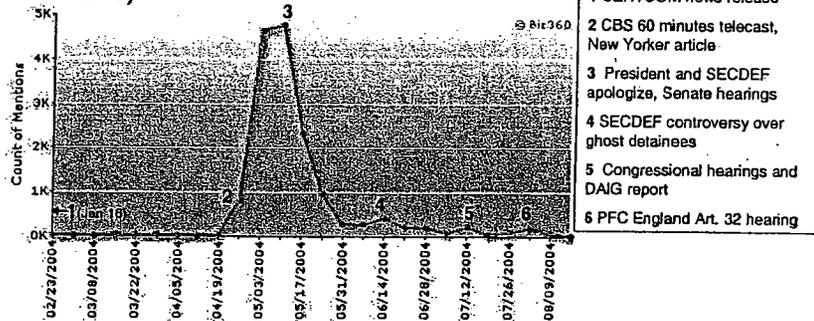
REQUIRED REPORTS

REPORT	OPERATION	RECEIVING AGENCY	FREQUENCY
Detainee Summary	OEF	ASD SOLIC	Daily
GTMO Population	OEF	ASD SOLIC	Monthly
Detainee Movement	OEF	ASD SOLIC	As needed
ICRC Report	OIF	ICRC	Weekly



Media Interest over Time

(Quantitative)



From May 3 to May 12, prisoner abuse story averaged 800 mentions a day as top DOD story in both print and broadcast media.

(Qualitative)

Story will continue, with focus shifting as new events take place;
Anticipate future spikes resulting from release of Procedure 15 and Congressional testimony

This chart shows the ebb and flow of media coverage since January 2004.

Note the relative paucity of media interest when CENTCOM issued the first news release on this topic.

Coverage exploded with the 60 Minutes story on April 28. From April 28 through the end of May, the average number of mentions, per day went from almost 800 down to about 40.

Subsequent spikes in media coverage occurred on June 14 with the Secretary of Defense's comments on secret prisoners; Congressional hearings on July 12; and the final spike in early August with the Article 32 hearing for PFC England at Fort Bragg.

(added info for clarity)

Actual major media event dates are:

- Jan 16 – CENTCOM issues News release
- April 28 – CBS airs photos of Abu Ghraib abuse
- May 6 - Bush apologizes to Arab World
- May 7 – SECDEF testifies to Congress, apologizes for abuse
- May 25 – SPC Sivits sentenced to year in jail for abuse
- June 17 – SECDEF admits to “ghost detainees”
- July 22 – Army IG report testimony to Congress
- Aug 3-7 - Hearing for PFC England in Ft. Bragg

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Future Interest / Timeline

Public Release of Reports:

- 16 - 20 AUG: Jacoby / Formica (CENTCOM release in theater by LTG Barno; quiet release on Formica)
- 23 – 24 AUG: 372nd MP pre-trial hearings in Germany
- Tuesday, 24 AUG: Schlesinger report
- Wednesday, 25 AUG: Procedure 15 public roll-out
- TBD Church report released
- 9 SEP, a.m: Procedure 15 Congressional testimony
- 9 SEP, p.m: Church / Schlesinger Congressional testimony
- TBD: Other ongoing Art. 32 / 15 – 6s in theater

These are the events we believe will generate future media interest, although we do not see a return to the post-60 Minutes level unless an investigation named a senior civilian official as culpable.

On about AUG 17, CENTCOM will release the Jacoby Report. This will be a "low-key" release from theater; no press conference. The Formica Report will not have a public release associated with it.

The major event for the Army will be the public release of the Jones-Fay report on 20 AUG. I will discuss the events associated with the rollout on the next slide.

We will see a moderate level of media interest in the upcoming pre-trial hearings of four 372nd MP at their hearings in Mannheim, German 23 – 24 AUG.

We anticipate the Schlesinger report will come out on Tuesday, 24 AUG; this new news story will relieve pressure on media coverage of the release of the Jones-Fay Report. VADM Church's report will be released o/a 25 AUG. There is some discussion of the SECDEF doing some kind of press event that day to say that this is the last of the Service or DOD-level investigations of detainee abuse.

Congressional testimony will occur on 7 SEP for Jones-Fay, and 8 SEP for Schlesinger. These testimonies will generate significant levels of media interest.

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Future Interest / Timeline

Jones-Fay public rollout, 25 AUG:

- Pentagon press conference: Lead: GEN Kern, LTG Jones, MG Fay; in support: MG Taguba
- Brief to Foreign Press Center: GEN Kern, LTG Jones, MG Fay
- Editorial boards: 26 AUG – USA Today, Wash Post, NY Times, Wall Street Journal
- Senior leader interview: Wk of 30 AUG (Larry King, Nightline)
- Post-testimony press op: 9 SEP with Hill leadership (the Hill's call)

016541

Mr Army G3/AOC (b)(6)-2

From: [redacted] MAJ PMG (b)(6)-2
Sent: Friday, May 28, 2004 5:09 PM
To: [redacted] Mr PMG (b)(6)-2
Subject: Please check for book because I am filing

Attachments: Slides for 1600 mtg with DAS; Daily 1500 SITREP to ECC; Daily 1500 SITREP to ECC (27 May); HOT - EXSUM to COL T; RE: Daily 1500 SITREP to ECC; Daily 1500 SITREP to ECC; 1500 Task Summary for ECC; Ms Haave Request - Army Central Adjudication Facility; RE: 25 May Detainee Tiger Team Summary + Taskings

-  Slides for 1600 mtg with DAS
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-  Daily 1500 SITREP to ECC
-  1500 Task Summary for ECC
-  Ms Haave Request - Army Centra...
-  RE: 25 May Detainee Tiger Team

MAJ [redacted] (b)(6)-2
HQDA, OPMG (DAPM-ZC)
Strategic Planner/Integration
Pentagon RM [redacted]

Comm: [redacted] (DSN 222)
Email to: [redacted]@HQDA.Army.mil

(b)(6)-2

[redacted] Mr Army G3/AOC (b)(6)-2

From: [redacted] COL CIDC G3 (b)(6)-2
Sent: Tuesday, May 25, 2004 10:05 AM
To: [redacted] MAJ PMG (b)(6)-2
Subject: RE: 25 May Detainee Tiger Team Summary + Taskings

(b)(6)-2
[redacted] - Thanks for the update. I guess COL [redacted] didn't get any RFIs for CID?

Please send me your Schlesinger Specified/Implied/Essential tasks draft so I can see if we are in similar format and content where applicable. Thanks. [redacted] (b)(6)-2

COL [redacted] (b)(6)-2
G-3 U.S. Army Criminal Investigation Cmd
[redacted] DSN [redacted] } (b)(6)-2
Cell: [redacted]

-----Original Message-----

From: [redacted] MAJ PMG (b)(6)-2
Sent: Tuesday, May 25, 2004 9:08 AM
To: Ryder, Donald J MG PMG
Cc: [redacted] COL CIDC G3; [redacted] COL; [redacted] Mr.; [redacted] Mr PMG } (b)(6)-2
Subject: 25 May Detainee Tiger Team Summary + Taskings

Sir, here is the feedback on today's Tiger Team and upcoming events/taskers:

1. Based on BG Coggin's brief, LTG Alexander would like to review investigative timelines with CID personnel tomorrow. Apparently he read over the MG Taguba report this weekend and thinks there may be a pattern between critical events and abuses (e.g., riot/abuse; escape/abuse; MI soldier killed by mortar/abuse; etc). He would like to convene a review team to develop a Logic-Group of Abuse-Picture dates with potential triggering events to confirm pattern.
2. Service Principals will meet w/ SECDEF 1100 today for meeting to focus on the following discussions:
 - Deaths, homicides, and investigations
 - ICRC issues (probably focusing on camp visits, scheduling, etc)
 - Migration of interrogation techniques and interrogators (GTMO-to-Baghrum-to-Iraq)
 - Replacement of LTG Sanchez with General Casey
 - Transition of prisoners out of Abu Ghraib
 - Update on BG Karpinski
3. ICRC is meeting Thursday with OSD -- NCRC Chief may/may not be invited.
4. Working the last CID HASC QRF approved by you last night; currently being staffed to required Staffs prior to submission. Sir, will run any recommended changes from OTJAG/Staffs by you before final submission (if any). In the meantime, I am sending hardcopy cover doc for your signature with SGM [redacted] who is coming down for Calendar scrub.
5. Also working the Schlesinger Specified/Implied/Essential for your review prior to the 1500 turn-in.
6. Any additional guidance for integration?

v/r [redacted] (b)(6)-2

MAJ [redacted] (b)(6)-2
HQDA, OPMG (DAPM-ZC)
Strategic Planner/Integration
Pentagon RM [redacted]

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Comm: [REDACTED] (DSN 222)
Email to: [REDACTED]@HQDA.Army.mil

3 (b)(6)-2

016544

[Redacted] Mr Army G3/AOC (b)(6)-2

From: [Redacted] MAJ PMG
Sent: Friday, May 28, 2004 5:07 PM (b)(6)-2
To: [Redacted] Mr PMG
Subject: FW: Slides for 1600 mtg with DAS

Attachments: detainee_death_rate_overview.ppt

for the books

MAJ [Redacted] (b)(6)-2
HQDA, OPMG (DAPM-ZC)
Strategic Planner/Integration
Pentagon RM [Redacted]

Comm: [Redacted] (DSN 222) (b)(6)-2
Email to: [Redacted]@HQDA.Army.mil

-----Original Message-----

From: [Redacted] COL CIDC G3 (b)(6)-2
Sent: Friday, May 28, 2004 3:22 PM
To: [Redacted] COL CIDC G3; [Redacted] LTC VDAS; [Redacted] LTC ECC (b)(6)-2
Cc: [Redacted] COL ECC; [Redacted] MAJ PMG
Subject: Slides for 1600 mtg with DAS



detainee_death_rate_overview.ppt

COL [Redacted] (b)(6)-2
G-3, U.S. Army Criminal Investigation Command
Cell: [Redacted] DSN [Redacted] } (b)(6)-2

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Overall Detainee Deaths

Detainee Deaths	In Facility	Off Facility
Totals	37	3
Natural & Suspected* Natural	18	0
Justifiable Homicide	9	0
Homicides & Suspected* Homicides	10	3

* Three suspected natural deaths and eight suspected homicides pending completion of investigations.



IZ and AF Normal Death Rates

- **Overall Death Rate for Iraqi Citizens is 5.8 in 1,000 persons/year***
- **Overall Death Rate for Afghan Citizens is 17.1 in 1,000 persons/year***
- **Increased for in-custody status, expected death rates are:**
 - **7.0 in 1,000 Iraqi Prisoners**
 - **20.6 in 1,000 Afghani Prisoners**

* CIA World Fact Book 2003

**Prevalence of Imprisonment in the US Population, 1974-2001, August 2003 Report

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FOUO

EXEMPT FROM MANDATORY DISCLOSURE UNDER THE FOIA



Prisoner vs. Normal Death Rates

- Expected Deaths for 7,600 Persons Using Iraqi General Pop Rate 25
- Expected Deaths for 7,600 Persons Using Iraqi Rate Adjusted for Prisoner Status 30
- Actual IZ Prisoner Deaths 32