

(b)(6)

**From:** Wayne A. Downing (b)(6)  
**Sent:** Monday, January 29, 2007 1:11 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable Invitation

Regret  
 In Peoria

-----  
**From:** (b)(6)  
**Sent:** Monday, January 29, 2007 12:02  
**Subject:** Roundtable Invitation



### MEMORANDUM

**To:** Retired Military Analysts  
**From:** (b)(6)  
**Date:** January 29, 2007  
**Re:** **Meeting with General David Petraeus**

You are invited to attend a roundtable meeting *Wednesday, January 31, 2006*, at the Pentagon with General Petraeus, the incoming Commanding General of Multi-National Force- Iraq. The meeting will start promptly at *8:45 a.m.* and is expected to conclude at *10:00 a.m.*

Consistent with Pentagon security procedures, if you require an escort, it will be necessary for you to arrive at the Pentagon Metro Entrance NLT 8:15 a.m. on January 31<sup>st</sup> with two forms of I.D., one with a picture. Those not requiring an escort should plan to arrive at the designated room by 8:30 a.m.

If you are unable to attend in person, you will have the opportunity to participate via conference call. The room number and dial-in details will be provided as soon as we hear back from you regarding your participation. Please be clear on your RSVP if you intend to participate in person or via phone.

**Please R.S.V.P.** to (b)(6) at (b)(6) or call (b)(2)

We hope you will be able to participate.

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200

(b)(6)

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Office of the Secretary of Defense

(b)(2)

(b)(6)

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**From:** (b)(6)  
**Sent:** Monday, January 29, 2007 1:11 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable Invitation

In person - Don

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202

(b)(6)

**From:** (b)(6)  
**Sent:** Monday, January 29, 2007 1:10 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable Invitation

(b)(6) Will DEFINITELY be there. WOuldn't miss it. Need parking space (will send details tonite with plate numbers). Thanks. Jed.

**Jed Babbin**  
Editor, Human Events

(b)(6)  
(202)-216-0601 x 445(Office)  
(b)(6) (Mobile)

12/3/2007

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, January 29, 2007 1:10 PM  
**To:** (b)(6)  
**Subject:** RE: Roundtable Invitation

it'll be in the deputy's conference room (b)(2)  
thanks

(b)(6)

-----Original Message-----

**From:** (b)(6) [mailto:(b)(6)]  
**Sent:** Monday, January 29, 2007 1:08 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable Invitation

(b)(6)

I will be there. What conference room?

Thanks.

Bob

--  
Robert L. Macinnis

(b)(6)

[\(b\)\(6\)](http://home.comcast.net/(b)(6))

----- Original message -----  
**From:** (b)(6) OSD PA" (b)(6)

MEMORANDUM

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**From:** (b)(6)

**Date:** January 29, 2007

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(b)(6)

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Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, January 29, 2007 1:10 PM  
**To:** (b)(6)  
**Subject:** RE: Roundtable Invitation

in person, sir? or are you calling in?  
thanks

(b)(6)

-----Original Message-----

**From:** (b)(6) [mailto:(b)(6)]  
**Sent:** Monday, January 29, 2007 1:08 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable Invitation

I'll be there - Don Shepperd

(b)(6)

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**From:** (b)(6)  
**Sent:** Monday, January 29, 2007 1:08 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable Invitation

I'll be there - Don Shepperd

12/3/2007

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207

(b)(6)

**From:** (b)(6)  
**Sent:** Monday, January 29, 2007 1:08 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable Invitation

(b)(6)

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Thanks.

Bob

--

Robert L. Maginnis

(b)(6)

<http://home.comcast.net> (b)(6)

----- Original message -----

**From:** (b)(6) OSD PA " (b)(6)



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
**Date:** January 29, 2007  
**Re:** **Meeting with General David Petraeus**

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12/3/2007

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(b)(6)

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Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, January 29, 2007 1:02 PM  
**Subject:** Roundtable Invitation



## MEMORANDUM

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**From:** (b)(6)  
**Date:** January 29, 2007  
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(b)(6)

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(b)(2)

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210

(b)(6)

**From:** Abbott, Catherine COL OSD PA  
**Sent:** Monday, January 29, 2007 7:21 AM  
**To:** Smith, Dorrance HON OSD PA  
**Cc:** (b)(6)  
**Subject:** FW: memo for d.s.

**Attachments:** memo re. analyst meeting.doc



memo re. analyst  
meeting.doc (...)

Sir,  
Hard copy is in you inbox. v/r Cathy

Col Catherine Abbott  
Senior Military Assistant to the  
Assistant Secretary of Defense (PA)  
Rm (b)(2) The Pentagon  
400 Defense  
Washington, DC 20301-1400  
(b)(2)  
DSN: (b)(2)  
FAX: (b)(2)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Monday, January 29, 2007 7:11 AM  
**To:** (b)(6) OSD PA; Abbott, Catherine COL OSD PA  
**Cc:** (b)(6) CTR OSD PA  
**Subject:** memo for d.s.

good morning ladies,  
please find a memo attached for mr. smith regarding wednesday's meeting with general  
petraeus. more than anything, i just wanted to make sure he's aware in advance. i am also  
asking if he would like to see if secdef is interested in the meeting... (if he's in town  
and available).

thanks much!

(b)(6)

(b)(6)

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(b)(2)

## MEMORANDUM

TO: Dorrance Smith

FROM: (b)(6)

CC: (b)(6)

DATE: Monday, January 29, 2007

RE: Retired Military Analysts meeting with General Petraeus

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General Petraeus has requested a roundtable meeting with the retired military analysts on Wednesday, January 31. The meeting will take place from 0845-1000 in the Deputy's Conference Room, (b)(2). The analysts will have a question and answer session with the General after he shares some prepared remarks. Those who are not local will be given a call-in number where they can participate via phone.

If Secretary Gates is in town, please advise if you would like me to schedule some additional time for him to stop in and say hello, or to sit down with them for a question and answer session. The analysts have repeatedly requested to meet with him.

The list of invitees is attached for your review.

## Retired Military Analysts

Colonel Ken Allard (USA, Retired) MSNBC  
Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics  
Admiral Dennis C. Blair (USN, Retired)  
Commander Peter Brookes (USN, Reserve) Heritage Foundation  
Lieutenant General Frank B. Campbell (USAF, Retired)  
Dr. James Jay Carafano (LTC, USA, Retired) Heritage Foundation  
Lieutenant Colonel Gordon Cucullu (USA, Retired) Fox News  
Lieutenant General Michael P. DeLong (USMC, Retired) Fox News  
General Wayne A. Downing (USA, Retired) MSNBC  
Lieutenant Colonel Tim J. Eads (USA, Retired) Fox News  
General Ronald Fogleman (USAF, Retired)  
Lieutenant Colonel Rick Francona (USAF, Retired) NBC  
Colonel John Garrett (USMC, Retired) – Fox News  
Lieutenant General Buster Glosson (USAF, Retired)  
Brigadier General David L. Grange (USA, Retired) CNN  
Command Sergeant Major Steven Greer (USA, Retired) Fox News  
Major General Timothy M. Haake (USAR, Retired)  
Admiral Thomas B. Hayward (USN, Retired) - Former Chief of Naval Operations  
Colonel Jack Jacobs (USA, Retired) MSNBC  
Admiral David E. Jeremiah (USN, Retired)  
General Jack Keane (USA, Retired) ABC  
General William F. “Buck” Kernan (USA, Retired) Lehrer Newshour  
Colonel Glenn Lackey (USA, Retired)  
Admiral Thomas Joseph Lopez (USN, Retired)  
Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox News, CNN, BBC, Radio  
Major General James “Spider” Marks (USA, Retired) CNN  
Dr. Jeff McCausland (Colonel, USA, Retired) – CBS (mostly radio)  
Lieutenant General Thomas McInerney (USAF, Retired) – Fox News  
Major Andy Messing Jr. (USAR, Retired) – Fox News  
Major General Burton R. Moore (USAF, Retired)  
General Thomas S. Moorman, Jr. (USAF, Retired)  
Major General Michael J. Nardotti, Jr. (USA, Retired)  
Captain Chuck Nash (USN, Retired) – Fox News  
General William L. Nash (USA, Retired) Council on Foreign Relations  
General Glenn K. Otis (USA, Retired)  
General Joseph Ralston (USAF, Retired)  
Lieutenant General Erv Rokke (USAF, Retired) -  
Major General Robert H. Scales, Jr. (USA, Retired) – Fox News  
General H. Hugh Shelton (USA, Retired)  
Major General Donald W. Shepperd (USAF, Retired) CNN  
Lieutenant Colonel Carlton Sherwood (USMC, Retired)  
Mr. Wayne Simmons (USN, Retired) – Fox News  
Major General Perry Smith (USAF, Retired)  
Captain Martin L. Strong (USN, Retired)

Captain Robert R. Timberg (USMC, Retired) US Naval Institute  
Major General Paul E. Vallely (USA, Retired) – Fox News  
Colonel John Warden (USAF, Retired)  
General Larry D. Welch (USAF, Retired)  
Mr. Bing West (USMC, Retired) – Atlantic Monthly, Freelance Writer  
General Charles E. Wilhelm (USMC, Retired)  
General Tom Wilkerson (USMC, Retired) US Naval Institute

(b)(6)

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**From:** Gordon Cucullu (b)(6)  
**Sent:** Saturday, January 27, 2007 6:58 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

Please keep me on that list, (b)(6) thanks, Gordon

\*\*\*\*\*

Be sure to visit my web site at <http://www.colonelgordon.com>

\*Subscribe and Read the latest copy of my FREE Email Newsletter - *The Right Approach*

\*Order a Signed Copy, and read the latest reviews on my new book

*Separated at Birth: How North Korea became the Evil Twin*

From: (b)(6) "OSD PA" <(b)(6)>  
Subject: Possible Conference Call next week  
Date: Thu, 25 Jan 2007 15:48:05 -0500

Gentlemen,

Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

In addition, Colonel Boylan wanted to make his email address available to you in case you have questions that you would like to connect directly to General Petraeus to get answered. He can be reached at: [\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)

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(b)(2)

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[Laugh, share and connect with Windows Live Messenger](#)

(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Saturday, January 27, 2007 8:40 AM  
**To:** bingwestlist  
**Subject:** Police in Iraq

THE ATLANTIC

Jan-Feb, 2007

Whether we ultimately stay or go, we need to contain the burgeoning forces of chaos now—and that requires fixing Iraq's policing problems. An expert explains how.

### Streetwise by Bing West

On a hot day last fall, I climbed into a Humvee with a handful of marines at a combat outpost on the outskirts of Haditha, 140 miles northwest of Baghdad. We were due to meet the local police chief, after a swing through the market by the river. "We get hit there every day," Captain Matt Tracy, the company commander, told me. "So we go there every day."

We drove past storefronts whose owners hastily pulled down steel shutters as we passed by. The street hadn't fully emptied of shoppers before the first shots cracked from the rear. With no room to turn, we drove on. A few seconds later, someone shot at us from a palm grove to our right. Captain Tracy and his men jumped out of the Humvee and rushed off in pursuit, darting from tree to tree to avoid snipers. Half an hour later they returned, dripping sweat. As usual, the shooters had escaped.

Back at the combat outpost, Tracy offered me a warm Coke. "Sorry we have no cold drinks," he said. "We had two freezers, but a prisoner died two nights ago under Iraqi police interrogation. So we shipped the body in our freezer to the States for autopsy and investigation. Then yesterday we shot a guy running a checkpoint. We put him in the other freezer until Battalion sends down an investigator. I'll use Clorox when we get our freezers back. Right now I have to deal with an angry police chief. We've been asking him how his prisoner died, and he doesn't like it."

Tracy walked outside and escorted the compact and unsmiling police chief, Colonel Farouq, into his office.

"Every American is asking how one terrorist died," he said angrily. "We questioned him, and he died. That's all I say. He betrayed my police. [My police officers'] heads were tossed in the dirt in Baiji. And all you ask is how a terrorist died."

"We go by the law," Tracy said. "We have rules we follow."

12/3/2007

NY TIMES

217

“Rules? What about nine bodies without heads? What about my brother’s body?” Farouq raged. “My mother complains I have lost the family because I help Americans.” Farouq’s younger brother had been killed in the ambush, his body mutilated.

“Baiji’s a hundred kilometers from here,” the battalion commander, Lieutenant Colonel James Donnellan, said. “I’ll take a force there. You can come with me.”

“When?” Farouq demanded to know.

“Higher has to coordinate,” Donnellan said. “Two or three days.”

“The bodies will be gone by then. You investigate a dead terrorist right away. But my brother has to wait,” Farouq said. “Your rules? You won’t see strong Iraqi police the American way for a hundred years.”

A hundred years would seem a harsh judgment, were it not for our performance in Iraq to date. In the fourth year of war, America teeters on the verge of defeat. By the fourth year of World War II, victory gleamed on the horizon. The Korean War was over inside four years. Even in Vietnam, the Viet Cong had been decimated by the fourth year, and the conflict had morphed from guerrilla warfare into a conventional slugfest against the North.

We are all too familiar with the strategic blunders that have characterized our engagement in Iraq. Still, some 500,000 American and Iraqi military and police personnel are confronting roughly 25,000 Sunni insurgents and Shia militiamen—a twenty-to-one edge that should give us a clear advantage. In terms of spending, the disparity is even greater: \$320 billion versus less than \$200 million. Yet despite being exponentially outnumbered and outspent, the forces of murder and chaos seem to be winning.

Is it too late to reverse this trend? Maybe not—if we make major tactical adjustments soon. In exploring this question, I made two extended visits to Iraq last summer and fall, during which I accompanied ten American and eight Iraqi battalions on operations. I concentrated on Baghdad and Anbar province, the heart of the insurgency, and I talked to everyone I could—from soldiers on the front line to Iraqi politicians and American military leaders at the highest levels, including Iraqi Prime Minister Nuri Kamal al-Maliki and General George Casey Jr., our top commander there.

Here’s one thing just about everyone told me: Iraq is not a military battlefield; it is a series of intense police actions, centered in Baghdad and a dozen key cities to the west and north, where Sunni insurgents and Shia militiamen, both sides dressed as civilians, control the streets. American and Iraqi soldiers have no idea who their enemies are. And in the rare instances when insurgents are actually captured, American rules and a corrupt Iraqi judicial system have converged to ensure that most are released.

A year ago, the abiding policy question was, How can the United States leave Iraq when there is no functioning army in place to keep the peace? The future of Iraq depends no less today than it did a year ago on a viable Iraqi security force. But the issue may be less a military one—in the conventional sense of clashing armies—than a policing one. If the insurgents are to be defeated, it will have to be by

12/3/2007

local tough guys in town after town, as happened in the American West in the 1870s. These guys will likely be more ruthless than we would like. But if we don't let them establish some control—and give them help in maintaining it—any strategies for phased withdrawals or grand political bargains or international constabularies will be irrelevant. To achieve some sort of stability, we must change the way we work with the Iraqi military and police at the local level.

In combating an insurgency, the police are a crucial force. After Baghdad fell in 2003, Ambassador Paul Bremer, the president's emissary to Iraq, tried ineffectually to turn sad-sack local cops into the primary force for establishing order. In 2004 and 2005, the insurgents, led by al-Qaeda extremists, carried out ruthless attacks that drove those police forces, poorly led and haphazardly trained, to the sidelines. Torture, mass executions, and public beheadings were common. Throughout the Sunni Triangle, the police hid in their stations and refused to get involved, casting a blind eye to the insurgents burrowed in like ticks among the population. Police forces in major Sunni cities like Fallujah and Ramadi made as few as ten arrests a month. "No police chief in the U.S. could keep his job with such performance," Ralph Morten, a senior detective in the Los Angeles Police Department on his sixth visit to Iraq, told me.

But the police are reticent for good reason: they are deathly afraid of the insurgents, who threaten to kill them and their families for cooperating with the Americans or the Maliki government. Not long ago in Fallujah, the deputy police chief was executed. When the police arrested two men for the murder, a local judge hurriedly dismissed the charges. Half the police force walked off the job in protest, explaining to American troops that this was why they didn't make arrests. Colonel Larry Nicholson, the top marine in Fallujah, says he understands why the police weren't making more arrests. "First, they have to stay alive," he told me. "The new chief has told his men to live in the barracks and have their families live out of town. You can't be a decent cop in this city and expect to go home at night."

Meanwhile, according to U.S. military sources, the Iraqi Interior Ministry permitted Shia militias to infiltrate the police throughout Baghdad and southern Iraq, and then let criminals and Shia death squads operate with impunity—and in some cases actively cooperated with them. (Prime Minister Maliki, himself a Shiite, told me that Bremer had caused the police failure by recruiting "bad elements" and providing poor training.)

As a result, the police in Baghdad are among the most wretched in the world. New York City cops send some 26,000 criminals to prison every year; in Baghdad, with twenty times the murder rate, that number is at best 2,000. (New York City's population is 8 million; Baghdad's is about 6 million.) During the month I spent in Iraq in the fall, U.S. forces in Baghdad killed 110 Iraqis and detained about 1,100. Lieutenant Colonel Brian Winski, whose battalion guards the southern approach to the city, told me that he knew of police chiefs who had been relieved of duty by the Maliki government for cracking down on militia members.

In the Sunni district of Doura, in southern Baghdad, I found row upon row of middle-class houses with Humvees parked at the end of every other street. "Our presence has cut down the murders," Colonel Michael Beech told me with evident pride. "We can't do it for them forever, though. The question is whether the Iraqi politicians want their own police to succeed."

Beech had deployed one American company (140 men) and an Iraqi police company for every two city blocks throughout Doura, an area comprising roughly 1,300 houses and 17,000 people. At that

12/3/2007

rate, it would take a force of about 100,000 to control the entire city. At the time of my visit, there were only 14,000 Americans and 40,000 Iraqi police in Baghdad.

In the United States, a cop who pulls you over calls up your record and finds out where and when you were last stopped, and what the charge was. The Chicago police carry a device that takes fingerprints and transmits them over the radio, with the results of a database search received in minutes.

In Iraq, the police have no detective equipment; no reliable identification system has been widely fielded. As a result, American soldiers on patrol futilely call in the phonetic spelling of Iraqi names on whatever ID card they are handed. (Between 1966 and 1968, by contrast, the South Vietnamese government implemented a labor-intensive census program to register every military-age male in every hamlet.) A few enterprising American rifle companies have conducted their own independent censuses, employing rudimentary spreadsheets and personal digital cameras. But no central information system exists.

This is the greatest technical failure of the war. For all of our efforts, we have ignored one of the most fundamental axioms of counterinsurgency warfare: an insurgency cannot be defeated if the enemy cannot be identified.

Nor can it be defeated if those enemies who are successfully identified cannot be effectively imprisoned. Last May in south Baghdad, an American battalion proudly showed me photos of six Shiites captured with blood on their hands, weapons and shell casings in their car, and a dead Sunni a few blocks away. In September, a judge released all six.

Iraqi police do not make arrests that stick. More than 80 percent of the Sunni insurgents and Shia militiamen detained by American and Iraqi forces are set free. In Fallujah, Major Vaughn Ward's men detained 120 suspects between March and September. Twenty-four were sent to prison. The rest walked free because judges deemed the evidence against them insufficient. (Prime Minister Maliki compounded matters when, in an effort to pave the way toward political negotiations over the summer, he released thousands of prisoners from jails in Baghdad.)

Some senior American officers told me that the rearrest rate of released prisoners was only 6 percent, compared with a recidivism rate of 65 percent in the United States. So either the Iraqi insurgents were ten times as likely as American ex-convicts to see the error of their ways, or they found it all too easy to evade justice.

American troops mockingly refer to arrests of insurgents as "catch and release." Some Iraqi police are similarly frustrated. Colonel Sheban is a tough police chief in the restive town of Baghdadi on the upper Euphrates. He lost one brother to the insurgents a month before I met him, and a second brother a few days after I left. His message to me was simple: "I got Jamil Daham. He killed an American. Insurgents go to jail for six, seven months and start again. I want American people to know they should stay in jail. I can recognize bad guys."

Acting on instinct, Sheban had indeed arrested an insurgent who later was linked to the killing of an American. Of course, to authorize an arrest based on instinct or suspicion is to invite abuse. Yet to insist upon strict evidentiary rules in the midst of a civil war and under a government racked with corruption is to guarantee failure. "Too many Iraqi judges let the terrorists go free," General Casey told me. Major General M. Roger Peterson, the American in charge of police training, agreed. "We're not

12/3/2007

imprisoning the way the situation demands," he said.

Meticulous review procedures introduced after Abu Ghraib have proved favorable to the insurgents. Any Iraqi detained is brought to an American lawyer at the battalion level; two American soldiers have to fill out sworn arrest affidavits; physical evidence is bagged, and pictures of the "crime" scene are taken. The battalion then has eighteen hours to decide whether the evidence is sufficient to send the detainee to the brigade level. The brigade can hold the detainee for up to eighteen days, at which point it must release him or send him on to a detention facility where a committee reviews the evidence for the third time. If all of these hurdles are passed, the detainee is kept in jail until an Iraqi judge hears the case (giving it a fourth review).

The U.S. Constitution provides for the suspension of habeas corpus in the event of rebellion. During the Civil War, President Lincoln decreed that the police and the Army did not have to show a judge evidence on which they had imprisoned someone. In subsequent wars, prisoners of war and captured guerrillas alike have been held until the cessation of hostilities.

In Iraq, the Americans' insistence upon strict rules of evidence in the midst of a shooting war has given significant advantages to the insurgents. By posing as civilians, they make themselves hard to identify among the populace. If captured, they are guaranteed civil rights that make detaining them all but impossible, whereas enemy soldiers in uniform would simply be held until hostilities ceased. In Baghdad, every 100 police make eight arrests a year that result in prison time. In New York City, every 100 police make 120 such arrests. If seventy civilians were being murdered each day in Manhattan, New Yorkers would be unlikely to call for stricter rules of evidence than those currently in place.

When U.S. military manpower and technology work hand in hand with local Iraqi police, the combination can be effective. I have seen several successful joint efforts.

Every day, aerial cameras hover over Anbar; some are mounted on unmanned aerial vehicles (UAVs) and others on helicopters; some are infrared, others stream down video in sharp, brilliant colors. I was in a company operations center in Haditha when Captain Bert Lewis, the air officer, pointed at a screen showing a video feed.

"Check that dude next to the white Nissan," he said, speaking into a handset.

An operator several miles away zoomed in the UAV camera. On the screen, we watched a man in a white dishdasha hastily scooping dirt over a boxy package, while cars passed by without slowing down.

"FedEx delivery," Lewis said, to general laughter. "I don't believe this dude." The Nissan drove away as the man finished packing dirt around the improvised explosive device, or IED.

"Follow the car or the man-dress?" Lewis asked.

"Nail that sucker," Lieutenant Joshua Booth said. (Booth was shot and killed the following week, leading his platoon down a city street.)

The man looked up and down the street, and then ran south. The picture tilted, then zoomed in, holding him in the center of the frame. A series of black numbers scrolled along the right edge,

12/3/2007

updating the GPS coordinates. The target, solidly built and in his mid-thirties, had left the road and was now running along the riverbank.

At this point, a half-dozen marines had clustered around the screen to watch. The man was running hard, back rigid, chest out. "Look, he's doubling back." He kept looking over his shoulder to see if he was being followed. He must have heard the UAV's high-pitched whine—it's like the drone of a monster mosquito—but he didn't look up. He ran down a path between houses, across a field, and back to the riverbank. After fifteen minutes, he slowed to a walk, then stopped and stood with his hands on his knees.

"Sucking wind. Get the coordinates to the QRF."

As a Quick Reaction Force patrol closed on the GPS coordinates, the fugitive sat down in the shade of a palm tree, beckoning to someone on the river. Just as a square-nosed wooden skiff punted up to the man, the QRF, mounted in two Humvees, converged on the riverbank. The man scrambled to his feet, saw he had no place to run, and half-raised his arms to show he had no weapon.

"A twofer! All right! Send a squad to pick those guys up and bring them here."

The Iraqis on duty as liaisons in the op center watched the video; looked at the computer screens, and hopped into their tinny pickups to follow the heavily armored American Humvees roaring off to pick up the two prisoners.

The chase was an impressive demonstration of American gear. But technology alone cannot win the war; we need the police. "The cops match names and faces," Kevin Austin, thirty-five, an International Police Liaison Officer who is a member of the California Highway Patrol, told me. "We could never do that. It's based on local knowledge."

I asked Austin how the police should go about using local knowledge to defeat an insurgency. "First," he said, "develop sources on the streets. Understand the social networks, who lives where. Second, grill one insurgent until he betrays another. Then move fast to make the next arrest. Third, impose fines for criminal offenses. The foot soldiers are in this for money. One hundred bucks to emplace an IED is not worth having your car or house confiscated."

But carrying out these steps is not easy. In Baghdad, the police are disloyal; in Fallujah, they are struggling to stay alive; and in Haditha, they are starved for resources. So how can the war be won?

Once last summer and once in the fall, General Casey sat down with me and laid out his strategy. He was well aware of the litany of problems. "Look," he said, "we're only 75 percent of the way to standing up the Iraqi units as a counterinsurgency force. Then they need a year of seasoning before being on their own." That pointed toward operational readiness at the end of 2007.

Last year was supposed to have been when the American military turned its attention to the Iraqi police. Casey's plan was derailed by the eruption of the Shia death squads. He had to rush American forces into Baghdad to prevent its collapse, leaving fewer American units in Anbar, the heart of the Sunni insurgency.

Casey, who has been in command for two and a half years, guards his counsel, reflects carefully

12/3/2007

before issuing orders, and projects composure. He prowls the battlefields to assess for himself what's going on. I first saw him in 2004, inside the shell-pocked city of Ramadi. He was sitting in a corner, listening to a squad leader. He meets often with battalion commanders to discuss the campaign plan.

"I get it from all sides," Casey joked recently. "Washington, the prime minister, the Sunnis, the Shiites. Hell, people even complained to me when the pope said something about Muslims. I never expected the pope to add to my problems!"

There are striking parallels between Casey and General Creighton Abrams, the four-star Army general who was sent to Vietnam in 1967 to rescue a failing effort there. Abrams changed the strategy from search-and-destroy to counterinsurgency. Casey too switched from offensive operations to counterinsurgency. I hope it will not be written of Casey what history wrote of Abrams: that he deserved a better war. But time isn't on Casey's side. U.S. politics won't allow another year to see how the Iraqi forces develop.

So how, I asked Casey, could you do more with less? Casey urged me to visit Al Qaim, a city of 100,000 on the Syrian border, 200 miles northwest of Baghdad. "Look at what [Lieutenant] Colonel [Julian] Alford accomplished [there]," Casey told me. "He was one of my best battalion commanders. He showed how to turn a city around."

For two years, the Americans had fought al-Qaeda inside Al Qaim, a transit point for foreign fighters who followed the Euphrates Valley to Ramadi and Fallujah. By the summer of 2005, members of the late Abu Musab al-Zarqawi's Sunni force, Al Qaeda in Iraq, had taken control of Al Qaim, while the locals stood on the sidelines. In the late fall, Alford's battalion swept into the city from the west, battled the insurgents block by block, and drove most of them from the town.

Alford then broke his battalion down into smaller units to live alongside Iraqi soldiers, operating from austere combat outposts. He struck a bargain with the Abu Mahal, a local tribe that was feuding with al-Qaeda, and the tribespeople agreed to form a police force.

When I visited in October, the streets were teeming with shoppers. It was the only city in Anbar province where I could walk through a bustling market and listen to merchants complain about commerce, not security. The local bank, with \$100,000 in dinars, had no armed guards. The Abu Mahal tribe was expanding its influence, providing recruits for the police in Rawah, the town to the east. The American civil-affairs colonel told me he had five times more projects in Al Qaim than in any other city in Anbar.

"My microfinance [small loan] projects took off in Qaim," Lieutenant Colonel Andrew Roberto said. "We use Qaim as an example to other city councils. They even have soccer matches in Qaim."

When I accompanied a foot patrol downtown, I noticed that none of the police wore masks to hide their identities. We walked together down a side street, where several policemen proudly pointed out their houses. On one street corner, the balcony of a house had been demolished and the walls gouged by bullets. I asked the police whether they had done that. "No," they laughed. "Irahibeen [terrorists] were hiding there, so we brought marines."

The Corps had provided a Marine squad for every police patrol. When police and other tribal members pointed out al-Qaeda hideouts, the marines attacked. The insurgents, stripped of anonymity, were driven from the city. The combination of aggressive Marine grunts with Iraqi forces who

12/3/2007

possessed local knowledge had worked. If there is a way forward in Iraq, Al Qaim and cities like it are the model. Farther to the north, in Tal Afar, Army Colonel H. R. McMaster successfully employed a similar technique.

One of the keys to success in both Al Qaim and Tal Afar was the effective partnership between the U.S. military and the local police. Both Alford and McMaster had actively cultivated this partnership by breaking down their forces into smaller units so that American leaders worked with Iraqi army platoons and police stations. And both commanders were convinced that lasting progress depended on Iraqi soldiers and police walking the streets, believing that they would win the ten-second firefights against insurgents.

Alford wrote an article in the Marine Corps Gazette, proposing to break down an infantry battalion into an "Iraq American Advisor Group." The basic idea was to have combat-seasoned American military leaders present in sufficient numbers amid the local police and Iraqi army forces to ensure they would always prevail in clashes with insurgents. Officers and NCOs "would live, eat, and work with their Iraqi counterparts, donning Iraqi uniforms," and advise them on all aspects of combat. Alford also recommends matching a Quick Reaction Force with each Iraq American Advisor Group. Alford's idea, which I advocated to the members of the Baker-Hamilton Iraq Study Group I consulted with last fall, was one of the recommendations of the report issued in December.

In order to rapidly increase the number of advisers we've got deployed in the field, we'll need to take platoons out of our infantry battalions and team them up with Iraqi soldiers and police. Such combined platoons are the first part of a workable solution—a way for us to increase stability while reducing troop levels—and they might become the beginnings of an exit strategy for the long term. The precedent for this is the Combined Action Platoon program in Vietnam, in which a Marine division deployed more than 100 squads (thirteen marines in each) to live in remote hamlets with militias made up of farmers. The average CAP patrolled nine square kilometers holding 5,000 villagers. Many CAPs had no fixed bases, and they kept moving around the hamlets at night so the Viet Cong could not find them.

The CAP program was successful, as far as it went. In February of 1968, several thousand North Vietnamese tried to sneak through the hamlets to assault the northern city of Da Nang. They never made it, as they were ambushed time and again by the tiny CAP units stretched across the paddy lands. Not one CAP village was ever retaken by the Viet Cong. The program's advocates argued that it was a force multiplier, because each marine gained four Vietnamese riflemen who knew the area and spoke the language. (In Ramadi, a battalion commander, Lieutenant Colonel William Journey, used the same argument, telling me that "true partnering with the jundi [Iraqi soldiers] increases effectiveness fourfold.")

Former Senator Chuck Robb, a member of the Iraq Study Group, visited Camp Fallujah while I was in Iraq. When we returned to the States, we compared notes and discussed the applicability of the CAPs program to Iraq. Robb had served as a Marine company commander in Vietnam and, like me, had been impressed with the performance of the CAPs. We did the rough math and concluded that the current number of American advisers—3,500—was completely inadequate to advise the more than 500 Iraqi companies and police units.

In the Study Group meetings, Robb proposed that the number of advisers be increased to 20,000. James Baker and the rest of the group agreed. (The report actually calls for 10,000 to 20,000 advisers.) Such a large increase in advisers would be offset by a drawdown of some of the 140,000 Americans currently serving in combat battalions and base-support units. It won't be hard to reduce the present force dramatically. Our 40,000 front-line troops are supported by 100,000 support personnel

12/3/2007

living in Forward Operating Bases, or FOBs. FOBs devour manpower and they sprout staffs. Many on these staffs—the grunts call them “fobbits”— spend their entire tours inside the base gates.

The Iraq Study Group’s report is just one piece of evidence that a strong consensus finally seems to be emerging in support of a more muscular advisory effort. Army Lieutenant Colonel John Nagl, who commanded a company in Anbar, recently published an article in the *Armed Forces Journal* calling for an advisory program based on CAPs. In the Fallujah area, Colonel Nicholson has already doubled the number of advisers. And Lieutenant General James N. Mattis has long been an ardent proponent of embedding advisory units with each Iraqi battalion. As far back as the spring of 2004, when he was commanding the Marine division in Anbar province, Mattis intended to combine Marine platoons with Iraqi forces, but the eruption of the extended battle for Fallujah precluded that.

Iraqis need combat advisers out on the streets at the point of battle, but advisers alone won’t turn the tide. Iraq is being lost because American forces have a detailed program for protecting civil rights, but none for winning a war. Thus the second part of any workable solution must be the Iraqi government’s determination to disarm the militias and imprison insurgents and murderers. (The third part of any solution is technical: establishing an effective fingerprint-identification system.) General John Abizaid, who has emerged as Maliki’s staunchest supporter, assured Congress in mid-November that the Iraqi prime minister “will take on the militias,” and lead. Abizaid, who compares Iraq’s leaders to our Founding Fathers, was betting the war on a feckless politician with a poor track record. President Bush seemed to be doing the same when he met with Maliki in Jordan in late November. “One of his frustrations with me is that he believes we’ve been slow in giving him the tools necessary to protect the Iraqi people,” the president said. “And today we had a meeting that will accelerate [the transfer of military authority] ... I appreciate his courage.”

But the generals and advisers I spoke with told me that Maliki has not supported his own military. Maliki shielded Moqtada al-Sadr’s Mahdi Army from dismantlement, they said, and Maliki’s ministries failed to provide the necessary financial and logistical support to the Iraqi army and police. American advisers in Anbar province had to drive to Baghdad each month to wheedle Iraqi police and soldiers’ pay and food allowances from sclerotic ministries. Maliki had not cracked down on the Shia militias, and had done nothing to offer terms for reconciliation with the Sunnis.

Yet Maliki was insisting that the United States give him operational control of all Iraqi forces, a step that could lead to an army commanded by sectarian loyalists. To insure against that, we should insist on a U.S.-Iraqi joint review board empowered to relieve from duty any Iraqi military or police officers found guilty of malfeasance. If our advisers have no effect on indigenous leaders, there is no sense in advising. The Iraqi army cannot survive without American advisers, and we need a hedge against sectarian politics.

Abizaid’s deadline for Maliki to take on the militias runs out between February and April. What happens, I asked a senior American general in Iraq, if Maliki doesn’t exert leadership? “Then,” the general said, “we continue muddling through.”

In 1979, President Carter dispatched a U.S. Army general to Tehran to tell the Iranian army not to interfere as Ayatollah Ruhollah Khomeini swept into power on a tide of popular support. Khomeini returned the favor by seizing the U.S. embassy and establishing an anti-American theocracy.

If Maliki continues to fail, President Bush will face a similar choice: insist on a democracy that

12/3/2007

has failed or signal that military rule behind a rubber-stamp assembly is preferable to collapse.

Muddling through is not a strategy.

F. J. "Bing" West, who served as a marine in Vietnam and as an assistant secretary of defense under President Reagan, is the author of *The Village* and *No True Glory: A Frontline Account of the Battle for Fallujah*.

(b)(6)

**From:** Gordon Cucullu (b)(6)  
**Sent:** Friday, January 26, 2007 9:12 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

(b)(6) I'd like to be in on the call, thanks, Gordon

----- Original Message -----

**From:** (b)(6) OSD PA  
**Sent:** Thursday, January 25, 2007 3:48 PM  
**Subject:** Possible Conference Call next week

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

In addition, Colonel Boylan wanted to make his email address available to you in case you have questions that you would like to connect directly to General Petraeus to get answered. He can be reached at: Steve.Boylan@(b)(6)

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Glenn G. Lackey (b)(6)  
**Sent:** Friday, January 26, 2007 6:55 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

I'm interested.

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 3:48 PM  
**Subject:** Possible Conference Call next week

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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Steve.Boylan@ (b)(6)

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Tim Haake (b)(6)  
**Sent:** Friday, January 26, 2007 3:49 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

(b)(6) I would be pleased to participate in a call with Gen. Petraeus next week.

Thanks,  
Tim Haake

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 3:48 PM  
**To:** undisclosed-recipients:  
**Subject:** Possible Conference Call next week

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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[\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense  
(b)(2)

(b)(6)

**From:** Boylan, Steven A COL CAC STRATCOM [steven.boylan@(b)(6)]  
**Sent:** Friday, January 26, 2007 2:44 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: analysts

(b)(6)

Don( have a room and would ask that you set it up. Would like to have those in that can make it and the rest on speaker phone. I will need to be on the call to listen only as I will be at Leavenworth.

We would like to do this on Wed from 0845 - 1000. Just will need to know the final list and location.

Thanks,

Steve  
Colonel Steven Boylan

-----  
Sent from my Blackberry

-----Original Message-----

**From:** (b)(6) OSD PA  
**To:** Boylan, Steven A COL CAC STRATCOM  
**Sent:** Fri Jan 26 08:38:43 2007  
**Subject:** RE: analysts

sir, i'm sure some of them wouldn't mind coming in. we generally do not invite them into the building unless the secretary is going to meet with them, but i think this could be an exception. we've done it one other time with general casey. we provided a call-in number for those that aren't local. of those i sent you, eight of them are local. plus one more who rsvp'd this morning (wayne simmons). the rest are out of towners, but a few of them might be willing to fly or drive in...

do you have a room that we could use for a roundtable, or is that something you'd like me to help out with?? i don't know what your accomodations are in the building, so just let me know what you'd need and i can see if we can work with protocol to make it happen. if you have access to meeting rooms, though, then we wouldn't have to work around secdef and depsec schedules.

thanks

(b)(6)

-----Original Message-----

**From:** Boylan, Steven A COL CAC STRATCOM  
[mailto:steven.boylan@(b)(6)]  
**Sent:** Friday, January 26, 2007 8:42 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: analysts

(b)(6)

Thanks...how many of them are in the local area? Would they be willing to do this in person for those that can? Looking at Wed right now.

Steve

STEVEN A. BOYLAN  
COL, AV  
Chief, Strategic Communication  
Combined Arms Center

Ft. Leavenworth, Kansas 66027  
Comm: (b)(2)  
DSN: [redacted]  
<http://www.leavenworth.army.mil/>

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Friday, January 26, 2007 6:23 AM  
To: Boylan, Steven A COL CAC STRATCOM  
Subject: RE: analysts

here are the rsvp's so far. i'll keep you posted if/when i get more.  
thanks

(b)(6)

Mr. Jed Babbin	(USAF, JAG) Human Events Editor
Dr. James Jay Carafano Foundation	(LTC, USA, Retired) Heritage
General Wayne A. Downing	(USA, Retired) MSNBC
Colonel (Tim) J. Eads	(USA, Retired) Fox News
Lieutenant Colonel Rick Francona	(USAF, Retired) MSNBC
Colonel John Garrett	(USMC, Retired) Fox Radio
Brigadier General David L. Grange	(USA, Retired) CNN
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
Lieutenant Colonel Robert L. Maginnis	(USA, Retired) CNN, Fox, MBN

Colonel Jeff McCausland	(USA, Retired) CBS
Lieutenant General Thomas McInerney	(USAF, Retired) Fox News
Captain Chuck Nash	(USN, Retired) Fox News
Major General Robert H. Scales, Jr.	(USA, Retired) Fox News
Major General Donald W. Shepperd	(USAF, Retired) CNN
Major General Paul E. Vallyely	(USA, Retired) Fox News, Radio

-----Original Message-----

From: Boylan, Steven A COL CAC STRATCOM  
[mailto:steven.boylan@(b)(6)]  
Sent: Thursday, January 25, 2007 6:58 PM  
To: (b)(6) OSD PA  
Subject: RE: analysts

(b)(6)

Can you send me the names of those that have expressed interest? Boss will want to know.

Thx

Steve

STEVEN A. BOYLAN  
COL, AV  
Chief, Strategic Communication  
Combined Arms Center  
Ft. Leavenworth, Kansas 66027  
Comm: (b)(2)  
DSN: [redacted]  
<http://www.leavenworth.army.mil/>

---

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Thursday, January 25, 2007 4:29 PM  
To: Boylan, Steven A COL CAC STRATCOM  
Subject: analysts

hi. so far, i've had ten retired military analysts tell me that they would be very interested in a conference call with your boss next week. i've had one request not to do it on tuesday, but otherwise they have said they'd likely be able to make the time. so, whenever you get a good sense of which day, let me know and i'm happy to set it up!

thanks

(b)(6)

(b)(6)

Public Affairs

Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Jack Keane (b)(6)  
**Sent:** Friday, January 26, 2007 9:08 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

(b)(6)

thanks, but I have been speaking to him on a regular basis.

All the best,

Jack Keane

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thu 1/25/2007 3:48 PM  
**Subject:** Possible Conference Call next week

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[Steve.Boylan@\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

(b)(6)

**From:** Boylan, Steven A COL CAC STRATCOM [steven.boylan@(b)(6)]  
**Sent:** Friday, January 26, 2007 8:42 AM  
**To:** (b)(6) OSD PA  
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COL, AV  
Chief, Strategic Communication  
Combined Arms Center  
Ft. Leavenworth, Kansas 66027  
Comm: (b)(2)  
DSN: (b)(2)  
<http://www.leavenworth.army.mil/>

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Colonel (Tim) J. Eads	(USA, Retired) Fox News
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Colonel John Garrett	(USMC, Retired) Fox Radio
Brigadier General David L. Grange	(USA, Retired) CNN
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
Lieutenant Colonel Robert L. Maginnis	(USA, Retired) CNN, Fox, MBN
Colonel Jeff McCausland	(USA, Retired) CBS
Lieutenant General Thomas McInerney	(USAF, Retired) Fox News
Captain Chuck Nash	(USN, Retired) Fox News
Major General Robert H. Scales, Jr.	(USA, Retired) Fox News
Major General Donald W. Shepperd	(USAF, Retired) CNN
Major General Paul E. Vallely	(USA, Retired) Fox News, Radio

-----Original Message-----

**From:** Boylan, Steven A COL CAC STRATCOM  
[mailto:steven.boylan@(b)(6)]  
**Sent:** Thursday, January 25, 2007 6:58 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: analysts

(b)(6)

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Thx

Steve

STEVEN A. BOYLAN  
COL, AV  
Chief, Strategic Communication  
Combined Arms Center  
Ft. Leavenworth, Kansas 66027  
Comm: (b)(2)  
DSN: [redacted]  
<http://www.leavenworth.army.mil/>

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From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Thursday, January 25, 2007 4:29 PM  
To: Boylan, Steven A COL CAC STRATCOM  
Subject: analysts

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thanks

(b)(6)  
[redacted]

(b)(6)  
[redacted]

Public Affairs

Office of the Secretary of Defense

(b)(2)  
[redacted]

(b)(6)

**From:** (b)(6)  
**Sent:** Friday, January 26, 2007 8:34 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

Hi (b)(6)

Too long since we've spoken. Hope you're well. I'm interested so please keep me posted. Take care.  
Wayne

-----Original Message-----

**From:** (b)(6)  
**Sent:** Thu, 25 Jan 2007 3:48 PM  
**Subject:** Possible Conference Call next week

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Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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[\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)

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(b)(2)

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(b)(6)

**From:** (b)(6)  
**Sent:** Friday, January 26, 2007 6:19 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

(b)(6)

I'd love to participate. I'd call your attention to CNN running my quote on Petraeus.

I return from Germany tomorrow and plan to be in the Pentagon Monday.

All the best.

Bob

--  
Robert L. Maginnis

(b)(6)

<http://home.comcast.net/> (b)(6)

----- Original message -----

**From:** (b)(6) OSD PA" <(b)(6)>

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

(b)(6)

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**From:** (b)(6)  
**Sent:** Thursday, January 25, 2007 11:11 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

Yes - I am interested - let me know the time - Don Shepperd

(b)(6)

---

**From:** (b)(6)  
**Sent:** Thursday, January 25, 2007 8:16 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

(b)(6) **ABSOLUTELY.** Pls count me in as possible. Also, would like to talk about sending one of my reporters to Gitmo. Lemme know, pal. Best, Jed.

**Jed Babbitt**  
Editor  
Human Events  
(202)-216-0601 x 455 (Office)  
(b)(6) (Mobile)

(b)(6)

**From:** Robert H. Scales (b)(6)  
**Sent:** Thursday, January 25, 2007 7:38 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

I'm interested  
Scales

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 3:48 PM  
**To:** undisclosed-recipients  
**Subject:** Possible Conference Call next week

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

In addition, Colonel Boylan wanted to make his email address available to you in case you have questions that you would like to connect directly to General Petraeus to get answered. He can be reached at:  
[Steve.Boylan@\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(6)

(b)(6)

**From:** Boylan, Steven A COL CAC STRATCOM (b)(6)  
**Sent:** Thursday, January 25, 2007 6:58 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: analysts

(b)(6)

Can you send me the names of those that have expressed interest? Boss will want to know.

Thx

Steve

STEVEN A. BOYLAN  
COL, AV  
Chief, Strategic Communication  
Combined Arms Center  
Ft. Leavenworth, Kansas 66027  
Comm: (b)(2)  
DSN: (b)(2)  
<http://www.leavenworth.army.mil/>

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 4:29 PM  
**To:** Boylan, Steven A COL CAC STRATCOM  
**Subject:** analysts

hi. so far, i've had ten retired military analysts tell me that they would be very interested in a conference call with your boss next week. i've had one request not to do it on tuesday, but otherwise they have said they'd likely be able to make the time. so, whenever you get a good sense of which day, let me know and i'm happy to set it up!  
thanks

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

(b)(6)

---

**From:** Thomas McInerney (b)(6)  
**Sent:** Thursday, January 25, 2007 8:58 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

(b)(6)

Great

Tom

---

Thomas G. McInerney  
Lt. Gen. USAF (Ret)

(b)(6)

Voice (b)(6)  
Cell:  
Fax:

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

(b)(6)

**From:** Downing, Wayne A. (b)(6)  
**Sent:** Thursday, January 25, 2007 5:24 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

Let me know when

-----  
Sent from my BlackBerry Wireless Handheld

----- Original Message -----

**From:** (b)(6) OSD PA <(b)(6)>  
**Sent:** Thu Jan 25 12:48:05 2007  
**Subject:** Possible Conference Call next week

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Downing, Wayne A (b)(6)  
**Sent:** Thursday, January 25, 2007 5:23 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

Thank You

-----  
Sent from my BlackBerry Wireless Handheld

----- Original Message -----

**From:** (b)(6) OSD PA (b)(6)  
**Sent:** Thu Jan 25 12:48:05 2007  
**Subject:** Possible Conference Call next week

Gentlemen,

Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

(b)(6)

**From:** (b)(6)  
**Sent:** Thursday, January 25, 2007 4:53 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

Sign me up. If you can tell me what day I might even be down in DC and would come over to the building for this.

Jeff

--  
Jeffrey D. McCausland, PhD  
Tel: (b)(6)  
Cell (b)(6)

----- Original message -----  
**From:** (b)(6) OSD PA <(b)(6)>

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Rick Francona (b)(6)  
**Sent:** Thursday, January 25, 2007 4:27 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

(b)(6)

That would be really helpful.

Rick Francona

-----Original Message-----

**From:** (b)(6) OSD PA"  
**Sent:** Jan 25, 2007 12:48 PM  
**To:**  
**Subject:** Possible Conference Call next week

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

In addition, Colonel Boylan wanted to make his email address available to you in case you have questions that you would like to connect directly to General Petraeus to get answered. He can be reached at:

Steve.Boylan@(b)(6)

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Grange, David (b)(6)  
**Sent:** Thursday, January 25, 2007 4:28 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

Yes, we are holding a conference on this topic in Apr

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 2:48 PM  
**Subject:** Possible Conference Call next week

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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[Steve.Boylan@\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Chuck Nash (b)(6)  
**Sent:** Thursday, January 25, 2007 4:08 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Possible Conference Call next week

(b)(6)

Am on travel all day Tuesday the 30th but avail most any time that week.  
All the best,  
Chuck

(b)(6)

OSD PA wrote:

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Paul Vallely (b)(6)  
**Sent:** Thursday, January 25, 2007 4:02 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

Definetely (b)(6), I will be available. Sorry about the last conference; could not get to a telephone. In between radio shows.....

-----  
Osprey Media  
Paul E Vallely  
Radio Host "Stand Up America"  
vallely@ospreymedia.us  
tel: 406 249 1091  
tel2 (b)(6)  
fax: 406 837 0996  
www.ospreymedia.us  
-----

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 1:48 PM  
**Subject:** Possible Conference Call next week

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In addition, Colonel Boylan wanted to make his email address available to you in case you have questions that you would like to connect directly to General Petraeus to get answered. He can be reached at:  
Steve.Boylan@ (b)(6)

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Steven J. Greer CSM (Ret) (b)(6)  
**Sent:** Thursday, January 25, 2007 3:59 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

I'm in... thanks!  
S

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 3:48 PM  
**Subject:** Possible Conference Call next week

Gentlemen,  
Colonel Steve Boylan, the Chief of General Petraeus's Strategic Communications, is hoping to arrange a conference call for you with General Petraeus sometime next week. If you would be interested in participating, please let me know. I will keep you posted on when and if we are able to get a time on the General's calendar.

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Have a great afternoon,  
(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense  
(b)(2)

(b)(6)

**From:** Carafano, James (b)(6)  
**Sent:** Thursday, January 25, 2007 3:54 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

ok

Dr. James Jay Carafano  
Senior Fellow  
The Allison Institute for International Studies

The Heritage Foundation  
214 Massachusetts Ave, NE  
Washington, DC 20002

Phone (202) 608-6161  
Fax (202) 675-1758

Email: (b)(6)  
Bio: <http://www.heritage.org/about/staff/jamescarafano.cfm>

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 3:48 PM  
**Subject:** Possible Conference Call next week

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[Steve.Boylan@\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense  
(b)(2)

12/3/2007

(b)(6)

**From:** Garrett, John (b)(6)  
**Sent:** Thursday, January 25, 2007 3:52 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

Thank you this is very helpful.

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, January 25, 2007 3:48 PM  
**Subject:** Possible Conference Call next week

Gentlemen,  
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[Steve.Boylan@\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

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12/3/2007

(b)(6)

**From:** Tim Eads (b)(6)  
**Sent:** Thursday, January 25, 2007 3:48 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Possible Conference Call next week

I am available and would like to participate.

thanks

Timur J. Eads  
Blackbird Technologies Inc.  
13900 Lincoln Park Dr.  
Suite 400  
Herndon, Va. 20171  
Office: 703-480-1215  
Cell: (b)(6)  
Fax: 703-464-9381

(b)(6)

---

**From:** (b)(6) OSD PA  
**Sent:** Thu 1/25/2007 3:48 PM  
**Subject:** Possible Conference Call next week

Gentlemen,

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[\(b\)\(6\)](mailto:Steve.Boylan@(b)(6))

Have a great afternoon,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

(b)(6)

**From:** Garrett, John (b)(6)  
**Sent:** Wednesday, January 24, 2007 6:11 PM  
**To:** (b)(6) OSD PA  
**Subject:** Testimony

Wanted to thank you for the remarks and testimony -- and to tell you that I got thru most of it -- and it was invaluable in developing a frame of reference for preparation and prior to reading the President's speech before air time. Thanks

And I was supportive -- as always -- and likewise the briefs and trips we've had enable powerful credibility for talking on OIF issues.

-----  
Sent from my BlackBerry Wireless Handheld

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(b)(6)

**From:** (b)(6)  
**Sent:** Thursday, January 18, 2007 4:13 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: FW: Conference Call Invite

(b)(6) - I was having lunch with Eric! Can you send me a transcript if there is one?

jeff

--

Jeffrey D. McCausland, PhD  
 Tel: (b)(6)  
 Cell (b)(6)

----- Original message -----

**From:** (b)(6) OSD PA " (b)(6)

> Gentlemen,  
 > Please join us if you're available.  
 > Have a great day,  
 > (b)(6)  
 >  
 >  
 > MEMORANDUM  
 >  
 > To: Civilian Defense Experts and Retired Military Analysts  
 >  
 > From: (b)(6)  
 > Public Affairs, Office of the Secretary of Defense  
 >  
 > Date: January 17, 2007  
 >  
 > Re: Conference Call with Senior DoD Officials  
 >  
 > We invite you to participate in a conference call, TOMORROW, January 18,  
 > 2006, from 12:30- 1:00 p.m.  
 >  
 > Mr. Daniel J. Dell'Orto, Principal Deputy General Counsel, and Brig.  
 > Gen. Thomas L. Hemingway, Legal Adviser to the Convening Authority in  
 > the Department of Defense Office of Military Commissions, will brief you  
 > on the Military Commissions Manual.  
 >  
 > This call will be On Background.  
 >  
 > For your convenience, Mr. Dell'Orto's Biography can be found at:  
 > <http://www.defenselink.mil/Bios/BiographyDetail.aspx?BiographyID=42>

12/3/2007

- >
- >
- > You can also find Brig. Gen. Hemingway's Biography at:
- >
- > <http://www.af.mil/bios/bio.asp?bioID=7760>
- >
- >
- > To participate in this conference call, please dial (b)(2) or
- > (b)(2) and ask the operator to connect you to the Analysts
- > conference call.
- >
- > Please R.S.V.P. to (b)(6) at (b)(6) or call at
- > (b)(2)
- >
- > We hope you are able to participate.
- >

12/3/2007

(b)(6)

---

**From:** (b)(6) Maj OSD PA  
**Sent:** Thursday, January 18, 2007 3:54 PM  
**To:** (b)(6) DoD OGC  
**Cc:** Hemingway, Thomas, BG, DoD OGC  
**Subject:** Media Availability ISO Commissions Roll-Out  
**Attachments:** Military Commissions Rules QA doc 16 JAN 07.doc

(b)(6)

I support of the Roll-Out Comm Plan, what is General Hemingway's schedule for tomorrow?

I have a interview request from Fed News Radio for a 10-15 minute interview at either 0705 or 0725?

And I will spend the evening filling holes in his schedule with (preferably) TV then radio interview.

Thanks.  
VR

(b)(6)

Major, U.S. Marine Corps  
Office of Assistant Secretary of Defense  
Public Affairs -- Press Operations

(w)(b)(2)  
(c)

(b)(6)

## Military Commissions Manual Roll-Out Communications Plan

January 17, 2007

### Background:

- On Oct. 17, 2006, the President signed the Military Commissions Act of 2006. The MCA provided statutory authority to try unlawful enemy combatants for violations of the law of war. The MCA authorized the Sec Def to promulgate procedures for Military Commissions and report those procedures to Congress.

*"The Secretary of Defense shall submit to the Committees on Armed Services of the Senate and the House of Representatives a report setting forth the procedures for military commissions prescribed under chapter 47A of title 10, U.S. Code."*

- On Jan. 18, 2007, DoD will submit a report to Congress containing the Military Commissions procedures. These procedures include the Rules for Military Commissions, the Military Commission Rules of Evidence, and the Crimes and Elements.

### Assumptions:

- The roll-out of the Military Commission rules will result in a major international and domestic news story for 24-48 hours.
- The publication of the procedural rules will be well accepted initially as progress in the right direction, but immediately followed up with questions asking when the detainees will be charged and when trials will begin.
- NGOs and critics of the system will tie the release of the rules with the January 11<sup>th</sup> "5-year anniversary" of the detainees at GTMO and highlight the length of time the detainees have been held without trial and emphasize how long it has taken the USG to get a "legal" system in place.
- Aspects of the procedural rules that appear disadvantageous to the defense will be highly criticized, resulting in the overall criticism that the rules are unfair.
- Hardcopies and electronic copies of the procedural rules will be of great interest to the media and NGOs.
- Defense attorneys will immediately begin working on ways within the Federal Court system to file motions alleging unfair procedures.

### Goals:

- Achieve balanced media coverage of the Military Commissions procedures.
- Coordinate and deliver a strong message emphasizing the goal to conduct fair trials while protecting national security.
- Demonstrate that Military Commissions provide a full and fair trial to try unlawful enemy combatants engaged in hostilities against the United States for violations of the law of war.

- Brief a Congressional member who serves in both the Senate Judiciary Committee and the Armed Services Committee who can serve as a strong proponent for the Military Commissions process on Capitol Hill.
- The rules and trial procedures delivered to Congress establish extensive, comprehensive guidance for the conduct of Military Commissions.
- Move forward with charges after the implementing rules have been promulgated.
- Re-charge prior cases with trials anticipated to begin in summer of 2007.
- Prosecution to begin building new cases on 14 high value detainees.
- Improve courthouse facilities on GTMO in order to provide safe and secure trials with maximum transparency.

**Talking Points – Manual for Military Commissions:**

**Top Line Messages:**

- ♣ The Secretary of Defense is submitting to Congress a comprehensive Manual for the full and fair prosecution of alleged alien unlawful enemy combatants by military commissions, in accordance with the Military Commissions Act of 2006.
- ♣ The overriding consideration reflected in the Manual for Military Commissions is fairness. The draft Manual will ensure that alien unlawful enemy combatants who are suspected of war crimes and certain other offenses are prosecuted before regularly constituted courts affording all the judicial guarantees which are recognized as indispensable by civilized people.
- ♣ This Manual for Military Commissions closely follows the Manual for Courts-Martial and applies the laws and rules of evidence applicable to general courts-martial with only limited exceptions necessary to comport with the careful balancing of interests reflected in the Military Commissions Act of 2006.
- ♣ It is critically important that the United States ensure that alien unlawful enemy combatants face justice under procedures and rules of evidence that promote respect for the rule of law, and draw a stark and compelling distinction between societies that afford judicial rights and procedural safeguards to even the worst of alleged criminals, and those bent on terrorism who intentionally target the innocent and defenseless in violation of all normative rules of decency, honor, and respect for humanity.

**Manual for Military Commissions:**

- ♣ Implements the Military Commissions Act of 2006 (MCA), in which the Congress and President, acting together, established the most comprehensive legal framework for the prosecution of war criminals in U.S. history.

- ♣ Under the MCA, the Secretary of Defense is authorized, in consultation with the Attorney General of the United States, to prescribe rules of procedure and evidence for military commissions.
- ♣ Under the MCA, the Secretary's rules and procedures apply the principles of law and the rules of evidence used in general courts-martial, with only those exceptions required to be:
  - practicable and consistent with military and intelligence activities, and
  - consistent with the terms of the MCA itself.
- ♣ The new Manual for Military Commissions closely follows, both in organization and substance, the Manual for Courts-Martial, which is prescribed by the President under the Uniform Code of Military Justice.
- ♣ Principally military judge advocates and attorneys from the Departments of Defense and Justice, using the Manual for Courts-Martial as a guide, undertook the drafting of the new Manual. Drafts were then coordinated with other relevant agencies to ensure that specific rules and procedures reflect the careful consideration of our nation's intelligence activities, as called for in the MCA.
- ♣ The Manual should be considered in its entirety, for it is a comprehensive legal document that will ensure that alleged war criminals, including those who were allegedly responsible for the attacks on 9-11, receive full and fair trials.
- ♣ The Manual provides:
  - Discretion and deference to independent military judges who will serve as presiding officials and ensure fairness.
  - An independent defense function to zealously represent defendants and protect against even the appearance of influence or conflict of interest.
  - The presumption of innocence and requirement for the prosecution to prove its case beyond a reasonable doubt.
  - A jury system comparable to that used in general courts-martial.
  - Requirement that the accused be provided, in advance, evidence to be introduced against him or her at trial.
  - Prohibition against admitting classified evidence outside the presence of the accused.
  - A reasonable opportunity for the accused to obtain evidence and witnesses.
  - Formal rules of evidence, consistent with federal and courts-martial practice, with only those exceptions required to be consistent with the MCA itself.
    - ♣ Among other things, this will ensure that an accused is not convicted based on hearsay evidence unless the judge determines that the evidence is reliable and that the accused has been given a reasonable opportunity to confront the evidence.
  - Safeguards to protect the rights of confrontation, protection from self-incrimination, and most common law evidentiary privileges.

- An exclusionary rule allowing the judge to suppress statements obtained by torture or in violation of the Detainee Treatment Act of 2005.
- A requirement for the prosecution to provide exculpatory evidence to an accused consistent with federal and courts-martial practice.
- Requirement for a unanimous verdict by 12 members in capital cases.
- A thorough, comprehensive, and independent appellate system. An accused will have access to the Court of Military Commission Review, the Circuit Court for the District of Columbia, and the Supreme Court of the United States.

**The way ahead:**

- We will work closely with Congress to meet both the requirements and spirit of the Military Commissions Act, which clearly includes an important oversight role for the Congress.
- Government counsel will carefully review evidence and make case assessments under the rules of procedure and evidence provided for in the Manual. Upon their recommendations, a new Convening Authority will make decisions on whether to refer for trial before military commissions, individuals now held at Guantanamo Bay Cuba, including the 14 high value detainees transferred to Guantanamo Bay last year.

**Historical perspective:**

- Military Commissions have historically been used to prosecute unlawful enemy combatants who violate the laws of war, to include during the Revolutionary War and the Civil War. The last time the U.S. used the military commission process was during World War II, at the trials at Nuremberg and in Tokyo.

**Infrastructure improvements:**

- Due to the extensive size, scope and complexity of the trials by military commission, additional infrastructure and personnel will be required at Guantanamo to proceed with justice as expeditiously as possible. The Department will continue working with the Congress to bring unlawful enemy combatants to justice. We want these procedures to be full and fair, and do not want the lack of facilities to be a reason to delay the process. The cost estimate for new facilities is **between \$90 and \$100 million**. Only those detainees who will be charged with law of war violations and other grave offenses, estimated at **roughly 80 unlawful enemy combatants**, will be subject to commissions.

**Transparency and safety:**

- The Department intends to ensure the military commission proceedings are as transparent as possible, within the bounds of operational security and safety. It is imperative that we create a secure environment for the accused and all parties involved while at the same time protecting classified and sensitive information. The detainees at Guantanamo include some of the world's most vicious terrorist operatives, including those who are alleged to have planned the attacks of Sept. 11, the bombing of USS Cole and the U.S. Embassy bombings in Kenya and Tanzania. Appropriate security measures and related infrastructure must be taken into account for all facets of their detention, to include during the military commissions process. To date, no decisions have been made about the order in which individual detainees will be tried or about the timing of any individual detainee's commission.

**Tactics:**

Jan. 18 07:15	GC Staff brief to TJAGs, Service GCs with DEPSECDEF	Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC (Maj.) (b)(6)	Internal military JAGs	Tracking
Jan. 18 10:00	Delivery of Military Commissions Rules to HASC/SASC	Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC (Maj.) (b)(6)	Legislative branch	Tracking
Jan. 18 9 a.m.	Interagency Notification (State/DoJ/NSC)	Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC (Maj.) (b)(6)	Interagency staffs	Tracking
Jan. 18 12:30-13:30	Military Analyst/Surrogate telephone call	Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC OASD PA (b)(6)	Military analysts/surrogates	Tracking
Jan. 18 13:30-14:30	DoD Press Briefing on Military Commissions Rules	Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC/OASD PA (b)(6)	Media/General Public Pentagon Press	Tracking
Jan. 18 15:00	Post Military Commissions Rules to DefenseLink	Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC (Maj.) (b)(6)	Legislative branch	Tracking

<b>HASC/SASC Briefings</b>					
Jan. 19 TBD		Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC (Maj. [redacted]) / OASD PA (CDR [redacted]) OMC (Maj. [redacted])	Legislative branch	Tracking
Jan. 19 TBD	Media Outreach (including Pentagon Channel interview)	OMC Brig. Gen. Hemingway		Military internal	Tracking

(b)(6)

From: (b)(6)  
Sent: Thursday, January 18, 2007 12:14 PM  
To: (b)(6) OSD PA  
Subject: Re: Conference Call Invite

(b)(6)

It now transpires that I will be in a meeting and can't call in.  
Best  
JJ

----- Original Message -----  
From: (b)(6) OSD PA" (b)(6)  
Sent: Thursday, January 18, 2007 9:32 AM  
Subject: FW: Conference Call Invite

Gentlemen,  
Please join us if you're available.  
Have a great day,

(b)(6)

MEMORANDUM

To: Civilian Defense Experts and Retired Military Analysts

From: (b)(6)  
Public Affairs, Office of the Secretary of Defense

Date: January 17, 2007

Re: Conference Call with Senior DoD Officials

We invite you to participate in a conference call, TOMORROW, January 18, 2006, from 12:30- 1:00 p.m.

Mr. Daniel J. Dell'Orto, Principal Deputy General Counsel, and Brig. Gen. Thomas L. Hemingway, Legal Adviser to the Convening Authority in the Department of Defense Office of Military Commissions, will brief you on the Military Commissions Manual.

This call will be On Background.

For your convenience, Mr. Dell'Orto's Biography can be found at:  
<http://www.defenselink.mil//Bios/BiographyDetail.aspx?BiographyID=42>  
<<http://www.defenselink.mil//Bios/BiographyDetail.aspx?BiographyID=42>>

You can also find Brig. Gen. Hemingway's Biography at:

<http://www.af.mil/bios/bio.asp?bioID=7760>  
<<http://www.af.mil/bios/bio.asp?bioID=7760>>

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call at (b)(2)

We hope you are able to participate.

(b)(6)

**From:** (b)(6) DoD OGC  
**Sent:** Thursday, January 18, 2007 11:51 AM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) CDR OSD PA;  
Whitman, Bryan Mr OSD PA  
**Cc:** Ney, Paul C SES OGC, PDGC  
**Subject:** FW: DOJ attendance at DOD Press Conference : Military Commission Rules Communication Plan, Talking Points and Q&A  
  
**Importance:** High  
**Attachments:** OGC-QA Synthesis(18 Jan 07).doc



OGC-QA  
ithesis(18 Jan 07).d

All,

We noticed that the Questions and Answers sheet currently being circulated indicates that the Rules were submitted to Congress on January 15. This is inaccurate, given that the Rules are being submitted today. Please remove the reference to dates in that paragraph. For your use, I am attaching a copy of OGCLC's proposed Q&A. This version does not contain the inaccurate date information, and it contains a number of other changes, based on recommendations from the Interagency. Please let me know if you have any questions about what is in here.

Very Respectfully,

(b)(6)

(b)(6) Associate Deputy General Counsel Office of the DoD General Counsel  
(Legal Counsel) Room (b)(2)  
(b)(2) (DSN (b)(2)  
(fax) (b)(2)

CAUTION: Information contained in this message may be protected by the attorney/client, attorney work product, deliberative process or other privileges. Do not disseminate further without approval from the Office of the DoD General Counsel.

-----Original Message-----

**From:** Ney, Paul, Mr, DoD OGC  
**Sent:** Thursday, January 18, 2007 11:36 AM  
**To:** (b)(6) DoD OGC  
**Subject:** FW: DOJ attendance at DOD Press Conference : Military Commission Rules Communication Plan, Talking Points and Q&A  
**Importance:** High

Paul Ney  
Deputy General Counsel (Legal Counsel)  
Office of the General Counsel  
Department of Defense  
1600 Defense Pentagon, Room (b)(6)  
Washington, DC 20301-1600

Office: (b)(2)  
Fax: (b)(2)  
Blackberry: (b)(2)

Cell: (b)(2)

CAUTION: Information contained in this message may be protected by the attorney/client, attorney work product, deliberative process or other privileges. Do not disseminate further without approval from the Office of the DoD General Counsel.

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Thursday, January 18, 2007 11:05 AM  
To: Ney, Paul, Mr, DoD OGC; Dell'Orto, Dan, Mr, DoD OGC  
Cc: (b)(6)  
Subject: FW: DOJ attendance at DOD Press Conference : Military Commission Rules Communication Plan, Talking Points and Q&A  
Importance: High

(b)(5)

Unless we take the view that a "copy" was submitted on January 15th, we probably want to make sure someone amends that talker.

-----Original Message-----

From: Boyd, Dean  
Sent: Thursday, January 18, 2007 10:50 AM  
To: (b)(6) Rowan, Patrick (NSD); Boyd, Dean  
Cc: (b)(6); (b)(6) OSD PA; (b)(6)  
(b)(6) Toscas, George (NSD); (b)(6)  
Subject: DOJ attendance at DOD Press Conference : Military Commission Rules Communication Plan, Talking Points and Q&A  
Importance: High

(b)(6) / Pat:

(b)(6) and I spoke to (b)(6) of DOD Public Affairs. They would like us to arrive at the Pentagon visitor center at around noon. They will then escort us up to be on hand for the 12:30 PM surrogates call / briefing, followed by the press conference at 1:30 PM. Again, we would only speak if called upon with questions about our role.

Would you all be willing to meet out in front of DOJ to catch a cab together at 11:45 AM this morning?

(b)(6)

Those attending these events from DOJ are:

(b)(6) Office of Legal Counsel  
Patrick Rowan, National Security Division (b)(6) Office of Public Affairs Dean Boyd,  
Office of Public Affairs

Do you need SSN or DOB for all of us?

We will look for your representative in the visitor's center to take us up to the surrogates briefing. Thanks for clarifying.

Dean Boyd  
DOJ Public Affairs

(b)(2)

























(b)(6)

**From:** (b)(6)  
**Sent:** Thursday, January 18, 2007 10:56 AM  
**To:** Gordon, Jeffrey D CDR OSD PA  
**Cc:** Boyd, Dean; (b)(6) OSD PA; (b)(6) OSD PA; Ford, Herb Mr OSD PA;  
**Subject:** (b)(6) TSgt OSD PA; (b)(6) OSD PA; (b)(6) OSD PA  
FW: DOJ attendance at DOD Press Conference : Military Commission Rules Communication Plan, Talking Points and Q&A  
**Importance:** High  
**Attachments:** Military Commission Rules PA Plan (Jan 17).doc; Military Commissions Rules Q&A doc 16 JAN 07.doc



Military Commission Rules PA P...      Military Commissions Rules Q&

J.D. and all,

See below for latest plans re: DOJ attendance at surrogate call and press briefing. Apologies if any wires were crossed in tracking down information about our attendance. Thanks.

(b)(6)

-----Original Message-----

**From:** Boyd, Dean  
**Sent:** Thursday, January 18, 2007 10:50 AM  
**To:** (b)(6) Rowan, Patrick (NSD); Boyd, Dean  
**Cc:** (b)(6) (b)(6) OSD PA; 'jeffrey.gordon@ (b)(6)  
(b)(6) Toscas, George (NSD); (b)(6)  
**Subject:** DOJ attendance at DOD Press Conference : Military Commission Rules Communication Plan, Talking Points and Q&A  
**Importance:** High

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(b)(6), Office of Legal Counsel  
Patrick Rowan, National Security Division (b)(6) Office of Public Affairs Dean Boyd,  
Office of Public Affairs

Do you need SSN or DOB for all of us?

We will look for your representative in the visitor's center to take us up to the surrogates briefing. Thanks for clarifying.

Dean Boyd  
DOJ Public Affairs

(b)(2)

## Military Commissions Manual Roll-Out Communications Plan

January 17, 2007

### Background:

- On Oct. 17, 2006, the President signed the Military Commissions Act of 2006. The MCA provided statutory authority to try unlawful enemy combatants for violations of the law of war. The MCA authorized the Sec Def to promulgate procedures for Military Commissions and report those procedures to Congress.
- *"The Secretary of Defense shall submit to the Committees on Armed Services of the Senate and the House of Representatives a report setting forth the procedures for military commissions prescribed under chapter 47A of title 10, U.S. Code."*
- On Jan. 18, 2007, DoD will submit a report to Congress containing the Military Commissions procedures. These procedures include the Rules for Military Commissions, the Military Commission Rules of Evidence, and the Crimes and Elements.

### Assumptions:

- The roll-out of the Military Commission rules will result in a major international and domestic news story for 24-48 hours.
- The publication of the procedural rules will be well accepted initially as progress in the right direction, but immediately followed up with questions asking when the detainees will be charged and when trials will begin.
- NGOs and critics of the system will tie the release of the rules with the January 11<sup>th</sup> "5-year anniversary" of the detainees at GTMO and highlight the length of time the detainees have been held without trial and emphasize how long it has taken the USG to get a "legal" system in place.
- Aspects of the procedural rules that appear disadvantageous to the defense will be highly criticized, resulting in the overall criticism that the rules are unfair.
- Hardcopies and electronic copies of the procedural rules will be of great interest to the media and NGOs.
- Defense attorneys will immediately begin working on ways within the Federal Court system to file motions alleging unfair procedures.

### Goals:

- Achieve balanced media coverage of the Military Commissions procedures.
- Coordinate and deliver a strong message emphasizing the goal to conduct fair trials while protecting national security.
- Demonstrate that Military Commissions provide a full and fair trial to try unlawful enemy combatants engaged in hostilities against the United States for violations of the law of war.

- Brief a Congressional member who serves in both the Senate Judiciary Committee and the Armed Services Committee who can serve as a strong proponent for the Military Commissions process on Capitol Hill.
- The rules and trial procedures delivered to Congress establish extensive, comprehensive guidance for the conduct of Military Commissions.
- Move forward with charges after the implementing rules have been promulgated.
- Re-charge prior cases with trials anticipated to begin in summer of 2007.
- Prosecution to begin building new cases on 14 high value detainees.
- Improve courthouse facilities on GTMO in order to provide safe and secure trials with maximum transparency.

**Talking Points – Manual for Military Commissions:**

**Top Line Messages:**

- ♣ The Secretary of Defense is submitting to Congress a comprehensive Manual for the full and fair prosecution of alleged alien unlawful enemy combatants by military commissions, in accordance with the Military Commissions Act of 2006.
- ♣ The overriding consideration reflected in the Manual for Military Commissions is fairness. The draft Manual will ensure that alien unlawful enemy combatants who are suspected of war crimes and certain other offenses are prosecuted before regularly constituted courts affording all the judicial guarantees which are recognized as indispensable by civilized people.
- ♣ This Manual for Military Commissions closely follows the Manual for Courts-Martial and applies the laws and rules of evidence applicable to general courts-martial with only limited exceptions necessary to comport with the careful balancing of interests reflected in the Military Commissions Act of 2006.
- ♣ It is critically important that the United States ensure that alien unlawful enemy combatants face justice under procedures and rules of evidence that promote respect for the rule of law, and draw a stark and compelling distinction between societies that afford judicial rights and procedural safeguards to even the worst of alleged criminals, and those bent on terrorism who intentionally target the innocent and defenseless in violation of all normative rules of decency, honor, and respect for humanity.

**Manual for Military Commissions:**

- ♣ Implements the Military Commissions Act of 2006 (MCA), in which the Congress and President, acting together, established the most comprehensive legal framework for the prosecution of war criminals in U.S. history.

- ♣ Under the MCA, the Secretary of Defense is authorized, in consultation with the Attorney General of the United States, to prescribe rules of procedure and evidence for military commissions.
- ♣ Under the MCA, the Secretary's rules and procedures apply the principles of law and the rules of evidence used in general courts-martial, with only those exceptions required to be:
  - practicable and consistent with military and intelligence activities, and
  - consistent with the terms of the MCA itself.
- ♣ The new Manual for Military Commissions closely follows, both in organization and substance, the Manual for Courts-Martial, which is prescribed by the President under the Uniform Code of Military Justice.
- ♣ Principally military judge advocates and attorneys from the Departments of Defense and Justice, using the Manual for Courts-Martial as a guide, undertook the drafting of the new Manual. Drafts were then coordinated with other relevant agencies to ensure that specific rules and procedures reflect the careful consideration of our nation's intelligence activities, as called for in the MCA.
- ♣ The Manual should be considered in its entirety, for it is a comprehensive legal document that will ensure that alleged war criminals, including those who were allegedly responsible for the attacks on 9-11, receive full and fair trials.
- ♣ The Manual provides:
  - Discretion and deference to independent military judges who will serve as presiding officials and ensure fairness.
  - An independent defense function to zealously represent defendants and protect against even the appearance of influence or conflict of interest.
  - The presumption of innocence and requirement for the prosecution to prove its case beyond a reasonable doubt.
  - A jury system comparable to that used in general courts-martial.
  - Requirement that the accused be provided, in advance, evidence to be introduced against him or her at trial.
  - Prohibition against admitting classified evidence outside the presence of the accused.
  - A reasonable opportunity for the accused to obtain evidence and witnesses.
  - Formal rules of evidence, consistent with federal and courts-martial practice, with only those exceptions required to be consistent with the MCA itself.
    - ♣ Among other things, this will ensure that an accused is not convicted based on hearsay evidence unless the judge determines that the evidence is reliable and that the accused has been given a reasonable opportunity to confront the evidence.
  - Safeguards to protect the rights of confrontation, protection from self-incrimination, and most common law evidentiary privileges.

- o An exclusionary rule allowing the judge to suppress statements obtained by torture or in violation of the Detainee Treatment Act of 2005.
- o A requirement for the prosecution to provide exculpatory evidence to an accused consistent with federal and courts-martial practice.
- o Requirement for a unanimous verdict by 12 members in capital cases.
- o A thorough, comprehensive, and independent appellate system. An accused will have access to the Court of Military Commission Review, the Circuit Court for the District of Columbia, and the Supreme Court of the United States.

**The way ahead:**

- We will work closely with Congress to meet both the requirements and spirit of the Military Commissions Act, which clearly includes an important oversight role for the Congress.
- Government counsel will carefully review evidence and make case assessments under the rules of procedure and evidence provided for in the Manual. Upon their recommendations, a new Convening Authority will make decisions on whether to refer for trial before military commissions, individuals now held at Guantanamo Bay Cuba, including the 14 high value detainees transferred to Guantanamo Bay last year.

**Historical perspective:**

- Military Commissions have historically been used to prosecute unlawful enemy combatants who violate the laws of war, to include during the Revolutionary War and the Civil War. The last time the U.S. used the military commission process was during World War II, at the trials at Nuremberg and in Tokyo.

**Infrastructure improvements:**

- Due to the extensive size, scope and complexity of the trials by military commission, additional infrastructure and personnel will be required at Guantanamo to proceed with justice as expeditiously as possible. The Department will continue working with the Congress to bring unlawful enemy combatants to justice. We want these procedures to be full and fair, and do not want the lack of facilities to be a reason to delay the process. The cost estimate for new facilities is **between \$90 and \$100 million**. Only those detainees who will be charged with law of war violations and other grave offenses, estimated at **roughly 80 unlawful enemy combatants**, will be subject to commissions.

**Transparency and safety:**

- The Department intends to ensure the military commission proceedings are as transparent as possible, within the bounds of operational security and safety. It is imperative that we create a secure environment for the accused and all parties involved while at the same time protecting classified and sensitive information. The detainees at Guantanamo include some of the world's most vicious terrorist operatives, including those who are alleged to have planned the attacks of Sept. 11, the bombing of USS Cole and the U.S. Embassy bombings in Kenya and Tanzania. Appropriate security measures and related infrastructure must be taken into account for all facets of their detention, to include during the military commissions process. To date, no decisions have been made about the order in which individual detainees will be tried or about the timing of any individual detainee's commission.

**Tactics:**

Jan. 18 07:15	GC Staff brief to TJAGs, Service GCs with DEPSECDEF	Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC (Maj.) [redacted]	Internal military JAGs	Tracking
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Jan. 18 9 a.m.	Interagency Notification (State/DoJ/NSC)	Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC (Maj.) [redacted]	Interagency staffs	Tracking
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<b>HASC/SASC Briefings</b>					
Jan. 19 TBD		Deputy GC Dan Dell'Orto/OMC Brig. Gen. Hemingway	GC/OMC (Maj. [redacted])/OASD PA (CDR Gordon) OMC (Maj. [redacted])	Legislative branch	Tracking
Jan. 19 TBD	Media Outreach (including Pentagon Channel interview)	OMC Brig. Gen. Hemingway		Military internal	Tracking

## Military Commissions Rules Q&A

Jan. 16, 2007

Q. Wasn't the Military Commissions Act already signed by the President? What is this new announcement?

The Military Commissions Act of 2006 authorized the Secretary of Defense to promulgate rules implementing the Act. These **robust rules** provide more **comprehensive trial guidelines** on exactly how to conduct a trial by military commission, how evidence will be introduced at trial, and spell out the elements of the crimes punishable by military commission. These **extensive, comprehensive rules** were developed through the **interagency process** to ensure **full and fair trials**.

Military commissions provide a forum for captured terrorists to **face justice**. These rules provide **comprehensive guidance** for the government in prosecuting captured terrorists for war crimes.

Q. Where are the rules? What do they look like?

The rules and procedures for these war crimes trials are made up of three separate sections: The Rules for Military Commissions, the Military Commission Rules of Evidence, and the Crimes and Elements. The Rules for Military Commissions set forth the procedural rules for Military Commissions. The Military Commission Rules of Evidence provide evidentiary rules to govern the admissibility of evidence at trial. The Crimes and Elements section lays out the crimes punishable by Military Commission and the elements of those crimes.

Q. Why were the rules submitted to Congress? Does Congress have to approve them now?

The MCA states in section 950w that not later than 90 days after the date of the enactment of the MCA, the Secretary of Defense shall submit to the Committees on Armed Services of the Senate and the House of Representatives a report setting forth the procedures for military commissions. The President signed the Military Commissions Act on 17 October 2006, so a copy of the rules was submitted to Congress on January 15<sup>th</sup> in accordance with the requirement in the MCA.

The rules have been signed by the Secretary of Defense and are effective upon his signature. These rules provide **comprehensive guidance** for the government in prosecuting captured terrorists for war crimes.

The way that these new Military Commissions rules implement the provisions of the MCA is similar to the way that the Military Rules of Evidence and Rules for Courts-Martial implement the statutory provisions of the UCMJ.

Q. How are these rules different from the old rules under the PMO?

These promulgating rules are consistent with the Military Commissions Act of 2006, which requires significantly more **procedural protections (rights?)** for the accused. For example, the accused may now **represent himself** (pro se representation), and the accused **may not be excluded** from the proceedings. In addition, a consensus of **12 members is required for the death penalty**. The appellate procedures are significantly expanded as well. Appellate review of each case will be by a **Court of Military Commission Review**, with subsequent review by the **U.S. Court of Appeals for the D.C. Circuit**. Ultimately, cases may be heard by the **Supreme Court of the United States**.

Q. Would you try a U.S. Soldier under these same rules?

These new rules provide **extensive expanded protections** for the accused. For a war-time trial during an ongoing conflict, these rules are an unprecedented expansion of **procedural protections** for the accused.

Q. Were the TJAGs consulted in this process? How? Do they fully support these rules?

These rules were developed throughout an exhaustive interagency process. The service TJAGs are a part of that process. The deliberative process always involves intense debate and deliberation over such important matters involving the administration of justice and preserving national security.

Q: Can an accused represent himself?

Yes. The Military Commission Procedures allow pro se representation. This is a significant change from the former procedures. In addition, the new rules provide that the accused may not be excluded from the proceedings, 12 members are required in a death penalty case, and the appellate procedures include review by a Court of Military Commission Review and the U.S. Court of Appeals for the D.C. Circuit.

Q: Why not bring the detainees to the US for their Military Commissions?

It is imperative that we create a safe and secure environment for the accused and all parties involved while at the same time protecting classified and sensitive information. In addition, bringing detainees to the US would result in a change in their legal status such that they may no longer be eligible for a military commission based on the way the law is written. The risk of legal complications outweighs any benefit to bringing the detainees to the US for military commissions.

Q. Is there still an RTB process?

The Military Commissions Act of 2006 no longer requires the process under the former procedures known as the RTB or Presidential "Reason to Believe."

Q. Do these rules prohibit the military commission from waiting for the appeal of a CSRT before commencing with trial by military commission? Could a detainee be tried, convicted, and possibly executed before the appellate courts review his CSRT determination?

The MCA provides that detainees may appeal their enemy combatant determination through the U.S. Court of Appeals for the D.C. Circuit. This appeal, however, is limited to an administrative review for procedural defects or factual insufficiency.

Q. Members of Congress have said that the MCA requires procedures similar to military courts-martial. The MCA itself requires the SecDef's rules to follow the principles of law and rules of evidence of courts-martial unless impracticable or inconsistent with military or intelligence activities. If courts-martial rules are omitted, are they impracticable?

The U.S. continues to wage the war against terror. The MCA authorized the SecDef to derogate from the rules for courts-martial in order to protect military or intelligence activities.

Q. The rules follow the MCA by providing a very wide hearsay exception for both sides but only the accused can be forced to testify if he uses the rule. Why can't the defense force the government to provide their hearsay declarants for testimony?

These rules take into account the very nature of these trials as **war crimes trials** under the **law of war**, not domestic criminal trials. Procedures and rules are adapted to accommodate both the presentation of evidence and the preservation of **national security**.

Q. Why do these rules appear to favor the government?

These rules take into account the very nature of these trials as **war crimes trials** under the **law of war**, not **domestic criminal trials**. Procedures and rules are adapted to accommodate both the presentation of evidence and the preservation of **national security**.

Q. Can the prosecutor now file charges?

These rules provide **extensive, comprehensive guidance** for the conduct of trials by military commission. The crimes triable by military commission are enumerated, along with the elements of each of those crimes. The prosecution will most likely need to review the elements of the offenses in light of the evidence against the accused and determine which specific charges are appropriate.

Q. How soon will you have charges against the detainees? Who will you charge first?

The prosecution is also just now seeing these rules and procedures for the first time. The prosecution needs time to review and understand the rules, and examine how the rules require charges to be brought forward. The rules lay out the elements of each crime, and the prosecution must be prepared to charge offenses appropriately.

Q. After charges are brought, when will the trials actually begin?

The chief prosecutor has stated that the first detainees to be tried will likely be the ones whose trials were previously in the preliminary hearings phase. Once charges are brought against the detainees, the Military Judges will control the trial schedule.

While there is no specific timeline for the Military Commissions, the Department will announce trial terms as they are finalized. To date, no decisions have been made about the order in which individual detainees will be tried or about the timing of any individual detainee's commission.

Q. Who is the current Convening Authority? Didn't Mr. Altenburg quit?

Mr. Altenburg submitted his resignation on 27 October and his last duty date was 10 November. The original plan for him was to remain 12-18 months to establish the system and refer initial cases to trial. He stayed much longer than that - 32 months - and was committed and dedicated to his job as the Appointing Authority. General Altenburg took a leave of absence from his civilian law firm to devote his efforts full time to the Military Commissions.

Currently there is no replacement for Mr. Altenburg. The Office of the Secretary of Defense is the appropriate contact for any further information on the position.

Q: How do commissions compare to federal courts?

Many of the same principles apply. For example: presumption of innocence, proof of guilt beyond a reasonable doubt, representation by counsel. Certain rules provide greater flexibility to account for the wartime scenario: greater protection of classified and other sensitive information, greater flexibility in location, and panels with greater education and subject matter expertise than the average jury.

Q: How is a Military Commission expected to hear a case impartially, when the accused has already been designated as an enemy combatant – that he is or was a member of al Qaeda or the Taliban; engaged in hostilities against the U.S. or materially supported hostilities against the U.S.?

The CSRT's "enemy combatant" designation is an administrative determination made to determine whether continued detention is appropriate. The military commission process is separate and distinct from the CSRT process. There is no reason to believe that

Military Commission panel members, (commissioned officers who know how to follow an order), will not follow their oaths to presume the accused innocent until proven guilty.

Q: Why do Commissions need more flexible rules of trials than normal courts?

Military Commissions will adjudge cases that arise from a very different set of circumstances than most trials. The fluid and extremely dangerous battlefield environment does not lend itself well to search warrants. Similarly, it may be difficult for an Accused to secure direct testimony from distant locations. More flexible rules will allow for fuller and fairer trials.

Q: Are the procedures consistent with the International Covenant on Civil and Political Rights (ICCPR)?

The International Covenant on Civil and Political Rights is a human rights instrument drafted primarily for a peacetime scenario. The applicable body of law for military commissions is the international law of war. Nevertheless, military commission procedures are consistent with American notions of fairness and due process. In this regard, you will find they are consistent with the principles of the ICCPR.

Q: Are the procedures consistent with Protocol I, Article 75?

The United States is not party to Protocol I to the Geneva Conventions of 1949. Nevertheless, the norms found in article 75 of that Protocol are consistent with American notions of fairness and due process. You will find that the military commission procedures are consistent with the principles found in Article 75 of Protocol I.

Q: Is this list of elements of offenses triable by military commissions is new?

Publication of the Crimes & Elements does not equate to creating new law. Law of War and Law of Armed Conflict violations have long been recognized by customary international law and the elements of those crimes already exist in international law. Those elements are articulated in various treaties, operational manuals and judicial opinions. Publication of the Crimes & Elements merely provides the Military Commissions with the elements of proof for these well-established offenses.

Q: Doesn't publication of such elements after the acts were committed violate the ex post facto clause of the Constitution?

Ex post facto concerns will not be implicated, because the crimes and elements correspond to well-established offenses.

Q: When will the accused detainees get notice of these elements by which they will be judged?

They should have notice already. These are not new crimes. In a more concrete way, the accused will be provided elements sufficiently in advance of trial so that he can prepare a defense.

Q: Why does the Convening Authority get to decide who will be prosecutors and panel members?

The Secretary of Defense has not yet designated a new Convening Authority. The rules permit him to do so and also to outline the role of the Convening Authority. In essence, the Convening Authority would be the responsible official for the whole military commission system. Of course, he or she would appoint the members of the panel, as well as the prosecutors. This does not significantly differ from the statutory formula for courts-martial, however. A very similar organizational structure is used in the military justice system. Of course, as the ultimate arbiter for much of the military commission system, the Convening Authority will be neutral as to the outcome of any particular case. In fact, one of the UCMJ articles that specifically applies to military commissions prohibits any attempts to coerce or improperly influence the proceedings.

Q: The procedures indicate hearsay will be admissible. Doesn't that violate the "full and fair" requirement?

No, it does not. There is nothing inherently improper about admitting hearsay. Most nations and international courts admit hearsay—as do U.S. courts in certain circumstances. There is no reason military commissions should have stricter rules.

Most nations of the world, as well as international courts, admit hearsay. We use it in our daily lives. If a friend says to you as you are leaving today, "I heard that it's raining outside," that is hearsay. Still, unless you have reason to doubt your friend, you would probably grab an umbrella, or at least look out the window before you leave the building. In the same way, these regulations trust the fact-finders to weigh the evidence presented to them. A compelling document or photograph should not be excluded from a trial merely because its chain-of-custody has been broken. This rule, of course, is neutral: there is no doubt that a military commission may examine and evaluate much evidence that would be kept from a jury in a criminal trial. The rule allowing hearsay is not limited to prosecution evidence, however; exculpatory statements relayed by a third party could be admitted on behalf of an Accused.

Q: Do the rules allow the accused to request witnesses and produce evidence? Isn't this a meaningless right considering that the witnesses and evidence the defense will need produced are most likely in Afghanistan or another country not subject to military commission subpoena power?

The accused may have difficulty obtaining evidence and compelling testimony from witnesses who are located in Afghanistan, but this problem is not unique to military commissions. The accused would have similar difficulty even if tried in a federal court in the United States. Under the military commission rules and procedures, a military commission's power to summon witnesses, seek production of evidence, and to designate a special master to take evidence can be exercised on its own initiative or at the request of the prosecution or defense. These rules are intended to provide a basic structure and basic procedural and evidentiary rules. They are not intended to address every issue that may arise in each military commission. Under the rules, individual military commissions will have the authority to address evidentiary issues on both sides as they arise.

Q: How can the United States be against the International Criminal Court (ICC), yet in favor of having trials for war crimes? Aren't these positions inconsistent?

To the contrary, United States policy with respect to military commissions is completely consistent with our position regarding the ICC. United States criticism of the ICC is, and always has been with the jurisdictional regime established by the Rome treaty—a jurisdictional regime that encourages political manipulation. Conversely, no one can realistically question the jurisdiction of United States forces over offenses against United States citizens and United States interests, and perhaps even on United States territory.

(b)(6)

**From:** Gordon Cucullu (b)(6)  
**Sent:** Thursday, January 18, 2007 10:39 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference Call Invite

Count me as a participant, please, thanks, Gordon

----- Original Message -----

**From:** (b)(6) OSD PA" (b)(6)  
**Sent:** Thursday, January 18, 2007 9:32 AM  
**Subject:** FW: Conference Call Invite

> Gentlemen,  
> Please join us if you're available.  
> Have a great day,  
> (b)(6)  
>  
>  
> MEMORANDUM  
>  
> To: Civilian Defense Experts and Retired Military Analysts  
>  
> From: (b)(6)  
> Public Affairs, Office of the Secretary of Defense  
>  
> Date: January 17, 2007  
>  
> Re: Conference Call with Senior DoD Officials  
>  
> We invite you to participate in a conference call, TOMORROW, January 18,  
> 2006, from 12:30- 1:00 p.m.  
>  
> Mr. Daniel J. Dell'Orto, Principal Deputy General Counsel, and Brig.  
> Gen. Thomas L. Hemingway, Legal Adviser to the Convening Authority in  
> the Department of Defense Office of Military Commissions, will brief you  
> on the Military Commissions Manual.  
>  
> This call will be On Background.  
>  
> For your convenience, Mr. Dell'Orto's Biography can be found at:  
> <http://www.defenselink.mil//Bios/BiographyDetail.aspx?BiographyID=42>  
> <<http://www.defenselink.mil//Bios/BiographyDetail.aspx?BiographyID=42>>  
>  
> You can also find Brig. Gen. Hemingway's Biography at:  
>  
> <http://www.af.mil/bios/bio.asp?bioID=7760>  
> <<http://www.af.mil/bios/bio.asp?bioID=7760>>  
>  
> To participate in this conference call, please dial (b)(2) or  
> (b)(2) and ask the operator to connect you to the Analysts  
> conference call.  
>  
> Please R.S.V.P. to (b)(6) at (b)(6) or call at  
> (b)(2)  
>  
> We hope you are able to participate.  
>  
>



(b)(6)

**From:** Gordon, Jeffrey D CDR OSD PA  
**Sent:** Thursday, January 18, 2007 9:46 AM  
**To:** (b)(6) Maj, DoD OGC; (b)(6) OSD PA  
**Subject:** RE: Info on press briefing

(b)(6)

I've advised scores of media to keep checking Defenselink, "Today in DoD" button on the left side of the homepage.

I don't believe there will be dial-in access to the press conference.

Regards,

J.D.

-----Original Message-----

**From:** (b)(6) Maj, DoD OGC  
**Sent:** Thursday, January 18, 2007 9:34 AM  
**To:** Gordon, Jeffrey D CDR OSD PA; (b)(6) OSD PA  
**Subject:** Info on press briefing

(b)(6)

I have a few media contacts who want to be notified when there is information about the rules - do you all send out an electronic notice to the press? Can media folks call in today to listen to any of the briefings?

(b)(6)

MAJ, U.S. Army  
Judge Advocate Spokesperson  
Office of Military Commissions  
1600 Defense Pentagon, Rm (b)(2)  
Washington, DC 20301

(b)(2)

(b)(6)

From: Jack (b)(6)  
Sent: Thursday, January 18, 2007 9:44 AM  
To: (b)(6) OSD PA  
Subject: Re: Conference Call Invite

Jack jacobs will call  
Jack Jacobs

Sent from my Verizon Wireless BlackBerry

-----Original Message-----

From: (b)(6) OSD PA" (b)(6)  
Date: Thu, 18 Jan 2007 09:32:28  
To: undisclosed-recipients;  
Subject: FW: Conference Call Invite

Gentlemen,  
Please join us if you're available.  
Have a great day,

(b)(6)

MEMORANDUM

To: Civilian Defense Experts and Retired Military Analysts

From: (b)(6)  
Public Affairs, Office of the Secretary of Defense

Date: January 17, 2007

Re: Conference Call with Senior DoD Officials

We invite you to participate in a conference call, TOMORROW, January 18, 2006, from 12:30-1:00 p.m.

Mr. Daniel J. Dell'Orto, Principal Deputy General Counsel, and Brig. Gen. Thomas L. Hemingway, Legal Adviser to the Convening Authority in the Department of Defense Office of Military Commissions, will brief you on the Military Commissions Manual.

This call will be On Background.

For your convenience, Mr. Dell'Orto's Biography can be found at:  
<http://www.defenselink.mil//Bios/BiographyDetail.aspx?BiographyID=42>  
<<http://www.defenselink.mil//Bios/BiographyDetail.aspx?BiographyID=42>>

You can also find Brig. Gen. Hemingway's Biography at:

<http://www.af.mil/bios/bio.asp?bioID=7760>  
<<http://www.af.mil/bios/bio.asp?bioID=7760>>

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call at (b)(2)

We hope you are able to participate.

(b)(6)

---

**From:** (b)(6)  
**Sent:** Thursday, January 18, 2007 9:37 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: FW: Conference Call Invite

(b)(6) Will try, can't be definite. Thanks.

**Jed Babbitt**

(b)(6) (Home Office)  
(b)(6) (Mobile)

(b)(6)

---

**From:** (b)(6) (b)(6)  
**Sent:** Thursday, January 18, 2007 12:08 AM  
**To:** (b)(6) OSD PA; scott f stanley; (b)(6)  
**Subject:** participant list  
**Attachments:** 1863858417-list osd liaison 170.doc

(b)(6)

Wednesday's participant list is attached.

Any questions give us a call.

Thanks

(b)(6)

---

**To:** (b)(6)  
**Date:** Wednesday, January 17, 2007 4:00 PM  
**E-Mail Address:** On file  
**Company Name:** OSD  
**Host's Name:** (b)(6)  
**Conference Name:** OSD/Liaison 170 (4:00P) Analyst  
**Conference Title:** Analyst

---

**Participant Information**

- |                          |                              |
|--------------------------|------------------------------|
| 1. Jeff McCausland       | CBS News                     |
| 2. Steve Greer           | Fox News                     |
| 3. William Kernan        | CBS                          |
| 4. C (b)(6)              | Dept of Defense              |
| 5. Lt. General McInerney | Fox News                     |
| 6. Rick Francona         | MSNBC                        |
| 7. Chuck Nash            | Fox News                     |
| 8. John Garrett          | Fox News                     |
| 9. Jed Babbin            | American Spectators Magazine |

(b)(6)

**From:** (b)(6) CTR OSD PA  
**Sent:** Wednesday, January 17, 2007 7:42 PM  
**To:** (b)(6) OSD PA  
**Subject:** Conference Call Invite

**MEMORANDUM**

**To:** Civilian Defense Experts and Retired Military Analysts

**From:** (b)(6)

Public Affairs, Office of the Secretary of Defense

**Date:** January 17, 2007

**Re:** Conference Call with Senior DoD Officials

We invite you to participate in a conference call, TOMORROW, January 18, 2006, from 12:30- 1:00 p.m.

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<http://www.defenselink.mil/Bios/BiographyDetail.aspx?BiographyID=42>

You can also find Brig. Gen. Hemingway's Biography at:

<http://www.af.mil/bios/bio.asp?bioID=7760>

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call at (b)(2)

We hope you are able to participate.

12/3/2007

(b)(6)

**From:** (b)(6) CTR OSD PA  
**Sent:** Wednesday, January 17, 2007 7:08 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Latest MMC Talking Points and Q&A

Haven't heard a thing. Thanks for the proof.

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, January 17, 2007 7:06 PM  
**To:** (b)(6) CTR OSD PA  
**Subject:** Re: Latest MMC Talking Points and Q&A

Hi. Thanks for running with this...

One typo. Look at the sentence re bgh's bio...

Let me know if you don't hear from them soon.

Thx

(b)(6)

-----Original Message-----

**From:** (b)(6) CTR OSD PA  
**To:** Gordon, Jeffrey D CDR OSD PA; (b)(6) OSD PA  
**CC:** (b)(6) OSD PA  
**Sent:** Wed Jan 17 18:40:42 2007  
**Subject:** RE: Latest MMC Talking Points and Q&A

(b)(6) Gordon,

Can you please let me know if the language in this invite is ok for tomorrow? I've pasted it below.

Thanks,

(b)(6)

MEMORANDUM

**To:** Civilian Defense Experts and Retired Military Analysts

**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense

**Date:** January 17, 2007

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http://www.af.mil/bios/bio.asp?bioID=7760

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call at (b)(2)

We hope you are able to participate.

-----Original Message-----

From: Gordon, Jeffrey D CDR OSD PA  
Sent: Wednesday, January 17, 2007 1:07 PM  
To: (b)(6) OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA; (b)(6) Maj, DoD OGC  
Subject: RE: Latest MMC Talking Points and Q&A

(b)(6)

Attached are the talking points and Q&A.

Yes, we are planning for 0800 tomorrow for the military analysts. You are going to be the one placing the call along with (b)(6) right? Recommended location would be from Mr. Dan Dell'Orto's office, I believe, with Brig. Gen. Hemingway in attendance.

(b)(6)

Can you please zap (b)(6) the electrons for Brig. Gen. Hemingway bio? Believe Mr. D's bio is on Defenselink, no?

If this is not correct, please let me know right away. Thanks.

Regards,

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA  
Sent: Wednesday, January 17, 2007 1:01 PM  
To: Gordon, Jeffrey D CDR OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA  
Subject: FW: Latest MMC Talking Points and Q&A

hi j.d. and (b)(6)

could we get the latest mmc talking points and q&a?? it would be great to have that before the analyst call in the morning. i understand we're now shooting for 0800?? is that a solid time?? the sooner we can get the invite out, the better. the analysts will be informed that they must embargo the info.

(b)(6) is going to be the lead on that conference call. (b)(6) can send you a list of who will be invited. also, will it just be general hemingway and dan dell'orto?? is it possible to get bios on all the speakers to send out with the invite??  
thanks!

(b)(6)

(b)(6)

**From:** (b)(6) CTR OSD PA  
**Sent:** Wednesday, January 17, 2007 6:41 PM  
**To:** Gordon, Jeffrey D CDR OSD PA; (b)(6) OSD PA  
**Cc:** (b)(6) OSD PA  
**Subject:** RE: Latest MMC Talking Points and Q&A

(b)(6) Gordon,

Can you please let me know if the language in this invite is ok for tomorrow? I've pasted it below.

Thanks,

(b)(6)

MEMORANDUM

**To:** Civilian Defense Experts and Retired Military Analysts

**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense

**Date:** January 17, 2007

**Re:** Conference Call with Senior DoD Officials

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<http://www.af.mil/bios/bio.asp?bioID=7760>

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call at (b)(2)

We hope you are able to participate.

-----Original Message-----

**From:** Gordon, Jeffrey D CDR OSD PA  
**Sent:** Wednesday, January 17, 2007 1:07 PM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Cc:** (b)(6) CTR OSD PA; (b)(6) Maj, DoD OGC  
**Subject:** RE: Latest MMC Talking Points and Q&A

(b)(6)

Attached are the talking points and Q&A.

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(b)(6)

Can you please zap (b)(6) the electrons for Brig. Gen. Hemingway bio? Believe Mr. D's bio is on Defenselink, no?

If this is not correct, please let me know right away. Thanks.

Regards,

JDG

-----Original Message-----

From: (b)(6) OSD PA  
Sent: Wednesday, January 17, 2007 1:01 PM  
To: Gordon, Jeffrey D CDR OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA  
Subject: FW: Latest MMC Talking Points and Q&A

hi j.d. and (b)(6)  
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thanks!

(b)(6)

(b)(6)

**From:** (b)(6) Maj, DoD OGC  
**Sent:** Wednesday, January 17, 2007 3:53 PM  
**To:** Gordon, Jeffrey D CDR OSD PA; (b)(6) Maj, DoD OGC; (b)(6) OSD PA  
**Subject:** RE: MILITARY COMMISSIONS MANUAL ROLL-OUT - PA PLAN

Mr. D'O's office just sent a change to the calendar indicating the military analyst brief is at 1430-1530.

FYI BG Hemingway is at the Pentagon with Mr. Ney and then will go to Mr. Geren's meeting.

(b)(6)

-----Original Message-----

**From:** Gordon, Jeffrey D CDR OSD PA [mailto:Jeffrey.Gordon@(b)(6)]  
**Sent:** Wednesday, January 17, 2007 02:22  
**To:** (b)(6) Maj, DoD OGC; (b)(6) OSD PA  
**Subject:** MILITARY COMMISSIONS MANUAL ROLL-OUT - PA PLAN

(b)(6)

Attached is the Comm Plan and related Q&A for the military commissions manual roll-out, scheduled for tomorrow, 18 JAN.

I have been telling roughly two dozen media who have inquired over the past two days, that when we have something to announce, we will.

V/R,

JDG

(b)(6)

From: (b)(6) Maj, DoD OGC  
Sent: Wednesday, January 17, 2007 1:47 PM  
To: Gordon, Jeffrey D CDR OSD PA; (b)(6) OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA; (b)(6) Maj, DoD OGC  
Subject: RE: Latest MMC Talking Points and Q&A

<http://www.af.mil/bios/bio.asp?bioID=7760>

The link above is to BG Hemingway's bio. He just received an email from Mr. Dell'Orto's office for 0900 tomorrow morning.

(b)(6)

-----Original Message-----

From: Gordon, Jeffrey D CDR OSD PA [mailto:Jeffrey.Gordon@(b)(6)]  
Sent: Wednesday, January 17, 2007 01:07  
To: (b)(6) OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA; (b)(6) Maj, DoD OGC  
Subject: RE: Latest MMC Talking Points and Q&A

(b)(6)

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Recommended location would be from Mr. Dan Dell'Orto's office, I believe, with Brig. Gen. Hemingway in attendance.

(b)(6)

Can you please zap (b)(6) the electrons for Brig. Gen. Hemingway bio? Believe Mr. D's bio is on Defenselink, no?

If this is not correct, please let me know right away. Thanks.

Regards,

JDG

-----Original Message-----

From: (b)(6) OSD PA  
Sent: Wednesday, January 17, 2007 1:01 PM  
To: Gordon, Jeffrey D CDR OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA  
Subject: FW: Latest MMC Talking Points and Q&A

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thanks!

(b)(6)

(b)(6)

**From:** (b)(6)  
**Sent:** Wednesday, January 17, 2007 11:41 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference call tomorrow

Dear (b)(6)

Happy New Year! Gen. Grange will not be able to participate in today's conference call. Thank you.

Sincerely,

(b)(6)

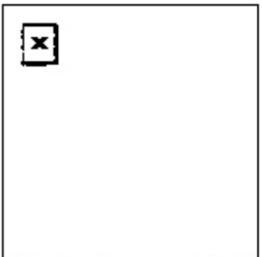
(b)(6)  
Executive Secretary  
McCormick Tribune Foundation  
435 N. Michigan Ave., Suite 770  
Chicago, IL 60611  
Tel (b)(6)  
Fax 312/222-3523

(b)(6)  
[www.McCormickTribune.org](http://www.McCormickTribune.org)

*Investing in our children, communities and country*  
[www.McCormickTribune.org](http://www.McCormickTribune.org)

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Tuesday, January 16, 2007 6:54 PM  
**Subject:** Conference call tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense  
**Date:** January 16, 2007  
**Re:** **Conference Call with Senior DoD Officials**

---

We invite you to participate in a conference call, **TOMORROW, January 17, 2006, from 4:00-4:30**

12/3/2007

*p.m.*

Lieutenant General Douglas Lute, Director of Operations for the Joint Staff, will brief you on the execution of the new Iraq strategy. For your convenience, his Biography can be found at: [http://www.jcs.mil/bios/bio\\_lute.html](http://www.jcs.mil/bios/bio_lute.html). This call will be On Background.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

**Please R.S.V.P.** to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

---

**From:** (b)(6)  
**Sent:** Wednesday, January 17, 2007 10:00 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

Tell "Da Lute" that I have some questions on strategy that we BOTH know he can't answer! (And yes, he's another of the Sosh crowd from West Point educated and promoted FAR beyond all competence!) As you may have seen, we are totally iced over in San Antonio, so I should have the time to join you.

(b)(6)

---

**From:** Gordon Cucullu (b)(6)  
**Sent:** Wednesday, January 17, 2007 9:56 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: From Gordon

Whoops, I did get your note and replied yesterday. Ouch. Glad you mentioned it because I thought you had it already. Here's what I sent:

My target date for initial manuscript completion is the end of this month. May be aggressive but I'm pushing.

I'd like to speak with Jay about his early days coming to GTMO. How he was faced with challenges that evolved from his predecessor's time, how he had to prioritize his mission (e.g., safety of detainees, safety of guards, interrogation, media relations, and others), what he saw as greatest challenge, what he considers greatest accomplishment, what he wished he'd had more time to do, how he sees the future of GTMO.

And anything that he wants to see in the book. He and I have met twice at least and he knows Paul Vallely is my co-author and that we are very mission supportive.

After reflection, I could add, that I'd like to talk to him about background on some of what he considered the 'worst of the worst' detainees that he feels comfortable sharing info on. I don't even need to tie specific activities prior to capture to a specific detainee if he prefers, just to get a flavor for the kinds of people who are there so that I can share that with the readers.

(b)(6) I'm going to be in MD next week and could see Jay on Friday the 26th if that would be convenient.

Best, Gordon

12/3/2007

NY TIMES

312

\*\*\*\*\*

Be sure to visit my web site at <http://www.colonelgordon.com>  
 \*Subscribe and Read the latest copy of my FREE Email Newsletter - *The Right Approach*  
 \*Order a Signed Copy, and read the latest reviews on my new book  
*Separated at Birth: How North Korea became the Evil Twin*

From: (b)(6) OSD PA" (b)(6)  
 To: "Gordon Cucullu" (b)(6)  
 Subject: RE: From Gordon  
 Date: Wed, 17 Jan 2007 09:37:28 -0500  
 >I believe that's correct, sir. (b)(6) went over to the state dept  
 >and (b)(6) replaced him.  
 >  
 >btw, did you get my email re. general hood?? happy to set that up for  
 >you... whenever you get a minute, would you send me a little more info  
 >for his prep?  
 >thanks  
 (b)(6)  
 >  
 >-----Original Message-----  
 >From: Gordon Cucullu [mailto:(b)(6)]  
 >Sent: Wednesday, January 17, 2007 9:34 AM  
 >To: (b)(6) OSD PA  
 >Subject: From Gordon  
 >  
 >Hi, (b)(6)  
 >  
 >For my info, did (b)(6) replace (b)(6) as DASD for Detainee  
 >Affairs? Or was there another in between?  
 >  
 >Thanks, Gordon  
 >  
 >  
 >  
 >  
 >\*\*\*\*\*  
 > Be sure to visit my web site at <http://www.colonelgordon.com>  
 ><[http://65.54.172.250/cgi-bin/linkrd?\\_lang=EN&lah=1538ba8da9618719602c814fc747cd91&lat=1089729136&hm\\_\\_action=http%3a%2f%2fwww%2ecolonelgordon%2ecom%2f](http://65.54.172.250/cgi-bin/linkrd?_lang=EN&lah=1538ba8da9618719602c814fc747cd91&lat=1089729136&hm__action=http%3a%2f%2fwww%2ecolonelgordon%2ecom%2f)>  
 > \*Subscribe and Read the latest copy of my FREE Email Newsletter  
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 > *Separated at Birth: How North Korea became the Evil Twin*  
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 >  
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 >Sales & Deals <<http://g.msn.com/BHMAENUS/2728??PS=47575>>

---

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12/3/2007

NY TIMES

313

(b)(6)

**From:** Paul Vallely (b)(6)  
**Sent:** Wednesday, January 17, 2007 9:54 AM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas B Mr OSD PA  
**Subject:** RE: Conference call tomorrow

I will be on!!!!!! Need to talk to Dallas also regarding the Presentation of the Fallen Heroes Statue to Mr. Gates in March. C

-----  
Osprey Media  
Paul E Vallely  
Fox Military Analyst/Radio Host "Stand Up America"

(b)(6)  
tel: 406 249 1091  
tel2 (b)(6)  
fax: 406 837 0996  
www.ospreymedia.us  
-----

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Tuesday, January 16, 2007 5:54 PM  
**Subject:** Conference call tomorrow

MEMORANDUM

**To:** Retired Military Analysts

**From:** (b)(6)

Public Affairs, Office of the Secretary of Defense

**Date:** January 16, 2007

**Re:** Conference Call with Senior DoD Officials

We invite you to participate in a conference call, TOMORROW, January 17, 2006, from 4:00-4:30 p.m.

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convenience, his Biography can be found at:  
[http://www.jcs.mil/bios/bio\\_lute.html](http://www.jcs.mil/bios/bio_lute.html)  
<[http://www.jcs.mil/bios/bio\\_lute.html](http://www.jcs.mil/bios/bio_lute.html)> . This call will be On Background.

To participate in this conference call, please dial (b)(2) or (b)(2) (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6)  
<mailto:(b)(6)> or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs

Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, January 17, 2007 9:25 AM  
**To:** (b)(6) OSD PA  
**Subject:** FW: Reuters - Iraq easing bans on Saddam-era Baath members

This was the announcement I was concerned about re your call today.

(b)(6)

-----Original Message-----

**From:** White House News Update [mailto:News.Update@WhiteHouse.Gov]  
**Sent:** Wednesday, January 17, 2007 9:24 AM  
**To:** (b)(6) OSD PA  
**Subject:** Reuters - Iraq easing bans on Saddam-era Baath members

Iraq easing bans on Saddam-era Baath members

BAGHDAD, Jan 17 (Reuters) - The Iraqi government confirmed plans to ease restrictions on former members of Saddam Hussein's Baath party, a senior official said on Wednesday.

The move, two weeks after Saddam was hanged, is a key demand of the Sunni Arab minority that dominated the ousted leader's administration and of the United States, which has been urging the Shi'ite-led government to offer concessions to undermine the Sunni insurgency.

"The committee has already completed this draft and sent it to the parliament for a vote," said Ahmad Chalabi, the secular Shi'ite former deputy prime minister who oversees the Debaathification Committee.

"This happened with the coordination of the prime minister. It is part of the national reconciliation process," he told a news conference, adding that the National Security Council would discuss the measures to revise the Debaathification Law.

Chalabi was a key figure among Iraqi exiles opposed to Saddam and played a significant role in discussions in Washington that led to the U.S. invasion of 2003.

Hundreds of thousands of Baath party members were excluded from public employment after the fall of Saddam. Many were Sunnis and many complained that their membership did not represent support for Saddam but was simply a necessary fact of career advancement.

Critics of the debaathification process overseen by the U.S. occupying forces, say it deprived Iraq, especially the security forces and intelligence apparatus, of talent and fostered resentment among Sunni Arabs who found themselves unemployed.

Chalabi said at least 1,500 people in Saddam's home province of Salahaddin, north of Baghdad, had been removed from the banned list. Legal action would also be taken against local governors and other officials who refused to accept the return of some former Baathists to public office.

While insisting that former members of Saddam's party who committed crimes will be punished, Shi'ite Islamist Prime Minister Nuri al-Maliki has said many others may return to work.

---

You are currently subscribed to News Update (wires) as: jonathan.thompson@osd.mil.  
To unsubscribe send a blank email to leave-whitehouse-news-wires-1785749A@list.whitehouse.gov

(b)(6)

**From:** (b)(6)  
**Sent:** Wednesday, January 17, 2007 5:49 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

Hi (b)(6)

Hope you're doing well. Thanks for the note. I won't be participating. (b)(6)

(b)(6) (b)(6) Talk to you soon. Take care.

Wayne

-----Original Message-----

**From:** (b)(6)  
**Sent:** Tue, 16 Jan 2007 7:53 PM  
**Subject:** Conference call tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense  
**Date:** January 16, 2007  
**Re:** **Conference Call with Senior DoD Officials**

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**Please R.S.V.P.** to (b)(6) at (b)(6) or call her at (b)(2)

12/3/2007

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

---

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12/3/2007

NY TIMES

318

(b)(6)

**From:** Nardotti, Michael (b)(6)  
**Sent:** Tuesday, January 16, 2007 11:29 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

(b)(6)

I will not be able to participate in the call tomorrow. Thanks again for the invitation.  
Mike Nardotti

-----  
Sent from my BlackBerry Wireless Handheld

----- Original Message -----  
From: (b)(6) OSD PA (b)(6)  
Sent: Tue Jan 16 19:53:34 2007  
Subject: Conference call tomorrow

MEMORANDUM

**To:** Retired Military Analysts

**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense

**Date:** January 16, 2007

**Re:** Conference Call with Senior DoD Officials

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Please R.S.V.P. to (b)(6) at (b)(6) <mailto:(b)(6)> or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs

Office of the Secretary of Defense

(b)(2)

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(b)(6)

**From:** (b)(6)  
**Sent:** Tuesday, January 16, 2007 10:49 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

(b)(6) - I will be there. Doug is an old friend!

Jeff

--  
Jeffrey D. McCausland, PhD  
Tel: (b)(6)  
Cell: (b)(6)

----- Original message -----  
From: (b)(6) OSD PA" (b)(6)



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense  
**Date:** January 16, 2007  
**Re:** **Conference Call with Senior DoD Officials**

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**Please R.S.V.P.** to (b)(6) at (b)(6) or call her at (b)(2)

12/3/2007

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Wayne A. Downing (b)(6)  
**Sent:** Tuesday, January 16, 2007 9:56 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

Regret  
On an airplane

----- Original Message -----  
**From:** (b)(6) OSD PA  
**Sent:** Tuesday, January 16, 2007 18:53  
**Subject:** Conference call tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense  
**Date:** January 16, 2007  
**Re:** **Conference Call with Senior DoD Officials**

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**Please R.S.V.P.** to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)  
Public Affairs

12/3/2007

Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

324

(b)(6)

**From:** Thomas McInerney (b)(6)  
**Sent:** Wednesday, January 17, 2007 12:04 AM  
**To:** (b)(6) OSD PA  
**Subject:** FW: MCINERNEY WILL BE ON CALL AT 1600

----- Forwarded Message

**From:** Thomas McInerney (b)(6)  
**Date:** Tue, 16 Jan 2007 20:52:43 -0800  
**To:** (b)(6)  
**Subject:** MCINERNEY WILL BE ON CALL AT 1600

(b)(6)

**From:** Garrett, John (b)(6)  
**Sent:** Tuesday, January 16, 2007 8:31 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

I will be there thank you

-----  
Sent from my BlackBerry Wireless Handheld

----- Original Message -----  
**From:** (b)(6) OSD PA <(b)(6)>  
**Sent:** Tue Jan 16 19:53:34 2007  
**Subject:** Conference call tomorrow

MEMORANDUM

**To:** Retired Military Analysts

**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense

**Date:** January 16, 2007

**Re:** Conference Call with Senior DoD Officials

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Please R.S.V.P. to (b)(6) at (b)(6) <mailto:(b)(6)> or call her at (b)(6)

We hope you are able to participate.

(b)(6)

Public Affairs

Office of the Secretary of Defense

(b)(2)

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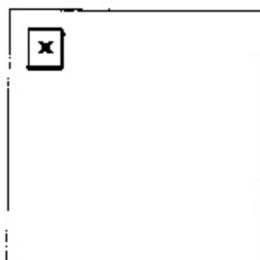
(b)(6)

**From:** Rick Francona (b)(6)  
**Sent:** Tuesday, January 16, 2007 8:11 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

Yes, thanks.

-----Original Message-----

**From:** (b)(6) OSD PA"  
**Sent:** Jan 16, 2007 4:53 PM  
**To:**  
**Subject:** Conference call tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense  
**Date:** January 16, 2007  
**Re:** **Conference Call with Senior DoD Officials**

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**Please R.S.V.P.** to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

12/3/2007

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

329

(b)(6)

**From:** Tim Eads (b)(6)  
**Sent:** Tuesday, January 16, 2007 8:07 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

I will attend

----- Original Message -----

**From:** (b)(6) OSD PA <(b)(6)>  
**Sent:** Tue Jan 16 19:53:34 2007  
**Subject:** Conference call tomorrow

MEMORANDUM

**To:** Retired Military Analysts

**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense

**Date:** January 16, 2007

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12/3/2007

Please R.S.V.P. to (b)(6) at (b)(6) <mailto:(b)(6)> or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs

Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

331

(b)(6)

**From:** (b)(6)

**Sent:** Tuesday, January 16, 2007 8:04 PM

**To:** (b)(6) OSD PA

**Subject:** Re: Conference call tomorrow

(b)(6) Thanks. Please count me in. Best, Jed.

**Jed Babbin**

(b)(6) (home office)  
(b)(6) (home fax)  
(b)(6) (mobile)

(b)(6)

**From:** (b)(6) Lt Col, OCJCS/PA  
**Sent:** Tuesday, January 16, 2007 12:45 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Invite.doc

This looks good to me... I would just make sure they have a copy of the news release that outlines the specifics... otherwise he's good to go. Thanks!

(b)(6)

-----Original Message-----

**From:** (b)(6) (b)(6) CIV, OASD-PA]  
**Sent:** Tuesday, January 16, 2007 12:35 PM  
**To:** (b)(6) Lt Col, JCS, SJS/OCJCS/PA  
**Subject:** Invite.doc

hi (b)(6)

does this look ok to you? just want to make sure it's accurate. if there's anything more specific you'd like me to say about what he'll be addressing (so they can prep questions) let me know.

thanks

(b)(6)

MEMORANDUM

**To:** Retired Military Analysts

**From:** (b)(6)

Public Affairs, Office of the Secretary of Defense

**Date:** January 16, 2007

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Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

From: (b)(6) Lt Col, OCJCS/PA  
Sent: Tuesday, January 16, 2007 10:03 AM  
To: (b)(6) OSD PA; (b)(6) OSD PA  
Cc: News Desk/Pentagon Channel; (b)(6) AFIS-HQ/NEWS; (b)(6) AFIS-HQ/AFRTS-D; (b)(6) OSD PA; Haddock, Ellen (Katie), Col, OCJCS/PA; (b)(6)  
Subject: (b)(6) LTC OCJCS/PA  
RE: Pentagon Channel Interview with LTG Lute

(b)(6) and (b)(6) .. here's what I've been able to schedule on LTG Lute's calendar:

Tomorrow, Wed, 17 Jan:  
1530-1600 -- Pentagon Channel Interview  
1600-1630 -- Military Analyst Call

I'll escort him down to the small studio for the interview and then to Ms Barber's office for the telecon.

I'm assuming his Army ACU is OK for the uniform? He prefers this uniform.

Please let me know right away if this will work or not. Thanks!

vr, (b)(6)

-----Original Message-----

From: (b)(6) (b)(6) CIV, OASD-PA]  
Sent: Thursday, January 11, 2007 12:50 PM  
To: (b)(6) Lt Col, OCJCS/PA  
Cc: Channel, News Desk/Pentagon @pentagonchannel.mil [News Desk/Pentagon Channel]; (b)(6) (b)(6) AFIS-HQ/NEWS]; (b)(6) (b)(6) AFIS-HQ/AFRTS-D]; (b)(6) (b)(6) CIV, OASD-PA]; Haddock, Ellen (Katie), Col, OCJCS/PA  
Subject: Pentagon Channel Interview with LTG Lute

(b)(6) -- please accept this e-mail as a formal request for a Pentagon Channel interview early next week with LTG Lute on the new deployments and surge in Iraq. Although the news is already out there, given the enormous changes and the number of people they will impact, we believe that more is better when it comes to our senior leaders talking directly to the troops. Please advise on the general's willingness to do the interview and his availability. Let me know if you need additional information prior to advancing this request, and thanks for your help.

(b)(6)

**From:** (b)(6) LtCol OSD PA  
**Sent:** Wednesday, January 10, 2007 8:43 AM  
**To:** (b)(6) OSD PA; (b)(6) CDR USSOUTHCOM JTFGTMO'; Gordon, Jeffrey D CDR OSD PA; (b)(6) LCDR OSD PA  
**Subject:** RE: From Gordon Cucullu

Good morning (b)(6)

General Hood would probably wonder if this book is ever going to be published ;-)

General Hood is very busy these days with his new command, that includes significant travel commitments. I'll try to get a message to him regarding Gordon's request.

It would be nice to provide the General a bit of background; how much time will Gordon need, exactly what topic areas he would like for the General to address, target date for publishing the GTMO book - this week is the 5-year anniversary for standing up the detainee operation.

If you'll follow up with Gordon regarding the aforementioned we can forward a formal request to the General through the appropriate channel.

Best,

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, January 10, 2007 6:59 AM  
**To:** (b)(6) CDR USSOUTHCOM JTFGTMO'; (b)(6) LtCol OSD PA; Gordon, Jeffrey D CDR OSD PA; (b)(6) LCDR OSD PA  
**Subject:** FW: From Gordon Cucullu

gentlemen,

do you have any pointers on where to find/how to get in touch with general hood?? the authors of the gitmo book would like to speak with him one more time. i'm happy to run the traps, just need to know who to talk to.

thanks

(b)(6)

-----Original Message-----

**From:** Gordon Cucullu [mailto:(b)(6)]  
**Sent:** Monday, January 08, 2007 9:50 AM  
**To:** (b)(6) OSD PA  
**Subject:** From Gordon Cucullu

Hi, (b)(6)

Hope you had a nice holiday. I was back in time from Guantanamo and spent it in FL.

I wonder if it might be a good idea for me to speak with MG Jay Hood now that he's out of GTMO. I understand that he's in the MDW area (Ft Meade?). I'll be up there in late Jan if he might be available for a short meeting. No more than an hour I would think but I can go longer if he thinks it best.

Can you contact him to ascertain his availability and willingness to have the meeting, please?

Thanks, all the best,

Gordon



(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, January 10, 2007 6:54 AM  
**To:** 'Steven J. Greer CSM (Ret)'  
**Subject:** RE: SecDef Pictures :)

hi there. i finally have the pictures! there are some really great shots of you and secdef that i'm sure will quell any doubting thomases. i will send them out this week. thanks for your patience. you'll have them soon.  
happy new year.

(b)(6)

-----Original Message-----

**From:** Steven J. Greer CSM (Ret) [mailto:(b)(6)]  
**Sent:** Sunday, January 07, 2007 6:17 AM  
**To:** (b)(6) OSD PA  
**Subject:** SecDef Pictures :)

Hey (b)(6) how did you know that I'd be pinging you for sure to get a copy of the pics we took at lunch!!! :-) Hey, I'm a cheeser...what can I say. But my wife loves me anyway! Hope your holidays went well.

V/r

Steve

<<http://www.greerfoundation.org>>

Steven J. Greer, CSM, USA (Ret)

(b)(6)

[www.greerfoundation.org](http://www.greerfoundation.org)

Want a signature like this? <<http://www.plaxo.com/signature>>

(b)(6)

**From:** Paul Valley (b)(6)  
**Sent:** Friday, December 29, 2006 11:29 AM  
**To:** 'aryeh spero'  
**Cc:** (b)(6)  
**Subject:** RE: Please read my article

Aryeh: Just a terrific article that all Military and DOD Politicians should read. I am forwarding to some of compatriots in the Military, many of them that have taught at the Academies and other schools.

-----  
Osprey Media  
Paul E Valley  
Fox Military Analyst/Radio Host "Stand Up America"

(b)(6)  
tel: 406 249 1091  
tel2: (b)(6)  
fax: 406 837 0996  
www.ospreymedia.us  
-----

-----Original Message-----  
**From:** aryeh spero [mailto:(b)(6)]  
**Sent:** Thursday, December 28, 2006 3:36 PM  
**To:** Paul Valley  
**Cc:** paul valley  
**Subject:** Please read my article

Dear General:

I would be pleased if you read this article I published, and one short comment. Have a Blessed New Year, Aryeh

Politically Correct Wars Are Immoral  
By Rabbi Aryeh Spero

It appears that political correctness has infected many of our military brass, indeed even instructors in our military academies. It is one thing when politicians and cultural elites force it into our lives; it's quite dangerous, however, when those selected to protect us elevate political correctness over the necessity of vanquishing enemies intent on destroying us.

Many of us now believe that a much ballyhooed "higher morality" in the conduct of war is a major cause for America and the West not achieving its goal of destroying jihadist terrorism. A new "counter-insurgency manual" provides evidence of a military guided not by the age-old assumption of an army's purpose being military victory over its enemy but, instead, attempts at sociology and "understanding" the enemy's culture, and the need to persuade the enemy of our goodness and noble intentions.

In the name of "compassion," our soldiers are at times asked to risk their lives, placing themselves in lethal fighting conditions, so as to spare the "innocents" among the enemy. Where bombing from above could easily destroy a terrorist hideout, young Americans are forced to fight treacherous hand-to-hand combat so that "innocents" mingled among the jihadists will not be harmed. Because of this rule, more soldiers die than need be, creating, also, demoralization and hesitancy.

The Iraq war should have been won long ago. If soft political correctness remains a

guiding military motif, the most powerful nation in the world will have defeated itself, given victory to a rag-tag al Qaeda band unworthy of being called fighting men.

If America, Israel and the West refuse to wage full overpowering war in these neighborhoods, we might as well give the keys to the global kingdom to the jihadists who are exploiting these shielding methods as a means to inoculate themselves from attack within the very positions from whence they are attacking.

Moral war conduct demands that we not engage in deliberate cruelty, lust and greed. It is not, however, moral to construct a code which chooses the enemy's life over one's very own. It is immoral for a society to be concerned more about the enemy's "innocents" than the heartbreak and devastation of kindred parents now without child. Parents can be filled with pride knowing their child has died saving a fellow countryman. Having died to save an "innocent" enemy, many of whom, if given the chance, would slit the throat of our boys in a heartbeat, leaves parents empty.

It is fashionable among the egalitarian Left in the West to not elevate any life over the other. Some even go out of their way to show more concern for others than their own as a way of proving their universality over tribalism. But choosing your own first is not only natural but constitutes true legitimacy. Before we take care of others, we must first take care of our family; similarly, the poor of your city come first. It is the moral duty of a nation, its armed forces, and those officials elected and empowered to send native sons to war to place an absolute primacy for their soldiers' welfare over other considerations.

This "higher morality" is a peculiar form of self-worship, granting to its proponents and followers a sense of "being better." It is hubris. Its victims are our own soldier-children.

Word has it that during the Clinton Administration, bin Laden was in the crosshairs of a bomb, but was left alone after a children's swing set was found nearby. Our concern over collateral damage to the enemy resulted in the deaths of more than 3,000 of our citizens two years later.

Those military brass who twist our soldiers from fighting men into social workers should be fired. Those in the military that wish to be philosophers instead of real generals should become professors or clergymen and get out of the military. If they don't have the stomach for real war and the criticism from the left, they should find another vocation. They have become a collateral damage to our security. Millions of Americans are sickened by the unnecessary loss of young American soldiers trained to fight but sacrificed on the altar of political correctness. Those in the military more concerned with whether our enemies will understand us are AWOL.

---

Do You Yahoo!?

Tired of spam? Yahoo! Mail has the best spam protection around <http://mail.yahoo.com>

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, December 13, 2006 1:05 PM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** FW: Dr. W's Military Analyst interview

**Importance:** High

**Attachments:** 0611 MII-Civ experts OIF-OEF med\_v 5\_11Dec06.ppt



0611 MII-Civ  
xperts OIF-OEF m..

Did we or can we email this to the analysts that were at yesterday's briefing?

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 12, 2006 2:08 PM  
**To:** (b)(6) OSD PA  
**Subject:** Dr. W's Military Analyst interview  
**Importance:** High

(b)(6)

As requested, please find attached the briefing Dr. W gave today to the military analysts.

Thanks,

(b)(6)

Press Officer  
Office of the Assistant Secretary of Defense for Public Affairs Pentagon, Rm. (b)(2)  
Washington, DC 20301-1400

(b)(2)

(b)(6)

# Civilian Defense Experts & Retired Military Analysts Deployment Health Report



**William Winkenwerder, Jr., M.D., MBA**  
Assistant Secretary of Defense for Health Affairs  
December 12, 2006

As of Dec 5, 2006



# Overview

---

↔ **What is different about this war**

↔ **How we have responded**

↔ **What we doing now**

↔ **Where we are going in the future**



# 4th Generation Warfare

---

↔ **Trans-or-non national**

↔ **Sources of friction**

↔ **Actors**

↔ **Associations**

↔ **Nonlinear battlefield**

↔ **Psychological warfare**



## Results In This War

---

↔ **Lowest KIA rates in recorded conflicts**

↔ WWII 25.3%

↔ Vietnam/Gulf War 18.6%

↔ Afghanistan/Iraq (OEF/OIF) 12.5%

↔ **Why?**



# New Defenses

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## ↔↔ **New Personal Protective Equipment**

- ↔↔ Body armor, role and mission specific
- ↔↔ Helmets, ballistic eyewear and hearing protection

## ↔↔ **New Vehicle Armor**

- ↔↔ Iterative process
- ↔↔ Responsive to changes in enemy tactics

## ↔↔ **New IED countermeasures**

- ↔↔ Training
- ↔↔ Technology



# Medical Adaptations

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- ↔↔ **Service member training and equipment**
- ↔↔ **Combat Medic/Independent Duty Corpsman training and equipment**
- ↔↔ **Evacuation**
- ↔↔ **Joint Theater Trauma System**
- ↔↔ **Care in Theater**
- ↔↔ **Care in Military Medical Centers**



# Where we are going

---

## ↔↔ **Blast injury research**

↔↔ TBI

↔↔ Heterotopic ossification (40% after blast related amputations)

↔↔ Blast related injury profiles

## ↔↔ **Damage control resuscitation**

↔↔ Component and fresh whole blood in massive transfusions

↔↔ Low volume resuscitation

## ↔↔ **Limb salvage vs. amputation**

↔↔ **Forward neurosurgical care**

↔↔ **Rapid fielding of new equipment**



# Mental Health Initiatives

---

- **Pre-Deployment Health Assessment**
- **Post-Deployment Health Assessment (PDHA)**
- **Post-Deployment Health Reassessment (PDHRA)**
- **Combat Stress Teams**
- **Mental Health Task Force**
- **Military One Source**
- **Mental Health Self Assessment Program (MHSAP)**
- **Army Battle Mind**



# Deployment Health Report

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## BACK UP SLIDES



# Service Member Training and Equipment

- **Combat Tourniquet (self and buddy)**

- Issued to each service member
  - Training:
    - *one & two-handed application*
    - *When to apply*
    - *No release after application*
- (picture from North American Rescue Products)*



- **Hemostatic bandages**

- Issued to each service member
- Training: How and when to apply





# Tactical Combat Casualty Care

Soldiers/Medics



- Rapid Casualty Assessment (ABCs)
- Control Hemorrhage (CABs)
- Treat penetrating chest trauma
- Maintain airway
- Prepare casualty for transport

## • Care Under Fire

- Combat Application Tourniquet (CAT)

- Hemostatic Dressing

## • Tactical Field Care

- Hypothermia Prevention

- Combat Pill Pack

- Antibiotics

- Pain Control

## • Combat Casualty Evac Care





# Rapid Evacuation

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- **Intra-theater**
  - Point of injury to resuscitative care
  - Damage control surgery
  - Tactical evacuation
  - Joint Theater Trauma System (JTTS)
- **Out of theater**
  - Rapid evacuation (Landstuhl, Germany and U.S.)
  - Critical care air transport teams



# Joint Theater Trauma System

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- **Mission:**
  - Route casualties to destinations best able at that time to provide required care.
  - Improve communication in the evacuation chain from point of injury through US treatment facilities
  - Populate Joint Theater Trauma Registry to evaluate care provided: outcomes create data driven requirements.
  - Develop and implement Theater Trauma Clinical Practice Guidelines.
- *Original: “Right patient, to the Right place, at the Right time”*
- *Added: “For the right treatment”*



# JTTS Clinical Practice Changes

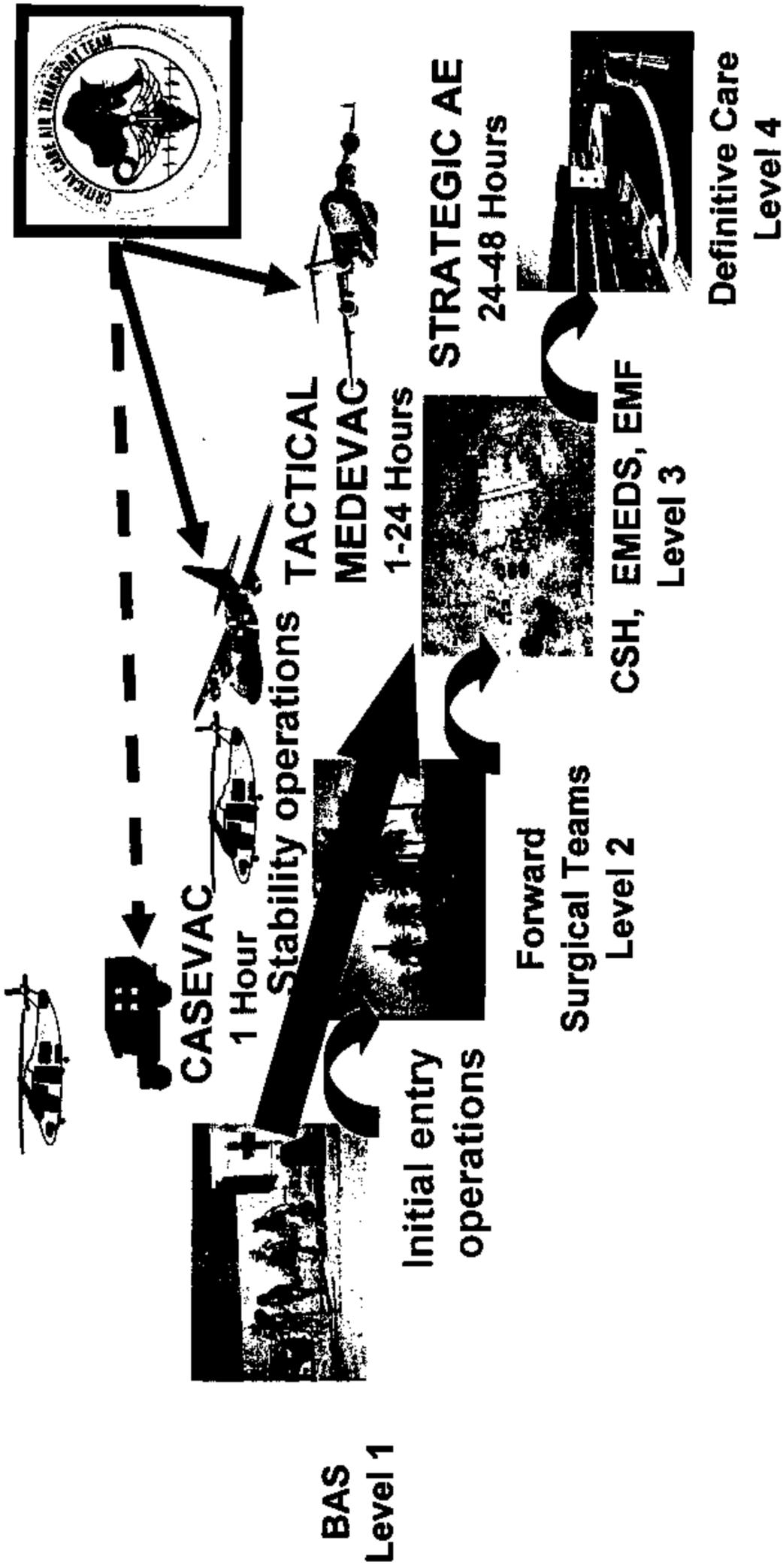
---

- **Management of ICU care:**
  - Surgeons
  - Non-surgical intensivists
- **Hypothermia awareness and prevention**
  - Unheated ground transport and helicopter evacuation
- **Forward Surgical Teams**
  - In acute phase
  - In stability operations
- **Traumatic Brain Injury & Military Acute Concussion Evaluation Guidelines**



# Continuous Enroute Care

Route from Injury to Definitive Care



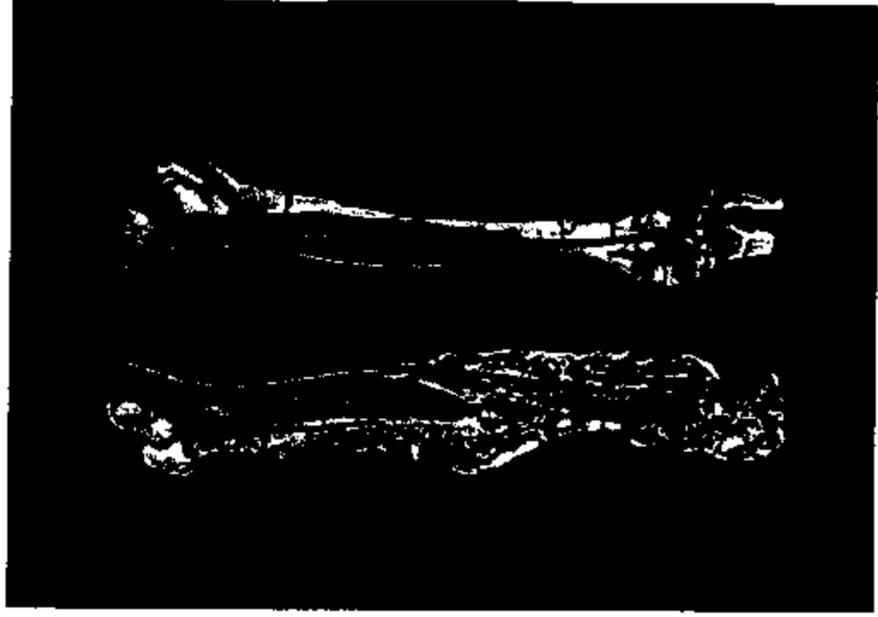
Surgical Capability Pushed Far Forward



## Care in Military Medical Centers

- **Amputee care**

- Centers at Walter Reed, San Antonio: San Diego starting up
- Prosthetics and rehabilitation
- Heterotopic ossification
  - *Can be extensive*
  - *Interferes with prosthesis*
  - *Hard to remove*
  - *Models in OR facilitate removal*





# Care in Military Medical Centers

- **Traumatic brain injury**

- Most severe injuries treated at Bethesda
- Cranial decompression in theater, prosthetic reconstruction in the U.S. (bone salvage not viable)





## Care in Military Medical Centers

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- **Family support**
  - Support groups and professionals
  - Resource assistance and follow-up
- **Mentor programs**
  - From those injured in similar ways
- **Transition programs**
  - Advise how to transition from military to civilian life when service member is ready
  - Disability evaluation process
  - Retention standards reconsidered (case by case)
- **DoD-VA cooperation**
  - Coordinated transition to VA services



## **Medical Air Transports from CENTCOM for OEF/OIF January 2005 – November 2006**

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**Total Number of Individuals Transported: 14,873**

### **Distribution by Underlying Condition:**

- **Disease** 56%
- **Non-Battle Injury** 21%
- **Battle Injury** 23%

Data Source: USTRANSCOM TRAC2ES

As of 20 November 2006



## Outpatient Care in Theater 1 January 2005 – 2 November 2006

---

- **TOTAL:** 80,448 patient encounters\*
- **Disease:** 50,205 (62.4%)
- **Non-Battle Injuries:** 26,476 (32.9%)
- **Battle Injuries:** 2,131 (2.7%)
- **Not classified:** 1,636 (2.0%)

\* Reflects encounters from only those locations using CHCS2-T, GEMS, or SAMS.

SOURCE: Joint Medical Workstation (JMeWS) database



# Most Common Disease Reasons for MAT January 2005 – November 2006

OEF

3 Digit ICD-9 Code	Description	Rank Order	No. of Cases
786	Symptoms involving respiratory system & other chest symptoms	1	83
724	Other and unspecified disorders of back	2	62
780	General symptoms	3	56
719	Other and unspecified disorders of joint	4	44
592	Calculus of kidney and ureter	5	34
722	Intervertebral disc disorders	6	27
427	Cardiac dysrhythmias	7	25
784	Symptoms involving head and neck	8	21
296	Affective psychoses	9	19
785	Symptoms involving cardiovascular system	10	18
309	Adjustment reaction	10	18

As of: 20 November 2006  
Source: TRAC<sup>2</sup>ES



# Most Common Disease Reasons for MAT January 2005 – November 2006

OIF

3 Digit ICD-9 Code	Description	Rank Order	No. of Cases
724	Other and unspecified disorders of back	1	412
780	General symptoms	2	316
722	Intervertebral disc disorders	3	248
296	Affective psychoses	4	222
786	Symptoms involving respiratory system & other chest symptoms	5	208
309	Adjustment reaction	6	199
311	Depressive disorder, nec	7	190
719	Other and unspecified disorders of joint	8	131
789	Other symptoms involving abdomen and pelvis	9	117
V79	Screening for mental disorders and developmental handicaps	10	93
729	Other disorders of soft tissues	10	93

As of: 20 November 2006  
Source: TRAC<sup>2</sup>ES



**Post-Deployment Health Assessments (PDHA) and  
 Reassessments (PDHRA)  
 1 January 2006 – 20 November 2006**

	PDHA	PDHRA
<b># Completed</b>	<b>237,756</b>	<b>149,727</b>
<b>Self-reported Health</b>		
<b>Excellent, Very Good, Good</b>	<b>93 %</b>	<b>86 %</b>
<b>Fair, Poor</b>	<b>7 %</b>	<b>14 %</b>
<b>Physical Concerns</b>	<b>13 %</b>	<b>53 %</b>
<b>Mental Health Concerns</b>	<b>7 %</b>	<b>34 %</b>
<b>Exposure Concerns</b>	<b>14 %</b>	<b>24 %</b>
<b>Referred for Further Care</b>	<b>22 %</b>	<b>28 %</b>
<b>When Assessment is Completed</b>	<b>Within 30 days of return home</b>	<b>3 – 6 months after return</b>

(b)(6)

**From:** (b)(6)  
**Sent:** Tuesday, December 12, 2006 6:23 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Simmons - Re: Roundtable and Luncheon with Secretary Rumsfeld

Your home address would be great. Hopefully, the mail gets there a little quicker. Take care.  
 Wayne

Please - call me Wayne. Thank you (b)(6)

-----Original Message-----

**From:** (b)(6)  
**To:** (b)(6)  
**Sent:** Tue, 12 Dec 2006 5:43 PM  
**Subject:** RE: Simmons - Re: Roundtable and Luncheon with Secretary Rumsfeld

sir,  
 great to see you today, as always. my address at the pentagon is: 1400  
 Defense Pentagon, Room (b)(2) Washington, DC 20301-1400. but, getting  
 mail into the building is ridiculous. it could take months... if you  
 want to get something here quicker, let me know and i'll give you an  
 alternate address.

best,

(b)(6)

-----Original Message-----

**From:** (b)(6) [mailto:(b)(6)]  
**Sent:** Monday, December 11, 2006 3:38 PM  
**To:** (b)(6) OSD PA  
**Subject:** Simmons - Re: Roundtable and Luncheon with Secretary Rumsfeld

Hi (b)(6)

I will require an escort. I look forward to seeing you tomorrow. BTW -  
 What is your address at the Pentagon? Take care.  
 Wayne

-----Original Message-----

**From:** (b)(6)  
**To:** undisclosed-recipients:;  
**Sent:** Mon, 11 Dec 2006 3:04 PM  
**Subject:** Roundtable and Luncheon with Secretary Rumsfeld

Gentlemen,

The Secretary is looking forward to meeting with you tomorrow. I  
 apologize for the confusion and the time change. Thank you all for your  
 flexibility. We will begin the meeting promptly at 10:30, so please plan  
 to arrive at the Pentagon by 10:00 a.m. If you have a Pentagon badge,  
 please proceed directly to (b)(2) If you need an escort, you will be met

12/3/2007

at the Metro Entrance at 10:00 and escorted to the room.

If you have not yet communicated to me whether you need an escort, please do so.

We look forward to seeing you tomorrow morning.

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

---

Check out the new AOL

<http://pr.atwola.com/promoclk/1615326657x4311227241x4298082137/aol?redirect=http%3A%2F%2Fwww%2Eaol%2Ecom%2Fnewaol> . Most comprehensive set of free safety and security tools, free access to millions of high-quality videos from across the web, free AOL Mail and more.

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12/3/2007

NY TIMES

368

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 12, 2006 1:47 PM  
**To:** (b)(6) OSD PA  
**Subject:** FW: Address

Can you please get me this info?

Thank you

(b)(6)

Confidential Assistant to the  
Assistant Secretary  
of Defense for Public Affairs  
1400 Defense Pentagon (b)(2)  
Washington, DC 20301-1400  
(main) (b)(2)  
(private) (b)(2)  
(c) (b)(2)

-----Original Message-----

**From:** (b)(6) CIV SD  
**Sent:** Tuesday, December 12, 2006 1:45 PM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** Address

SD has dictated a note to Wayne Simmons, who was at the Military Analysts lunch today. Do you have anyone who could please track down full name, salutation and address for me?

Thanks.

(b)(6)

(b)(6)

From: (b)(6) OSD PA  
Sent: Tuesday, December 12, 2006 12:24 PM  
To: (b)(6) OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA; Smith, Dorrance HON OSD PA  
Subject: RE: Lunch

Thanks!

-----Original Message-----

From: (b)(6) OSD PA  
Sent: Tuesday, December 12, 2006 12:13 PM  
To: (b)(6) OSD PA; (b)(6) Mr OSD PA  
Cc: (b)(6) CTR OSD PA; Smith, Dorrance HON OSD PA  
Subject: RE: Lunch

Protocol was not aware. I had to get the place card and table re-set for his attendance.

In the future, I suggest that someone 'advances' the Secretary's portion of the event. Changes may occur due to the pre-brief and someone has to be available to set changes in motion. If you are short staffed, please let me know in advance and I would be happy to help.

Thank you (b)(6)

(b)(6)

Confidential Assistant to the  
Assistant Secretary  
of Defense for Public Affairs  
1400 Defense Pentagon (b)(2)  
Washington, DC 20301-1400  
(main) (b)(2)  
(private) (b)(2)  
(c) (b)(2)

-----Original Message-----

From: (b)(6) OSD PA  
Sent: Tuesday, December 12, 2006 11:48 AM  
To: (b)(6) OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA; Smith, Dorrance HON OSD PA  
Subject: Re: Lunch

Protocol is already on it, from what I'm told.

Thx

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA  
To: (b)(6) OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA; Smith, Dorrance HON OSD PA  
Sent: Tue Dec 12 11:45:28 2006  
Subject: RE: Lunch

FYI to all - Gen. Pace should be set up with a place setting. At the last minute it worked on his schedule to attend.

-----Original Message-----

From: (b)(6) OSD PA  
Sent: Tuesday, December 12, 2006 11:06 AM  
To: (b)(6) OSD PA; (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA

Subject: Lunch

I need one of you to come to Mr. Smith's office ASAP re: luncheon

(b)(6)

Confidential Assistant to the  
Assistant Secretary  
of Defense for Public Affairs  
1400 Defense Pentagon (b)(2)  
Washington, DC 20301-1400  
(main) (b)(2)  
(private) (b)(2)  
(c) (b)(2)

(b)(6)

**From:** Garrett, John (b)(6)  
**Sent:** Monday, December 11, 2006 9:02 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable and Luncheon with Secretary Rumsfeld

Need an escort, please

-----  
Sent from my BlackBerry Wireless Handheld

----- Original Message -----  
**From:** (b)(6) OSD PA (b)(6)  
**To:** undisclosed-recipients <undisclosed-recipients;>  
**Sent:** Mon Dec 11 15:04:12 2006  
**Subject:** Roundtable and Luncheon with Secretary Rumsfeld

Gentlemen,  
The Secretary is looking forward to meeting with you tomorrow. I apologize for the confusion and the time change. Thank you all for your flexibility. We will begin the meeting promptly at 10:30, so please plan to arrive at the Pentagon by 10:00 a.m. If you have a Pentagon badge, please proceed directly to (b)(2). If you need an escort, you will be met at the Metro Entrance at 10:00 and escorted to the room.

If you have not yet communicated to me whether you need an escort, please do so.

We look forward to seeing you tomorrow morning.

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

**DISCLAIMER:**

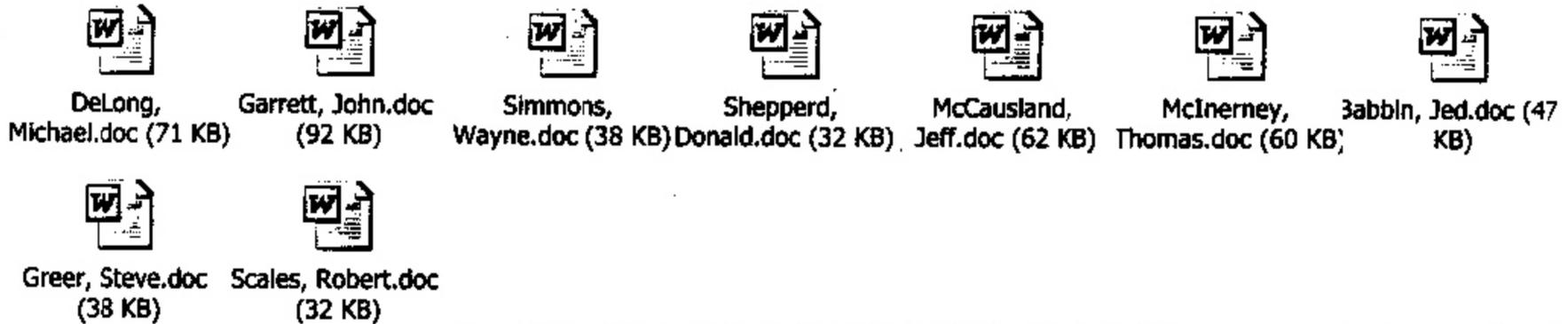
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(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, December 11, 2006 6:26 PM  
**To:** (b)(6) Lt Col, OCJCS/PA  
**Subject:** RE: read ahead for secdef luncheon

**Attachments:** DeLong, Michael.doc; Garrett, John.doc; Simmons, Wayne.doc; Shepperd, Donald.doc; McCausland, Jeff.doc; McInerney, Thomas.doc; Babbin, Jed.doc; Greer, Steve.doc; Scales, Robert.doc



hi. the only one i don't think is totally current is scales'...

thanks

(b)(6)

-----Original Message-----

**From:** (b)(6) Lt Col, OCJCS/PA  
**Sent:** Monday, December 11, 2006 5:38 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: read ahead for secdef luncheon

(b)(6) ... do we have bios on the mil analysts?

**From:** (b)(6) CIV, OASD-PA]  
**Sent:** Monday, December 11, 2006 3:15 PM  
**To:** (b)(6) (b)(6) OSD PA]; (b)(6) (b)(6) COL OSD PA]; (b)(6) Mr OSD PA]; Ruff, Eric @osd.mil [Ruff, Eric, SES, OSD]; (b)(6) CTR OSD PA; (b)(6) Lt Col, OCJCS/PA; (b)(6) Maj SD]  
**Subject:** read ahead for secdef luncheon

all,  
please find attached the (hopefully final) read ahead for secdef luncheon tomorrow.  
thanks

(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense  
(b)(2)

## **United States Marine Corps (Ret.)**

**Lieutenant General  
Michael P. DeLong**  
Deputy Commander, U.S. Central  
Command



At the time of his retirement, Lieutenant General Michael P. DeLong served as Deputy Commander, United States Central Command, MacDill Air Force Base, Florida.

Lieutenant General DeLong is a Naval Academy graduate and holds a master's degree in industrial management from Central Michigan University.

Lieutenant General DeLong's operational assignments include tours with Helicopter Medium Marine (HMM) Squadron 262, Quang Tri, Republic of Vietnam; Standardization Instructor, Helicopter Training Squadron 18, Naval Aviation Training Command; Maintenance Officer, Helicopter Marine Light (HML) Squadron 367, where he participated in Operations EAGLE PULL and FREQUENT WIND (evacuation of Vietnam); Operations Officer, Helicopter Heavy Marine (HMH); Commander, HML 367, Detachment C; Executive Officer and Special Projects Officer, Marine Air Base Squadron 24; Plans and Operations Officer, Marine Air Group 36; Executive/Commanding officer, Marine Air Group 30; Executive Officer, MAG-26; Commanding Officer, HMM 266; Executive Officer and Commanding Officer, Marine Aviation Weapons/Tactics Squadron 1, where he participated in Operations DESERT SHIELD/DESERT STORM; Assistant Chief of Staff, Operations, 3rd Marine Aircraft Wing, where he served as the Joint Force Air Component Commander (JFACC) for Operation RESTORE HOPE in Somalia; Deputy Commanding General, I Marine Expeditionary Force, Camp Pendleton, CA; Deputy Commander and Acting Commander, U.S. Marine Corps Forces, Atlantic, Norfolk, VA and his previous duty as Commander, 3rd Marine Air Wing, MCAS Miramar, CA.

His principal staff assignments include Officer-in-Charge, Fleet Marine Force, Pacific Command Center; Intelligence Requirements Officer, Fleet Marine Force, Pacific; Aide

de Camp to the Deputy Commander, Fleet Marine Force, Pacific; Arms Control/Strategic Weapons Action Officer in the Strategic Requirements Branch of the Plans Division, Headquarters Marine Corps; and the Director for Joint Training (J-7) and Director of Joint Training Analyses and Simulation Center, U.S. Atlantic Command. Lieutenant General DeLong's professional education includes the Basic School, Naval Flight School, Amphibious Warfare School, Defense Intelligence School, Armed Forces Staff College, Army War College and a Defense Department fellowship at the Brookings Institute. Lieutenant General DeLong also holds an Honorary Doctor of Strategic Intelligence from the Joint Military Intelligence College.

Lieutenant General DeLong's personal decorations include: the Defense Distinguished Service Medal, the Defense Superior Service Medal, two awards of the Legion of Merit, two awards of the Distinguished Flying Cross, two awards of the Meritorious Service Medal, Air Medal with Flight Strike Numerals 69, Navy Achievement Medal and the Combat Action Ribbon. General DeLong has logged more than 5,600 flight hours in all models of aircraft and more than 800 combat hours.

(Updated 14 May 2004, HQMC)

## **Wayne Simmons**

Recruited by the CIA in 1973 while in the U.S. Navy, Wayne Simmons became part of an outside paramilitary special operations group that was not only prepared to die for America, but they were prepared to go anywhere and do virtually anything when ordered. He spent his career in the Caribbean, Europe, the far east and central Asia working against, narco-terrorists, arms smugglers, counterfeiters, cyber-terrorists and industrial and economic espionage. He spearheaded deep cover intel ops against some of the world's most dangerous drug cartels from central and south America and the middle east.



For 8 of his 27 years in the intelligence business, Wayne Simmons, ate slept and drank with narco-terrorists and smugglers while helping to conduct some of his nations most important anti-drug, intelligence gathering efforts on behalf of the central intelligence agency. His deep cover intelligence operations helped lead to the seizures of marijuana, cocaine and heroin with a combined value of over \$1 billion dollars.

**Jeffrey D. McCausland**  
**Carnegie Council Senior Fellow**



Dr. Jeff McCausland is Director of the Leadership in Conflict Initiative at Dickinson College. As a Senior Fellow, He leads the Carnegie Council's work on one of its three theme areas, Ethics, War, and Peace.

He completed his active duty service in the U.S. Army in 2002 culminating his career as Dean of Academics, U.S. Army War College, PA. Upon retirement Dr. McCausland accepted the Class of 1961 Chair of Leadership at the United States Naval Academy, Annapolis, MD and served there from 2002-2004. He is a graduate of the United States Military Academy at West Point and was commissioned in field artillery. He is also a graduate of the U.S. Army airborne and ranger schools as well as the Command and General Staff College at Ft. Leavenworth, KA. He holds both a Masters and Ph.D. from the Fletcher School of Law and Diplomacy, Tufts University.

Dr. McCausland served in a variety of command and staff positions both in the U. S. and Europe, including Director for Defense Policy and Arms Control on the National Security Council Staff during the Kosovo crisis. He also worked on the Treaty on Conventional Armed Forces in Europe (CFE) as a member of the Office of the Deputy Chief of Staff for Operations, US Army Staff, the Pentagon. Following this he assumed command of a field artillery battalion stationed in Europe and deployed his unit to Saudi Arabia for Operations Desert Shield and Storm in 1990 and 1991.

He has both published and lectured broadly on military affairs, European security issues, the Gulf War, and leadership throughout the United States and over twelve countries. He has been a visiting fellow at the Center for International Affairs, Harvard University; Conflict Studies Research Center, Royal Military Academy, Sandhurst; Stiftung Wissenschaft und Politik, Ebenhausen, Germany; George C. Marshall Center for European Security Studies, Garmisch, Germany; and the International Institute for Strategic Studies, London.

He has also served as a member of numerous panels on leadership and character development. These include the Chief of Staff Army's Blue Ribbon Panel on Training and Leader Development; the Character Review Panel for the Superintendent, U.S. Air Force Academy; as well as providing advice and assistance to the Chief of Staff of the Air Force's Aerospace Leader Development Panel.

Dr. McCausland is an adjunct fellow at the Center for Strategic and International Studies (CSIS) and the RAND Corporation in Washington. He also serves on the Board of Advisers to the National Committee on American Foreign Policy in New York and the Global Strategy Institute at CSIS. He is Director of National Security Affairs for the Buchanan, Ingersoll, and Rooney law firm based in Washington, DC.

He also serves as a national security consultant to CBS television and radio. He has been a frequent commentator on the war in Iraq and Afghanistan for CBS since early 2003. Dr. McCausland has also appeared on MSNBC, CSPAN, CNN, and the CBS Morning Show as well as

being interviewed by the *New York Times*, *Christian Science Monitor*, *Wall Street Journal*, and *Boston Globe*.

## Biography



Jed Babbin is the best-selling author of "Inside the Asylum: Why the UN and Old Europe Are Worse than You Think" (Regnery 2004). He is a former Air Force officer who served as a deputy undersecretary of defense in the first Bush administration.

Mr. Babbin is a contributing editor for the American Spectator Magazine. His weekly column, "Loose Canons," appears in The American Spectator Online. Mr. Babbin's expertise is in national security and foreign affairs. However, he also writes about legal matters and for The American Spectator's "Saloon" series on subjects such as single-barrel bourbon and fine cigars.

Mr. Babbin is a military analyst and appears frequently on the Fox News Channel and MSNBC, on shows such as The O'Reilly Factor, Scarborough Country, and many others. He also often serves as a guest host on top-rated talk radio shows including Hugh Hewitt (Salem Radio Networj), John Batchelor Show (ABC Radio) and has also subbed for Laura Ingraham (TRN), Mark Larson (KOGO) and Greg Garrison (WIBC). He began substitute hosting for Lt. Col. Oliver North's "Common Sense Radio" program in the 1990s. Mr. Babbin wrote the novel, "Legacy of Valor" (Pentland Press, 2000).

Mr. Babbin is a graduate of Stevens Institute of Technology (B.E. 1970), Cumberland School of Law (J.D. 1973) and the Georgetown University Law School (LL.M. 1978).

**Col John Garrett**  
**United States Marine Corps, Retired**

Through daily contact with U.S. government requirements and procurement agencies, Col. John Garrett, USMC (retired) helps clients identify federal grants and contracting opportunities, for government projects in the United States and abroad. Domestically, Col. Garrett's work focuses on programs and procurements in the homeland security arena; internationally, his efforts emphasize such areas as Iraq reconstruction and Afghanistan reconstruction. Once an opportunity is identified, Col. Garrett helps clients navigate the complex process of defining the government's specific program requirements and then developing comprehensive capability statements that communicate that the client provides the best value and is best able to meet government requirements.



In nearly 30 years of developing relationships throughout the U.S. government and defense industry, Col. Garrett has developed strong networks with policy and decision makers in the U.S. Congress; the Departments of State, Defense and Energy; and the Department of Homeland Security. The access that comes with these relationships allows Col. Garrett to know in advance—and in detail—how best to meet the needs of each agency's procurement programs.

Additionally, Col. Garrett assists clients in a variety of issues regarding export control and licensing, and enjoys unique access to key administrative professionals at the Directorate of Defense Trade Controls and to the key players at other agencies, including the Departments of Defense, State, and Commerce. His involvement with the DDTC enables him to regularly facilitate and expedite clients' export license applications for defense and security related articles and technologies. His association with policymakers allows him to successfully argue and prevail in removing presumptions of license denial for several countries to whom our clients now export millions of dollars in merchandise.

Col. Garrett also serves foreign sovereign governments and their embassies in the planning and implementation of political, security and economic strategies as well as programs with the U.S. government and with U.S. commercial business and investment entities.

In conjunction with Patton Boggs' vast network of international contacts, Col. Garrett develops joint venture partnerships and other relationships in virtually all fields of commercial endeavor, to include security/defense, infrastructure, and logistics.

## **Maj. Gen. Donald W. Shepperd, USAF (Ret.)**

Major General Donald W. Shepperd, USAF (Ret.) is president of The Shepperd Group, Inc. He retired in 1998 from the Pentagon where he served as Director, Air National Guard. He commanded over 110,000 Air National Guard personnel, 1400 aircraft, 88 flying units, and 250 support units spread throughout the 54 states and territories. He oversaw preparation and execution of a \$4.2B yearly budget. He worked daily with all the Air Force Major Commands and congress. He testified to congress in support of Air National Guard and Air Force budgets. He served as part of the Air Force Council and was on the Board of Directors of the Air Force Long Range Strategic Plan. He was the architect of the highly successful "CyberGuard", a program to bring the Air National Guard into the world of high technology embedded information systems and fiberoptics with distributed communications and distance learning capabilities.

General Shepperd, grew up in Wheat Ridge, Colorado. After graduating from Wheat Ridge High School in 1958, he attended the United States Air Force Academy, graduating in 1962. He served on active duty as a fighter pilot in Europe and southeast Asia. He departed the service in 1969, after returning from the Vietnam War, where he flew 247 fighter combat missions. He became an airline pilot with Trans World Airlines and later the national sales manager of the light aircraft division of Grumman American Aviation Corporation in Cleveland, Ohio. He re-entered the Air Force in 1974 and retired in 1998 from the Pentagon as a Major General. Shepperd holds a Master of Science degree from Troy State University. He attended Seminar XXI, Massachusetts Institute of Technology and the Harvard University Program for Senior Executives in Government. He provides military commentary on request for ABC Radio Network in New York and serves as an ad hoc member of the Air Force Scientific Advisory Board. He started his own defense consulting firm and is also an associate with several Washington "think tanks." He is a well-known speaker on the subject of leadership and management for the 21<sup>st</sup> century.



**General McNerney is the founder of Government Reform Through Technology, a consulting firm that works with high-tech companies. GRTT conducts business with federal, state, city and local governments to help them introduce advanced technology into the public sector.**

Prior to this, he was the CEO and the president of Business Executives for National Security, a national, nonpartisan organization of business and professional leaders.

For 35 years, General McNerney served as a pilot, commander, and strategic planner in the U.S. Air Force.

He retired from military service as Assistant Vice Chief of Staff of the Air Force and Director of the Defense Performance Review, reporting to the Secretary of Defense. He led the Pentagon's "reinventing government" effort, visiting more than 100 leading-edge commercial companies to assimilate their ideas about business re-engineering.

General McNerney graduated from the United States Military Academy and earned a Master's degree in international relations from George Washington University. He also attended the Armed Forces Staff College and National War College.



Steve Greer retired from the United States Army after serving 20 years as an Airborne Ranger and Green Beret. Recruited by Fox News Channel, his on-air "War Room" analysis helped shape public opinion as the coalition invaded Iraq in early 2003.

An expert in Soldiering, his commentary continues to raise awareness of the challenges facing American troops in the war on terrorism. With more than 400 interviews on FOX, CNN, NBC, and National Public Radio, Greer's insight and passion for serving a nation at war is heard around the world.

Greer is the sole enlisted member of the Office of the Secretary of Defense analyst group. Through unprecedented access to senior government officials his insight is fresh and powerful. As a senior fellow at the National Defense Council Foundation he has met with senior government officials in Haiti, Israel, Kosovo, Morocco, Iraq, Kuwait, Cuba and the United States conducting research on the War on Terror.

Additionally, he serves on the Center for Security Policy military committee in Washington, D.C. and is a Professor at American Military University. He graduated from Liberty University in 1991 and received a Master of Arts in Land Warfare from American Military University in 1998. His Doctoral dissertation at Capella University focuses on national defense education and asymmetric warfare studies.

He is a four-time competitor in the grueling Lieutenant General David E. Grange, Jr., Best Ranger Competition and the only Sergeant Major in the world to compete. At 33 years of age he was selected as one of the youngest Sergeants Major in the Army. He speaks at and supports special venues throughout the country carrying the voice of free Americans to those who need to hear it most.

Major General Robert H. Scales, Jr., became the 44th Commandant of the U.S. Army War College in August 1997. Before moving to Carlisle Barracks, Pennsylvania, he was the Deputy Chief of Staff for Base Operations and the Deputy Chief of Staff for Doctrine at the Training and Doctrine Command Headquarters, Fort Monroe, Virginia. He is a 1966 graduate from the United States Military Academy and he later received a Masters and Ph.D. in history from Duke University. Commissioned as a field artillery officer, General Scales served in numerous command and staff positions throughout the Army. His commands include four artillery batteries, two in Germany and two in Vietnam; an artillery battalion in Korea and the U.S. Army Field Artillery Training Center, Fort Sill, Oklahoma. He also served as the Assistant Division Commander, 2d Infantry Division, Eighth U.S. Army. His decorations include the Distinguished Service Medal, Silver Star, Legion of Merit with four Oak Leaf Clusters, the Bronze Star Medal, Meritorious Service Medal with four Oak Leaf Clusters and the Air Medal. He wears the Senior Parachutist Badge, the Army Staff Badge and the Ranger Tab. General Scales is the principal author of *Certain Victory*, the 1993 official Army account of the Gulf War. His latest book, *Firepower in Limited War*, is a 1994 publication that outlines the history of fire support in post-World War II conflicts. During the past four years, General Scales has published numerous articles within several European and American defense journals. In November 2000 he retired from active duty.

(b)(6)

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**From:** Thomas McInerney (b)(6)  
**Sent:** Monday, December 11, 2006 8:00 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Roundtable and Luncheon with Secretary Rumsfeld

(b)(6)

I do not need an escort.

Tom

Gentlemen,  
The Secretary is looking forward to meeting with you tomorrow. I apologize for the confusion and the time change. Thank you all for your flexibility. We will begin the meeting promptly at 10:30, so please plan to arrive at the Pentagon by 10:00 a.m. If you have a Pentagon badge, please proceed directly to (b)(2). If you need an escort, you will be met at the Metro Entrance at 10:00 and escorted to the room.

If you have not yet communicated to me whether you need an escort, please do so.

We look forward to seeing you tomorrow morning.

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

(b)(6)

**From:** Jeff McCausland (b)(6)  
**Sent:** Monday, December 11, 2006 4:36 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Roundtable and Luncheon with Secretary Rumsfeld

I will be there.

Jeff

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Monday, December 11, 2006 3:04 PM  
**To:** undisclosed-recipients:  
**Subject:** Roundtable and Luncheon with Secretary Rumsfeld

Gentlemen,  
The Secretary is looking forward to meeting with you tomorrow. I apologize for the confusion and the time change. Thank you all for your flexibility. We will begin the meeting promptly at 10:30, so please plan to arrive at the Pentagon by 10:00 a.m. If you have a Pentagon badge, please proceed directly to (b)(2) If you need an escort, you will be met at the Metro Entrance at 10:00 and escorted to the room.

If you have not yet communicated to me whether you need an escort, please do so.

We look forward to seeing you tomorrow morning.

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

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No virus found in this incoming message.  
Checked by AVG Free Edition.  
Version: 7.1.409 / Virus Database: 268.15.15/581 - Release Date: 12/9/2006

--  
No virus found in this outgoing message.  
Checked by AVG Free Edition.  
Version: 7.1.409 / Virus Database: 268.15.15/581 - Release Date: 12/9/2006

12/3/2007

(b)(6)

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**From:** (b)(6)  
**Sent:** Monday, December 11, 2006 4:10 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Tuesday

No chance of parking at Mall?

**Jed Babbin**

(b)(6)

(b)(6)

**From:** (b)(6) on behalf of (b)(6)  
**Sent:** Monday, December 11, 2006 3:47 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Roundtable and Luncheon with Secretary Rumsfeld

(b)(6) thanks again. I'll need an escort. Appreciate it! Steve

Original Message:

-----  
**From:** (b)(6) OSD PA (b)(6)  
**Date:** Mon, 11 Dec 2006 15:04:12 -0500  
**To:** undisclosed-recipients:  
**Subject:** Roundtable and Luncheon with Secretary Rumsfeld

Gentlemen,  
The Secretary is looking forward to meeting with you tomorrow. I apologize for the confusion and the time change. Thank you all for your flexibility. We will begin the meeting promptly at 10:30, so please plan to arrive at the Pentagon by 10:00 a.m. If you have a Pentagon badge, please proceed directly to (b)(2). If you need an escort, you will be met at the Metro Entrance at 10:00 and escorted to the room.

If you have not yet communicated to me whether you need an escort, please do so.

We look forward to seeing you tomorrow morning.

(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense  
(b)(2)

-----  
mail2web - Check your email from the web at  
<http://mail2web.com/> .

(b)(6)

**From:** (b)(6)

**Sent:** Monday, December 11, 2006 3:38 PM

**To:** (b)(6) OSD PA

**Subject:** Simmons - Re: Roundtable and Luncheon with Secretary Rumsfeld

Hi (b)(6)

I will require an escort. I look forward to seeing you tomorrow. BTW - What is your address at the Pentagon? Take care.

Wayne

-----Original Message-----

**From:** (b)(6)

**To:** undisclosed-recipients;;

**Sent:** Mon, 11 Dec 2006 3:04 PM

**Subject:** Roundtable and Luncheon with Secretary Rumsfeld

Gentlemen,

The Secretary is looking forward to meeting with you tomorrow. I apologize for the confusion and the time change. Thank you all for your flexibility. We will begin the meeting promptly at 10:30, so please plan to arrive at the Pentagon by 10:00 a.m. If you have a Pentagon badge, please proceed directly to (b)(2). If you need an escort, you will be met at the Metro Entrance at 10:00 and escorted to the room.

If you have not yet communicated to me whether you need an escort, please do so.

We look forward to seeing you tomorrow morning.

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

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**Check out the new AOL.** Most comprehensive set of free safety and security tools, free access to millions of high-quality videos from across the web, free AOL Mail and more.

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, December 11, 2006 3:15 PM  
**To:** (b)(6) OSD PA; (b)(6) COL OSD PA; (b)(6) OSD PA;  
 Ruff, Eric Mr OSD PA; (b)(6) CTR OSD PA; (b)(6) Lt Col, OCJCS/PA;  
 (b)(6) Maj SD  
**Subject:** read ahead for secdef luncheon  
**Attachments:** SecDec Read Ahead for luncheon 12.12.06.doc

all,  
 please find attached the (hopefully final) read ahead for secdef luncheon tomorrow.  
 thanks

(b)(6)

(b)(6)

Public Affairs  
 Office of the Secretary of Defense

(b)(2)

**READ AHEAD FOR SECRETARY DONALD RUMSFELD  
RETIRED MILITARY ANALYSTS LUNCHEON**

**Date/Time:** December 12, 2006 12:00-12:45 pm

**Location:** SecDef Dining Room (b)(2)

**Audience:** The following nine retired military analysts (recent comments: Tab A) will attend:

- Mr. Jed Babbin (Former DUSD) – American Spectator, Real Clear Politics
- Lieutenant General Michael P. DeLong (USMC, Retired) – Fox News
- Colonel John Garrett (USMC, Retired) – Fox News
- Command Sergeant Major Steven Greer (USA, Retired) – Fox News
- Dr. Jeff McCausland (Colonel, USA, Retired) – CBS (radio)
- Lieutenant General Thomas McInerney (USAF, Retired) – Fox News
- Major General Robert H. Scales, Jr. (USA, Retired) – Fox News
- Major General Donald W. Shepperd (USAF, Retired) – CNN
- Mr. Wayne Simmons (CIA, Retired) – Fox News

**Media:** Remarks are on-background.

**Timeline:**

**10:30 a.m. Welcome and Introduction**

- (b)(6) OSD Public Affairs

**10:31 a.m. Update on Deployment Health Report for OIF and OEF**

- Dr. Winkenwerder, Assistant Secretary of Defense for Health Affairs

**11:15 a.m. Update on Operations in Iraq**

- Brigadier General Michael Barbero, Deputy Director, Regional operations, J-3

**11:45 a.m. Break**

- Move from DepSecDef Conference Room to SecDef Dining Room

**12:00 p.m. Luncheon Discussion with Secretary of Defense Donald Rumsfeld**

**12:45 p.m. Meeting Concludes**

**Background:** These retired military analysts have met with you periodically during the past six years. Many of them have traveled to Iraq and Guantanamo at your invitation in order to provide a more accurate picture of the events on the ground. This group of analysts has been largely supportive of the Department's efforts in the Global War on Terrorism.

**Attachments:**

- Recent Media and Key Comments

Tab A

Military Analysts: Comments in the Month

**Highlights**

Mr. Jcd Babbin .....3  
 Lieutenant General Michael DeLong .....4  
 Lieutenant General Thomas McInerney .....4  
 Colonel Jeffrey McCausland .....5  
 Major General Robert H. Scales, Jr. ....5  
 Major General Donald W. Shepperd .....6  
 Mr. Wayne Simmons .....6

**Excerpts**

Mr. Jed Babbin .....6  
 Lieutenant General Michael P. DeLong .....11  
 Lieutenant General Thomas McInerney .....12  
 Colonel Jeffrey McCausland ..... **Error! Bookmark not defined.**  
 Major General Robert H. Scales, Jr. ....13  
 Major General Donald W. Shepperd .....14  
 Mr. Wayne Simmons .....16

**HIGHLIGHTS**

**Mr. Jed Babbin**

- **Bolton Resignation:**
  - o Strong Supporter of Bolton and saw his resignation as a mistake
- **Robert Gates:**
  - o “Gates is not reformer, not a strong leader, not a big military strategist. At best he will be a caretaker over there”
- **Iraq Study Group:**
  - o Claims that all the recommendations are “really covering a graceful exit”. Expresses criticism towards the ISG.
- **Iran:**
  - o Argues that the only way to win in Iraq is through Iran and Syria
  - o Calls Tehran and Damascus the “center of gravity of the enemy”
  - o Says that we have been at war with Iran since 1979
- **Behavioral Profiling:** Supports the arrest of the “flying Imams” and supports “behavioral profiling”

### **Lieutenant General Michael P. DeLong**

- **Troop Levels:**
  - Did not think troop levels should be increased as per Senator McCain's recommendation
- **Draft:**
  - Would damage the military and is not needed. Argues that an all volunteer force is best

### **Colonel John Garrett**

- No recent comment by Colonel Garrett

### **Command Sergeant Major Steven Greer**

- No recent comments by Command Sergeant Major Steven Greer

### **Lieutenant General Thomas McInerney**

- **Tough fight:**
  - "If people understand we're trying to create a moderate government that can contain and eliminate this Islamic extremism, then they'll understand why this fight is so tough, because those extremists, those fascists cannot let Iraq have a moderate government."
  - Need to lock Baghdad down
  - Questions Prime Minister Maliki's will
- **"End Game" for Iraq:**
  - "End game" is "stable Iraq, not necessarily democratic"
  - Suggests an authoritarian government with marshal law
  - Comparisons to South Korea after Korean War
  - Iraqi forces – "Long run going to win"
- **Phased withdrawal:**
  - Basically "cut and run"
  - Giving enemy the "game plan"
- **Iran:**
  - "Iran and Syria are trying to destabilize Iraq because they think if it's destabilized, then the U.S. will pull out."
- **Secretary Rumsfeld:**
  - "I believe ultimately history will be very good to him"
- **Dr. Gates:**
  - "Gates may try to work with Iran but he is no fool and will be a tough taskmaster."
  - Will continue with Secretary Rumsfeld's efforts to transform the military

## Colonel Jeffrey McCausland

- **The ISG report - "On target":**
  - o Key recommendation – Iraqi leadership has to grab situation they're in with sectarian violence
  - o Broader diplomatic strategy – need to engage regional players.
  - o Must be a combination of military, economic, political and diplomatic efforts
- **Training Iraqi forces - "Not a silver bullet":**
  - o Military will embrace more embedded military training teams with Iraqi Security Forces, but still difficult to train
  - o Even after withdrawal, Some U.S. forces in Iraq or region to provide "external security" (intelligence, communication)
  - o Questionable if training can be done quickly
- **Troop levels:**
  - o "Not surprising Gen. Abizaid called for retaining military flexibility regarding troop levels, resisting the call by many Democrats for creating a timetable for immediate withdrawal of U.S. troops"
- **Increased deployment of National Guard:**
  - o "Conceivable they might recommend an increase in U.S. forces in Iraq"
  - o Question if there are enough forces in Baghdad
- **Dr. Gates:**
  - o "Very capable and experienced guy"
  - o Indicates change in Iraq strategy
  - o "Average folks" on ground won't pay attention to change
- **Status of military equipment - "Real problem"**

## Major General Robert H. Scales, Jr.

- **Mr. Gates:**
  - o He brings "a fresh start and a new approach... with few ideological preconceptions"... he is "a collegial consensus maker" and has "good state and intelligence community relations"
- **Where to invest DoD money:**
  - o Thinks transformation is the best bet, but doesn't think that's what Mr. Gates will focus on first and most
- **The Army today:**
  - o It's "hanging on" because of the sergeants
- **Iraq:**
  - o The key to success in Iraq is to increase the adviser to the Iraqi units
  - o Troop levels in Iraqi units should increase
  - o Training of Iraqi troops closely could take months or even years

## **Major General Donald W. Shepperd**

- **The ISG report:**
  - It's "right on the mark... powerful and dramatic. It gives us a chance to change direction there"
  - The group has it right when they say we need to talk to Iran and Syria diplomatically
- **Recommendations:**
  - Embedding combat troops with the Iraqi forces is "really smart" and a next step after that would be to move on to deal with the militias
- **Training of Iraqi forces:**
  - It's going well, but they don't have the logistics, equipment, air support and long-term support they need
  - The forces "are very good, but they need some backbone... some time"
- **Concept of a draft:**
  - "Buys into" the concept of national support for the service proposed by Dr. Moskos
  - Believes in a "quasi volunteer military" but only if the nation feels "threatened"
- **Mr. Gates:**
  - Would tell Mr. Gates if given the chance to "watch your rhetoric and do not say staying the course" or "we're going to win" and do not set a timetable for getting out.
  - Gates has "been well engaged for a length time in national security. I think he'll be very careful and thoughtful on whatever he does"

## **Mr. Wayne Simmons**

- **Mr. Gates:**
  - He's an "outstanding choice - a no-brainer" ... one of the most commendable things about Mr. Gates is that he came up through the ranks and has always been – for the most part – "apolitical"

## **EXCERPTS**

### **Jed Babbin**

#### **Real Clear Politics: Exit Rumsfeld, Smiling – 12/07/06**

One day in the next two weeks there will be a departure ceremony at the Pentagon. Flags will fly, bands will play and the liberal media will calumniate. Should the president choose to add the Presidential Medal of Freedom to the other honors rendered, it's

entirely possible that some newsrooms will have to bring in trauma therapists. The 527 Media will indulge themselves in one last feeding frenzy over the man they love to hate, Donald Rumsfeld. Mr. Rumsfeld's departure will feature a revival of the political fables that have been written about him, and provide a cautionary tale for his successor, Robert Gates.

Mr. Rumsfeld will probably walk out of the Pentagon smiling at the thought of a job well done. His tenure has been colored by an onslaught of media attacks, but Rumsfeld knows that American history is enriched by men who suffered the same treatment at the hands of the press and were later judged to be some of our greatest leaders. Grant, Sherman, and Lincoln endured appalling media attacks throughout the Civil War (Lincoln the incompetent baboon, Grant the drunk, Sherman the crazy man) but historians were better able to judge them.

The criticisms of Rumsfeld, both fair and foul, are overshadowed by a string of lasting accomplishments ranging from bringing ballistic missile defense from theory to reality to transformation of the military from a Cold War garrison force to the flexible forces needed to fight the war we're in. Add to that the rapid overthrow of the Taliban and Saddam regimes, positioning America to deal with the rise of China, subtract Bush's unwillingness to take the battle to the enemy's centers of gravity, and Rumsfeld's record will be seen as imperfect, but one that may prove him to have been our best Secretary of Defense. History will be kinder to Rumsfeld than the daily press, just as it has been to our Civil War leaders, because it will see facts from a greater distance than those who write and broadcast every day can achieve. Some of the facts historians will place in context are these.

After 9-11, the president wanted to hit the Taliban hard, fast and decisively. But Army Chief of Staff Eric Shinseki insisted that almost the entire army had to be deployed to do it, and that would take several months. Rumsfeld and the other military leaders crafted a plan to take us to war - and to victory -- in weeks. America attacked the Taliban in early October 2001 and the Shinseki army - except for Army Special Forces and helo forces -- stayed home. By December the regime was toppled. Then began the media's contrivance of stories - possibly in collusion with congressional Democrats - about Rumsfeld's supposed failures that have led to everything from Usama bin Laden's escape to the mess in Mesopotamia.

The media suffered a panic attack at the beginning of the Afghan and Iraq wars. When our forces paused in the advance toward Baghdad, the media panicked. Reports said we're pausing, so we must be in trouble, we're running out of ammo, food and even water. There aren't enough troops. The war plan was wrong, and we have to stop, we're in Vietnam, another quagmire. The media were proven so wrong so quickly and so decisively that even they were embarrassed and they've never forgiven Rumsfeld for it. Their revenge is in the contrivance of fables about him.

The first myth was that Rumsfeld refused to put enough troops into the Tora Bora region to capture bin Laden, that we'd "subcontracted" bin Laden's capture to unreliable Afghan tribal leaders, resulting in his escape. Gen. Tommy Franks, CENTCOM commander, debunked that in an op-ed in October 2004, but the media persisted. In a November 2004 interview Marine Lt. Gen. Mike "Rifle" DeLong, Gen. Franks's second in command, told me, "Somebody could have made that statement, but it sure as hell wasn't the people who fought the war." But DeLong's and Franks's facts weren't consistent with the media narrative, so the myth is perpetuated. Just like the 527 Media's metaphysical certainty that Rumsfeld didn't get along with the military and disregarded the senior generals' counsel.

"Rifle" DeLong had a few choice words about that as well. "...We had these discussions with [the Joint Chiefs of Staff] and we also had them with the Secretary [Rumsfeld] and the Secretary agreed with us." What he described for the Afghanistan operations was the usual process with plans developed in debates - some heated, some not - between professionals. What DeLong told me then I have confirmed over and over in discussions with other senior military leaders. Rumsfeld is a tough guy to work for, but he absorbs - and mostly follows -- the advice of senior military leaders. If anything he's too tolerant of rebellious generals. Eric Shinseki should have been fired (and might have been but for the fact of his family connections to Hawaii Sen. Dan Inouye).

The greatest fable about Rumsfeld's tenure was the so-called "generals' revolt" contrived by the 527 Media in apparent collusion with the Democrats. The political maneuver -- culminating in the phony "congressional hearing" held by Democrats during the 2006 campaign - is the most fascinating of all the myths. The statements and media appearances of the "rebellious" generals were obviously coordinated. The questions I posed last July about the media's collusion with the Democrats and the generals haven't been answered. Which Democrat "war room" ran this operation? Why did the generals get a free ride, exempted from the tough questions they should have had to answer? And that gives rise to ethical questions about the 527 media that will some day be answered.

In conversations with a retired officer who was a member of the Joint Chiefs of Staff at the time, he told me - and said the other Joint Chiefs would affirm - that none of the "rebel" generals had raised their newly-advertised concerns about Rumsfeld's Iraq plans and operations while they were on active duty. None of the media asked about this dereliction of duty: why didn't these generals raise Cain over their supposedly-heartfelt criticisms through the chain of command while they were in a position to do so? The media didn't seek or tell the truth about the generals. That's the real story behind the story.

Few know that in early 2003 - a month or more before the Iraq invasion - President Bush was presented with two plans for post-war Iraq. The first, written by CIA Director George Tenet and Secretary of State Colin Powell, provided for a long occupation of Iraq and the nation-building that the president renounced in his 2000 campaign. The second, a

Pentagon plan authored by Rumsfeld's team, provided for the establishment of a provisional government before the invasion and American withdrawal within months of Saddam's overthrow. The president, convinced by Powell that "if you break it, you own it", chose the Powell-Tenet plan and ordered Rumsfeld to carry it out.

When Baghdad fell, after the brief tenure of Gen. Jay Garner, the president appointed L. Paul Bremer III to govern Iraq under Rumsfeld's direction. But Bremer proved to be a loose cannon, endlessly circling around from Powell to Rice to the president to get permission to do whatever Rumsfeld didn't agree with. One Pentagon official involved closely told me Bremer's tenure was disastrous because of his continuing reliance on the group surrounding Adnan Pachachi, an old-time Sunni whose persuasion of Bremer to leave Sunni militants alone was one of the principal reasons the Sunni insurgency was able to gain strength. Bremer's decisions to disband the Iraqi army and delay the outlay of reconstruction funds alienated Iraqis almost completely. At about that time, the media began contriving the myths of Rumsfeld and Iraq.

All of those myths combined, in the minds of some defeated Republicans, to blame Mr. Rumsfeld for the election debacle of November. But that overlooks the facts presented by the Zogby poll in late October that showed 49% of Americans wanted the president to retain Rumsfeld, against 42% who wanted him gone. When that poll was taken, the president's job approval numbers were about ten points lower than Rumsfeld's "stay or go" polls.

In his Tuesday confirmation hearing, Dr. Gates said he was surprised at how much transformation of the military had actually been accomplished. He will be more surprised at how the media has transformed itself since he last served in government. He can learn a lot from studying how the media has treated his predecessor. If he studies no other lesson, he should look at the "Rumsfeld refuses to testify" story that the AP manufactured last summer. (There's another story in that incident, too. Rahm Emanuel used to issue press releases calling for people's resignations. Whose idea was the AP string of stories, centered around Hillary Clinton, culminating in her call for Rumsfeld's resignation? Did AP reporters - or editors - collude with Democrats to write and time the stories?)

Gates will have a very short media honeymoon. If he doesn't bring the Iraq war to a quick close - which he, the Pentagon and the White House agree can't be done without surrendering it to the enemy - he'll soon enough be the subject of the same kind of contrived news stories. Welcome to the world of the 527 Media, Dr. Gates. If you don't toe the Baker-Hamilton line, you'll soon be subject to the same treatment your predecessor received. You may even so enrage NYT columnist Maureen Dowd that she will write a poem excoriating you, as she did about Rumsfeld two Decembers ago. It's a badge of honor you may yet earn.

Dr. Gates will realize, as Mr. Rumsfeld undoubtedly has, that the daily media-bashing comes from the ankle-biters, the politically-active media that history will ignore. And that's why Rumsfeld will be smiling when he takes his leave.

**CNBC: Kudlow & Company- 12/04/06 17:07:36**

I think he's (Newt Gingrich) the worst guy for the job (UN Ambassador.) He wants to give away the first amendment for heaven's sake and we need somebody like, we need somebody like retired Marine General PX Kelly go in there and kick butt and take names.

**CNBC: Kudlow & Company- CNBC 12/04/06 17:23:21**

Well, I don't think you'll see a confrontation between Mr. bush and the hill because I think these proposals I'm hearing now and things I have been reading over the weekend, all these things are designed to meet the democrats halfway and the issue is, and there will not be a big confrontation with this pentagon, the pentagon understands civilian control unlike the people in the British military these days, they'll respect what the president decides and will not be happy about it because all of these recipes, Larry, all of these recipes are really covering a graceful exit, that is all this is about and we are trying to figure out how we can get out of there gracefully and turn the Iraqis over and say adios and let it fall apart Larry, that is what will happen.

**Headline News: Glenn Beck-11/13/06 21:07:01**

But where you're wrong is taking Iraq in isolation. That's the capital mistake that president bush has made, the mistake that Mr. McCain is making and lord only knows the democrats don't even have a clue of an idea. Far less even a mistake, they don't get that far."

...The fact of the matter is you have a situation there where you can't possibly solve Iraq within the four corners of Iraq. You have its interfering neighbors, Syria and Iran, and frankly we are fighting a proxy war against or principal enemies' proxy. You can't defeat the principle enemy if you're only fighting his proxies. We are at a point where we have to go and take this war to the center of gravity of the enemy, that's in Tehran and Damascus."

...We've been at war with Iran, Glenn, since 1979 and we have yet to say more than a nasty word to them."

**CNBC: Kudlow & Company- 11/28/06 17:44:21**

It (Behavioral Profiling) has to (continue). If we don't do it we're absolute fools.

**CNBC: Kudlow & Company- 11/15/06 17:56:07**

**JED:** Not really saying same things we've been hearing for them. Larry it comes down to the fact we could be in Iraq, 60 days, 60 years nothing much will change unless we deal with Iran and Syria.

**LARRY:** You don't want to invade Iran Jed?

**JED:** I want to foment revolution, strike at mullahs with air strikes. No American troops.

**Headline News -- Glenn Beck- 11/13/06 21:09:27**

They believe some sort of Islamic heaven on earth will begin with the return of the 12 imam, and his return can only be precipitated by a massive global conflict with hundreds of millions of deaths. So that's Ahmadinejad career objective. He personally believes it. You are talking about a guy, Glenn, when he went to the U.N. a couple of years ago, he believed that an aura, a holy aura surrounded him when he addressed the general assembly. This guy has a -- all the earmarks of a fanatic. We have seen this before in that part of the world. And if we don't take him at his word and don't make sure that they don't have the means to do it, we are going to suffer something; our allies will suffer something the world has not seen before.

**CNBC: Kudlow & Company- 11/09/06 17:43:39**

It will not happen. That's a NeoCon position. Position forced on Don Rumsfeld who never believed in nation building to start with. We see it in ruins right now in Iraq. The issue whether Bob Gates can tell George Bush the bloody truth. You're not going to win that war by staying in Iraq. You're either going to have to get out of there or go deal with Syria and Iran. Unless you do that, you can't win this war.

**CNBC: Kudlow and Company- 11/9/2006 17:40:24**

I think it's diminution of the influence of the defense department. You see ascendancy of the state department here. It's not a question of changing the person; it's a question whether the president is going to redirect the policy. I think, our intervention in Iraq, has, stalled and the president has to find a way to break the log jam.

The Departure of Don Rumsfeld does not change anything on the ground for the troops. Rumsfeld was doing what Mr. Bush wanted him to do. Bob Gates will do what Mr. Bush wants him to do. Gates is not reformer. Not a strong leader. Not a big military strategist. At best he will be a caretaker over there. The question is, what does the president want to do? I suspect he will want to do what the Baker, fabulous Baker boys, Baker and Hamilton, tell him that he should do.

**Lieutenant General Michael P. DeLong**

**CNN: Late Edition With Wolf Blitzer- 11/26/06 11:45:13**

Well first of all it's not new from the representative but I don't support that. The current way that we do business right now, the military we've got the best young men, best young ladies, the best force that we ever had. I joined in the late '60s when they had a draft. I came from naval academy and watched the services grow and each service brings its own unique style but the way we're doing right now with the all volunteer forces by far the way to go

**CNN: Late Edition with Wolf Blitzer- 11/26/06 11:47:23**

Well, as I listen to your program before and I think both gentlemen had a good point. The issue right now in Iraqi army is pretty well trained. The Iraqi police force is pretty well trained they got some asperse and you have the Iraqi police without so much asperse and the government that cannot control either one right now. So bringing in more troops I don't know what good that would do. I talked to John Abizaid and listen to him and have talked to other people, over there right now. I have been over there. I think they are doing what they need to do right now but unless they get a different government, or a government that can control the security of that country I think they are going to have a problem.

**Lieutenant General Thomas McInerney**

**Fox News: The Big Story with John Gibson – November 27**

**GIBSON:** General McInerney, this Iraq Study Group, the leakage says that the first document we will see recommends discussions with Iran and Syria and does not set a timetable. What can come of discussions with Iraq and Syria?

**GEN. TOM MCINERNEY, FOX NEWS MILITARY ANALYST:** I don't think any good will come out of discussions with them, because it's in Iran and Syria's interests, John, to have an unstable Iraq. And that's what they want to do, because then they believe the United States will withdraw, and then they'll have a region in which they can spread the Shia crescent, which they're trying to do across the central part of the Arabian peninsula. We do not want that. That's why people, when they talk about leaving or talk about the situation, they've got to talk about consequences. There are not enough people talking about consequences.

**Fox News: The Big Story with John Gibson – November 24**

**Anchor:** This obviously puts more pressure between Maliki and the president, but do you think that Americans understand how difficult this fight really is?

**LT. GEN. TOM MCINERNEY (RET), FOX NEWS MILITARY ANALYST:** Well, the military does, Julie. And it's a great question, but I don't think the American people, and certainly the left in our country, understand that -- who we are fighting. It's Islamic fascism. And this is Islamic fascism, or extremism, is what we're trying to contain, this ideology. And you only contain an ideology and change it by being in the region. And what we're trying to do is create a moderate government. If people understand we're trying to create a moderate government that can contain and eliminate this Islamic extremism, then they'll understand why this fight is so tough, because those extremists, those fascists cannot let Iraq have a moderate government.

**Fox News: Fox and Friends – November 13**

**LT. GEN. TOM MCINERNEY (RET), FOX NEWS MILITARY ANALYST:** I don't think putting more troops in, that that wouldn't do it you would want to train the Iraqi forces faster. In the long run, they are the ones going to win. Here is the key thing, is Maliki up to it and I'm starting to question if he is up to it and it may be we might have to use what we did after the Korean war when President Syngman Rhee was put in. we

may to go to authoritarian government civil rights and martial law and do a whole host of things to get stability over there.

**Major General Robert H. Scales, Jr.**

**Fox News Special Report with Brit Hume – December 8**

**MIKE EMANUEL:** Pentagon officials say they're not surprised by the recommendation of the Iraq Study Group to expand the number of trainers, since the top U.S. general in the Middle East, John Abizaid, already said he wants to beef up the number... Military officials say they're aware of the risk for the American trainers...

**MAJ. GEN. ROBERT SCALES (RET), MILITARY ANALYST:** We have enough troops to beef up the training capacity. The issue is not numbers. The issue is quality and preparation.... Leaders have to be trained. Soldiers have to be trained. And that's going to take time, months if not years.

**NPR All Things Considered – December 5**

**General ROBERT SCALES (Retired, U.S. Army):** I don't see any new ideas on the table, nor would I have expected him (Mr. Gates) to throw out ideas in his hearings. I do think, and I agree with General McCaffrey, is that what he brings to the table is a fresh start and a new approach. He is by nature a collegial consensus maker. He has good relations with State and the intelligence community. He has few ideological preconceptions that he brings to the table.

I think he has a certain gravitas based on his past and his close association with the president which puts him at a new position, and so at the end of the day, what we're looking for is, for lack of a better term, a sort of - not new options, but a rebalancing of old options and an appearance that we're bringing to the table a fresh set of intellectual capabilities that we're going to throw at the problem.

**NPR All Things Considered – November 27**

**ROBERT SCALES:** ...I'm a Vietnam veteran and a retired general. Had you told me after 9/11 that my army would be fighting in its fourth year in Iraq, that soldiers would be heading back into combat for the third time in as many years I wouldn't have believed it. Because after Vietnam I saw my army collapse, broken, disheartened and abandoned by the American people. But this isn't broken, at least not yet. Why? I think the army is hanging together better than any of us old vets imagined because of sergeants. They're the soul of our Army...

What can we learn from our sergeants? First, technology and machines don't fight wars, people do. At the end of the day its sergeants and soldiers who have to do the dirty business of killing and dying. The other lesson is that a volunteer force we begin with is the same one we finish with. It's hard to recruit during wartime. So, our soldiers will soldier on but for how long, only they will be able to tell us and when they're gone, nothing remains to replace them.

**Fox News: The Big Story w/ John Gibson – November 23**

**HOST:** ...At what point do Iraqi security forces stand on their own two feet?...

**SCALES:** Boy, that's a great question, Julie. First of all, not all the Iraqi forces are bad. There's a problem with the Iraqi police. We all know that. But there are some Iraqi ground units that are very good.

The key to the strategy in the future is going to be to thicken the American presence in Iraqi units and to increase the quantity of advisers to improve the quality of their equipment and to back off, to give the Iraqi leaders, the junior leaders, particularly sergeants, lieutenants and captains, more of an opportunity to learn to fight while fighting, to learn from us and then to apply those lessons in fighting the war their way.

**Fox News The Big Story with John Gibson – November 23**

**HOST JULIE BANDERAS:** All right. So, let's talk about the Iraq study group, then you've got the Pentagon, then you've got the president heading to Jordan to meet with Maliki all working to come up with ideas to win this war in Iraq. At point are there too many cooks in the kitchen?

**SCALES:** Well, there are a lot of cooks in the kitchen, Julie, because the cooks are trying to devise a new recipe using old ingredients. And as you know, as a cook yourself, how difficult that is. But in the end of the day, this is going to be good. It's good to have -- the whole Iraq strategy is being rethought right now. And the more voices that you are able to listen to and the more eyes you have on the problem, probably the sharper your conclusions will be. And the better the new strategy is going to be once it begins to emerge at the beginning of the new year.

**Major General Donald W. Shepperd**

**CNN Newsroom – December 6**

**HOST KYRA PHILLIPS:** The Iraq Study Group calls for a whole new mission for U.S. troops. Let's bring in our military analyst, Major General Don Shepperd for a strategy session. So, what's your first impression, general?

**MAJ. GEN. DON SHEPARD (RET)., CNN MILITARY ANALYST:** I tell you, Kyra, I think this report is right on the mark. It is powerful. It is dramatic. It gives us a chance to change direction there. It also says right off the bat that there is no simple solution to Iraq, but on the other hand, staying the course, winning, bringing home the coon skin is not in the cards. So I think this really offers us an opportunity and is clearly on the mark.

**PHILLIPS:** More troops or less troops?... So what would those extra troops do Shep?

**SHEPPARD:** Basically, you're talking about not increasing U.S. troops in any way, but taking the combat forces, stopping the combat, and concentrating on just training the Iraqis. I've traveled with these Iraqi forces. They are very good. They need some backbone. They need some time. They need support, what have you...

**PHILLIPS:** All right. The Iran factor... Will that ever happen, the U.S. talking to Iran?

**SHEPPERD:** Well, I don't know. But, again, the study group is right on the mark. You have to talk to people diplomatically...

I think the Iraqi study group has got it just right, talk to the people in the region, involve them, doesn't mean it will go anywhere but it's essential.

**CNN Newsroom – December 5**

**HARRIS:** How is -- give me your honest assessment of how that (the Iraqi forces) is going. And it always comes down to how long and to what level are we trying to train the Iraqi forces. Do we want them to be the equal of U.S. forces?

**SHEPPERD:** They will never be the equal of U.S. forces. That would be great if they could, but they will not be. I was on a conference call with General Caldwell from Baghdad this morning talking about this. Three of the 10 Iraqi divisions have taken over control of their areas. Prime Minister al-Maliki has said that he wishes to have the other seven take over the control of their areas by June.

Now, that is possible to train them up. And that training is going well, and the forces are doing well within their capabilities. What they don't have is logistics support, air support, the long-term support that they need.

And so you're going to see trainers with them for a long period of time. Ideally, we would stay for years and not only train them, but watch them develop, make them better, and what have you. It doesn't look like that's in the cards, Tony. We're going to be there with trainers for a long time, but our combat forces are probably going to be reduced, and probably by the summer.

**CNN: This Week at War – November 26**

**MAJOR GEN. DONALD SHEPPERD, U.S. AIR FORCE (RET):** Clearly, the war is being shared more by the lower classes than if you had a draft, a fair draft, such as Dr. Moskos is proposing. What Dr. Moskos is proposing in my opinion is a concept of national service that I would buy into. But as Congressman Rangel is proposing, just a military draft. Number one, it's not needed right now in the numbers that we're facing. It is not wanted by the military. I served in a war and in a military where people didn't want to be there and the nation didn't support the war and it was a disaster John.

**HOST:** General Shepperd, what about this notion though that if the country is at risk, if the country is being threatened, then everyone needs to play a role in addressing that risk?

**SHEPPERD:** Absolutely it does and again, back to the concept of national service where you have options, one of them being the military which means it's a quasi-volunteer military. I really buy into that. But right now, the nation does not feel threatened.

**CNN Newsroom – November 25**

**COSTELLO:** So, if you're a general on the ground and U.S. troops seem to be in the middle of a whole lot of things, what do you tell your troops?

**SHEPPERD:** Yes, first of all, there is no quick solution. People are looking for a quick solution, the Iraqi Study Group is going to issue its report, we will do something, but if there was a change in tactics that the U.S. thought could make things better, they would be in the middle of it or already have done it. There isn't any real quick change that's going to produce quick results. But I would do, is I would embed more U.S. forces with more Iraqi military, perhaps as much as a platoon with every battalion, giving them backbone, helping them come up to speed quicker.

That's the thing that I would do and then I would move against the militias. The militias are the key in Baghdad, they must be taken on, they must be disarmed for Baghdad to work.

**Mr. Wayne Simmons**

**Fox News Big Story with John Gibson – November 8**

**WAYNE SIMMONS, FORMER CIA OPERATIVE:** We're talking about an outstanding choice (Mr. Gates) by President Bush. This is a no-brainer.

...**SIMMONS:** I think one of the most commendable things about Mr. Gates is that he came up through the ranks... That (Iran Contra) could be -- could be something that the Democrats want to explore, but, again, I think that his experience, 26-plus years in the intelligence business, he has always been, in most cases, apolitical.

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, December 11, 2006 2:38 PM  
**To:** (b)(6) Lt Col, OCJCS/PA  
**Subject:** RE: Mil Analysts Tomorrow

**Attachments:** SecDec Read Ahead for luncheon 12.12.06.doc



SecDec Read  
Ahead for luncheon

(b)(6)

here is the read ahead so far. will plug in bg barbero in the time slot. if you can get me the pp slideshow by cob today, that would be really helpful. then, i can make sure it's loaded into the projector. will he have someone with him to flip slides??  
thanks again for your help on this!

(b)(6)

-----Original Message-----

**From:** (b)(6) Lt Col, OCJCS/PA  
**Sent:** Monday, December 11, 2006 2:35 PM  
**To:** (b)(6) OSD PA  
**Subject:** Mil Analysts Tomorrow

(b)(6) please send the read-ahead package for this event as soon as you can... mainly looking for a list of attendees and the agenda, as well as the philosophy/thought behind SecDef hosting this group and why it's important/significant.

LTG Lute will be giving briefings to Dr Gates tomorrow and is unavailable. BG Barbero, Deputy Director for Regional Operations, J-3 will be the briefer and his biography is attached. I'm sure he will want to use PP slides, so just let me know what you need to support using slides.

Thanks... (b)(6)

<<Barbero Bio.doc>>

//SIGNED//

(b)(6) Lt Col, USAF  
Public Affairs Officer  
Office of the Chairman of the Joint Chiefs of Staff OCJCS/PA, The Pentagon, Room (b)(2)  
Voice (b)(2)  
Fax: (b)(2)

(b)(6)

**READ AHEAD FOR SECRETARY DONALD RUMSFELD  
RETIRED MILITARY ANALYSTS LUNCHEON**

**Date/Time:** December 12, 2006 12:00-12:45 pm

**Location:** SecDef Dining Room (b)(2)

**Audience:** The following ten retired military analysts (recent comments: Tab A) have accepted the invitation to the luncheon:

- Colonel Ken Allard (USA, Retired) – MSNBC
- Mr. Jed Babbin (Former DUSD) – American Spectator, Real Clear Politics
- Lieutenant General Michael P. DeLong (USMC, Retired) – Fox News
- Colonel John Garrett (USMC, Retired) – Fox News
- Command Sergeant Major Steven Greer (USA, Retired) – Fox News
- Dr. Jeff McCausland (Colonel, USA, Retired) – CBS (radio)
- Lieutenant General Thomas McInerney (USAF, Retired) – Fox News
- Major General Robert H. Scales, Jr. (USA, Retired) – Fox News
- Major General Donald W. Shepperd (USAF, Retired) – CNN
- Mr. Wayne Simmons (CIA, Retired) – Fox News

**Media:** Remarks are on-background.

**Timeline:**

**10:30 a.m. Welcome and Introduction**

- (b)(6) OSD Public Affairs

**10:31 a.m. Update on Deployment Health Report for OIF and OEF**

- Dr. Winkenwerder, Assistant Secretary of Defense for Health Affairs

**11:15 a.m. Update on Operations in Iraq**

- TBD, Joint Staff

**11:45 a.m. Break**

- Move from DepSecDef Conference Room to SecDef Dining Room

**12:00 p.m. Luncheon Discussion with Secretary of Defense Donald Rumsfeld**

**12:45 p.m. Meeting Concludes**

**Background:** These retired military analysts have met with you periodically during the past six years. Many of them have traveled to Iraq and Guantanamo at your invitation in order to provide a more accurate picture of the events on the ground. This group of analysts has been largely supportive of the Department's efforts in the Global War on Terrorism.

**Attachments:**

- Recent Media and Key Comments

Tab A

Military Analysts: Comments in the Month

**Highlights**

Colonel Ken Allard .....3  
 Mr. Jed Babbin .....3  
 Lieutenant General Michael DeLong.....4  
 Lieutenant General Thomas McInerney.....4  
 Colonel Jeffrey McCausland.....5  
 Major General Robert H. Scales, Jr. ....5  
 Major General Donald W. Shepperd.....6  
 Mr. Wayne Simmons.....6

**Excerpts**

Colonel Ken Allard .....6  
 Mr. Jed Babbin .....7  
 Lieutenant General Michael P. DeLong.....12  
 Lieutenant General Thomas McInerney.....12  
 Colonel Jeffrey McCausland.....**Error! Bookmark not defined.**  
 Major General Robert H. Scales, Jr. ....13  
 Major General Donald W. Shepperd.....15  
 Mr. Wayne Simmons.....16

**HIGHLIGHTS**

**Colonel Ken Allard**

- **National Service:**
  - Does not advocate for a draft but thinks enlistment should be more equal among all socio-economic levels

**Mr. Jed Babbin**

- **Bolton Resignation:**
  - Strong Supporter of Bolton and saw his resignation as a mistake
- **Robert Gates:**
  - “Gates is not reformer, not a strong leader, not a big military strategist. At best he will be a caretaker over there”
- **Iraq Study Group:**
  - Claims that all the recommendations are “really covering a graceful exit”. Expresses criticism towards the ISG.
- **Iran:**
  - Argues that the only way to win in Iraq is through Iran and Syria

- Calls Tehran and Damascus the “center of gravity of the enemy”
- Says that we have been at war with Iran since 1979
- **Behavioral Profiling:** Supports the arrest of the “flying Imams” and supports “behavioral profiling”

**Lieutenant General Michael P. DeLong**

- **Troop Levels:**
  - Did not think troop levels should be increased as per Senator McCain’s recommendation
- **Draft:**
  - Would damage the military and is not needed. Argues that an all volunteer force is best

**Colonel John Garrett**

- No recent comment by Colonel Garrett

**Command Sergeant Major Steven Greer**

- No recent comments by Command Sergeant Major Steven Greer

**Lieutenant General Thomas McInerney**

- **Tough fight:**
  - “If people understand we’re trying to create a moderate government that can contain and eliminate this Islamic extremism, then they’ll understand why this fight is so tough, because those extremists, those fascists cannot let Iraq have a moderate government.”
  - Need to lock Baghdad down
  - Questions Prime Minister Maliki’s will
- **“End Game” for Iraq:**
  - “End game” is “stable Iraq, not necessarily democratic”
  - Suggests an authoritarian government with marshal law
  - Comparisons to South Korea after Korean War
  - Iraqi forces – “Long run going to win”
- **Phased withdrawal:**
  - Basically “cut and run”
  - Giving enemy the “game plan”
- **Iran:**
  - “Iran and Syria are trying to destabilize Iraq because they think if it’s destabilized, then the U.S. will pull out.”
- **Secretary Rumsfeld:**

- "I believe ultimately history will be very good to him"
- **Dr. Gates:**
  - "Gates may try to work with Iran but he is no fool and will be a tough taskmaster."
  - Will continue with Secretary Rumsfeld's efforts to transform the military

### **Colonel Jeffrey McCausland**

- **The ISG report - "On target":**
  - Key recommendation – Iraqi leadership has to grab situation they're in with sectarian violence
  - Broader diplomatic strategy – need to engage regional players.
  - Must be a combination of military, economic, political and diplomatic efforts
- **Training Iraqi forces - "Not a silver bullet":**
  - Military will embrace more embedded military training teams with Iraqi Security Forces, but still difficult to train
  - Even after withdrawal, Some U.S. forces in Iraq or region to provide "external security" (intelligence, communication)
  - Questionable if training can be done quickly
- **Troop levels:**
  - "Not surprising Gen. Abizaid called for retaining military flexibility regarding troop levels, resisting the call by many Democrats for creating a timetable for immediate withdrawal of U.S. troops"
- **Increased deployment of National Guard:**
  - "Conceivable they might recommend an increase in U.S. forces in Iraq"
  - Question if there are enough forces in Baghdad
- **Dr. Gates:**
  - "Very capable and experienced guy"
  - Indicates change in Iraq strategy
  - "Average folks" on ground won't pay attention to change
- **Status of military equipment - "Real problem"**

### **Major General Robert H. Scales, Jr.**

- **Mr. Gates:**
  - He brings "a fresh start and a new approach... with few ideological preconceptions"... he is "a collegial consensus maker" and has "good state and intelligence community relations"
- **Where to invest DoD money:**
  - Thinks transformation is the best bet, but doesn't think that's what Mr. Gates will focus on first and most
- **The Army today:**

- It's "hanging on" because of the sergeants
- **Iraq:**
  - The key to success in Iraq is to increase the adviser to the Iraqi units
  - Troop levels in Iraqi units should increase
  - Training of Iraqi troops closely could take months or even years

### **Major General Donald W. Shepperd**

- **The ISG report:**
  - It's "right on the mark... powerful and dramatic. It gives us a chance to change direction there"
  - The group has it right when they say we need to talk to Iran and Syria diplomatically
- **Recommendations:**
  - Embedding combat troops with the Iraqi forces is "really smart" and a next step after that would be to move on to deal with the militias
- **Training of Iraqi forces:**
  - It's going well, but they don't have the logistics, equipment, air support and long-term support they need
  - The forces "are very good, but they need some backbone... some time"
- **Concept of a draft:**
  - "Buys into" the concept of national support for the service proposed by Dr. Moskos
  - Believes in a "quasi volunteer military" but only if the nation feels "threatened"
- **Mr. Gates:**
  - Would tell Mr. Gates if given the chance to "watch your rhetoric and do not say staying the course" or "we're going to win" and do not set a timetable for getting out.
  - Gates has "been well engaged for a length time in national security. I think he'll be very careful and thoughtful on whatever he does"

### **Mr. Wayne Simmons**

- **Mr. Gates:**
  - He's an "outstanding choice - a no-brainer" ... one of the most commendable things about Mr. Gates is that he came up through the ranks and has always been - for the most part - "apolitical"

### **EXCERPTS**

#### **Colonel Ken Allard**

**San Antonio Express: Lesson of unequal sacrifice - 11/29/06**

“Bugging out is always an option, but so is ethnic cleansing or oil at \$200 a barrel. Listen to lame duck Republicans or eager new Democrats and you might think that the only options for national policy are somewhere between surrender and stupidity. And while it's hard to make matters worse, give the politicians enough time and they'll figure out a way. ...But before we allow those grieving classmates and flags along U.S. 181 to recede into our collective memories, can we try recalling that the ideal of equality in this country means that the burden of defending our freedom is the responsibility of the many. Not just the few, the proud and the poor.”

**San Antonio Express: Memorials salute heroism, but so does support of a nation-11/08/06**

Then there are the recent amputees wheeled through the PX by spouses every bit as courageous as their warrior soul mates. One look at them and you realize that you haven't done nearly enough.

So let this Veterans Day mark the turning point. Because maybe it's time for all of us to put aside the larger issues and simply concentrate on making a personal difference in the lives of those brave young people.

**Jed Babbin**

**Real Clear Politics: Exit Rumsfeld, Smiling – 12/07/06**

One day in the next two weeks there will be a departure ceremony at the Pentagon. Flags will fly, bands will play and the liberal media will calumniate. Should the president choose to add the Presidential Medal of Freedom to the other honors rendered, it's entirely possible that some newsrooms will have to bring in trauma therapists. The 527 Media will indulge themselves in one last feeding frenzy over the man they love to hate, Donald Rumsfeld. Mr. Rumsfeld's departure will feature a revival of the political fables that have been written about him, and provide a cautionary tale for his successor, Robert Gates.

Mr. Rumsfeld will probably walk out of the Pentagon smiling at the thought of a job well done. His tenure has been colored by an onslaught of media attacks, but Rumsfeld knows that American history is enriched by men who suffered the same treatment at the hands of the press and were later judged to be some of our greatest leaders. Grant, Sherman, and Lincoln endured appalling media attacks throughout the Civil War (Lincoln the incompetent baboon, Grant the drunk, Sherman the crazy man) but historians were better able to judge them.

The criticisms of Rumsfeld, both fair and foul, are overshadowed by a string of lasting accomplishments ranging from bringing ballistic missile defense from theory to reality to transformation of the military from a Cold War garrison force to the flexible forces needed to fight the war we're in. Add to that the rapid overthrow of the Taliban and

Saddam regimes, positioning America to deal with the rise of China, subtract Bush's unwillingness to take the battle to the enemy's centers of gravity, and Rumsfeld's record will be seen as imperfect, but one that may prove him to have been our best Secretary of Defense. History will be kinder to Rumsfeld than the daily press, just as it has been to our Civil War leaders, because it will see facts from a greater distance than those who write and broadcast every day can achieve. Some of the facts historians will place in context are these.

After 9-11, the president wanted to hit the Taliban hard, fast and decisively. But Army Chief of Staff Eric Shinseki insisted that almost the entire army had to be deployed to do it, and that would take several months. Rumsfeld and the other military leaders crafted a plan to take us to war - and to victory -- in weeks. America attacked the Taliban in early October 2001 and the Shinseki army - except for Army Special Forces and helo forces -- stayed home. By December the regime was toppled. Then began the media's contrivance of stories - possibly in collusion with congressional Democrats - about Rumsfeld's supposed failures that have led to everything from Usama bin Laden's escape to the mess in Mesopotamia.

The media suffered a panic attack at the beginning of the Afghan and Iraq wars. When our forces paused in the advance toward Baghdad, the media panicked. Reports said we're pausing, so we must be in trouble, we're running out of ammo, food and even water. There aren't enough troops. The war plan was wrong, and we have to stop, we're in Vietnam, another quagmire. The media were proven so wrong so quickly and so decisively that even they were embarrassed and they've never forgiven Rumsfeld for it. Their revenge is in the contrivance of fables about him.

The first myth was that Rumsfeld refused to put enough troops into the Tora Bora region to capture bin Laden, that we'd "subcontracted" bin Laden's capture to unreliable Afghan tribal leaders, resulting in his escape. Gen. Tommy Franks, CENTCOM commander, debunked that in an op-ed in October 2004, but the media persisted. In a November 2004 interview Marine Lt. Gen. Mike "Rifle" DeLong, Gen. Franks's second in command, told me, "Somebody could have made that statement, but it sure as hell wasn't the people who fought the war." But DeLong's and Franks's facts weren't consistent with the media narrative, so the myth is perpetuated. Just like the 527 Media's metaphysical certainty that Rumsfeld didn't get along with the military and disregarded the senior generals' counsel.

"Rifle" DeLong had a few choice words about that as well. "...We had these discussions with [the Joint Chiefs of Staff] and we also had them with the Secretary [Rumsfeld] and the Secretary agreed with us." What he described for the Afghanistan operations was the usual process with plans developed in debates - some heated, some not - between professionals. What DeLong told me then I have confirmed over and over in discussions with other senior military leaders. Rumsfeld is a tough guy to work for, but he absorbs - and mostly follows -- the advice of senior military leaders. If anything he's too tolerant of

rebellious generals. Eric Shinseki should have been fired (and might have been but for the fact of his family connections to Hawaii Sen. Dan Inouye).

The greatest fable about Rumsfeld's tenure was the so-called "generals' revolt" contrived by the 527 Media in apparent collusion with the Democrats. The political maneuver -- culminating in the phony "congressional hearing" held by Democrats during the 2006 campaign - is the most fascinating of all the myths. The statements and media appearances of the "rebellious" generals were obviously coordinated. The questions I posed last July about the media's collusion with the Democrats and the generals haven't been answered. Which Democrat "war room" ran this operation? Why did the generals get a free ride, exempted from the tough questions they should have had to answer? And that gives rise to ethical questions about the 527 media that will some day be answered.

In conversations with a retired officer who was a member of the Joint Chiefs of Staff at the time, he told me - and said the other Joint Chiefs would affirm - that none of the "rebel" generals had raised their newly-advertised concerns about Rumsfeld's Iraq plans and operations while they were on active duty. None of the media asked about this dereliction of duty: why didn't these generals raise Cain over their supposedly-heartfelt criticisms through the chain of command while they were in a position to do so? The media didn't seek or tell the truth about the generals. That's the real story behind the story.

Few know that in early 2003 - a month or more before the Iraq invasion - President Bush was presented with two plans for post-war Iraq. The first, written by CIA Director George Tenet and Secretary of State Colin Powell, provided for a long occupation of Iraq and the nation-building that the president renounced in his 2000 campaign. The second, a Pentagon plan authored by Rumsfeld's team, provided for the establishment of a provisional government before the invasion and American withdrawal within months of Saddam's overthrow. The president, convinced by Powell that "if you break it, you own it", chose the Powell-Tenet plan and ordered Rumsfeld to carry it out.

When Baghdad fell, after the brief tenure of Gen. Jay Garner, the president appointed L. Paul Bremer III to govern Iraq under Rumsfeld's direction. But Bremer proved to be a loose cannon, endlessly circling around from Powell to Rice to the president to get permission to do whatever Rumsfeld didn't agree with. One Pentagon official involved closely told me Bremer's tenure was disastrous because of his continuing reliance on the group surrounding Adnan Pachachi, an old-time Sunni whose persuasion of Bremer to leave Sunni militants alone was one of the principal reasons the Sunni insurgency was able to gain strength. Bremer's decisions to disband the Iraqi army and delay the outlay of reconstruction funds alienated Iraqis almost completely. At about that time, the media began contriving the myths of Rumsfeld and Iraq.

All of those myths combined, in the minds of some defeated Republicans, to blame Mr. Rumsfeld for the election debacle of November. But that overlooks the facts presented by the Zogby poll in late October that showed 49% of Americans wanted the president to retain Rumsfeld, against 42% who wanted him gone. When that poll was taken, the president's job approval numbers were about ten points lower than Rumsfeld's "stay or go" polls.

In his Tuesday confirmation hearing, Dr. Gates said he was surprised at how much transformation of the military had actually been accomplished. He will be more surprised at how the media has transformed itself since he last served in government. He can learn a lot from studying how the media has treated his predecessor. If he studies no other lesson, he should look at the "Rumsfeld refuses to testify" story that the AP manufactured last summer. (There's another story in that incident, too. Rahm Emanuel used to issue press releases calling for people's resignations. Whose idea was the AP string of stories, centered around Hillary Clinton, culminating in her call for Rumsfeld's resignation? Did AP reporters - or editors - collude with Democrats to write and time the stories?)

Gates will have a very short media honeymoon. If he doesn't bring the Iraq war to a quick close - which he, the Pentagon and the White House agree can't be done without surrendering it to the enemy - he'll soon enough be the subject of the same kind of contrived news stories. Welcome to the world of the 527 Media, Dr. Gates. If you don't toe the Baker-Hamilton line, you'll soon be subject to the same treatment your predecessor received. You may even so enrage NYT columnist Maureen Dowd that she will write a poem excoriating you, as she did about Rumsfeld two Decembers ago. It's a badge of honor you may yet earn.

Dr. Gates will realize, as Mr. Rumsfeld undoubtedly has, that the daily media-bashing comes from the ankle-biters, the politically-active media that history will ignore. And that's why Rumsfeld will be smiling when he takes his leave.

**CNBC: Kudlow & Company- 12/04/06 17:07:36**

I think he's (Newt Gingrich) the worst guy for the job (UN Ambassador.) He wants to give away the first amendment for heaven's sake and we need somebody like, we need somebody like retired Marine General PX Kelly go in there and kick butt and take names.

**CNBC: Kudlow & Company- CNBC 12/04/06 17:23:21**

Well, I don't think you'll see a confrontation between Mr. bush and the hill because I think these proposals I'm hearing now and things I have been reading over the weekend, all these things are designed to meet the democrats halfway and the issue is, and there will not be a big confrontation with this pentagon, the pentagon understands civilian control unlike the people in the British military these days, they'll respect what the president decides and will not be happy about it because all of these recipes, Larry, all of

these recipes are really covering a graceful exit, that is all this is about and we are trying to figure out how we can get out of there gracefully and turn the Iraqis over and say adios and let it fall apart Larry, that is what will happen.

**Headline News: Glenn Beck-11/13/06 21:07:01**

But where you're wrong is taking Iraq in isolation. That's the capital mistake that president bush has made, the mistake that Mr. McCain is making and lord only knows the democrats don't even have a clue of an idea. Far less even a mistake, they don't get that far."

...The fact of the matter is you have a situation there where you can't possibly solve Iraq within the four corners of Iraq. You have its interfering neighbors, Syria and Iran, and frankly we are fighting a proxy war against or principal enemies' proxy. You can't defeat the principle enemy if you're only fighting his proxies. We are at a point where we have to go and take this war to the center of gravity of the enemy, that's in Tehran and Damascus."

...We've been at war with Iran, Glenn, since 1979 and we have yet to say more than a nasty word to them."

**CNBC: Kudlow & Company- 11/28/06 17:44:21**

It (Behavioral Profiling) has to (continue). If we don't do it we're absolute fools.

**CNBC: Kudlow & Company- 11/15/06 17:56:07**

**JED:** Not really saying same things we've been hearing for them. Larry it comes down to the fact we could be in Iraq, 60 days, 60 years nothing much will change unless we deal with Iran and Syria.

**LARRY:** You don't want to invade Iran Jed?

**JED:** I want to foment revolution, strike at mullahs with air strikes. No American troops.

**Headline News -- Glenn Beck- 11/13/06 21:09:27**

They believe some sort of Islamic heaven on earth will begin with the return of the 12 imam, and his return can only be precipitated by a massive global conflict with hundreds of millions of deaths. So that's Ahmadinejad career objective. He personally believes it. You are talking about a guy, Glenn, when he went to the U.N. a couple of years ago, he believed that an aura, a holy aura surrounded him when he addressed the general assembly. This guy has a -- all the earmarks of a fanatic. We have seen this before in that part of the world. And if we don't take him at his word and don't make sure that they don't have the means to do it, we are going to suffer something; our allies will suffer something the world has not seen before.

**CNBC: Kudlow & Company- 11/09/06 17:43:39**

It will not happen. That's a NeoCon position. Position forced on Don Rumsfeld who never believed in nation building to start with. We see it in ruins right now in Iraq. The issue whether Bob Gates can tell George Bush the bloody truth. You're not going to win

that war by staying in Iraq. You're either going to have to get out of there or go deal with Syria and Iran. Unless you do that, you can't win this war.

**CNBC: Kudlow and Company- 11/9/2006 17:40:24**

I think it's diminution of the influence of the defense department. You see ascendancy of the state department here. It's not a question of changing the person; it's a question whether the president is going to redirect the policy. I think, our intervention in Iraq, has stalled and the president has to find a way to break the log jam.

The Departure of Don Rumsfeld does not change anything on the ground for the troops. Rumsfeld was doing what Mr. Bush wanted him to do. Bob Gates will do what Mr. Bush wants him to do. Gates is not reformer. Not a strong leader. Not a big military strategist. At best he will be a caretaker over there. The question is, what does the president want to do? I suspect he will want to do what the Baker, fabulous Baker boys, Baker and Hamilton, tell him that he should do.

**Lieutenant General Michael P. DeLong**

**CNN: Late Edition With Wolf Blitzer- 11/26/06 11:45:13**

Well first of all it's not new from the representative but I don't support that. The current way that we do business right now, the military we've got the best young men, best young ladies, the best force that we ever had. I joined in the late '60s when they had a draft. I came from naval academy and watched the services grow and each service brings its own unique style but the way we're doing right now with the all volunteer forces by far the way to go

**CNN: Late Edition with Wolf Blitzer- 11/26/06 11:47:23**

Well, as I listen to your program before and I think both gentlemen had a good point. The issue right now in Iraqi army is pretty well trained. The Iraqi police force is pretty well trained they got some asperse and you have the Iraqi police without so much asperse and the government that cannot control either one right now. So bringing in more troops I don't know what good that would do. I talked to John Abizaid and listen to him and have talked to other people, over there right now. I have been over there. I think they are doing what they need to do right now but unless they get a different government, or a government that can control the security of that country I think they are going to have a problem.

**Lieutenant General Thomas McInerney**

**Fox News: The Big Story with John Gibson – November 27**

**GIBSON:** General McInerney, this Iraq Study Group, the leakage says that the first document we will see recommends discussions with Iran and Syria and does not set a timetable. What can come of discussions with Iraq and Syria?

**GEN. TOM MCINERNEY, FOX NEWS MILITARY ANALYST:** I don't think any good will come out of discussions with them, because it's in Iran and Syria's interests, John, to have an unstable Iraq. And that's what they want to do, because then they believe

the United States will withdraw, and then they'll have a region in which they can spread the Shia crescent, which they're trying to do across the central part of the Arabian peninsula. We do not want that. That's why people, when they talk about leaving or talk about the situation, they've got to talk about consequences. There are not enough people talking about consequences.

**Fox News: The Big Story with John Gibson** – November 24

**Anchor:** This obviously puts more pressure between Maliki and the president, but do you think that Americans understand how difficult this fight really is?

**LT. GEN. TOM MCINERNEY (RET), FOX NEWS MILITARY ANALYST:** Well, the military does, Julie. And it's a great question, but I don't think the American people, and certainly the left in our country, understand that -- who we are fighting. It's Islamic fascism. And this is Islamic fascism, or extremism, is what we're trying to contain, this ideology. And you only contain an ideology and change it by being in the region. And what we're trying to do is create a moderate government. If people understand we're trying to create a moderate government that can contain and eliminate this Islamic extremism, then they'll understand why this fight is so tough, because those extremists, those fascists cannot let Iraq have a moderate government.

**Fox News: Fox and Friends** – November 13

**LT. GEN. TOM MCINERNEY (RET), FOX NEWS MILITARY ANALYST:** I don't think putting more troops in, that that wouldn't do t you would wants to train the Iraqi forces faster. In the long run, they are the ones going to win. Here is the key thing, is Maliki up to it and I'm starting to question if he is up to it and it may be we might have to use what we did after the Korean war when President Syngman Rhee was put in. we may to go to authoritarian government civil rights and martial law and do a whole host of things to get stability over there.

**Major General Robert H. Scales, Jr.**

**Fox News Special Report with Brit Hume** – December 8

**MIKE EMANUEL:** Pentagon officials say they're not surprised by the recommendation of the Iraq Study Group to expand the number of trainers, since the top U.S. general in the Middle East, John Abizaid, already said he wants to beef up the number... Military officials say they're aware of the risk for the American trainers...

**MAJ. GEN. ROBERT SCALES (RET), MILITARY ANALYST:** We have enough troops to beef up the training capacity. The issue is not numbers. The issue is quality and preparation.... Leaders have to be trained. Soldiers have to be trained. And that's going to take time, months if not years.

**NPR All Things Considered** – December 5

**General ROBERT SCALES (Retired, U.S. Army):** I don't see any new ideas on the table, nor would I have expected him (Mr. Gates) to throw out ideas in his hearings. I do think, and I agree with General McCaffrey, is that what he brings to the table is a fresh

start and a new approach. He is by nature a collegial consensus maker. He has good relations with State and the intelligence community. He has few ideological preconceptions that he brings to the table.

I think he has a certain gravitas based on his past and his close association with the president which puts him at a new position, and so at the end of the day, what we're looking for is, for lack of a better term, a sort of - not new options, but a rebalancing of old options and an appearance that we're bringing to the table a fresh set of intellectual capabilities that we're going to throw at the problem.

#### **NPR All Things Considered – November 27**

**ROBERT SCALES:** ...I'm a Vietnam veteran and a retired general. Had you told me after 9/11 that my army would be fighting in its fourth year in Iraq, that soldiers would be heading back into combat for the third time in as many years I wouldn't have believed it. Because after Vietnam I saw my army collapse, broken, disheartened and abandoned by the American people. But this isn't broken, at least not yet. Why? I think the army is hanging together better than any of us old vets imagined because of sergeants. They're the soul of our Army...

What can we learn from our sergeants? First, technology and machines don't fight wars, people do. At the end of the day its sergeants and soldiers who have to do the dirty business of killing and dying. The other lesson is that a volunteer force we begin with is the same one we finish with. It's hard to recruit during wartime. So, our soldiers will soldier on but for how long, only they will be able to tell us and when they're gone, nothing remains to replace them.

#### **Fox News: The Big Story w/ John Gibson – November 23**

**HOST:** ...At what point do Iraqi security forces stand on their own two feet?...

**SCALES:** Boy, that's a great question, Julie. First of all, not all the Iraqi forces are bad. There's a problem with the Iraqi police. We all know that. But there are some Iraqi ground units that are very good.

The key to the strategy in the future is going to be to thicken the American presence in Iraqi units and to increase the quantity of advisers to improve the quality of their equipment and to back off, to give the Iraqi leaders, the junior leaders, particularly sergeants, lieutenants and captains, more of an opportunity to learn to fight while fighting, to learn from us and then to apply those lessons in fighting the war their way.

#### **Fox News The Big Story with John Gibson – November 23**

**HOST JULIE BANDERAS:** All right. So, let's talk about the Iraq study group, then you've got the Pentagon, then you've got the president heading to Jordan to meet with Maliki all working to come up with ideas to win this war in Iraq. At point are there too many cooks in the kitchen?

**SCALES:** Well, there are a lot of cooks in the kitchen, Julie, because the cooks are trying to devise a new recipe using old ingredients. And as you know, as a cook yourself, how difficult that is. But in the end of the day, this is going to be good. It's good to have --

the whole Iraq strategy is being rethought right now. And the more voices that you are able to listen to and the more eyes you have on the problem, probably the sharper your conclusions will be. And the better the new strategy is going to be once it begins to emerge at the beginning of the new year.

**Major General Donald W. Shepperd**

**CNN Newsroom – December 6**

**HOST KYRA PHILLIPS:** The Iraq Study Group calls for a whole new mission for U.S. troops. Let's bring in our military analyst, Major General Don Shepperd for a strategy session. So, what's your first impression, general?

**MAJ. GEN. DON SHEPARD (RET.), CNN MILITARY ANALYST:** I tell you, Kyra, I think this report is right on the mark. It is powerful. It is dramatic. It gives us a chance to change direction there. It also says right off the bat that there is no simple solution to Iraq, but on the other hand, staying the course, winning, bringing home the coon skin is not in the cards. So I think this really offers us an opportunity and is clearly on the mark.

**PHILLIPS:** More troops or less troops?... So what would those extra troops do Shep?

**SHEPPARD:** Basically, you're talking about not increasing U.S. troops in any way, but taking the combat forces, stopping the combat, and concentrating on just training the Iraqis. I've traveled with these Iraqi forces. They are very good. They need some backbone. They need some time. They need support, what have you...

**PHILLIPS:** All right. The Iran factor... Will that ever happen, the U.S. talking to Iran?

**SHEPPERD:** Well, I don't know. But, again, the study group is right on the mark. You have to talk to people diplomatically...

I think the Iraqi study group has got it just right, talk to the people in the region, involve them, doesn't mean it will go anywhere but it's essential.

**CNN Newsroom – December 5**

**HARRIS:** How is -- give me your honest assessment of how that (the Iraqi forces) is going. And it always comes down to how long and to what level are we trying to train the Iraqi forces. Do we want them to be the equal of U.S. forces?

**SHEPPERD:** They will never be the equal of U.S. forces. That would be great if they could, but they will not be. I was on a conference call with General Caldwell from Baghdad this morning talking about this. Three of the 10 Iraqi divisions have taken over control of their areas. Prime Minister al-Maliki has said that he wishes to have the other seven take over the control of their areas by June.

Now, that is possible to train them up. And that training is going well, and the forces are doing well within their capabilities. What they don't have is logistics support, air support, the long-term support that they need.

And so you're going to see trainers with them for a long period of time. Ideally, we would stay for years and not only train them, but watch them develop, make them better, and what have you. It doesn't look like that's in the cards, Tony. We're going to be there with trainers for a long time, but our combat forces are probably going to be reduced, and probably by the summer.

**CNN: This Week at War – November 26**

**MAJOR GEN. DONALD SHEPPERD, U.S. AIR FORCE (RET):** Clearly, the war is being shared more by the lower classes than if you had a draft, a fair draft, such as Dr. Moskos is proposing. What Dr. Moskos is proposing in my opinion is a concept of national service that I would buy into. But as Congressman Rangel is proposing, just a military draft. Number one, it's not needed right now in the numbers that we're facing. It is not wanted by the military. I served in a war and in a military where people didn't want to be there and the nation didn't support the war and it was a disaster John.

**HOST:** General Shepperd, what about this notion though that if the country is at risk, if the country is being threatened, then everyone needs to play a role in addressing that risk?

**SHEPPERD:** Absolutely it does and again, back to the concept of national service where you have options, one of them being the military which means it's a quasi-volunteer military. I really buy into that. But right now, the nation does not feel threatened.

**CNN Newsroom – November 25**

**COSTELLO:** So, if you're a general on the ground and U.S. troops seem to be in the middle of a whole lot of things, what do you tell your troops?

**SHEPPERD:** Yes, first of all, there is no quick solution. People are looking for a quick solution, the Iraqi Study Group is going to issue its report, we will do something, but if there was a change in tactics that the U.S. thought could make things better, they would be in the middle of it or already have done it. There isn't any real quick change that's going to produce quick results. But I would do, is I would embed more U.S. forces with more Iraqi military, perhaps as much as a platoon with every battalion, giving them backbone, helping them come up to speed quicker.

That's the thing that I would do and then I would move against the militias. The militias are the key in Baghdad, they must be taken on, they must be disarmed for Baghdad to work.

**Mr. Wayne Simmons**

**Fox News Big Story with John Gibson – November 8**

**WAYNE SIMMONS, FORMER CIA OPERATIVE:** We're talking about an outstanding choice (Mr. Gates) by President Bush. This is a no-brainer.

...**SIMMONS:** I think one of the most commendable things about Mr. Gates is that he came up through the ranks... That (Iran Contra) could be -- could be something that the Democrats want to explore, but, again, I think that his experience, 26-plus years in the intelligence business, he has always been, in most cases, apolitical.

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**From:** (b)(6) OSD PA

**Sent:** Monday, December 11, 2006 9:28 AM

**To:** (b)(6) CTR OSD PA

**Subject:** mil analysts

**Attachments:** Ret Mil Analysts SecDef Luncheon Proposed Invitees.doc; MilitaryAnalysts Comments 12 8 06.doc; SecDec Read Ahead for luncheon 12.12.06.doc

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Public Affairs  
Office of the Secretary of Defense

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## **RETIRED MILITARY ANALYSTS**

Proposed Invitees for SecDef Luncheon, December 12, 2006

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### Accept:

Colonel Ken Allard (USA, Retired) – MSNBC  
Mr. Jed Babbin (AF, Former JAG) – American Spectator, Real Clear Politics  
Lieutenant General Michael P. DeLong (USMC, Retired) – Fox News  
Colonel John Garrett (USMC, Retired) – Fox News  
Command Sergeant Major Steven Greer (USA, Retired) – Fox News  
Dr. Jeff McCausland (Colonel, USA, Retired) – CBS (radio)  
Lieutenant General Thomas McInerney (USAF, Retired) – Fox News  
Major General Robert H. Scales, Jr. (USA, Retired) – Fox News  
Major General Donald W. Shepperd (USAF, Retired) – CNN  
Mr. Wayne Simmons (CIA, Retired) – Fox News

### Decline:

General Wayne A. Downing (USA, Retired) MSNBC  
Brigadier General David L. Grange (USA, Retired) CNN  
Colonel Jack Jacobs (USA, Retired) MSNBC  
Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox, CNN, BBC, Radio  
Major General Paul E. Valley (USA, Retired) – Fox News

Military Analysts: Comments in the Month

**Highlights**

Colonel Ken Allard..... 1  
 Mr. Jed Babbin..... 1  
 Lieutenant General Michael DeLong ..... 2  
 Lieutenant General Thomas McInerney ..... 2  
 Colonel Jeffrey McCausland ..... 3  
 Major General Robert H. Scales, Jr. .... 3  
 Major General Donald W. Shepperd ..... 4  
 Mr. Wayne Simmons ..... 4

**Excerpts**

Colonel Ken Allard..... 4  
 Mr. Jed Babbin..... 5  
 Lieutenant General Michael P. DeLong ..... 7  
 Lieutenant General Thomas McInerney ..... 17  
 Colonel Jeffrey McCausland ..... 17  
 Major General Robert H. Scales, Jr. .... 18  
 Major General Donald W. Shepperd ..... 19  
 Mr. Wayne Simmons ..... 21

**HIGHLIGHTS**

**Colonel Ken Allard**

- **National Service:**
  - o Does not advocate for a draft but thinks enlistment should be more equal among all socio-economic levels

**Mr. Jed Babbin**

- **Bolton Resignation:**
  - o Strong Supporter of Bolton and saw his resignation as a mistake
- **Robert Gates:**
  - o “Gates is not reformer, not a strong leader, not a big military strategist. At best he will be a caretaker over there”
- **Iraq Study Group:**
  - o Claims that all the recommendations are “really covering a graceful exit”. Expresses criticism towards the ISG.
- **Iran:**
  - o Argues that the only way to win in Iraq is through Iran and Syria
  - o Calls Tehran and Damascus the “center of gravity of the enemy”

- Says that we have been at war with Iran since 1979
- **Behavioral Profiling:** Supports the arrest of the “flying Imams” and supports “behavioral profiling”

**Lieutenant General Michael P. DeLong**

- **Troop Levels:**
  - Did not think troop levels should be increased as per Senator McCain’s recommendation
- **Draft:**
  - Would damage the military and is not needed. Argues that an all volunteer force is best

**Colonel John Garrett (USMC, Retired) – Fox News**

- No recent comment by Colonel Garrett

**Command Sergeant Major Steven Greer (USA, Retired) Fox News**

- No recent comments by Command Sergeant Major Steven Greer

**Lieutenant General Thomas McInerney**

- **Tough fight:**
  - “If people understand we’re trying to create a moderate government that can contain and eliminate this Islamic extremism, then they’ll understand why this fight is so tough, because those extremists, those fascists cannot let Iraq have a moderate government.”
  - Need to lock Baghdad down
  - Questions Prime Minister Maliki’s will
- **“End Game” for Iraq:**
  - “End game” is “stable Iraq, not necessarily democratic”
  - Suggests an authoritarian government with marshal law
  - Comparisons to South Korea after Korean War
  - Iraqi forces – “Long run going to win”
- **Phased withdrawal:**
  - Basically “cut and run”
  - Giving enemy the “game plan”
- **Iran:**
  - “Iran and Syria are trying to destabilize Iraq because they think if it’s destabilized, then the U.S. will pull out.”
- **Secretary Rumsfeld:**
  - “I believe ultimately history will be very good to him”
- **Dr. Gates:**

- “Gates may try to work with Iran but he is no fool and will be a tough taskmaster.”
- Will continue with Secretary Rumsfeld’s efforts to transform the military

**Colonel Jeffrey McCausland**

- **The ISG report - “On target”:**
  - Key recommendation – Iraqi leadership has to grab situation they’re in with sectarian violence
  - Broader diplomatic strategy – need to engage regional players.
  - Must be a combination of military, economic, political and diplomatic efforts
- **Training Iraqi forces - “Not a silver bullet”:**
  - Military will embrace more embedded military training teams with Iraqi Security Forces, but still difficult to train
  - Even after withdrawal, Some U.S. forces in Iraq or region to provide “external security” (intelligence, communication)
  - Questionable if training can be done quickly
- **Troop levels:**
  - “Not surprising Gen. Abizaid called for retaining military flexibility regarding troop levels, resisting the call by many Democrats for creating a timetable for immediate withdrawal of U.S. troops”
- **Increased deployment of National Guard:**
  - “Conceivable they might recommend an increase in U.S. forces in Iraq”
  - Question if there are enough forces in Baghdad
- **Dr. Gates:**
  - “Very capable and experienced guy”
  - Indicates change in Iraq strategy
  - “Average folks” on ground won’t pay attention to change
- **Status of military equipment - “Real problem”**

**Major General Robert H. Scales, Jr.**

- **Mr. Gates:**
  - He brings “a fresh start and a new approach... with few ideological preconceptions”... he is “a collegial consensus maker” and has “good state and intelligence community relations”
- **Where to invest DoD money:**
  - Thinks transformation is the best bet, but doesn’t think that’s what Mr. Gates will focus on first and most
- **The Army today:**
  - It’s “hanging on” because of the sergeants

- **Iraq:**
  - The key to success in Iraq is to increase the adviser to the Iraqi units
  - Troop levels in Iraqi units should increase
  - Training of Iraqi troops closely could take months or even years

### Major General Donald W. Shepperd

- **The ISG report:**
  - It's "right on the mark... powerful and dramatic. It gives us a chance to change direction there"
  - The group has it right when they say we need to talk to Iran and Syria diplomatically
- **Recommendations:**
  - Embedding combat troops with the Iraqi forces is "really smart" and a next step after that would be to move on to deal with the militias
- **Training of Iraqi forces:**
  - It's going well, but they don't have the logistics, equipment, air support and long-term support they need
  - The forces "are very good, but they need some backbone... some time"
- **Concept of a draft:**
  - "Buys into" the concept of national support for the service proposed by Dr. Moskos
  - Believes in a "quasi volunteer military" but only if the nation feels "threatened"
- **Mr. Gates:**
  - Would tell Mr. Gates if given the chance to "watch your rhetoric and do not say staying the course" or "we're going to win" and do not set a timetable for getting out.
  - Gates has "been well engaged for a length time in national security. I think he'll be very careful and thoughtful on whatever he does"

### Mr. Wayne Simmons

- **Mr. Gates:**
  - He's an "outstanding choice - a no-brainer" ... one of the most commendable things about Mr. Gates is that he came up through the ranks and has always been - for the most part - "apolitical"

### EXCERPTS

#### Colonel Ken Allard

#### San Antonio Express: Lesson of unequal sacrifice - 11/29/06

"Bugging out is always an option, but so is ethnic cleansing or oil at \$200 a barrel. Listen to lame duck Republicans or eager new Democrats and you might think that the only options for national policy are somewhere between surrender and stupidity. And while it's hard to make matters worse, give the politicians enough time and they'll figure out a way.

...But before we allow those grieving classmates and flags along U.S. 181 to recede into our collective memories, can we try recalling that the ideal of equality in this country means that the burden of defending our freedom is the responsibility of the many. Not just the few, the proud and the poor."

**San Antonio Express: Memorials salute heroism, but so does support of a nation- 11/08/06**

Then there are the recent amputees wheeled through the PX by spouses every bit as courageous as their warrior soul mates. One look at them and you realize that you haven't done nearly enough.

So let this Veterans Day mark the turning point. Because maybe it's time for all of us to put aside the larger issues and simply concentrate on making a personal difference in the lives of those brave young people.

**Jed Babbin**

**CNBC: Kudlow & Company- 12/04/06 17:07:36**

I think he's (Newt Gingrich) the worst guy for the job (UN Ambassador.) He wants to give away the first amendment for heaven's sake and we need somebody like, we need somebody like retired Marine General PX Kelly go in there and kick butt and take names.

**CNBC: Kudlow & Company- CNBC 12/04/06 17:23:21**

Well, I don't think you'll see a confrontation between Mr. bush and the hill because I think these proposals I'm hearing now and things I have been reading over the weekend, all these things are designed to meet the democrats halfway and the issue is, and there will not be a big confrontation with this pentagon, the pentagon understands civilian control unlike the people in the British military these days, they'll respect what the president decides and will not be happy about it because all of these recipes, Larry, all of these recipes are really covering a graceful exit, that is all this is about and we are trying to figure out how we can get out of there gracefully and turn the Iraqis over and say adios and let it fall apart Larry, that is what will happen.

**Headline News: Glenn Beck-11/13/06 21:07:01**

But where you're wrong is taking Iraq in isolation. That's the capital mistake that president bush has made, the mistake that Mr. McCain is making and lord only knows the democrats don't even have a clue of an idea. Far less even a mistake, they don't get that far."

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5

...The fact of the matter is you have a situation there where you can't possibly solve Iraq within the four corners of Iraq. You have its interfering neighbors, Syria and Iran, and frankly we are fighting a proxy war against or principal enemies' proxy. You can't defeat the principle enemy if you're only fighting his proxies. We are at a point where we have to go and take this war to the center of gravity of the enemy, that's in Tehran and Damascus."

...We've been at war with Iran, Glenn, since 1979 and we have yet to say more than a nasty word to them."

**CNBC: Kudlow & Company- 11/28/06 17:44:21**

It (Behavioral Profiling) has to (continue). If we don't do it we're absolute fools.

**CNBC: Kudlow & Company- 11/15/06 17:56:07**

**JED:** Not really saying same things we've been hearing for them. Larry it comes down to the fact we could be in Iraq, 60 days, 60 years nothing much will change unless we deal with Iran and Syria.

**LARRY:** You don't want to invade Iran Jed?

**JED:** I want to foment revolution, strike at mullahs with air strikes. No American troops.

**Headline News -- Glenn Beck- 11/13/06 21:09:27**

They believe some sort of Islamic heaven on earth will begin with the return of the 12 imam, and his return can only be precipitated by a massive global conflict with hundreds of millions of deaths. So that's Ahmadinejad career objective. He personally believes it. You are talking about a guy, Glenn, when he went to the U.N. a couple of years ago, he believed that an aura, a holy aura surrounded him when he addressed the general assembly. This guy has a -- all the earmarks of a fanatic. We have seen this before in that part of the world. And if we don't take him at his word and don't make sure that they don't have the means to do it, we are going to suffer something; our allies will suffer something the world has not seen before.

**CNBC: Kudlow & Company- 11/09/06 17:43:39**

It will not happen. That's a NeoCon position. Position forced on Don Rumsfeld who never believed in nation building to start with. We see it in ruins right now in Iraq. The issue whether Bob Gates can tell George Bush the bloody truth. You're not going to win that war by staying in Iraq. You're either going to have to get out of there or go deal with Syria and Iran. Unless you do that, you can't win this war.

**CNBC: Kudlow and Company- 11/9/2006 17:40:24**

I think it's diminution of the influence of the defense department. You see ascendancy of the state department here. It's not a question of changing the person; it's a question whether the president is going to redirect the policy. I think,

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6

our intervention in Iraq, has, stalled and the president has to find a way to break the log jam.

The Departure of Don Rumsfeld does not change anything on the ground for the troops. Rumsfeld was doing what Mr. Bush wanted him to do. Bob Gates will do what Mr. Bush wants him to do. Gates is not reformer. Not a strong leader. Not a big military strategist. At best he will be a caretaker over there. The question is, what does the president want to do? I suspect he will want to do what the Baker, fabulous Baker boys, Baker and Hamilton, tell him that he should do.

**Lieutenant General Michael P. DeLong**

**CNN: Late Edition With Wolf Blitzer- 11/26/06 11:45:13**

Well first of all it's not new from the representative but I don't support that. The current way that we do business right now, the military we've got the best young men, best young ladies, the best force that we ever had. I joined in the late '60s when they had a draft. I came from naval academy and watched the services grow and each service brings its own unique style but the way we're doing right now with the all volunteer forces by far the way to go

**CNN: Late Edition with Wolf Blitzer- 11/26/06 11:47:23**

Well, as I listen to your program before and I think both gentlemen had a good point. The issue right now in Iraqi army is pretty well trained. The Iraqi police force is pretty well trained they got some asperse and you have the Iraqi police without so much asperse and the government that cannot control either one right now. So bringing in more troops I don't know what good that would do. I talked to John Abizaid and listen to him and have talked to other people, over there right now. I have been over there. I think they are doing what they need to do right now but unless they get a different government, or a government that can control the security of that country I think they are going to have a problem.

**Brigadier General David L. Grange**

**CNN: Lou Dobbs Tonight – December 7**

**DOBBS:** This ISG -- recommendations, 79 them in point of fact, General Eaton, does it give you confidence that, as the report is termed, that the way forward will be more effective?

**...BRIG. GEN. DAVID GRANGE, CNN MILITARY ANALYST:** Well, it puts more people involved in the leadership of the nation behind the war effort, which basically has been somewhat isolated with, I think, very little support from the rest of the government.

**DOBBS:** You both are expressing some hope. It's guarded hope

**...GRANGE:** Well, I think there's definitely a chance for victory still to have some come out of there somehow with a stable Iraq to some degree. What should have happened is this report, this effort, should have happened when Paul Eaton

was there during his four years ago when all this type of resourcing would have probably paved the way for a sure success.

**DOBBS:** The head of the Marine Corps says he's got to have more people, and he needs those people quick. Everyone I talk to in the U.S. Army, the U.S. military -- it's -- what they're basically saying is, we need a lot of help, more people, and quick. No one wants to support a draft. That's not what they're asking for. But this military is worn down, and, as Senator McCain said today, being at this stage, being stressed and strung out is a lot better than being defeated. But how much longer can this country reasonably tolerate the -- just the abuse of the U.S. military by our policymakers that have put them into positions where we're spending billions of dollars on worn-out equipment, straining out -- stringing out our Reserves, our Guard, and our regular military?

**GRANGE:** Well, I'll go ahead and start that off if it's OK. I would -- I think we're coming to the end of the rope on the size of the military, committed the way they are right now in Iraq and Afghanistan. And in particular, for being ready in case something happens in Iran or elsewhere around the world. We're asking too much of the military for the commitments right now that they're expected to accomplish to standard.

**Blunt report calls Iraq situation 'dire'** – December 7

(Chicago Tribune)...Stephen J. Hedges and Mike Dorning

... "You can't do it real fast," said David Grange, a former general in the U.S. Army's Special Forces. "You can gradually put them in there. It's not just numbers. These guys have to have the proper ranks and specialties and experience in order to train. They're trainers, not recruits."

**CNN: Lou Dobbs Tonight** – December 1

**DODDS:** Joining me now, General David Grange. General Grange, what do you think of this idea to move troops within Iraq and reposition them in Baghdad?

**BRIG. GEN. DAVID GRANGE (RET), CNN MILITARY ANALYST:** Well, two critical areas in Iraq. One is the Baghdad metropolitan area, and the other is the Anbar province. And in Baghdad, you have a very tough situation where someone has to provide security. The people are going to support whoever provides that security. The Iraqi army and police are not doing it, so they're sending American GIs in there.

**DOBBS:** You know, you and I have -- and indeed the nation -- have been talking about, wrestling with the issue of Iraq. We've talked about a general staff, the entire U.S. military, the command structure sitting primarily in the Pentagon, not delivering victory, calling for patience. We have the Pentagon right now, apparently, scrambling to come up with some sort of riposte to whatever the Iraq Study Group comes up with. What are we dealing with here as we approach the fourth anniversary of this war's beginning?

**GRANGE:** Well, I think the biggest problem, Lou, is that the nation is not at war. You have the United States Army at war, you have the Marine Corps at war and the rest of the government agencies, and everyone else is not at war. And you can't win a war unless you have unity of effort. And that's the problem.

**DOBBS:** You know, General Grange, I think that is about as eloquently and accurately as anybody has put that. So what do we do? And how can a nation of conscience, a democratic nation of conscience, ask, as we do and as we have institutionalized, a military to go to war in which there is not a shared burden, a shared sacrifice? And in the instance of Iraq, in my judgment, as we have discussed before, certainly no clear strategy for victory?

**GRANGE:** Well, as history proves, without that unified effort, we have not won in the past. We have either had a tie or we've lost. And so, that has to be done. And I just -- it bothers me considerably that we're not going to put forth the effort, besides a new strategy -- I mean, the strategy's got to be to take down bad guys, like al- Sadr and others that are keeping the Iraqi government from being successful, and get on with the mission and accomplish it. Without a timeline; otherwise, if you use a time, time becomes the mission instead of the effects you're trying to achieve becoming the mission, and you won't win that way. And so, now is the time not to rob Peter to pay Paul through other places in Iraq, to reinforce Baghdad but to reinforce the entire country so you don't leave a void, you take down the important objectives and win this thing.

**CNN: Lou Dobbs Tonight - November 22**

**PILGRIM:** You know, we reported earlier that General Abizaid said that he wants a temporary increase in troops. Last week before the Senate Armed Services Committee, he didn't indicate any increase. And then suddenly there's 2,200 troops moving to Al Anbar. Are we having mixed signals here?

**GRANGE:** No, I think that the 2,200 marines going to Anbar province -- I hope this is the case, anyway -- is the start of a reinforcement during this very critical four- to six-month period where, I think, the future of Iraq is going to be determined. And I think it's better to have more than just enough in order to have the flexibility to do the different things, the different requirements in both Afghanistan and Iraq.

**PILGRIM:** Let me read a comment that he told CNN today. "I could see a series of options coming together where you might have a short term increase for a good reason and it would have to be tied to a specific plan." Now, that plan is the open question. Is it a Pentagon call? Is it the Iraq Study Group call, White House plan? Where might this plan be coming from that he's looking at this?

**GRANGE:** The plan -- the military part of the plan will be done by General Abizaid's Central Command with approval from the Pentagon, the National Security Council, et cetera. Other aspects come into that plan because there's a State Department piece to it, there's USAID, there's other government agencies

that are involved in the holistic plan that will be approved and put together, considering recommendations from the separate study groups as well.

**PILGRIM:** Abizaid also said that he wants to double or he could consider doubling the training forces for the Iraqi forces -- the U.S. force -- doubling the U.S. forces. What do you think of that?

**GRANGE:** Well, I think that's probably necessary right now, because, obviously, one of the key issues is to provide trained and ready and loyal Iraqi forces to take on most of this fight and to establish the rule of law in a country which is their responsibility. And it doesn't just mean you add another 10 to a 10-man team. You have to add the right skills, the right rank structure to get the right mix in order to provide that quality training. I also think that there may be -- and I would personally recommend this -- that you would also do more combined operations. In other words, you would put whole U.S. units alongside whole Iraqi units so they fight side-by-side that give you some quality assurance, if that's some kind of a loyalty issue with a certainly faction instead of the Iraqi government.

**PILGRIM:** That's interesting. Let me bring up the commandant of the Marine Corps. General James Conway says the Marines in Iraq and Afghanistan are stretched. Let's listen to what he had to say.

(BEGIN VIDEO CLIP)

**GEN. JAMES CONWAY, U.S. MARINE CORPS COMMANDANT:** I think we may lose some of those folks. I think that the families, the young Marines, the sailors will say that's just more than I think I'm willing to bear. And it could have some negative consequences for us in that regard.

(END VIDEO CLIP)

**PILGRIM:** He's talking about the amount of time off that they get in between tours -- 180,000 Marines, he says that's a good level for peacetime. We're hardly at peacetime situation now, General?

**GRANGE:** Well, here's the issue on the rotation of forces. Whether you're on a seven-month tour or a 12-month tour, whatever, you need sufficient time to retrain. Well, one would say, well, why do you have to do that? You just came back from combat, you should be trained. What happens is, you lose about 50 percent of the force on return back from a mission. That's regular troops as well as sergeants and officers. So you get all these new, green troops in, plus you get new leaders in that have to come together as a team. That takes time. Then there's other training that must be done for other places in the world that we have contingencies for. That takes time. They have to reset all their equipment, which most of it's broken or just run hard and put away wet. And lastly, and the most important, are the family issues, the moral aspects of missing Christmas, missing many Christmases, Thanksgivings, weddings, birthdays. All these things wear on military families. And with a force that's over, I think, 60 percent married, this is tough and this morale issue is something to be considered.

**PILGRIM:** Certainly at this time of year it's fairly obvious. General Conway also said that he thought that the Marines could sustain another conflict. What's your opinion of how strained the Marines are?

**GRANGE:** I think the Marines and the Army are strained immensely. And I think the -- both -- especially the ground forces, there must be an increase, not on the edges, a very large increase in forces in the Marine Corps and in the Army. And that's not an easy task. There's two pieces to that. One is you have to have it approved by Congress and funded properly by Congress. And that usually is a little loose at times. And the second piece is that it's hard to get that many recruits out of our society today. So the recruiting

**CNN: The Situation Room** - November 16

**BLITZER:** We're following a breaking news story out of southern Iraq. A convoy of contractors, including four Americans, ambushed just a little while ago near Nasariya in the southern part of Iraq. We're watching this story very closely. I want to bring in our military analyst, retired U.S. Army Brigadier General David Grange. You hear this kind of story. You know there's protection. There's a lot of suspension, as you also know, General Grange, that those who may have ambushed this convoy were wearing Iraqi army uniforms or police uniforms, which are apparently very plentiful. This seems like sort of a new structure on how to go after the people they want to go after. Just dress up as the good guys.

**BRIG. GEN. DAVID GRANGE (RET.), CNN MILITARY ANALYST:** Well I think that is the case. What that does, it causes security personnel in this case or it could be U.S. soldiers or Iraqi -- regular Iraqi army soldiers that are actually loyal to the government to hesitate in executing rules of engagement if there is a threat. And that gives the opponent a little bit of an edge to get the jump on an organization like this.

**BLITZER:** These convoys, incredibly dangerous. But as I observed myself last year when I was there, they are pretty sophisticated and they seem to have all the equipment they need. They've built up the armor. Apparently these guys just stopped in Nasariya at what they thought was a regular Iraqi army checkpoint, but guess what? It apparently was not the case.

**GRANGE:** Well and also why four? I mean if they go with three gun vehicles, three each, there is nine right there. So, I mean, it just depends on how -- did they get separated? What kind of issue happened? But most of these contractors, former law enforcement agency personnel, and Special Ops or paratroopers, those kind of soldiers that -- or Marines that retired are well trained. I mean these are not green-type recruits.

**BLITZER:** The 2,200 Marines who are about to be deployed to the al Anbar Province in the western part of Iraq, they are aboard ships right now in the Persian Gulf. These are in addition to the 140, 145,000 troops already there. It sounds, given the enormity of that geography over there like a -- you know a limited capability that they'll have to really do much.

**GRANGE:** Well, I think it's about 20,000 to 30,000 Marines or soldiers short. This is the time, if anything, to surge even if -- and I am not talking about G.I.s patrolling streets. I'm talking about showing presence, showing resolve that we aim to win, to make the Iraqi government successful. And this four-to-six month period is not a time to reduce strength or to piecemeal but overwhelmingly occupy or support the different areas that are needed in Iraq.

**CNN: Lou Dobbs Tonight - November 16**

**DOBBS:** General Grange, the idea that there is still no straight-forward, articulated strategy in Iraq, that more of our men and women in uniform are being killed there. To hear General Abizaid yesterday, I don't know about you -- well, let me just ask you. Were you inspired by his assessment and prescription for the future in Iraq?

**BRIG. GEN. DAVID GRANGE, (RET), CNN MILITARY ANALYST:** I believe it has to be more of a strategy than it was in testimony. A couple of things have to happen. One, yes, double the size of the advisory teams, but also establish and it has to be a surge, to do that establish combined Iraqi-U.S. forces so have the capabilities to move anywhere you need to to take on opponents. You must do something about the militia, because it's only going to get worse. You have about a four to six-month window, I think, to do that and then I would send brigade size elements, 3,000 to 5,000 troops a piece on the Iranian border, Syrian border, Anbar Province, just to demonstrate resolve and to intimidate and for psychological effect on our adversaries.

**...DOBBS:** General Grange, I have to tell you, as Tom Ricks says that, 18 months. You are going to have to put me down as unpatriotic and soft on Iraq. The idea of losing more Americans over the course of a year and a half does not sit well with me. It sticks in my craw. Because I don't see clear goals, clear strategy. And I don't think a lot of Americans do, either. Give us your best military insight into what in the world we should be doing there?

**GRANGE:** We have this four- to six-month window, I believe, to actually have a chance to win this thing. And the winning may not look the way we like it but it's not leaving where we're going to be a loser and so are the Iraqi people and this region of the world. So we have to do something. Talk about who has the blame. I don't understand why we're so concerned about that piece of it. Why can't someone just lead these things to victory? Get the military back on its feet the way it should be to take on the challenges of the 21st century. Which is quite apparent. This is not an easy challenge for this country.

**DOBBS:** Let me ask you straight up. What is the world is West Point producing amongst this group of generals, this war has taken longer than World War II. Not a single general has been fired and every general talks about patience. And General Abizaid is sitting there sounding like a politician instead of a general when he's standing before Congress.

...GRANGE: Lou, it's an Abraham Lincoln commanding a Grant and a Marshall to accomplish this mission. That's what's needed.

DOBBS: Where do we find Grant and Marshall in this general staff?

GRANGE: They are out there.

**CNN: CNN Newsroom - November 15**

PHILLIPS: All right, so, where does the war go? With a new leader coming at the Pentagon, and Democrats poised to take control of Congress, let's bring in our military analyst, retired Brigadier General David Grange. You know, he's saying there should be troops. There shouldn't be troops. Well, maybe there should be troops to help the Iraqi troops, but it's only temporary. He's going back and forth, General.

**BRIGADIER GENERAL DAVID GRANGE (RET.), CNN MILITARY**

**ANALYST:** Here's why. There are three major problems. One is the rising power of the militia and disloyal Iraqi leaders. Number two is the influence from Iran. And number three is, there's not enough trained, loyal Iraqi soldiers or police. So, the answers have to be able to support those three problems, whether they need more troops or less troops. And we can go into it from there.

PHILLIPS: Well, how do you -- all right, let's -- let's say we lay it out with those three points you just made it. It sounds like that's going to need more troops.

GRANGE: It's going to need more troops not to go in, for instance, and clear a -- a district within Baghdad. That should be the Iraqi police and military duty, with American support from behind, training and maybe advising.

But what Americans need to be used for is, one, train more Iraqi soldiers. Whether they're loyal or not, that -- that's an Iraqi problem. We can't influence that very well. And you are going to always have that problem.

PHILLIPS: But...

(CROSSTALK)

GRANGE: But more have to be trained to go in to actually let them clear these cities. You don't need to have another Fallujah with American troops as the lead.

PHILLIPS: Well, it sounds like Abizaid...

(CROSSTALK)

GRANGE: ... the Iraqi sovereign government...

PHILLIPS: Go ahead. I'm sorry, General.

GRANGE: I'm sorry.

PHILLIPS: No, I apologize.

GRANGE: No, I -- I'm just saying, the Iraqi sovereign government will not allow us to do that anyway.

Where American troops need to be used is more in the backdrop, training Iraqi troops. And what I would do is, if you send more troops, which is really not a bad idea, but for other reasons. That's psychological reasons.

I would plop them down on the border of Iraq, on the border of Syria, and out in Anbar Province to patrol and just conduct training exercises, because, right now,

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13

the -- the -- the enemy feels that we're losing our will; we're not determined to win this thing. And -- and they think we have the lack of resolve.

So, if you did something like, you would throw them totally off balance and get some kind of a positional advantage.

**PHILLIPS:** Well, this is a big beef with Senator John McCain as well. He has been saying, look, you need more Marines; you need more Army. You got to take the pressure off the Guard, take the pressure off the Reserve.

He and Abizaid got into a little bit of a back-and-forth. Let's take a listen.

(BEGIN VIDEO CLIP)

**SEN. JOHN MCCAIN (R), ARIZONA:** I respect you enormously. I appreciate your service. I regret deeply that you seem to think that the status quo and the rate of progress we're making is acceptable. I think most Americans do not.

**ABIZAID:** Well, Senator, I agree with you. The status quo is not acceptable. And I don't believe what I'm saying here today is the status quo.

I am saying we must significantly increase our ability to help the Iraqi army by putting more American troops with Iraqi units in military transition teams to speed the amount of training that is done, to speed the amount of heavy weapons that gets there, and to speed the ability of Iraqi troops to deploy.

(END VIDEO CLIP)

**PHILLIPS:** Let me ask you, is it the quality vs. the quantity? When -- when -- when McCain has talked about we need to put more Army and Marines in there, and -- and take the pressure off the Guard and off the Reserves, what is it about the Army and the Marines? Are they -- are they trained differently than the Guard and the Reserve, where they can go in there and maybe accomplish this quicker?

**GRANGE:** Well, it's hard to get -- to train up forces that only have a couple weekends a month to -- to maintain proficiency, compared to active units, that train all year long.

I mean, it's hard just to get active units ready to go to these kind of irregular warfare fights, when they train 365 days a year. So, there is a bit of a difference.

And it's a fair way to say it. I mean, you can't expect more than that.

But the point is, there's two issues here. One is, we have too small of a military to handle all the things we have to do and be ready to do in the world. Reference Iraq, if you're going to speed up the training of Iraqi units to take on the fight themselves, and you're going to surge that effort, then, you have probably got to send more troops, if you don't have enough, to do that, because right now is the breaking point.

The next half-year or so, this may be it. And, so, if it takes more troops, then, by goodness, do it. But the Iraqis have to be the ones that go in and do the fighting, finally.

**PHILLIPS:** Interesting. You say it's a -- it's a breaking point. Now we have got this Iraq Study Group, Jim Baker and the rest. Does that word study bother you? I mean, how many more people will it take to study this war, vs. just taking action and doing something?

**GRANGE:** Well, yes, you can study it to death, but it's -- it's almost gets time where you're -- you're in the execution phase.

And, so, that's right. And -- and I think one thing the study group's going to come up is the regional approach, vice just Iraq. I mean, Iraq can't be looked at in a silo by itself. It's tied too much, there's too much connectivity to -- to terrorist groups to other countries, to other influences, militias, black markets, criminals, businesses, etcetera.

And, so, you have to look at it in a regional approach...

**PHILLIPS:** And these death squads.

**GRANGE:** ... to take it on.

Exactly, the death squads. I mean, what about the militia? Are we -- is the militia going to be allowed to live alongside and operate alongside the elected sovereign government? Are they going to be integrated, like National Guard, into the military? Or are they going to be taken down?

A decision has to be decided to do one or the other. And if -- and if the Iraqi government won't solve that problem, won't take that on, it's never going to get fixed. It is going to be like the Hezbollah in Lebanon. That -- that will be the result.

**PHILLIPS:** General David Grange, always great to see you.

**GRANGE:** Thank you.

### Colonel Jack Jacobs

**MSNBC: Tucker with Tucker Carlson** – December 6

**CARLSON:** We'll have much more time to talk about this in a minute, but briefly, I just want, if you would, each of you to sum up your responses to this. Colonel, when you read this, what was your reaction?

**JACOBS:** Well, there are two things that jumped right out at me, and that was despite the fact this was commissioned by the White House, this is a damning indictment of two things about the White House.

First, it said that its military policy stinks. And it also, in saying, Hey, you need to engage in Iraq -- I mean, Iran -- there's a Freudian slip -- Iran and Syria. It said your foreign policy stinks, too.

And those two things jumped right out at me much more blatantly than the prescriptions for what ought to be done on the ground...

Colonel Jacobs, one of the recommendations is to close permanently all military bases in Iraq, when we pull out, leave nothing behind. How useful would it be to the military to have a permanent base or two in Iraq?

**MSNBC: Countdown with Keith Olbermann** – November 27

**OLBERMANN:** You use that key phrase, more troops. How many more troops would it take to essentially staunch a civil war? And if we're not willing to do that, is the administration essentially biding its time there in an effort to save face and not really impact the outcome?

OSD

Public Affairs Research and Analysis

15

**JACOBS:** Well, I would have said some time ago that we needed, you know, maybe another 100,000, or a little bit more. And up until recently, I would have thought doubling the number of troops that are already there would have been adequate.

But I think, given the recent circumstances, I think a substantial number, several hundred thousand more, would be required. And furthermore, more significantly, would have to be a commitment to do things that we have not yet done, and that is to insinuate ourselves in -- en masse into areas, and to kill or capture all the enemy, to move people out of built-up areas into camps where we work through them to make sure that before we return them to where they came from, that they're not bad guys, and so on.

It's going to take a great deal of effort. I don't think we're prepared to make that effort, and there's not a lot of time to do that. And I don't think the American population is ready for it.

**MSNBC: Tucker with Tucker Carlson** – November 27

**JACOBS:** It's not true. You can, in fact, achieve significant objectives even in the environment of Iraq, but that's going to require two things. First, a massive increase in the number of troops, which we're not prepared to undertake. We're just not going to do it. It's politically infeasible. And, quite frankly, I'm not certain that we even have the forces now or at any time in the near future in order to effect change.

And second, and perhaps more important, is the fact that we'd have to completely change how we operate in Iraq. That means that we'd have to be prepared to inject troops into small areas, take plenty of casualties, which happens in wars like this, and for there to be commensurate civilian casualties that are unplanned. I don't think the American public is prepared for that, and, as I said, it's politically infeasible in a run-up to a general election in two years.

**MSNBC: Tucker with Tucker Carlson** – November 8

**CARLSON:** The irony in that, since, of course, his public perception has been completely consumed by, certainly defined by the war in Iraq.

What do you think Gates is going to do? Will he make changes in our policy in Iraq?

**JACOBS:** It is -- he's going to want to, and he's a good guy. And by the way, he's likely to get confirmed relatively easily, although more Democrats in the Senate, they're going to give him a harder time, period.

But it is difficult to envision how you change the strategy and make it significantly different and more successful than what's being done right now. We need more mobile training teams, that's for sure. We need more troops in Iraq, in any case. We've got to get the Iraqi army and police force on line.

### Lieutenant General Thomas McInerney

**Fox News: The Big Story with John Gibson** – November 27

**GIBSON:** General McInerney, this Iraq Study Group, the leakage says that the first document we will see recommends discussions with Iran and Syria and does not set a timetable. What can come of discussions with Iraq and Syria?

**GEN. TOM MCINERNEY, FOX NEWS MILITARY ANALYST:** I don't think any good will come out of discussions with them, because it's in Iran and Syria's interests, John, to have an unstable Iraq. And that's what they want to do, because then they believe the United States will withdraw, and then they'll have a region in which they can spread the Shia crescent, which they're trying to do across the central part of the Arabian peninsula. We do not want that. That's why people, when they talk about leaving or talk about the situation, they've got to talk about consequences. There are not enough people talking about consequences.

**Fox News: The Big Story with John Gibson** – November 24

**Anchor:** This obviously puts more pressure between Maliki and the president, but do you think that Americans understand how difficult this fight really is?

**LT. GEN. TOM MCINERNEY (RET), FOX NEWS MILITARY ANALYST:** Well, the military does, Julie. And it's a great question, but I don't think the American people, and certainly the left in our country, understand that -- who we are fighting. It's Islamic fascism. And this is Islamic fascism, or extremism, is what we're trying to contain, this ideology. And you only contain an ideology and change it by being in the region. And what we're trying to do is create a moderate government. If people understand we're trying to create a moderate government that can contain and eliminate this Islamic extremism, then they'll understand why this fight is so tough, because those extremists, those fascists cannot let Iraq have a moderate government.

**Fox News: Fox and Friends** – November 13

**LT. GEN. TOM MCINERNEY (RET), FOX NEWS MILITARY ANALYST:** I don't think putting more troops in, that that wouldn't do t you would wants to train the Iraqi forces faster. In the long run, they are the ones going to win. Here is the key thing, is Maliki up to it and I'm starting to question if he is up to it and it may be we might have to use what we did after the Korean war when President Syngman Rhee was put in. we may to go to authoritarian government civil rights and martial law and do a whole host of things to get stability over there.

### Colonel Jeffrey McCausland

**WCBS 11/08/06 17:33:00**

→ Transcripts available on request

**WCBS 11/11/06 09:00:40**

→ Transcripts available on request

OSD  
Public Affairs Research and Analysis

17

**WCBS 11/15/06 17:00:42**

→ Transcripts available on request

**Major General Robert H. Scales, Jr.**

**Fox News Special Report with Brit Hume – December 8**

**MIKE EMANUEL:** Pentagon officials say they're not surprised by the recommendation of the Iraq Study Group to expand the number of trainers, since the top U.S. general in the Middle East, John Abizaid, already said he wants to beef up the number... Military officials say they're aware of the risk for the American trainers...

**MAJ. GEN. ROBERT SCALES (RET), MILITARY ANALYST:** We have enough troops to beef up the training capacity. The issue is not numbers. The issue is quality and preparation.... Leaders have to be trained. Soldiers have to be trained. And that's going to take time, months if not years.

**NPR All Things Considered – December 5**

**General ROBERT SCALES (Retired, U.S. Army):** I don't see any new ideas on the table, nor would I have expected him (Mr. Gates) to throw out ideas in his hearings. I do think, and I agree with General McCaffrey, is that what he brings to the table is a fresh start and a new approach. He is by nature a collegial consensus maker. He has good relations with State and the intelligence community. He has few ideological preconceptions that he brings to the table.

I think he has a certain gravitas based on his past and his close association with the president which puts him at a new position, and so at the end of the day, what we're looking for is, for lack of a better term, a sort of - not new options, but a rebalancing of old options and an appearance that we're bringing to the table a fresh set of intellectual capabilities that we're going to throw at the problem.

**NPR All Things Considered – November 27**

**ROBERT SCALES:** ...I'm a Vietnam veteran and a retired general. Had you told me after 9/11 that my army would be fighting in its fourth year in Iraq, that soldiers would be heading back into combat for the third time in as many years I wouldn't have believed it. Because after Vietnam I saw my army collapse, broken, disheartened and abandoned by the American people. But this isn't broken, at least not yet. Why? I think the army is hanging together better than any of us old vets imagined because of sergeants. They're the soul of our Army...

What can we learn from our sergeants? First, technology and machines don't fight wars, people do. At the end of the day its sergeants and soldiers who have to do the dirty business of killing and dying. The other lesson is that a volunteer force we begin with is the same one we finish with. It's hard to recruit during wartime. So, our soldiers will soldier on but for how long, only they will be able to tell us and when they're gone, nothing remains to replace them.

**Fox News: The Big Story w/ John Gibson – November 23**

**HOST:** ...At what point do Iraqi security forces stand on their own two feet?...

**SCALES:** Boy, that's a great question, Julie. First of all, not all the Iraqi forces are bad. There's a problem with the Iraqi police. We all know that. But there are some Iraqi ground units that are very good.

The key to the strategy in the future is going to be to thicken the American presence in Iraqi units and to increase the quantity of advisers to improve the quality of their equipment and to back off, to give the Iraqi leaders, the junior leaders, particularly sergeants, lieutenants and captains, more of an opportunity to learn to fight while fighting, to learn from us and then to apply those lessons in fighting the war their way.

**Fox News The Big Story with John Gibson – November 23**

**HOST JULIE BANDERAS:** All right. So, let's talk about the Iraq study group, then you've got the Pentagon, then you've got the president heading to Jordan to meet with Maliki all working to come up with ideas to win this war in Iraq. At point are there too many cooks in the kitchen?

**SCALES:** Well, there are a lot of cooks in the kitchen, Julie, because the cooks are trying to devise a new recipe using old ingredients. And as you know, as a cook yourself, how difficult that is. But in the end of the day, this is going to be good. It's good to have -- the whole Iraq strategy is being rethought right now. And the more voices that you are able to listen to and the more eyes you have on the problem, probably the sharper your conclusions will be. And the better the new strategy is going to be once it begins to emerge at the beginning of the new year.

**Major General Donald W. Shepperd**

**CNN Newsroom – December 6**

**HOST KYRA PHILLIPS:** The Iraq Study Group calls for a whole new mission for U.S. troops. Let's bring in our military analyst, Major General Don Shepperd for a strategy session. So, what's your first impression, general?

**MAJ. GEN. DON SHEPARD (RET.), CNN MILITARY ANALYST:** I tell you, Kyra, I think this report is right on the mark. It is powerful. It is dramatic. It gives us a chance to change direction there. It also says right off the bat that there is no simple solution to Iraq, but on the other hand, staying the course, winning, bringing home the coon skin is not in the cards. So I think this really offers us an opportunity and is clearly on the mark.

**PHILLIPS:** More troops or less troops?... So what would those extra troops do Shep?

**SHEPPARD:** Basically, you're talking about not increasing U.S. troops in any way, but taking the combat forces, stopping the combat, and concentrating on just training the Iraqis. I've traveled with these Iraqi forces. They are very good. They need some backbone. They need some time. They need support, what have you...

**PHILLIPS:** All right. The Iran factor... Will that ever happen, the U.S. talking to Iran?

**SHEPPERD:** Well, I don't know. But, again, the study group is right on the mark. You have to talk to people diplomatically...

I think the Iraqi study group has got it just right, talk to the people in the region, involve them, doesn't mean it will go anywhere but it's essential.

#### **CNN Newsroom – December 5**

**HARRIS:** How is -- give me your honest assessment of how that (the Iraqi forces) is going. And it always comes down to how long and to what level are we trying to train the Iraqi forces. Do we want them to be the equal of U.S. forces?

**SHEPPERD:** They will never be the equal of U.S. forces. That would be great if they could, but they will not be. I was on a conference call with General Caldwell from Baghdad this morning talking about this. Three of the 10 Iraqi divisions have taken over control of their areas. Prime Minister al-Maliki has said that he wishes to have the other seven take over the control of their areas by June.

Now, that is possible to train them up. And that training is going well, and the forces are doing well within their capabilities. What they don't have is logistics support, air support, the long-term support that they need.

And so you're going to see trainers with them for a long period of time. Ideally, we would stay for years and not only train them, but watch them develop, make them better, and what have you. It doesn't look like that's in the cards, Tony. We're going to be there with trainers for a long time, but our combat forces are probably going to be reduced, and probably by the summer.

#### **CNN: This Week at War – November 26**

**MAJOR GEN. DONALD SHEPPERD, U.S. AIR FORCE (RET):** Clearly, the war is being shared more by the lower classes than if you had a draft, a fair draft, such as Dr. Moskos is proposing. What Dr. Moskos is proposing in my opinion is a concept of national service that I would buy into. But as Congressman Rangel is proposing, just a military draft. Number one, it's not needed right now in the numbers that we're facing. It is not wanted by the military. I served in a war and in a military where people didn't want to be there and the nation didn't support the war and it was a disaster John.

**HOST:** General Shepperd, what about this notion though that if the country is at risk, if the country is being threatened, then everyone needs to play a role in addressing that risk?

**SHEPPERD:** Absolutely it does and again, back to the concept of national service where you have options, one of them being the military which means it's a quasi-volunteer military. I really buy into that. But right now, the nation does not feel threatened.

#### **CNN Newsroom – November 25**

OSD  
Public Affairs Research and Analysis

20

**COSTELLO:** So, if you're a general on the ground and U.S. troops seem to be in the middle of a whole lot of things, what do you tell your troops?

**SHEPPERD:** Yes, first of all, there is no quick solution. People are looking for a quick solution, the Iraqi Study Group is going to issue its report, we will do something, but if there was a change in tactics that the U.S. thought could make things better, they would be in the middle of it or already have done it. There isn't any real quick change that's going to produce quick results. But I would do, is I would embed more U.S. forces with more Iraqi military, perhaps as much as a platoon with every battalion, giving them backbone, helping them come up to speed quicker.

That's the thing that I would do and then I would move against the militias. The militias are the key in Baghdad, they must be taken on, they must be disarmed for Baghdad to work.

### Mr. Wayne Simmons

#### Fox News Big Story with John Gibson – November 8

**WAYNE SIMMONS, FORMER CIA OPERATIVE:** We're talking about an outstanding choice (Mr. Gates) by President Bush. This is a no-brainer.

...**SIMMONS:** I think one of the most commendable things about Mr. Gates is that he came up through the ranks... That (Iran Contra) could be -- could be something that the Democrats want to explore, but, again, I think that his experience, 26-plus years in the intelligence business, he has always been, in most cases, apolitical.

**READ AHEAD FOR SECRETARY DONALD RUMSFELD  
RETIRED MILITARY ANALYSTS LUNCHEON**

**Date/Time:** December 12, 2006 12:00-12:45 pm

**Location:** SecDef Dining Room

**Audience:** The following ten retired military analysts (recent comments: Tab A) have accepted the invitation to the luncheon:

- Colonel Ken Allard (USA, Retired) – MSNBC
- Mr. Jed Babbin (Former DUSD) – American Spectator, Real Clear Politics
- Lieutenant General Michael P. DeLong (USMC, Retired) – Fox News
- Colonel John Garrett (USMC, Retired) – Fox News
- Command Sergeant Major Steven Greer (USA, Retired) – Fox News
- Dr. Jeff McCausland (Colonel, USA, Retired) – CBS (radio)
- Lieutenant General Thomas McInerney (USAF, Retired) – Fox News
- Major General Robert H. Scales, Jr. (USA, Retired) – Fox News
- Major General Donald W. Shepperd (USAF, Retired) – CNN
- Mr. Wayne Simmons (CIA, Retired) – Fox News

**Background:** These retired military analysts have met with you periodically during the past six years. Many of them have traveled to Iraq and Guantanamo at your invitation in order to provide a more accurate picture of the events on the ground. This group of analysts has been largely supportive of the Department's efforts in the Global War on Terrorism.

**Media:** Remarks are on-background.



(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Sunday, December 10, 2006 11:01 AM  
**To:** Bing West  
**Subject:** New York Times op-ed Iraq

The New York Times

December 10, 2006

**OP-ED CONTRIBUTOR****Police States****By BING WEST**

THE Iraq report recommended the withdrawal of American troops by the spring of 2008, balanced in part by the infusion of 20,000 advisers. Without advisers, the Iraqi forces will pull out of the tough areas. With advisers, the army and police — a mix of Sunnis and Shiites — may hold the country together.

But the police are in wretched shape, intimidated and poorly led. More police advisers are essential, together with tough leaders from local tribes. The police, who can identify the killers hiding among the people, must be allowed to imprison extremists. The Abu Ghraib abuses led to such kid-glove handling of killers that our troops refer to “the catch and release program.” If that continues, stability is doomed.

Sadly, Iraqi soldiers trust American advisers more than their own government. The advisers demand steady performance, and in exchange extract pay and logistics from recalcitrant ministries in Baghdad. Prime Minister Nuri al-Maliki has demanded operational control of all Iraqi forces. To prevent the appointment of sectarian loyalists, President Bush must insist upon a joint American-Iraqi military board that will approve all key Iraqi military and police assignments. Without this board, we must not commit a single adviser. — *BING WEST, former assistant secretary of defense and a correspondent for The Atlantic.*

12/3/2007

The Atlantic

December 8, 2006

**"Blind to Choice"**

*Bing West, a Marine officer in Vietnam and the former assistant secretary of defense, comments on the military's reaction to the Iraq Study Group Report*

.....

What a tale of woe we are told by the Iraq Study Group. The situation is deteriorating, the ISG has concluded, meaning we are losing. They then put forward 79 recommendations to rectify the problem, most prominently urging that we do less unless the Iraqi government does more. The problem is that President Bush has embraced the Prime Minister as a man of courage who will do the right things. Maliki, in turn, has demanded full control over the Iraqi security forces, while protecting the Shiite radical Moktada Sadr, his militia and death squads.

The report was most useful as a barometer of sentiment among the American political elite. Regardless of how things eventually turn out, Iraq has been judged a colossal geopolitical failure. Regardless of how President Bush responds to the report, no Republican will run for president by promising to maintain anywhere near 140,000 American troops in Iraq.

But how does the military view the report? "We're inundated out here," Army Lt. Gen. Peter W. Chiarelli, our corps commander in Iraq who is just finishing up his tour, told me in a telephone interview. "I haven't had a chance to read all the recommendations carefully."

Chiarelli went on to stress two points. First, he liked the ISG recommendation that the number of advisers be increased by shifting soldiers from our combat battalions. "That has a lot of merit," he said. "We're all looking closely at that option." Inside military circles, Lt. Gen. James N. Mattis, overall commander of the Marines in Iraq, has been the prime voice urging this shift.

When I was visiting advisory units in Anbar Province in October, I was repeatedly told that without more advisers, the Iraqi army would pull out of tough Sunni areas as soon as U.S. combat units are thinned out. Chiarelli and Mattis, among others, are taking steps to bulk up the advisers. So that recommendation by the ISG has been favorably received.

Second, Chiarelli strongly endorsed the ISG recommendations for projects that increase Iraqi employment. "Look, a 50% level of unemployment in Anbar and parts of Baghdad provides foot soldiers for the insurgency," Chiarelli said.

He went on to point out that the rest of the U.S. government never showed up for the fight. It's the U.S. military that's been carrying the load—fighting the insurgents, jump-starting projects in hopes of providing basic services, and so on.

Our military also says that the Shiite government must reach out to reconcile with the Sunnis. In fact, General George W. Casey, our overall commander in Iraq, is more concerned with addressing the

12/3/2007

politics of Iraq than the military situation.

And how are the politics going? Our military, to put it mildly, is exasperated. When I spoke with Chiarelli, he was insistent that the armed Shiite militia must be dealt with. Prime Minister Maliki protests that he must take a political course to resolve the matter, especially with the radical Moktada Sadr and his Mahdi army. But the issue of Sadr is going to come to a head. Our military is not going to back off.

Also building is a show-down over authority to fire Iraqi military or police officers for malfeasance. In Jordan in late November President Bush praised Maliki (who lives in the Green Zone) for his courage: "One of [Maliki's] frustrations with me," the president said, "is that he believes we've been slow about giving him the tools necessary to protect the Iraqi people. And today we had a meeting that will accelerate (the transfer of military authority)."

Our military commanders in Iraq thus having received their operational orders from the President, hastened to obey. Maj. Gen. William Caldwell, the military spokesman in Iraq, said "We should see the complete transfer of command and control of all Iraqi army divisions by late spring, early summer."

Left unsaid was whether Maliki would agree to a joint U.S.-Iraqi board to approve key Iraqi military and police leadership. Given Maliki's track record, left to his own devices he will pack the security forces with personal loyalists, destroying unit effectiveness and morale.

But with more advisers to provide confidence and to approve key positions, the army—Shiite and Sunni—may hold the country together. General John P. Abizaid, who has commanded the Central Command throughout the insurgency, has assured the Congress that Prime Minister Maliki will move against the Shiite militias by February, and will emerge as a real leader, backing his army. Currently, the army has more allegiance to their advisers than to their government. The advisers are the ones who drive to Baghdad and wrest pay and food provisions from recalcitrant government ministries.

So where are we headed? Down two tracks: the one is the development under American advisers of the Iraqi security forces; the other is the emergence of a responsible Iraqi government. It may be that Abizaid is correct that Maliki is on the verge of a character-altering epiphany. But if Maliki is incapable of moving against the militias or offering reasonable terms for reconciliation, President Bush will face the choice of sticking with a failed democracy the U.S. created, or tolerating a behind-the-scenes power play by a fed-up Iraqi military.

Four years ago, al-Qaeda in Iraq did not exist. But it does now, and it's damn dangerous. Due to our own fecklessness, Zarqawi took over Fallujah in the summer of 2004, and it took a bloody battle to expel him. His successor cannot be allowed to set up a sanctuary in another city and impose Taliban-like rule.

We must be prepared to let Maliki fail and not fail with him. We are training Iraqi troops to be the cement holding Iraq together in place of Americans. We should not be blind to the choice that opens.

The URL for this page is <http://www.theatlantic.com/doc/200612u/bing-west>.

12/3/2007

(b)(6)

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**From:** (b)(6)  
**Sent:** Sunday, December 10, 2006 10:11 AM  
**To:** (b)(6) OSD PA  
**Subject:** Tuesday

(b)(6) Really looking forward to the lunch with the Big Dog. Who else is coming? Best, Jed.

**Jed Babbin**

(b)(6) (Home Office)  
(b)(6) (Mobile)

(b)(6)

**From:** (b)(6)

**Sent:** Saturday, December 09, 2006 1:02 PM

**To:** (b)(6) OSD PA

**Subject:** Tuesday

Got your message and I'm on it! Making arrangements now...More to follow!

TEXAS ROCKS!!!!!!!

12/3/2007

NY TIMES

453

(b)(6)

**From:** jack jacobs (b)(6)  
**Sent:** Saturday, December 09, 2006 11:51 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

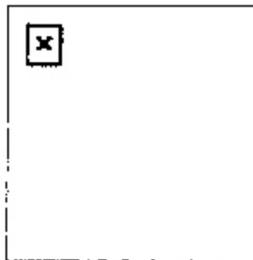
(b)(6)

Thanks for the gracious lunch invitation to be with the Secretary on Tuesday. As I said, I genuinely regret being committed in New York and won't be able to make it to DC. But please pass to Sec Rumsfeld my regrets and my best wishes. And please tell him that if ever there is any way I can be of service to him, he should not hesitate to call on me.

Best wishes,  
 Jack jacobs

----- Original Message -----

**From:** (b)(6) OSD PA  
**To:** undisclosed-recipients:  
**Sent:** Thursday, December 07, 2006 2:49 PM  
**Subject:** Conference call tomorrow



### MEMORANDUM

**To:** Retired Military Analysts  
**From:** (b)(6)  
 Office of the Secretary of Defense, Public Affairs  
**Date:** December 7, 2006  
**Re:** **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **FRIDAY, December 8, 2006, from 9:30-10:00 a.m.**

Lieutenant General Peter Chiarelli, Commander of Multi-National Force, Iraq, will brief you on the progress in Iraq. For your convenience, his biography is here:  
[http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW\\_2006-01.doc](http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW_2006-01.doc). This call will be On-the-Record.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

12/3/2007

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

455

(b)(6)

**From:** (b)(6) LTC MNC-I V CORPS PAO (b)(6)  
**Sent:** Friday, December 08, 2006 2:13 PM  
**To:** (b)(6) OSD PA  
**Subject:** [U] RE: follow up from call  
**Attachments:** PPCB Opening-8 Dec.doc



PPCB Opening-8  
Dec.doc (42 KB)...

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Thanks for the opportunity. As requested, attached are his opening comments from today.

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Friday, December 08, 2006 9:49 PM  
**To:** (b)(6) LTC MNC-I V CORPS PAO  
**Cc:** (b)(6) OSD PA; (b)(6) MAJ MNFI STRATEFF; (b)(6) CTR OSD PA; Ballesteros, Mark J LTC OSD PA; todd.vician@osd.mil  
**Subject:** follow up from call

hi (b)(6)

please pass along our thanks to ltg chiarelli for his taking the time today for the conference call with the military analysts. attached is the list of participants from the call, for your review, although i think most of them identified themselves. we have gotten some great feedback. these sessions are enormously beneficial and i know they greatly appreciated the general's candor.

would you please forward me a copy of his opening comments at the press conference this morning to pass along, as they requested?? that would be great.

thanks again,

(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense

(b)(2)

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## **Thoughts on Departing**

- **The last time I was here, we left on a big high, having successfully executed the January 2005 elections.**
- **This time I know we have achieved a great deal and the situation would be far worse were it not for the heroic Americans out there every day, but I'm leaving Iraq in a more uncertain and somewhat more tumultuous state than the last time I left.**
- **The Iraqis are going through a kind of transformation in their society. History shows us that transformational change like this is often accompanied by violence.**
- **Many people want to call this a "civil war." And the debate whether Iraq is in a civil war or not is largely a debate over semantics in which I will not engage.**
- **I find this public discussion counterproductive – people are trying to boil down a very complex situation into a sound bite. It's an attempt to oversimplify this situation. Arguing about what bumper sticker should describe this conflict is potentially misleading and inflames rather than illuminates.**
- **The other day I was talking to my British deputy about the American Revolution, and he said, you mean your country's first civil war.**
- **The situation is what it is, and what I see happening on a daily basis is a needless loss of life because foreign fighters and some members of this society would rather use violence to settle the issues they're working through rather than using the political process.**
- **At some point, Iraqis have to decide they want peace. They have to decide that the future of their children is more important than the past or present problems, and they must be willing to work them through to resolution peacefully.**

## **How Long Will This Take?**

- **We can't know exactly how long this will take. The Iraqis don't know how long it will take. I don't know how long it will take. No one does.**
- **I will continue to argue against putting a timetable on this because the reality is that the United States has major strategic interests in this region, not least of which is averting the slaughter of innocent people.**
- **I believe a timeline is possible if we and the Iraqis establish agreed upon intermediate goals on a timeline that leads to reconciliation.**
- **I believe a stable Iraq is indispensable for securing future U.S. security and interests.**

## **Our Accomplishments**

- **A lot of the great things that we've done are not always visible to the public at home and they see the continuing violence as a sign that we have not accomplished anything.**
- **We are in the difficult business of proving a negative, and that's that in the absence of our efforts, the situation could be far worse.**
- **This Corps and the great military forces we commanded have helped to bring stability and hope to thousands of Iraqis that would otherwise not have seen those benefits.**
- **That said, there's a lot more work to be done and we should not give in to the defeatist mood that I sometimes see displayed. This mission is the most critical and significant that we've undertaken in perhaps the last 50 years, and failure is not an option.**

## **What Do We Need to Be Doing?**

- **I still believe this mission can succeed if the proper resources are brought to bear on the issues at hand. The proper political pieces must be in place in order for any of the military, economic or social initiatives to take hold and flourish.**
- **We need to get out of thinking of this as a solely military conflict, for which we must simply apply more U.S., Coalition, and Iraqi forces against an enemy that we can destroy.**
- **All of our nation's strengths – diplomatic, economic, political – must be leveraged to help the Iraqis find their way through this process.**
- **Iraq has tremendous potential in the economic realm, and we need to bring our capabilities, specifically our human capital, to bear to help the Iraqis have a functioning economy where people are gainfully employed.**
- **Iraq could be the most significant power in this region if we could help them stabilize their country and bring their economy to its full potential.**

## **Critical to Success is the Iraqis**

- **In order for these other things to succeed, however, we need a commitment by all Iraqis, of every ethno-sectarian group to commit first to non-violence and to resolving their differences through the political process.**
- **We need to move toward reconciliation.**
- **Iraqi citizens must feel that their government is a genuine unity government who is working for the benefit of all of its people.**

## **Concluding Thoughts**

- **Again, this situation cannot be resolved by military force alone, and that is uncomfortable for a lot of people in and out of uniform who were raised on the concepts of destroying a certain portion of the enemy's forces and declaring victory. This conflict will take all efforts in governance, economic development, security and transition working together.**
- **I believe that the days of those kinds of conflicts are over. The situation in Iraq may be far more representative of the challenges we'll face in the world to come, and we need to prepare our military and our government more broadly to deal with those challenges.**
- **Civil-military integration is a key part of that. We still have more work to do on getting our organizations and systems right so that we can operate simultaneously along both the military line of operation and the other lines, such as political, and economic.**
- **Iraq and this region are critical to our future security, and we need to use this experience as an object lesson for the kinds of conflicts and challenges we'll face in the future.**

## **CLOSING REMARKS**

**In the debate over the events happening in Iraq, I think people have lost sight of the daily acts of heroism that our service members perform here in the name of service to our nation and freedom.**

**I just signed an award recommendation for a Soldier who performed an act of heroism that saved the lives of his buddies and cost him his own life in process, and I'd like to use his story as an illustration of the tremendous dedication and sacrifice on the part of our service members that often goes largely unnoticed.**

**Serving on a combat patrol as a Humvee gunner, the Soldier saw a hand grenade coming at his vehicle and tried to deflect it. The grenade slipped past him and into the truck. He shouted, "Grenade" and began to jump out of the truck, per their standard grenade drill. When he looked back, he saw that no one else inside the vehicle was exiting – they must not have seen the grenade and thought the warning was for one outside the vehicle. Instead of exiting, the gunner dropped back into the vehicle and sat back on the grenade. The explosion killed him, but the four other crew members survived.**

**This is just one example of the daily acts of heroism, courage and selfless service our service members perform for each other and for their Iraqi counterparts. I am extremely proud of our service here, and it is hard to leave knowing that much work still needs to be done. But the performance of these service members on the ground is what has made me feel so honored to have been their commander and so proud of everything they have accomplished.**

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 2:03 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: mil analyst roundtable

We're up for anything. Just let me know when.

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 1:04 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) OSD PA; (b)(6) CTR OSD PA  
**Subject:** RE: mil analyst roundtable

of course. we can talk about how to get this info out to the analysts. i would suggest that we not only focus on the retired military, but also do a conference call with the defense experts (think tanks) as they would be even more likely to use the info. would dr. w be willing to do a couple of calls?? maybe we could do them back-to-back one day??  
thanks

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 10:32 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: mil analyst roundtable

Can we make this happen??

Conference call? We'd still really like to do this.

We believe mental health and deployment health will be in the media during the upcoming weeks and months.

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 9:21 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: mil analyst roundtable

i know!! lame-o. sigh. oh well. next time, i hope!

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 9:11 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: mil analyst roundtable

Darn it!!!

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 8:40 AM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) OSD PA; (b)(6) CTR OSD PA  
**Subject:** mil analyst roundtable

hi (b)(6)

thanks again for working it out with dr. winkenwerder's office to have him brief the analysts. unfortunately, they've cancelled the briefings. bummer. please let dr. winkenwerder's office know that we won't need him to do the brief on tues. hopefully we can schedule him for a later date with them.

thanks anyway!

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

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**From:** (b)(6)  
**Sent:** Friday, December 08, 2006 10:54 AM  
**To:** (b)(6) OSD PA; (b)(6) (b)(6)  
**Subject:** Participant list  
**Attachments:** 4078824063-list osd liaison 167.doc

(b)(6)

Today's participant list is attached.

Any questions give us a call.

Thanks

(b)(6)

---

**To:** (b)(6)  
**Date:** Friday, December 08, 2006 9:30AM ET  
**E-Mail Address:** On file  
**Company Name:** OSD  
**Host's Name:** (b)(6) Lt. Gen. Chiarelli  
**Conference Name:** OSD/PA Liaison (9:30A) (b)(6)  
**Conference Title:** "OSD Military Analyst"

---

**Participant Information**

- |                                |                             |
|--------------------------------|-----------------------------|
| 1. Major General Robert Scales | Colgen Inc.                 |
| 2. LTC Robert Maginnis         | BCP International           |
| 3. Honorable Bing West         | Atlantic Magazine           |
| 4. Mr. Wayne Simmons           | Fox News                    |
| 5. LTC Rick Francona           | NBC                         |
| 6. Col Ken Allard              | MSNBC - NBC                 |
| 7. Lt.Gen. McInerney           | Fox News                    |
| 8. Col. Jeff McCausland        | CBS News                    |
| 9. Mr. Jed Babbin              | American Spectator Magazine |
| 10. CSM Steve Greer            | Fox News                    |
| 11. C/Lt. Gen. Chiarelli       |                             |
| 12. C/(b)(6)                   |                             |

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 10:32 AM  
**To:** (b)(6) OSD PA  
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**Cc:** (b)(6) OSD PA; (b)(6) CTR OSD PA  
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thanks anyway!

(b)(6)

(b)(6)

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Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 10:18 AM  
**To:** (b)(6) CTR, OASD(HA); (b)(6) LTC, OASD(HA)/TMA  
**Cc:** (b)(6) CIV, OASD/HA; (b)(6) CTR, OASD(HA); (b)(6) OSD PA  
**Subject:** FW: mil analyst roundtable

**Importance:** High

ALCON:

Unfortunately the brief to the military analysts has been cancelled on Dec. 12 at 1030.

They will try to reschedule at a later date.

Will keep you posted.

Thanks,

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Friday, December 08, 2006 8:40 AM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) Mr OSD PA; (b)(6) CTR OSD PA  
**Subject:** mil analyst roundtable

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(b)(6)

(b)(6)

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Office of the Secretary of Defense

(b)(2)

(b)(6)

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**Sent:** Friday, December 08, 2006 9:11 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: mil analyst roundtable

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**From:** (b)(6) OSD PA  
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**To:** (b)(6) OSD PA  
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thanks anyway!

(b)(6)

(b)(6)

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Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** (b)(6)  
**Sent:** Friday, December 08, 2006 8:46 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

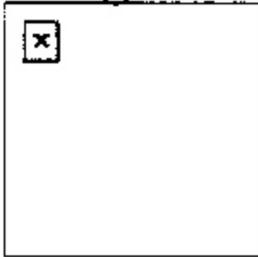
I plan to join the call. Thanks.

--  
Robert L. Maginnis

(b)(6)

<http://home.comcast.net> (b)(6)

----- Original message -----  
**From:** (b)(6) "OSD PA" (b)(6)



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 7, 2006  
**Re:** **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **FRIDAY, December 8, 2006, from 9:30-10:00 a.m.**

Lieutenant General Peter Chiarelli, Commander of Multi-National Force, Iraq, will brief you on the progress in Iraq. For your convenience, his biography is here:  
[http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW\\_2006-01.doc](http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW_2006-01.doc). This call will be On-the-Record.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the

12/3/2007

operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

470

(b)(6)

**From:** (b)(6) ASA(ALT)  
**Sent:** Friday, December 08, 2006 8:36 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: roundtable (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Thanks!

---

**From:** (b)(6) CIV, OASD-PA  
**Sent:** Friday, December 08, 2006 8:34 AM  
**To:** (b)(6) ASA(ALT)  
**Subject:** roundtable

hi (b)(6)  
unfortunately, they have cancelled the mil analyst roundtable for tuesday. sorry about that. please thank your boss for his availability and hopefully we can schedule him to meet with them another time!  
thanks again,

(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense

(b)(2)

Classification: **UNCLASSIFIED**

Caveats: NONE

12/3/2007

(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Thursday, December 07, 2006 9:07 PM  
**To:** (b)(6) OSD PA  
**Subject:** roger 8 dec

I accept for telcon 8 dec/ thanks, bing (you do good work consistently)

---

Need a quick answer? Get one in minutes from people who know.  
Ask your question on [www.answers.yahoo.com](http://www.answers.yahoo.com)

(b)(6)

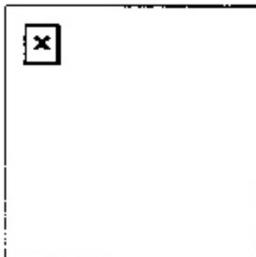
**From:** Rick Francona (b)(6)  
**Sent:** Thursday, December 07, 2006 8:35 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference call tomorrow

I will participate.

Thanks,  
Rick Francona

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, December 07, 2006 11:49 AM  
**To:** undisclosed-recipients:  
**Subject:** Conference call tomorrow



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**To:** Retired Military Analysts  
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Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

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(b)(6)

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(b)(2)

12/3/2007

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(b)(6)

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**From:** (b)(6)  
**Sent:** Thursday, December 07, 2006 7:57 PM  
**To:** (b)(6) OSD PA  
**Subject:** Chairelli

Another old friend. Will be there! :-))

Ken

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475

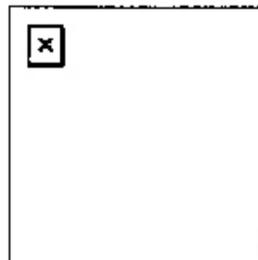
(b)(6)

**From:** Steven J. Greer CSM (Ret) (b)(6)  
**Sent:** Thursday, December 07, 2006 7:44 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference call tomorrow

Thanks (b)(6)

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, December 07, 2006 2:49 PM  
**To:** undisclosed-recipients:  
**Subject:** Conference call tomorrow



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(b)(6)

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Office of the Secretary of Defense

(b)(2)

12/3/2007

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477

(b)(6)

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**From:** (b)(6)  
**Sent:** Thursday, December 07, 2006 6:42 PM  
**To:** (b)(6) OSD PA  
**Subject:** Tuesday

(b)(6) Many thanks for including me in the Tuesday lunch. Pls get me a parking space. (b)(6)  
(b)(6), plate = (b)(6) See ya then. Best, Jed.

**Jed Babbin**

(b)(6) (Home Office)  
(b)(6) (Mobile)

(b)(6)

**From:** McCausland, Jeffrey (b)(6)  
**Sent:** Thursday, December 07, 2006 6:26 PM  
**To:** (b)(6) OSD PA  
**Subject:** Conference call tomorrow with LTG Chiarelli in Baghdad

I will be on the call.

Jeff McCausland

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thu 12/7/2006 2:49 PM  
**To:** undisclosed-recipients  
**Subject:** Conference call tomorrow



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12/3/2007

(b)(6)

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Office of the Secretary of Defense

(b)(2)

12/3/2007

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(b)(6)

**From:** Downing, Wayne A. (b)(6)  
**Sent:** Thursday, December 07, 2006 5:46 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference call tomorrow

Sorry must regret

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, December 07, 2006 13:49  
**To:** undisclosed-recipients  
**Subject:** Conference call tomorrow



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(b)(6)

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482

(b)(6)

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**From:** (b)(6)  
**Sent:** Thursday, December 07, 2006 5:39 PM  
**To:** (b)(6) OSD PA  
**Subject:** Simmons

Hi (b)(6)  
I will participate in the conference call tomorrow morning. Thanks.  
Wayne

---

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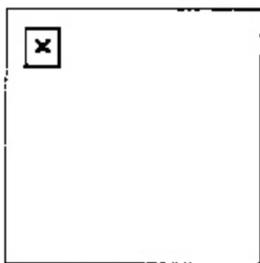
(b)(6)

**From:** Garrett, John (b)(6)  
**Sent:** Thursday, December 07, 2006 5:03 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference call tomorrow

Regret I won't be able to make this one.

---

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(b)(2)

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485

(b)(6)

**From:** MAJGEN Thomas L Wilkerson USMC (Ret) (b)(6)  
**Sent:** Thursday, December 07, 2006 4:10 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

Thanks (b)(6) -- can't make this one.

**Semper Fortis,  
Fidelis & Paratus**

**Tom W**

Thomas L. Wilkerson  
**CEO & Publisher**

U. S. Naval Institute  
291 Wood Road  
Annapolis, Maryland 21402

Office: 410-295-1060  
Cell: (b)(6)

(b)(6)

On Dec 7, 2006, at 2:49 PM, (b)(6) OSD PA wrote:

<attb7bf0.gif>

**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 7, 2006  
**Re:** Conference Call with Senior DoD Officials

We invite you to participate in a conference call, **FRIDAY, December 8, 2006, from 9:30-**

12/3/2007

**10:00 a.m.**

Lieutenant General Peter Chiarelli, Commander of Multi-National Force, Iraq, will brief you on the progress in Iraq. For your convenience, his biography is here: [http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW\\_2006-01.doc](http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW_2006-01.doc). This call will be On-the-Record.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Glenn Lackey (b)(6)  
**Sent:** Thursday, December 07, 2006 3:39 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference call tomorrow

(b)(6)

I'll participate in the call.

Glenn

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, December 07, 2006 2:49 PM  
**To:** undisclosed-recipients:  
**Subject:** Conference call tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 7, 2006  
**Re:** **Conference Call with Senior DoD Officials**

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12/3/2007

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** (b)(6)  
**Sent:** Thursday, December 07, 2006 3:24 PM  
**To:** (b)(6) OSD PA  
**Cc:** Grange, David  
**Subject:** RE: Conference call tomorrow

Dear (b)(6)

BG Grange will be in a meeting at that time tomorrow. Thank you for the invitation.

Sincerely,

(b)(6)

(b)(6)

Executive Secretary  
McCormick Tribune Foundation  
435 N. Michigan Ave., Suite 770  
Chicago, IL 60611  
Tel (b)(6)  
Fax 312/222-3523

(b)(6)

[www.McCormickTribune.org](http://www.McCormickTribune.org)

*Investing in our children, communities and country*  
[www.McCormickTribune.org](http://www.McCormickTribune.org)

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, December 07, 2006 1:49 PM  
**To:** undisclosed-recipients  
**Subject:** Conference call tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 7, 2006  
**Re:** **Conference Call with Senior DoD Officials**

12/3/2007

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[http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW\\_2006-01.doc](http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW_2006-01.doc). This call will be On-the-Record.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

491

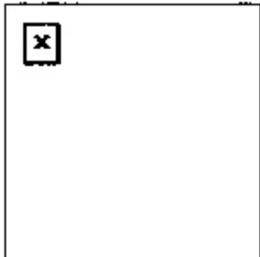
(b)(6)

**From:** Moorman, Thomas (b)(6)  
**Sent:** Thursday, December 07, 2006 3:20 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference call tomorrow

Gen Moorman is out of town this week.

(b)(6) for Gen Moorman

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, December 07, 2006 2:49 PM  
**To:** undisclosed-recipients  
**Subject:** Conference call tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 7, 2006  
**Re:** **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **FRIDAY, December 8, 2006, from 9:30-10:00 a.m.**

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Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

12/3/2007

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

493

(b)(6)

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**From:** (b)(6)  
**Sent:** Thursday, December 07, 2006 3:13 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

(b)(6) Thanks. Count me in. Best, Jed.

**Jed Babbin**

(b)(6) (home office)  
(b)(6) (home fax)  
(b)(6) (mobile)

(b)(6)

---

**From:** DeLong, Mike (b)(6)  
**Sent:** Thursday, December 07, 2006 3:10 PM  
**To:** (b)(6) OSD PA

Unable to....thank you for asking

**Mike DeLong**  
Shaw Environmental & Infrastructure, Inc.  
725 US Highway 301 South  
Tampa, FL 33619

(b)(6) direct  
cell  
813.626.4758 fax  
[www.shawgrp.com](http://www.shawgrp.com)

---

**\*\*\*\*Internet Email Confidentiality Footer\*\*\*\***

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---

**The Shaw Group Inc.**  
<http://www.shawgrp.com>

12/3/2007

(b)(6)

**From:** (b)(6)  
**Sent:** Thursday, December 07, 2006 2:59 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference call tomorrow

I'll be on - Don  
Sent via BlackBerry from Cingular Wireless

-----Original Message-----  
From: (b)(6) OSD PA" (b)(6)  
Date: Thu, 7 Dec 2006 14:49:12  
To: undisclosed-recipients;  
Subject: Conference call tomorrow  
  
<cid:241420817@07122006-2228>

MEMORANDUM

**To:** Retired Military Analysts

**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs

**Date:** December 7, 2006

**Re:** Conference Call with Senior DoD Officials

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<[http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW\\_2006-01.doc](http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW_2006-01.doc)>  
[http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW\\_2006-01.doc](http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW_2006-01.doc). This call will be On-the-Record.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at <mailto:(b)(6)> (b)(6) or call

her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** (b)(6) LTC MNC-I V CORPS PAO (b)(6)  
**Sent:** Thursday, December 07, 2006 1:21 PM  
**To:** (b)(6) OSD PA  
**Subject:** [U] RE: conference call with mil analysts  
**Importance:** High

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

You are correct that we would like to do the conference call right after the Pentagon briefing at 0930 your time, 1730 our time. Is there some switching that automatically happens to do it through DVIDS, or will we have to move to a phone and call a central number? The fewer moving pieces the better given how tight his schedule is. Basically he'll give them his thoughts on leaving Iraq after this year and take any questions they might have about the current situation on the ground. The call will be on the record.

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, December 07, 2006 7:58 PM  
**To:** (b)(6) LTC MNC-I V CORPS PAO  
**Subject:** conference call with mil analysts

hi (b)(6)

just wanted to connect with you about the analyst call with ltg chiarelli tomorrow. i understand we are confirmed now?? what time exactly? i'm assuming we would want to do it at the conclusion of his press conference at 0930 Eastern, 1730 your time? i will send out the invite. in the meantime, i have attached the list that the invite will go to. i will send you the agenda and list of rsvp's by cob today, our time. what would you like me to tell the analysts he will brief them on?  
also, will this call be on the record or on background??

i look forward to hearing from you,

(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense  
(b)(2)

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If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9, "Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy Review of DoD Information for Public Release" apply.

(b)(6)

**From:** Ballesteros, Mark J LTC OSD PA  
**Sent:** Thursday, December 07, 2006 10:50 AM  
**To:** (b)(6) OSD PA  
**Subject:** FW: [U] RE: LTG Chiarelli - Friday Pentagon briefing

(b)(6)

Do you know anything about LTG Chiarelli conducting a media analysts' call?

-----Original Message-----

(b)(6)

That is correct, 0900 your time and 1700 our time. He will be doing the brief from Camp Victory. He also agreed to do something with military analysts after the briefing based on a request from (b)(6) but no one has passed me any details about this. Do you have any information on this aspect that (b)(6) was supposed to be working? Are there any requirements on our end other than his being available? I would appreciate whatever information you can provide for my session to prep him.

(b)(6)

LTC (b)(6)  
Public Affairs Officer  
Multi-National Corps-Iraq  
DSN: (b)(2)

-----Original Message-----

**From:** (b)(6) LCDR OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, December 07, 2006 6:04 PM  
**To:** (b)(6) LTC MNC-I V CORPS PAO  
**Cc:** (b)(6) (USA); Ballesteros, Mark J LTC OSD PA; todd.viciano (b)(6) (b)(6)  
**Subject:** LTG Chiarelli - Friday Pentagon briefing

Colonel,

We're moving ahead with info that LTG Chiarelli will be briefing the Pentagon press Friday at 0900 EST. I wanted to confirm: from where will he be doing the interview - Camp Victory?

Thank you.

V/r,  
LCDR (b)(6) USN  
Defense Press Office - OASD(PA)  
1400 Defense Pentagon (b)(2)  
Washington, D.C. 20301-1400  
Ph: (b)(2)  
Fax: (b)(2)

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If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9, "Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy Review of DoD Information for Public Release" apply.

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, December 06, 2006 5:11 PM  
**To:** Smith, Dorrance, HON, OSD-PA  
**Cc:** (b)(6) OSD PA; (b)(6) COL OSD PA; (b)(6) OSD PA  
**Subject:** analysts luncheon  
**Attachments:** SECDEF Decision memo Analysts Roundtable - 12.12.06.doc

sir,  
 attached is a decision memo, proposed read ahead and the proposed list of (15) analysts. i wasn't sure how you wanted to present it to him, so i prepared the whole package. please let me know if you would like me to change it or do something completely different.  
 thank you,

(b)(6)

(b)(6)

Public Affairs  
 Office of the Secretary of Defense

(b)(2)

12/3/2007



**READ AHEAD FOR SECRETARY DONALD RUMSFELD  
RETIRED MILITARY ANALYSTS LUNCHEON**

**Date/Time:** December 12, 2006 12:00-12:45 pm

**Location:** SecDef Dining Room

**Audience:** 15 retired military analysts.

**Background:** The retired military analysts have met with you periodically during the past six years. Many of them have traveled to Iraq and Guantanamo at your invitation in order to provide a more accurate picture of the events on the ground. This group of analysts has been largely supportive of the Department's efforts in the Global War on Terrorism.

**Media:** Remarks are on-background.

Prepared by: (b)(6) (b)(2)

## **RETIRED MILITARY ANALYSTS**

**Proposed Invitees for SecDef Luncheon, December 12, 2006**

---

1. Colonel Ken Allard (USA, Retired) MSNBC
2. Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics
3. Lieutenant General Michael P. DeLong (USMC, Retired) Fox News
4. General Wayne A. Downing (USA, Retired) MSNBC
5. Colonel John Garrett (USMC, Retired) – Fox News
6. Brigadier General David L. Grange (USA, Retired) CNN
7. Command Sergeant Major Steven Greer (USA, Retired) Fox News
8. Colonel Jack Jacobs (USA, Retired) MSNBC
9. Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox, CNN, BBC, Radio
10. Dr. Jeff McCausland (Colonel, USA, Retired) – CBS (mostly radio)
11. Lieutenant General Thomas McInerney (USAF, Retired) – Fox News
12. Major General Robert H. Scales, Jr. (USA, Retired) – Fox News
13. Major General Donald W. Shepperd (USAF, Retired) CNN
14. Mr. Wayne Simmons (USN, Retired) – Fox News
15. Major General Paul E. Valley (USA, Retired) – Fox News

(b)(6)

---

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 6:52 PM  
**To:** Smith, Dorrance HON OSD PA  
**Cc:** (b)(6) OSD PA; (b)(6) COL OSD PA; (b)(6) OSD PA  
**Subject:** military analysts  
**Attachments:** Ret Mil Analysts SecDef Luncheon Proposed Invitees.doc

sir,  
based on our conversation, i chopped the list of analysts to invite to the luncheon next week. as soon as i have your approval, i will send the invite.  
thanks,

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

## **RETIRED MILITARY ANALYSTS**

Proposed Invitees for SecDef Luncheon, December 12, 2006

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1. Colonel Ken Allard (USA, Retired) MSNBC
2. Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics
3. Dr. James Jay Carafano (LTC, USA, Retired) Heritage Foundation
4. Lieutenant Colonel Gordon Cucullu (USA, Retired) Fox News
5. Lieutenant General Michael P. DeLong (USMC, Retired) Fox News
6. General Wayne A. Downing (USA, Retired) MSNBC
7. Lieutenant Colonel Rick Francona (USAF, Retired) NBC
8. Colonel John Garrett (USMC, Retired) – Fox News
9. Brigadier General David L. Grange (USA, Retired) CNN
10. Command Sergeant Major Steven Greer (USA, Retired) Fox News
11. Colonel Jack Jacobs (USA, Retired) MSNBC
12. General William F. “Buck” Kernan (USA, Retired) Lehrer Newshour
13. Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox, CNN, BBC, Radio
14. Major General James “Spider” Marks (USA, Retired) CNN
15. Dr. Jeff McCausland (Colonel, USA, Retired) – CBS (mostly radio)
16. Lieutenant General Thomas McInerney (USAF, Retired) – Fox News
17. Major General Robert H. Scales, Jr. (USA, Retired) – Fox News
18. Major General Donald W. Shepperd (USAF, Retired) CNN
19. Mr. Wayne Simmons (USN, Retired) – Fox News
20. Major General Perry Smith (USAF, Retired)
21. Major General Paul E. Vallely (USA, Retired) – Fox News
22. Mr. Bing West (Fmr ASD) – Atlantic Monthly, Freelance Writer

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 4:44 PM  
**To:** Smith, Dorrance HON OSD PA  
**Cc:** (b)(6) OSD PA; Whitman, Bryan Mr OSD PA  
**Subject:** FW: Participant list

**Attachments:** 1826084815-list osd liaison 166.doc



list osd liaison  
166.doc (44 K...

Dorrance: FYI on a call this morning with Gen Caldwell and five military analysts.

We're planning another for Friday with LTG Chiarelli. He's doing the Friday Pentagon briefing and tranfering authority, rotating out of Iraq, in mid Dec.

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 4:23 PM  
**To:** 'Caldwell William B MG MNFI DCS STRATEFF'  
**Cc:** (b)(6) MAJ MNFI STRATEFF'; (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) CTR OSD PA  
**Subject:** FW: Participant list

sir,  
please find attached the participants list for today's conference call. thanks again for your availability and willingness to continue to do these calls. we continue to receive positive feedback from the analysts and i think it continues to pay dividends.

we look forward to pulling a call together with ltg chiarelli on friday.  
have a great week,

(b)(6)

---

**To:** (b)(6)  
**Date:** Tuesday, December 05, 2006 8:30AM  
**E-Mail Address:** On file  
**Company Name:** OSD  
**Host's Name:** (b)(6)  
**Conference Name:** OSD/PA Liaison 166 (8:30A) Analyst  
**Conference Title:** "Military Analyst"

---

**Participant Information**

1. C/ (b)(6)
2. Sarah Wood                      DOD Public Affairs                      Arlington, VA
3. Gen. Shepperd                      OSD                      Tucson, AZ
4. Bing West                      Atlantic Magazine                      Washington, DC
5. Col. Ken Allard                      MSNBC                      San Antonio, TX
6. Jeffery McCausland                      CBS News
7. C/General Caldwell
8. Steve Greer                      Fox News                      Atlanta, GA

(b)(6)

**From:** (b)(6) Maj SD  
**Sent:** Tuesday, December 05, 2006 2:05 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) CTR OSD PA  
**Subject:** RE: roundtable next week

He won't want to give them anything...

The rest is good to go.

(b)(6) Major, USAF  
OSD Protocol, Rm (b)(2)  
cell: (b)(2)  
office: (b)(2)

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Tuesday, December 05, 2006 10:55 AM  
**To:** (b)(6) Maj SD  
**Cc:** (b)(6) CTR OSD PA  
**Subject:** roundtable next week

hi. just want to get this on email so you'll have it all.

for the briefings, we will most likely have a/v needs.

here is the list of things we'll need to have available:  
electronics rack outside  
coat rack  
coffee and water  
namecards  
lunch

(do you think he'll want to give them something??)

that's all i can think of right now. sure there will be more as we get closer.  
thanks

(b)(6)

(b)(6)  
Public Affairs  
Office of the Secretary of Defense  
(b)(2)

12/3/2007

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 12:39 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: proposed agenda

thursday morning would be great.  
thanks

-----Original Message-----  
**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:40 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: proposed agenda

I'll get that information for you.

When will you need it by?

Thanks

-----Original Message-----  
**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:29 AM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** RE: proposed agenda

that's excellent, (b)(6) thanks. who should we coordinate with in his office for a/v needs, etc??  
thanks

(b)(6)

-----Original Message-----  
**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:24 AM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** FW: proposed agenda  
**Importance:** High

(b)(6) (b)(6)

Dr. W will be ready to go on 12/12 from 1031-1100.

Thanks,

(b)(6)

-----Original Message-----  
**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 10:54 AM  
**To:** (b)(6) CTR, OASD(HA); (b)(6) COL, OASD(HA) TMA; (b)(6) LTC,  
OASD(HA)/TMA  
**Subject:** FW: proposed agenda  
**Importance:** High

-----Original Message-----  
**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 10:53 AM  
**To:** (b)(6) CTR, OASD(HA); (b)(6) CIV, OASD/HA  
**Cc:** (b)(6) CTR, OASD(HA); (b)(6) LTC, OASD(HA)

Subject: FW: proposed agenda  
Importance: High

(b)(6)

The Secretary is scheduled to meet with the military media analysts on 12/12 at 1030. They tentatively have Dr. W on the schedule to discuss the Deployment Health Report for OIF and OEF at 1031 on that day.

Please let me know if this will work with his schedule.

Thanks for your assistance.

(b)(6)

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:40 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: proposed agenda

I'll get that information for you.

When will you need it by?

Thanks

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:29 AM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** RE: proposed agenda

that's excellent, (b)(6) thanks. who should we coordinate with in his office for a/v needs, etc??

thanks

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:24 AM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** FW: proposed agenda  
**Importance:** High

(b)(6)

(b)(6)

Dr. W will be ready to go on 12/12 from 1031-1100.

Thanks.

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 10:54 AM  
**To:** (b)(6) CTR, OASD(HA); (b)(6) COL, OASD(HA) TMA; (b)(6) LTC,  
OASD(HA) /TMA  
**Subject:** FW: proposed agenda  
**Importance:** High

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 10:53 AM  
**To:** (b)(6) CTR, OASD(HA); (b)(6) CIV, OASD/HA  
**Cc:** (b)(6) CTR, OASD(HA); (b)(6) LTC, OASD(HA)  
**Subject:** FW: proposed agenda  
**Importance:** High

(b)(6)

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Please let me know if this will work with his schedule.

Thanks for your assistance.

(b)(6)

(b)(6)

---

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:32 AM  
**To:** Smith, Dorrance, HON, OSD-PA  
**Cc:** (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) COL OSD PA  
**Subject:** military analysts luncheon  
**Attachments:** Agenda.doc

sir,  
we thought you might also want to take a look at the proposed agenda. so far, dr. wikenwerder and mr. popps have confirmed.

thanks

(b)(6)

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

513



**Secretary Donald H. Rumsfeld  
Meeting with Retired Military Analysts  
TUESDAY, December 12, 2006  
ROOM # TBD, The Pentagon**

**AGENDA**

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- 10:30 a.m. Welcome and Introduction**
- (b)(6) Public Affairs
- 10:31 a.m. Update on Deployment Health Report for OIF and OEF**
- Dr. Winkenwerder, Assistant Secretary of Defense for Health Affairs
- 11:00 a.m. Update on Progress in Iraq Reconstruction**
- Dean Popp, Principal Deputy Assistant Secretary of the Army for Acquisition, Technology and Logistics and Director of Iraq Reconstruction and Program Management
- 11:30 a.m. Discussion and Questions with CJCS Peter Pace**
- 12:00 p.m. Luncheon Discussion with Secretary of Defense Donald Rumsfeld**
- 12:45 p.m. Meeting Concludes**

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:29 AM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** RE: proposed agenda

that's excellent, cynthia. thanks. who should we coordinate with in his office for a/v needs, etc??

thanks

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:24 AM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** FW: proposed agenda  
**Importance:** High

(b)(6) (b)(6)

Dr. W will be ready to go on 12/12 from 1031-1100.

Thanks,

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 10:54 AM  
**To:** (b)(6) CTR, OASD(HA); (b)(6) COL, OASD(HA) TMA; (b)(6) LTC, OASD(HA)/TMA  
**Subject:** FW: proposed agenda  
**Importance:** High

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 10:53 AM  
**To:** (b)(6) CTR, OASD(HA); (b)(6) CIV, OASD/HA  
**Cc:** (b)(6) CTR, OASD(HA); (b)(6) LTC, OASD(HA)  
**Subject:** FW: proposed agenda  
**Importance:** High

(b)(6)

The Secretary is scheduled to meet with the military media analysts on 12/12 at 1030. They tentatively have Dr. W on the schedule to discuss the Deployment Health Report for OIF and OEF at 1031 on that day.

Please let me know if this will work with his schedule.

Thanks for your assistance.

(b)(6)

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 11:24 AM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** FW: proposed agenda

**Importance:** High

**Attachments:** Agenda.doc



Agenda.doc (42 KB)

(b)(6) (b)(6)

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Thanks,

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 10:54 AM  
**To:** (b)(6) CTR, OASD (HA); (b)(6) COL, OASD (HA) TMA; (b)(6) LTC,  
OASD (HA) /TMA  
**Subject:** FW: proposed agenda  
**Importance:** High

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 10:53 AM  
**To:** (b)(6) CTR, OASD (HA); (b)(6) CIV, OASD/HA  
**Cc:** (b)(6) CTR, OASD (HA); (b)(6) LTC, OASD (HA) '  
**Subject:** FW: proposed agenda  
**Importance:** High

(b)(6)

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(b)(6)



**Secretary Donald H. Rumsfeld  
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**12:00 p.m. Luncheon Discussion with Secretary of Defense Donald Rumsfeld**

**12:45 p.m. Meeting Concludes**

(b)(6) CPO, DoD OGC

---

**From:** (b)(6)

**Sent:** Tuesday, December 05, 2006 9:46 AM

**To:** (b)(6) OSD PA; (b)(6)

**Subject:** Participant list

**Attachments:** 1826084815-list osd liaison 166.doc

(b)(6)

Today's participant list is attached.

Any questions give us a call.

THanks

(b)(6)

---

**To:** (b)(6)  
**Date:** Tuesday, December 05, 2006 8:30AM  
**E-Mail Address:** On file  
**Company Name:** OSD  
**Host's Name:** (b)(6)  
**Conference Name:** OSD/PA Liaison 166 (8:30A) Analyst  
**Conference Title:** "Military Analyst"

---

**Participant Information**

1. C (b)(6)
2. (b)(6)                      DOD Public Affairs                      Arlington, VA
3. Gen. Shepperd                      OSD                      Tucson, AZ
4. Bing West                      Atlantic Magazine                      Washington, DC
5. Col. Ken Allard                      MSNBC                      San Antonio, TX
6. Jeffery McCausland                      CBS News
7. C/General Caldwell
8. Steve Greer                      Fox News                      Atlanta, GA

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, December 05, 2006 8:19 AM  
**To:** 'Bing West'  
**Subject:** RE: forget my last

oh good! glad to hear it.  
thanks

(b)(6)

-----Original Message-----  
**From:** Bing West [mailto:(b)(6)]  
**Sent:** Tuesday, December 05, 2006 8:19 AM  
**To:** (b)(6) OSD PA  
**Subject:** forget my last

Pls forget my last e mail re prisoners -- just got a  
great response in my other account thanks much Bing

---

Need a quick answer? Get one in minutes from people who know.  
Ask your question on [www.Answers.yahoo.com](http://www.Answers.yahoo.com)

(b)(6)

From: (b)(6) OSD PA  
Sent: Tuesday, December 05, 2006 8:18 AM  
To: 'Bing West'  
Subject: RE: # held in Iraq prisons

ok. i'll send it to shawn to double check. i'm assuming that's fine, just want his eyeballs on it for accuracy. i'm sure he'll get to it shortly after the pc this morning. will let you know asap.  
thanks

(b)(6)

-----Original Message-----

From: Bing West [mailto:westbing@yahoo.com]  
Sent: Tuesday, December 05, 2006 8:16 AM  
To: (b)(6) OSD PA  
Subject: # held in Iraq prisons

(b)(6) - The head fact checker at The Atlantic magazine is insisting that there be some confirmation of a number or a statement that no such number can be found. Can she simply insert this para in my article:

"The MNF-I public affairs office was unable to confirm any approximate number for Iraqis held for the long term (six months or longer) in either US or Iraqi prisons in Iraq. Nor did any approximate number exist whether a detainee was charged with being a Sunni insurgent versus a Shiite militia, although the command did confirm that beginning in the summer of 2006, the Shiite death squads organized by the militias had become the primary threat."

If that statement is OK, it will make my life a lot easier. Thanks! Bing

---

Do you Yahoo!?  
Everyone is raving about the all-new Yahoo! Mail beta.  
<http://new.mail.yahoo.com>

(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Tuesday, December 05, 2006 4:33 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: follow-up to query

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Can you send me the list of attendees. I will be out of my office by 1330 so may have to call you to get the names at some point.

Also I did respond direct to Bing.

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Saturday, December 02, 2006 7:38 PM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Subject:** Re: [U] RE: follow-up to query

Hi (b)(6) yes. Don't have access to it at present, but will get this number to you later today.

For the conference call on tuesday, I think we can shoot for the ret mil analysts. I'm sure they'll want to ask him about the iraq study group report as well as mil plans and how they compare.

Will let you know by mon cob (our time) approx who will be on the call.  
I'm sure it will be the usual subjects.

Thx

(b)(6)

-----Original Message-----

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**To:** (b)(6) OSD PA  
**Sent:** Fri Dec 01 13:50:55 2006  
**Subject:** RE: [U] RE: follow-up to query

Classification: UNCLASSIFIED//LIMDIS

(b)(6)

Sorry for the headaches with Bing's query. (b)(6) in our office knows Bing and is going to call him offline. Do you have Bing's phone number?

Also MG Caldwell has moved his press conference to Tuesday, 5 Dec and we would like to do another session with the defense analysts. MG Caldwell really enjoys this format and we were thinking of doing the Def Analysts every other week for 20-25 minutes and the opinion leaders on the other weeks. Thought you would want to know how well received these have been by him.

For this next week, we have Wash Post radio from 0810-0825, so we could do the Def Analysts from 0830-0855. Does that work for you or do you have another audience you want to reach out to during that window?

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Monday, November 27, 2006 5:33 PM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Subject:** Re: [U] RE: follow-up to query

(b)(6)

Response from Bing West below. Is there anything we can provide him that would help satisfy his requests??

Thx

(b)(6)

(b)(6) - I had three questions:

- a) # held in prisons
- b) number detained and subsequently released and c) rough number Sunni insurgents vs Shiite militia. Not one of the three questions was answered. I am astonished, and my article will reflect my utter amazement that we are fighting a war and don't have the slightest idea about the most elemental data.

Please send this to Gen Caldwell so there will be no misunderstanding.

I wasn't looking for exact data. I simply wanted to know rough numbers.

As I read the response, we have not the slightest idea whether we are capturing 25% Sunni insurgents in Baghdad and 75% Shiite militias, or the opposite fraction, or any fraction at all!!! Amazing. We say the militias are the greatest danger and we have no idea - no idea at all - whether our American security forces are arresting any, because we don't keep that kind of record.

That is very significant.

Thanks! Bing

Prior query: Is it accurate to write:

"The Iraqis hold in prison about 16,000 insurgents, and the American hold separately about 14,000."

Can these blanks be filled in:

"During a 50-day period in sept-oct, US forces in Baghdad captured 1,330. Of these, ---- were released and --- were held for trial before an Iraqi judge. Of those held for trial, --- were accused of being Sunni terrorists and --- were accused of belonging to radical Shiite militia groups."

-----Original Message-----

From: (b)(6) MAJ MNFI STRATEFF (b)(6)  
To: (b)(6) OSD PA  
Sent: Thu Nov 23 12:56:26 2006  
Subject: RE: [U] RE: follow-up to query

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

He did check on Mr. West's request and in order to get the data he is requesting it would require over 600 man hours of legal work by the Task Force for detainee operations lawyers. Based on those numbers alone, we cannot provide the data he is looking for.

Let me give you the response so Mr. West understands the difficulty in generating the numbers he is looking for:

1) RFI status. Regarding the RFI for data on EJK cell leaders and members detained or released by case status and by sect, we cannot answer these questions since neither the detainee database nor the detainee records are coded with either "death squad," "EJK," or any similar category.

2) Available Information:

a) Given a comprehensive list of capture tag numbers from the MND-B analysts, the TF could provide a breakout of Shiaa or Sunni (if known) given 10-15 soldier minutes per file with personnel from the BLD. Each case must be queried individually and capture tags must be

matched to an  
ISN.

b) Given the same list, we can provide disposition and release status given approximately 30 minutes per file, with personnel from the legal section. Some ISNs are in the database and others will require a call to confirm. Each case must be queried individually.

c) Estimate. If MND-B has tracked this data since August (3 months) with an average of 70 suspects per week (a rough estimate from the slide packet provided), we may be looking at 800 detainees. At 45 minutes per detainee, estimate 600 hours of work required to conduct a file review.

Hope you understand how difficult these types of requests are.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Thursday, November 23, 2006 8:40 PM  
To: (b)(6) MAJ MNFI STRATEFF  
Subject: Re: [U] RE: follow-up to query

(b)(6) understood. I believe (b)(6) had been working this-or at least portions of it. May want to check with him to see if he made any progress... Might help shorten the turn-around.

Thanks.

(b)(6)

-----Original Message-----

From: (b)(6) MAJ MNFI STRATEFF  
To: (b)(6) OSD PA  
Sent: Thu Nov 23 12:11:48 2006  
Subject: [U] RE: follow-up to query

(b)(6)

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Unfortunately we do not track that data and will have to see if anyone else does here in MNFI. I don't think this is a quick turn but will try.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Wednesday, November 22, 2006 11:34 PM  
To: (b)(6) MAJ MNFI STRATEFF  
Subject: Fw: followup to query

(b)(6)

Hey (b)(6) wondering if you can help out with the questions below?? He's getting pretty short-fused on his deadline. Any help you can provide would be great.

Thx,

(b)(6)

-----Original Message-----

From: Bing West (b)(6)  
To: (b)(6) OSD PA  
Sent: Wed Nov 22 10:35:31 2006  
Subject: followup to query

T <<Force Multiplier - WSJ.pdf>> ara - On 11 October, MajGen Cald <<ATT1638262.txt>> well told me he had some people working on my query below. My deadline is upon me and I do not want to get my figures wrong in the Atlantic piece due to close next week. Could you kindly ask the general if his staff could check the sentences below and fill in the blanks? Thanks much, Bing P.S. Attached is my op-ed in yesterday's WSJ.

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If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9, "Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy Review of DoD Information for Public Release" apply.

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

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Classification: UNCLASSIFIED//LIMDIS

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(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Tuesday, December 05, 2006 12:51 AM  
**To:** (b)(6) OSD PA  
**Subject:** [U] RE: Analyst call

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

I will be out of my office starting at 0530 EST in prep and conduct of the PC. Can you give me a call at (b)(2) to give me the names prior to the telecon.

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Tuesday, December 05, 2006 5:24 AM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Subject:** Analyst call

Hey (b)(6)

Meant to send you the list before I left. We have about 7 so far on the call at 0830 our time. Will send you names around 0630 our time. Call in number is the same: (b)(2) and ask to be joined to the analyst call. Talk to you then.

Thanks.

(b)(6)

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(b)(6)

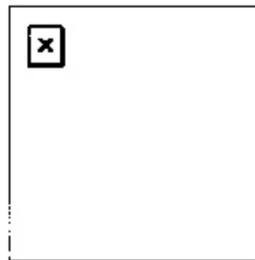
**From:** Chuck Nash (b)(6)  
**Sent:** Monday, December 04, 2006 10:08 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference Call Tomorrow

(b)(6)

Can't make it.... sorry. Leaving for London PM 6th returning PM 15th. Would love to get a picture with the big guy before he leaves but that doesn't look like it's in the cards. Please send me his mailing address so I can send him a note. He is a GREAT AMERICAN!!!

All the best,  
Chuck

(b)(6) OSD PA wrote:



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 4, 2006  
**Re:** **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TUESDAY, December 5, 2006, from 8:30-9:00 a.m.**

Major General Caldwell, Coalition Spokesman, will brief you on the progress in Iraq. This call will be On-the-Record.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

12/3/2007

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

528

(b)(6)

**From:** MAJGEN Thomas L Wilkerson USMC (Ret) (b)(6)  
**Sent:** Monday, December 04, 2006 4:06 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference Call Tomorrow

(b)(6)

I will be on the call -- thanks.

**Semper Fortis,  
Fidelis & Paratus**

**Tom W**

Thomas L. Wilkerson  
CEO & Publisher

U. S. Naval Institute  
291 Wood Road  
Annapolis, Maryland 21402

Office: 410-295-1060  
Cell: (b)(6)

(b)(6)

On Dec 4, 2006, at 11:40 AM, (b)(6) OSD PA wrote:  
<attd9e91.gif>

**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 4, 2006  
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12/3/2007

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Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

<attd9e91.gif>  
<Invite.doc>

(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Monday, December 04, 2006 3:11 PM  
**To:** (b)(6) OSD PA  
**Subject:** Iraq prisoner issue

(b)(6) - I can be reached at (b)(6) room 411 if (b)(6) wants to call me; yes, I will participate tomorrow. Shoud I bring up the subject?

---

Need a quick answer? Get one in minutes from people who know.  
Ask your question on [www.Answers.yahoo.com](http://www.Answers.yahoo.com)

(b)(6)

---

**From:** (b)(6)  
**Sent:** Monday, December 04, 2006 3:04 PM  
**To:** (b)(6) OSD PA  
**Subject:** Simmons - Analyst conference

Hi (b)(6)

I will be participating in the Iraq conference tomorrow morning. Thank you. Take care.

Wayne

BTW - Any Baghdad or Gitmo trips on the horizon?

---

**Check out the new AOL.** Most comprehensive set of free safety and security tools, free access to millions of high-quality videos from across the web, free AOL Mail and more.

(b)(6)

**From:** Tim Eads (b)(6)  
**Sent:** Monday, December 04, 2006 2:29 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference Call Tomorrow

(b)(6)

Sorry, I will be on a plane at this time.

Thanks anyway,

Tim

Timur J. Eads  
Blackbird Technologies Inc.  
13900 Lincoln Park Dr.  
Suite 400  
Herndon, Va. 20171  
Office: 703-480-1215  
Cell: (b)(6)  
Fax: 703-464-9381

(b)(6)

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**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Monday, December 04, 2006 11:41 AM  
**To:** undisclosed-recipients  
**Subject:** Conference Call Tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 4, 2006  
**Re:** **Conference Call with Senior DoD Officials**

---

12/3/2007

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We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

---

**From:** DeLong, Mike (b)(6)

**Sent:** Monday, December 04, 2006 2:08 PM

**To:** (b)(6) OSD PA

You always get me when I am out of the country....can't mke it..

**Mike DeLong**  
Shaw Environmental & Infrastructure, Inc.  
725 US Highway 301 South  
Tampa, FL 33619

(b)(6) direct  
cell

813.626.4758 fax  
[www.shawgrp.com](http://www.shawgrp.com)

---

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---

**The Shaw Group Inc.**  
<http://www.shawgrp.com>

12/3/2007

**NY TIMES**

**535**

(b)(6)

**From:** Steven J. Greer CSM (Ret) (b)(6)  
**Sent:** Monday, December 04, 2006 1:22 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference Call Tomorrow

(b)(6) I'm in. Thanks!  
Steve

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Monday, December 04, 2006 11:41 AM  
**To:** undisclosed-recipients:  
**Subject:** Conference Call Tomorrow



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**From:** (b)(6)  
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We hope you are able to participate.

12/3/2007

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

537

(b)(6)

**From:** (b)(6)  
**Sent:** Monday, December 04, 2006 1:25 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference Call Tomorrow

Admiral Jeremiah will be unable to participate.

Thanks –  
(b)(6)

-----Original Message-----  
**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Monday, December 04, 2006 11:41 AM  
**To:** undisclosed-recipients  
**Subject:** Conference Call Tomorrow



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Office of the Secretary of Defense, Public Affairs  
**Date:** December 4, 2006  
**Re:** **Conference Call with Senior DoD Officials**

---

We invite you to participate in a conference call, **TUESDAY, December 5, 2006, from 8:30-9:00 a.m.**

Major General Caldwell, Coalition Spokesman, will brief you on the progress in Iraq. This call will be On-the-Record.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

12/3/2007

Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Gordon Cucullu (b)(6)  
**Sent:** Monday, December 04, 2006 12:40 PM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference Call Tomorrow

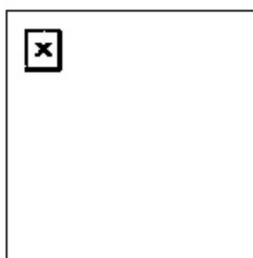
(b)(6) I'd like to be in on the call.

FYI, I'm planning to visit GTMO again 9-19 Dec for what I hope is the last of the research from there for the book. Thanks as always for your continued support,

Best, Gordon

----- Original Message -----

**From:** (b)(6) OSD PA  
**To:** undisclosed-recipients:  
**Sent:** Monday, December 04, 2006 11:40 AM  
**Subject:** Conference Call Tomorrow



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12/3/2007

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

541

(b)(6)

---

**From:** (b)(6)

**Sent:** Monday, December 04, 2006 12:20 PM

**To:** (b)(6) OSD PA

**Subject:** Re: Conference Call Tomorrow

(b)(6) Count me in!

Also: I'm currently researching an article providing an initial assessment of Transformation for Proceedings. Who is my best POC? I'm assuming the office that ADM Cebrowski used to head?

Ken

12/3/2007

NY TIMES

542

(b)(6)

**From:** Nardotti, Michael (b)(6)  
**Sent:** Monday, December 04, 2006 11:51 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference Call Tomorrow

(b)(6)

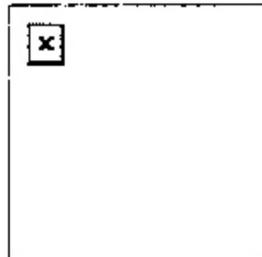
I will not be able to make the call tomorrow morning. Thanks again for the invitation.

MJN

Michael J. Nardotti, Jr.  
Major General, U.S. Army, Retired  
Patton Boggs LLP  
2550 M Street, NW  
Washington, DC 20037-1350  
(b)(6) (direct)  
202-457-6315 (facsimile)  
(b)(6)  
www.pattonboggs.com

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Monday, December 04, 2006 11:41 AM  
**To:** undisclosed-recipients  
**Subject:** Conference Call Tomorrow



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We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

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12/3/2007

NY TIMES

544

(b)(6)

**From:** McCausland, Jeffrey (b)(6)  
**Sent:** Monday, December 04, 2006 11:47 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Conference Call Tomorrow

I will be there.

Jeff

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Mon 12/4/2006 11:40 AM  
**To:** undisclosed-recipients  
**Subject:** Conference Call Tomorrow



## MEMORANDUM

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We hope you are able to participate.

12/3/2007

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

546

(b)(6)

---

**From:** (b)(6)  
**Sent:** Monday, December 04, 2006 11:45 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference Call Tomorrow

I'll be on - Don Shepperd

(b)(6)

---

**From:** (b)(6)  
**Sent:** Monday, December 04, 2006 11:44 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: Conference Call Tomorrow

(b)(6) Thanks. I'll be there. Best, Jed.

**Jed Babbin**

(b)(6) (Home Office)  
(b)(6) (Mobile)

(b)(6)

**From:** (b)(6) - OF4- UK (b)(6)  
**Sent:** Monday, December 04, 2006 12:41 AM  
**To:** (b)(6) CDR, JCS DOM; (b)(6) OSD PA  
**Cc:** (b)(6)  
**Subject:** RE: OSD media experts visit proposal

Dear all,

Thanks for the further info on this. Late January is not great for us as the changeover between HQ ISAF IX and ISAF X is on 4 Feb. Much of January is taken up with staff changeovers, indeed these are already beginning but January will be the most intense period. And then of course ISAF X will probably appreciate some time to settle in before visitors descend.

(b)(6)

Lieutenant Colonel UK Army  
HQ ISAF Chief PIO  
Office (b)(6)  
Mobile (b)(6)

(b)(6)

-----Original Message-----

**From:** (b)(6) CDR, JCS DOM  
[mailto:(b)(6)]  
**Sent:** 01 December 2006 00:49  
**To:** (b)(6) CIV, OASD-PA]  
**Cc:** (b)(6) OF4- UK; (b)(6)  
**Subject:** Re: OSD media experts visit proposal

(b)(6)

(b)(6) is your POC at ISAF. Please keep those in the cc: line informed as well.

(b)(6) email is: (b)(6)

Hope it works out.

Best,

(b)(6)

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

**From:** (b)(6) (b)(6) CIV, OASD-PA]  
**To:** (b)(6) CDR, JCS DOM  
**Sent:** Thu Nov 30 17:52:42 2006  
**Subject:** RE: OSD media experts visit proposal

(b)(6)

sorry for the delay...

we are looking at around the 3rd week of january. we are flexible on that depending on their optempo. let me know if that would work and who we need to coordinate with.

thanks for running this to ground for me.

(b)(6)

-----Original Message-----

From: (b)(6) CDR, JCS DOM  
Sent: Saturday, November 25, 2006 4:38 PM  
To: (b)(6) OSD PA  
Subject: Fw: OSD media experts visit proposal

(b)(6)

ISAF is ready to work with you on proposed trip dates. Just send the proposed dates to me and I'll hook you up with them directly to coordinate.

Best,

(b)(6)

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: (b)(6) OF4- UK (b)(6)  
To: (b)(6) CDR, JCS DOM  
Sent: Wed Nov 22 23:25:41 2006  
Subject: RE: OSD media experts visit proposal

(b)(6)

Yes I guess so. Reading the e-mail trail below, there's no change to what I said before. Give us a submission with dates, etc and we'll staff it through our Joint Visits Bureau (JVB).

(b)(6)

-----Original Message-----

From: (b)(6) CDR, JCS DOM  
[mailto:(b)(6)]  
Sent: 22 November 2006 12:52  
To: (b)(6) OF4- UK; (b)(6)  
Subject: Fw: OSD media experts visit proposal

(b)(6)

What is the next step for the proposed US Military Analyst trip? Are we ready to propose potential dates?

Thanks.

Best,

(b)(6)

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: (b)(6) (b)(6) CIV, OASD-PA]  
To: (b)(6) CDR, JCS DOM  
Sent: Fri Nov 17 18:31:22 2006  
Subject: RE: OSD media experts visit proposal

hey (b)(6)  
just checking in. any movement on this??  
thanks -- and hope you're well!

(b)(6)

-----Original Message-----

From: (b)(6) CDR, JCS DOM  
Sent: Monday, November 06, 2006 8:12 AM  
To: (b)(6) OSD PA  
Subject: FW: OSD media experts visit proposal

(b)(6)

ISAF is looking for more information about the military analyst group before they move forward with the planning. If you could send me additional information (maybe some of the things that you sent to CENTCOM to sell the idea to them), it would be helpful.

Thanks.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
European Command Liaison Office  
Pentagon, Room (b)(2)  
Washington, DC 20318-0520  
(b)(2) / DSN (b)(2)  
Cell: (b)(2) (NEW)  
U.S. European Command <<http://www.eucom.mil/>> Supreme Headquarters Allied Powers Europe  
<<http://www.nato.int/shape/index.htm>>

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Monday, November 06, 2006 7:44 AM  
To: (b)(6) CDR]  
Subject: FW: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC Any chance you have more to provide? We have little to add.

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Monday, November 06, 2006 11:52 AM  
To: (b)(6)  
Subject: RE: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

If there is more information available about this group, PIO JFCBS would appreciate it.

(b)(6)

Major NO A  
SO Ops Plans and Policy  
Public Information Office  
JFC HQ Brunsum  
Tel: (b)(6)

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: 02 November 2006 07:20  
To: (b)(6) (b)(6)  
(b)(6)  
Cc: (b)(6)  
(b)(6)  
Subject: RE: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

Ack and thanks. Now that we know what it is we can proceed.

For Brunssum and ISAF: Direct liaison OK by us but keep us info.  
Cappy: is there a comprehensive list of these analysts? If yes, we could add them to our master release list.

-----Original Message-----

From: (b)(6) CDR [mailto:(b)(6)]  
Sent: Wednesday, November 01, 2006 8:10 PM  
To: (b)(6) - OF4- UK; (b)(6)  
Cc: (b)(6) CIV  
Subject: RE: OSD media experts visit proposal

(b)(6)

This request came from (b)(6) who is the military analyst program coordinator for the Department of Defense Public Affairs outreach team. They stay in close contact with a group of retired US military officers who have been contracted by media outlets as consultants and often provide them with background briefs so that they may provide informed discussions of ongoing operations. They are often in positions to either act as surrogates or at least provide proper context on various issues that is helpful to our communication efforts. This trip would provide some benefit in communicating our challenges, as well as, progress to this group who has influence with some key US audiences.

They would keep their group to no more than eight to maintain a small footprint. During their recent Iraq trip, this size worked well as they could all fit in one Blackhawk.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
European Command Liaison Office  
Pentagon, Room (b)(2)  
Washington, DC 20318-0520  
(b)(2) / DSN (b)(2)  
Cell: (b)(2) (NEW)  
U.S. European Command  
Supreme Headquarters Allied Powers Europe

-----Original Message-----

From: (b)(6) OF4- UK [mailto:(b)(6)]  
Sent: Tuesday, October 31, 2006 7:06 PM  
To: (b)(6)  
Cc:  
Subject: RE: OSD media experts visit proposal

OK. Just tell us when you want them to come, for how long, detailed visit aim, etc. I guess this ought to go through our JVB in the first instance for the necessary authority and deconfliction with other events.

(b)(6)

Lieutenant Colonel UK Army  
HQ ISAF Chief PIO  
Office (b)(6)  
Mobile (b)(6)

(b)(6)

-----Original Message-----

From: (b)(6)  
[mailto:(b)(6)]  
Sent: 31 October 2006 01:21  
To: (b)(6) - OF4- UK  
Cc: (b)(6)  
Subject: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

It is our understanding that OSD wants to send 8 media expert analysts (retired Generals etc) to ISAF to provide them with a better degree of understanding allowing them to comment more knowledgeably.

(b)(6) I assume this came from your direction; pls provide more info if you have it.  
ISAF: pls provide general comments that will allow some form of planning to begin.  
Cheers.

(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Saturday, December 02, 2006 1:51 PM  
**To:** (b)(6) OSD PA  
**Subject:** Dixon tel call

That's terrific of him. What I need is really simple.  
I can be reached today at (b)(6) from 4 to 7PM; tomorrow from 7 to 9AM. Then I am on the road until at Nat'l Defense U. and the Gen. Pace meeting on Monday.  
I will have to send you a good land line tel number -  
I will do that in the next day. Thanks much, Tara.  
SF Bing

---

Yahoo! Music Unlimited  
Access over 1 million songs.  
<http://music.yahoo.com/unlimited>

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Saturday, December 02, 2006 11:39 AM  
**To:** (b)(6)  
**Subject:** Re: arrest query

Hi sir.

(b)(6) would like to give you a call and see if he can get you what you're looking for. What is a good number and time for him to reach you??

Thx

(b)(6)

-----Original Message-----

**From:** Bing West (b)(6)  
**To:** (b)(6) OSD PA  
**Sent:** Fri Dec 01 11:38:41 2006  
**Subject:** Re: arrest query

6 Dec is my deadline for The Atlantic; don't mean to be a pain and cause work. I can do without the data rather than bog people down. I just assumed that as a matter of course we kept track of efforts vs the Shiite death squads as distinct from the Sunni insurgents

the essence of what I need is a confirmation that the data below are roughly correct (say, within 20-25% of being right)

1. US holding in prisons in Iraq for the long-term (six months to indefinite) about 14,000
- 2 US adding to that number about 200 a month, or about 3,000 new prisoners in 2006
- 3 Iraq holding in its prisons about 14,000
- 4 Iraq adding about 200 a month, or about 3,000 new prisoners in 2006
- 5 Iraq and US together released about 2,500 prisoners over the summer of 2006

On Nov 29, 2006, at 11:53 AM, Jones, Tara Ms OSD PA wrote:

> sir, they are asking again and hope to have something to you shortly.  
> when is your deadline??  
> thanks

> (b)(6)

>

>

> -----Original Message-----

> **From:** Bing West [mailto:(b)(6)]  
> **Sent:** Monday, November 27, 2006 9:20 AM  
> **To:** (b)(6) OSD PA  
> **Subject:** Re: arrest query

>

> (b)(6) I had three questions:

- > a) # held in prisons
- > b) number detained and subsequently released and c) rough number Sunni insurgents vs Shiite militia. Not one of the three questions was answered. I am astonished, and my article will reflect my utter amazement that we are fighting a war and don't have the slightest idea about the most elemental data.

>

> Please send this to Gen Caldwell so there will be no misunderstanding.

>

> I wasn't looking for exact data. I simply wanted to know rough  
> numbers.  
> As I read the response, we have not the slightest idea whether we are  
> capturing 25% Sunni insurgents in Baghdad and 75% Shiite militias, or  
> the opposite fraction, or any fraction at all!!! Amazing. We say the  
> militias are the greatest danger and we have no idea - no idea at all  
> - whether our American security forces are arresting any, because we  
> don't keep that kind of record.

> That is very significant.

> Thanks! Bing

> Prior query: Is it accurate to write:

> "The Iraqis hold in prison about 16,000 insurgents, and the American  
> hold separately about 14,000."

> Can these blanks be filled in:

> "During a 50-day period in sept-oct, US forces in Baghdad captured  
> 1,330. Of these, ---- were released and --- were held for trial  
> before an Iraqi judge. Of those held for trial, --- were accused of  
> being Sunni terrorists and --- were accused of belonging to radical  
> Shiite militia groups."

> On Nov 27, 2006, at 9:07 AM, (b)(6) OSD PA wrote:

> Sir, good morning. Here is the response I received.  
> Unfortunately, it looks like the questions can't accurately be  
> answered... Hope you can work taround that. Let me know if there's  
> some other questions you'd like answered.  
> Hope you had a great thanksgiving.

(b)(6)

> 1) RFI status. Regarding the RFI for data on EJK cell leaders and  
> members detained or released by case status and by sect, we cannot  
> answer these questions since neither the detainee database nor the  
> detainee records are coded with either "death squad," "EJK," or any  
> similar category.

> 2) Available Information:

> a) Given a comprehensive list of capture tag numbers from the MND-B  
> analysts, the TF could provide a breakout of Shiaa or Sunni (if  
> known) given 10-15 soldier minutes per file with personnel from the  
> BLD.  
> Each case must be queried individually and capture tags must be  
> matched to an ISN.

> b) Given the same list, we can provide disposition and release status  
> given approximately 30 minutes per file, with personnel from the legal  
> section. Some ISNs are in the database and others will require a call  
> to confirm. Each case must be queried individually.

> c) Estimate. If MND-B has tracked this data since August (3  
> months) with an average of 70 suspects per week (a rough estimate from  
> the slide packet provided), we may be looking at 800 detainees. At 45  
> minutes per detainee, estimate 600 hours of work required to conduct a  
> file review.

> Hope you understand how difficult these types of requests are.

> -----Original Message-----  
> From: Bing West (b)(6)  
> To: (b)(6) OSD PA  
> Sent: Mon Nov 27 08:48:53 2006  
> Subject: arrest query  
>  
> (b)(6) any response from Baghdad re my query?  
>  
>  
>  
>

(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Friday, December 01, 2006 1:51 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: follow-up to query

Classification: UNCLASSIFIED//LIMDIS

(b)(6)

Sorry for the headaches with Bing's query. (b)(6) in our office knows Bing and is going to call him offline. Do you have Bing's phone number?

Also MG Caldwell has moved his press conference to Tuesday, 5 Dec and we would like to do another session with the defense analysts. MG Caldwell really enjoys this format and we were thinking of doing the Def Analysts every other week for 20-25 minutes and the opinion leaders on the other weeks. Thought you would want to know how well received these have been by him.

For this next week, we have Wash Post radio from 0810-0825, so we could do the Def Analysts from 0830-0855. Does that work for you or do you have another audience you want to reach out to during that window?

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Monday, November 27, 2006 5:33 PM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Subject:** Re: [U] RE: follow-up to query

(b)(6)

Response from Bing west below. Is there anything we can provide him that would help satisfy his requests??

Thx

(b)(6)

(b)(6) - I had three questions:

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  - b) number detained and subsequently released and
  - c) rough number Sunni insurgents vs Shiite militia.
- Not one of the three questions was answered. I am astonished, and my article will reflect my utter amazement that we are fighting a war and don't have the slightest idea about the most elemental data.

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were released and --- were held for trial before an Iraqi judge. Of those held for trial, --- were accused of being Sunni terrorists and --- were accused of belonging to radical Shiite militia groups."

-----Original Message-----

From: (b)(6) MAJ MNFI STRATEFF (b)(6)  
To: (b)(6) OSD PA  
Sent: Thu Nov 23 12:56:26 2006  
Subject: RE: [U] RE: follow-up to query

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

He did check on Mr. West's request and in order to get the data he is requesting it would require over 600 man hours of legal work by the Task Force for detainee operations lawyers. Based on those numbers alone, we cannot provide the data he is looking for.

Let me give you the response so Mr. West understands the difficulty in generating the numbers he is looking for:

1) RFI status. Regarding the RFI for data on EJK cell leaders and members detained or released by case status and by sect, we cannot answer these questions since neither the detainee database nor the detainee records are coded with either "death squad," "EJK," or any similar category.

2) Available Information:

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Hope you understand how difficult these types of requests are.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Thursday, November 23, 2006 8:40 PM  
To: (b)(6) MAJ MNFI STRATEFF  
Subject: Re: [U] RE: follow-up to query

(b)(6)

understood. I believe major powell had been working this-or at least portions of it. May want to check with him to see if he made any progress... Might help shorten the turn-around.

Thanks.

(b)(6)

-----Original Message-----

From: (b)(6) MAJ MNFI STRATEFF (b)(6)  
To: (b)(6) OSD PA  
Sent: Thu Nov 23 12:11:48 2006  
Subject: [U] RE: follow-up to query

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Unfortunately we do not track that data and will have to see if anyone else does here in MNFI. I don't think this is a quick turn but will try.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Wednesday, November 22, 2006 11:34 PM  
To: (b)(6) MAJ MNFI STRATEFF  
Subject: Fw: followup to query

Hey (b)(6) wondering if you can help out with the questions below?? He's getting pretty short-fused on his deadline. Any help you can provide would be great.

Thx,

(b)(6)

-----Original Message-----

From: Bing West (b)(6)  
To: (b)(6) OSD PA  
Sent: Wed Nov 22 10:35:31 2006  
Subject: followup to query

(b)(6) <<Force Multiplier - WSJ.pdf>> (b)(6) - On 11 October, MajGen Cald <<ATT1638262.txt>> well told me he had some people working on my query below. My deadline is upon me and I do not want to get my figures wrong in the Atlantic piece due to close next week. Could you kindly ask the general if his staff could check the sentences below and fill in the blanks? Thanks much, Bing P.S. Attached is my op-ed in yesterday's WSJ.

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

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(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Friday, December 01, 2006 11:39 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: arrest query

6 Dec is my deadline for The Atlantic; don't mean to be a pain and cause work. I can do without the data rather than bog people down. I just assumed that as a matter of course we kept track of efforts vs the Shiite death squads as distinct from the Sunni insurgents

the essence of what I need is a confirmation that the data below are roughly correct (say, within 20-25% of being right)

1. US holding in prisons in Iraq for the long-term (six months to indefinite) about 14,000
- 2 US adding to that number about 200 a month, or about 3,000 new prisoners in 2006
- 3 Iraq holding in its prisons about 14,000
- 4 Iraq adding about 200 a month, or about 3,000 new prisoners in 2006
- 5 Iraq and US together released about 2,500 prisoners over the summer of 2006

On Nov 29, 2006, at 11:53 AM, Jones, Tara Ms OSD PA wrote:

> sir, they are asking again and hope to have something to you shortly.  
> when is your deadline??  
> thanks  
> (b)(6)  
>  
>  
> -----Original Message-----  
> From: Bing West [mailto:(b)(6)]  
> Sent: Monday, November 27, 2006 9:20 AM  
> To: (b)(6) OSD PA  
> Subject: Re: arrest query  
>  
> (b)(6) - I had three questions:  
> a) # held in prisons  
> b) number detained and subsequently released and c) rough number Sunni  
> insurgents vs Shiite militia. Not one of the three questions was  
> answered. I am astonished, and my article will reflect my utter  
> amazement that we are fighting a war and don't have the slightest idea  
> about the most elemental data.  
>  
> Please send this to Gen Caldwell so there will be no misunderstanding.  
>  
> I wasn't looking for exact data. I simply wanted to know rough  
> numbers.  
> As I read the response, we have not the slightest idea whether we are  
> capturing 25% Sunni insurgents in Baghdad and 75% Shiite militias, or  
> the opposite fraction, or any fraction at all!!! Amazing. We say the  
> militias are the greatest danger and we have no idea - no idea at all  
> - whether our American security forces are arresting any, because we  
> don't keep that kind of record.  
>  
> That is very significant.  
>  
> Thanks! Bing  
>

> Prior query: Is it accurate to write:  
>  
> "The Iraqis hold in prison about 16,000 insurgents, and the American  
> hold separately about 14,000."  
>  
> Can these blanks be filled in:  
>  
> "During a 50-day period in sept-oct, US forces in Baghdad captured  
> 1,330. Of these, ---- were released and --- were held for trial  
> before an Iraqi judge. Of those held for trial, --- were accused of  
> being Sunni terrorists and --- were accused of belonging to radical  
> Shiite militia groups."  
>  
> On Nov 27, 2006, at 9:07 AM, (b)(6) OSD PA wrote:  
>  
>  
> Sir, good morning. Here is the response I received.  
> Unfortunately, it looks like the questions can't accurately be  
> answered... Hope you can work taround that. Let me know if there's  
> some other questions you'd like answered.  
> Hope you had a great thanksgiving.  
> (b)(6)  
>  
>  
> 1) RFI status. Regarding the RFI for data on EJK cell leaders and  
> members detained or released by case status and by sect, we cannot  
> answer these questions since neither the detainee database nor the  
> detainee records are coded with either "death squad," "EJK," or any  
> similar category.  
>  
> 2) Available Information:  
>  
> a) Given a comprehensive list of capture tag numbers from the MND-B  
> analysts, the TF could provide a breakout of Shiaa or Sunni (if  
> known) given 10-15 soldier minutes per file with personnel from the  
> BLD.  
> Each case must be queried individually and capture tags must be  
> matched to an ISN.  
>  
> b) Given the same list, we can provide disposition and release status  
> given approximately 30 minutes per file, with personnel from the legal  
> section. Some ISNs are in the database and others will require a call  
> to confirm. Each case must be queried individually.  
>  
> c) Estimate. If MND-B has tracked this data since August (3  
> months) with an average of 70 suspects per week (a rough estimate from  
> the slide packet provided), we may be looking at 800 detainees. At 45  
> minutes per detainee, estimate 600 hours of work required to conduct a  
> file review.  
>  
> Hope you understand how difficult these types of requests are.  
>  
>  
>  
> -----Original Message-----  
> From: Bing West <(b)(6)>  
> To: (b)(6) OSD PA  
> Sent: Mon Nov 27 08:48:53 2006  
> Subject: arrest query  
>  
> (b)(6) any response from Baghdad re my query?  
>  
>  
>

(b)(6)

**From:** (b)(6) CDR, JCS DOM  
**Sent:** Friday, December 01, 2006 3:49 AM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6)  
**Subject:** Re: OSD media experts visit proposal

(b)(6)

(b)(6) is your POC at ISAF. Please keep those in the cc: line informed as well.

(b)(6) email is: (b)(6)

Hope it works out.

Best,

(b)(6)

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

**From:** (b)(6) (b)(6) CIV, OASD-PA]  
**To:** (b)(6) CDR, JCS DOM  
**Sent:** Thu Nov 30 17:52:42 2006  
**Subject:** RE: OSD media experts visit proposal

(b)(6)

sorry for the delay...

we are looking at around the 3rd week of january. we are flexible on that depending on their optempo. let me know if that would work and who we need to coordinate with.

thanks for running this to ground for me.

(b)(6)

-----Original Message-----

**From:** (b)(6) CDR, JCS DOM  
**Sent:** Saturday, November 25, 2006 4:38 PM  
**To:** (b)(6) OSD PA  
**Subject:** Fw: OSD media experts visit proposal

(b)(6)

ISAF is ready to work with you on proposed trip dates. Just send the proposed dates to me and I'll hook you up with them directly to coordinate.

Best,

(b)(6)

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

**From:** (b)(6) OF4- UK (b)(6)  
**To:** (b)(6) CDR, JCS DOM  
**Sent:** Wed Nov 22 23:25:41 2006  
**Subject:** RE: OSD media experts visit proposal

(b)(6)

Yes I guess so. Reading the e-mail trail below, there's no change to what I said before. Give us a submission with dates, etc and we'll staff it through our Joint Visits Bureau (JVB).

(b)(6)

-----Original Message-----

From: (b)(6) CDR, JCS DOM  
[mailto:(b)(6)]  
Sent: 22 November 2006 12:52  
To: (b)(6) OF4- UK; (b)(6)  
Subject: Fw: OSD media experts visit proposal

(b)(6)

What is the next step for the proposed US Military Analyst trip? Are we ready to propose potential dates?

Thanks.

Best,

(b)(6)

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: (b)(6) (b)(6) CIV, OASD-PA]  
To: (b)(6) CDR, JCS DOM  
Sent: Fri Nov 17 18:31:22 2006  
Subject: RE: OSD media experts visit proposal

hey (b)(6)  
just checking in. any movement on this??  
thanks -- and hope you're well!

(b)(6)

-----Original Message-----

From: (b)(6) CDR, JCS DOM  
Sent: Monday, November 06, 2006 8:12 AM  
To: (b)(6) OSD PA  
Subject: FW: OSD media experts visit proposal

(b)(6)

ISAF is looking for more information about the military analyst group before they move forward with the planning. If you could send me additional information (maybe some of the things that you sent to CENTCOM to sell the idea to them), it would be helpful.

Thanks.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
European Command Liaison Office  
Pentagon, Room (b)(6)  
Washington, DC 20318-0520

(b)(2) / DSN (b)(2)

Cell: (b)(2) (NEW)  
U.S. European Command <<http://www.eucom.mil/>> Supreme Headquarters Allied Powers Europe  
<<http://www.nato.int/shape/index.htm>>

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Monday, November 06, 2006 7:44 AM  
To: (b)(6) CDR]  
Subject: FW: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC Any chance you have more to provide? We have little to add.

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Monday, November 06, 2006 11:52 AM  
To: (b)(6)  
Subject: RE: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

If there is more information available about this group, PIO JFCBS would appreciate it.

(b)(6)

Major NO A  
SO Ops Plans and Policy  
Public Information Office  
JFC HQ Brunsum  
Tel: (b)(6)

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: 02 November 2006 07:20  
To: (b)(6)  
(b)(6)  
Cc: (b)(6)  
(b)(6)  
Subject: RE: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

Ack and thanks. Now that we know what it is we can proceed.

For Brunsum and ISAF: Direct liaison OK by us but keep us info.

(b)(6) is there a comprehensive list of these analysts? If yes, we could add them to our master release list.

-----Original Message-----

From: (b)(6) CDR [mailto:(b)(6)]  
Sent: Wednesday, November 01, 2006 8:10 PM  
To: (b)(6) OF4- UK; (b)(6)  
Cc: (b)(6) CIV  
Subject: RE: OSD media experts visit proposal

(b)(6)

This request came from (b)(6) who is the military analyst program coordinator for the Department of Defense Public Affairs outreach team. They stay in close contact with a group of retired US military officers who have been contracted by media outlets as consultants and often provide them with background briefs so that they may provide informed discussions of ongoing operations. They are often in positions to either act as surrogates or at least provide proper context on various issues

that is helpful to our communication efforts. This trip would provide some benefit in communicating our challenges, as well as, progress to this group who has influence with some key US audiences.

They would keep their group to no more than eight to maintain a small footprint. During their recent Iraq trip, this size worked well as they could all fit in one Blackhawk.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
European Command Liaison Office  
Pentagon, Room (b)(2)  
Washington, DC 20318-0520  
(b)(2) / DSN (b)(2)  
Cell: (b)(2) (NEW)  
U.S. European Command  
Supreme Headquarters Allied Powers Europe

-----Original Message-----

From: (b)(6) OF4- UK [mailto:(b)(6)]

Sent: Tuesday, October 31, 2006 7:06 PM

To: (b)(6)

Cc:

Subject: RE: OSD media experts visit proposal

OK. Just tell us when you want them to come, for how long, detailed visit aim, etc. I guess this ought to go through our JVB in the first instance for the necessary authority and deconfliction with other events.

(b)(6)

Lieutenant Colonel UK Army  
HQ ISAF Chief PIO  
Office (b)(6)  
Mobile (b)(6)

(b)(6)

-----Original Message-----

From: (b)(6)

[mailto:(b)(6)]

Sent: 31 October 2006 01:21

To: (b)(6) OF4- UK

Cc:

Subject: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

It is our understanding that OSD wants to send 8 media expert analysts (retired Generals etc) to ISAF to provide them with a better degree of understanding allowing them to comment more knowledgeably.

Cappy: I assume this came from your direction; pls provide more info if you have it.  
ISAF: pls provide general comments that will allow some form of planning to begin.  
Cheers.

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 29, 2006 3:59 PM  
**To:** (b)(6)  
(b)(6) LtCol OSD PA; (b)(6) OSD PA  
**Cc:** (b)(6) CTR OSD PA  
**Subject:** RE: Dr. Winkenwerder

I spoke to (b)(6) briefly today and am told we're close to being able to rollout information on the latest Dr. Winkenwerder report.

Ideas to highlight the results:

Brief Dr. Jeff McCausland, Colonel Ret., CBS News military analyst Provide power point presentation to Opinion Leaders, military analysts and others Brief Civilian Defense Experts Brief Dr. Sanjay Gupta, CNN Medical News Correspondent Brief Dr. Manny Alvarez, FNC's contributing medical expert National and Regional Radio Interviews Roundtable with several Pentagon and/health care reporters

Please let me know if you have any other suggestions in addition to how we can move forward to implement this.  
Thanks.

-----Original Message-----

**From:** (b)(6) OSD PA  
**Sent:** Monday, November 27, 2006 2:43 PM  
**To:** (b)(6)  
(b)(6) LtCol OSD PA; (b)(6) OSD PA  
**Subject:** FW: Dr. Winkenwerder

All,

Any update on the Winkenwerder report and developing outreach strategy?

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, November 14, 2006 1:13 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) CTR OSD PA; (b)(6) OSD PA  
**Subject:** RE: Dr. Winkenwerder

Hi (b)(6)  
I talked to Col. Keck about it and he has asked (b)(6) Dr. Winkenwerder's account officer to get with you to discuss!

**From:** (b)(6) OSD PA  
**Sent:** Tuesday, November 14, 2006 12:12 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) CTR OSD PA; (b)(6) OSD PA  
**Subject:** RE: Dr. Winkenwerder

Gracias!

---

From: (b)(6) OSD PA  
Sent: Tuesday, November 14, 2006 12:10 PM  
To: (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA; (b)(6) OSD PA  
Subject: RE: Dr. Winkenwerder

let me find out the details...

---

From: (b)(6) OSD PA  
Sent: Tuesday, November 14, 2006 12:09 PM  
To: (b)(6) OSD PA  
Cc: (b)(6) CTR OSD PA; (b)(6) OSD PA  
Subject: Dr. Winkenwerder  
Importance: High

Dear (b)(6)

Is the new Dr. Winkenwerder report coming out soon? I'm told it's the 15th of each month?

I have a snowflake that we're supposed to move heaven and earth to get more publicity for the next report, if possible - radio, surrogate briefings, etc.

Regards,

(b)(6)

(b)(6)

**From:** (b)(6) LTC MNF-I TF 134 Chief PAO (b)(6)  
**Sent:** Wednesday, November 29, 2006 12:45 PM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Cc:** (b)(6) OSD PA; (b)(6) MAJ MNC-I 16 MP BDE (ABN) Plans Chief  
**Subject:** FUOPS; (b)(6) 1LT MNF-I TF 134 PAO Ops Officer Public Affairs  
RE: [U] RE: follow-up to query

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Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

FYSA -- we don't categorize detainees as Sunni terrorists or Shia militia -- that is way too simplistic and culturally insensitive. We are looking into the (again) overly simplistic by the numbers questions of how many were detained, how many were released, and how many continued to be detained ... will get back to you with some appropriate response. Thanks for your patience.

R/LTC (b)(6)

LTC (b)(6)

Public Affairs Officer  
Multi-National Force - Iraq, TF 134 - Detainee Operations Iraq Cell

(b)(2) DSN (b)(2) VOIP (b)(2)

(b)(6)

"Be who you are and say what you feel, because those who mind don't matter and those who matter don't mind." -Dr. Seuss

-----Original Message-----

**From:** (b)(6) MAJ MNFI STRATEFF  
**Sent:** Wednesday, November 29, 2006 6:45 PM  
**To:** (b)(6) LTC MNF-I TF 134 Chief PAO  
**Cc:** (b)(6) OSD PA; (b)(6) MAJ MNC-I 16 MP BDE  
(ABN) Plans Chief FUOPS  
**Subject:** FW: [U] RE: follow-up to query

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

Sir,

Can we give Bing West anything here on detainee numbers. Know the RFI went in but he is a huge supporter for us and we really need to give him at least something.

Here is what he is looking for: ((verification that he is close on this statement))

"The Iraqis hold in prison about 16,000 insurgents, and the American hold separately about 14,000."

Can these blanks be filled in:

"During a 50-day period in sept-oct, US forces in Baghdad captured 1,330. Of these, ---- were released and --- were held for trial before an Iraqi judge. Of those held for trial, --- were accused of being Sunni terrorists and --- were accused of belonging to radical Shiite militia groups."

a) # held in prisons??

b) number detained and subsequently released??

c) rough number Sunni insurgents vs Shiite militia. Not one of the three questions was

answered. I am astonished, and my article will reflect my utter amazement that we are fighting a war and don't have the slightest idea about the most elemental data. ((Know this one is something we do not know or want to put the additional manpower))

Any help here would be appreciated.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Monday, November 27, 2006 5:33 PM  
To: (b)(6) MAJ MNFI STRATEFF  
Subject: Re: [U] RE: follow-up to query

(b)(6)

Response from Bing West below. Is there anything we can provide him that would help satisfy his requests??

Thx

(b)(6)

(b)(6) I had three questions:

Please send this to Gen Caldwell so there will be no misunderstanding.

I wasn't looking for exact data. I simply wanted to know rough numbers. As I read the response, we have not the slightest idea whether we are capturing 25% Sunni insurgents in Baghdad and 75% Shiite militias, or the opposite fraction, or any fraction at all!!! Amazing. We say the militias are the greatest danger and we have no idea - no idea at all - whether our American security forces are arresting any, because we don't keep that kind of record.

That is very significant.

Thanks! Bing

-----Original Message-----

From: (b)(6) MAJ MNFI STRATEFF (b)(6)  
To: (b)(6) OSD PA  
Sent: Thu Nov 23 12:56:26 2006  
Subject: RE: [U] RE: follow-up to query

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(b)(6)

He did check on Mr. West's request and in order to get the data he is requesting it would require over 600 man hours of legal work by the Task Force for detainee operations lawyers. Based on those numbers alone, we cannot provide the data he is looking for.

Let me give you the response so Mr. West understands the difficulty in generating the numbers he is looking for:

1) RFI status. Regarding the RFI for data on EJK cell leaders and members detained or released by case status and by sect, we cannot answer these questions since neither the detainee database nor the detainee records are coded with either "death squad," "EJK," or any similar category.

2) Available Information:

a) Given a comprehensive list of capture tag numbers from the MND-B analysts, the TF could provide a breakout of Shiaa or Sunni (if known) given 10-15 soldier minutes per file with personnel from the BLD. Each case must be queried individually and capture tags must be matched to an ISN.

b) Given the same list, we can provide disposition and release status given approximately 30 minutes per file, with personnel from the legal section. Some ISNs are in the database and others will require a call to confirm. Each case must be queried individually.

c) Estimate. If MND-B has tracked this data since August (3 months) with an average of 70 suspects per week (a rough estimate from the slide packet provided), we may be looking at 800 detainees. At 45 minutes per detainee, estimate 600 hours of work required to conduct a file review.

Hope you understand how difficult these types of requests are.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Thursday, November 23, 2006 8:40 PM  
To: (b)(6) MAJ MNFI STRATEFF  
Subject: Re: [U] RE: follow-up to query

(b)(6) understood. I believe major powell had been working this-or at least portions of it. May want to check with him to see if he made any progress... Might help shorten the turn-around.

Thanks.

(b)(6)

-----Original Message-----

From: (b)(6) MAJ MNFI STRATEFF  
To: (b)(6) OSD PA  
Sent: Thu Nov 23 12:11:48 2006  
Subject: [U] RE: follow-up to query

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(b)(6)

Unfortunately we do not track that data and will have to see if anyone else does here in MNFI. I don't think this is a quick turn but will try.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Wednesday, November 22, 2006 11:34 PM  
To: (b)(6) MAJ MNFI STRATEFF  
Subject: Fw: followup to query

Hey (b)(6) wondering if you can help out with the questions below?? He's getting pretty short-fused on his deadline. Any help you can provide would be great.

Thx.

(b)(6)

-----Original Message-----

From: Bing West (b)(6)  
To: (b)(6) OSD PA  
Sent: Wed Nov 22 10:35:31 2006  
Subject: followup to query

(b)(6) <<Force Multiplier - WSJ.pdf>> (b)(6) - On 11 October, MajGen Cald <<ATT1638262.txt>> well told me he had some people working on my query below. My deadline is upon me and I do not want to get my figures wrong in the Atlantic piece due to close next week. Could you kindly ask the general if his staff could check the sentences below and fill in the blanks? Thanks much, Bing P.S. Attached is my op-ed in yesterday's WSJ.

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(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 29, 2006 11:53 AM  
**To:** 'Bing West'  
**Subject:** RE: arrest query

sir, they are asking again and hope to have something to you shortly. when is your deadline??

thanks

(b)(6)

-----Original Message-----

**From:** Bing West [mailto:(b)(6)]  
**Sent:** Monday, November 27, 2006 9:20 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: arrest query

(b)(6)

I had three questions:

- a) # held in prisons
- b) number detained and subsequently released and
- c) rough number Sunni insurgents vs Shiite militia. Not one of the three questions was answered. I am astonished, and my article will reflect my utter amazement that we are fighting a war and don't have the slightest idea about the most elemental data.

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I wasn't looking for exact data. I simply wanted to know rough numbers. As I read the response, we have not the slightest idea whether we are capturing 25% Sunni insurgents in Baghdad and 75% Shiite militias, or the opposite fraction, or any fraction at all!!! Amazing. We say the militias are the greatest danger and we have no idea - no idea at all - whether our American security forces are arresting any, because we don't keep that kind of record.

That is very significant.

Thanks! Bing

Prior query: Is it accurate to write:

"The Iraqis hold in prison about 16,000 insurgents, and the American hold separately about 14,000."

Can these blanks be filled in:

"During a 50-day period in sept-oct, US forces in Baghdad captured 1,330. Of these, ---- were released and --- were held for trial before an Iraqi judge. Of those held for trial, --- were accused of being Sunni terrorists and --- were accused of belonging to radical Shiite militia groups."

On Nov 27, 2006, at 9:07 AM, (b)(6) OSD PA wrote:

Sir, good morning. Here is the response I received. Unfortunately, it looks like the questions can't accurately be answered... Hope you can work taround that. Let me know if there's some other questions you'd like answered.

Hope you had a great thanksgiving.

(b)(6)

1) RFI status. Regarding the RFI for data on EJK cell leaders and members detained or released by case status and by sect, we cannot answer these questions since neither the detainee database nor the detainee records are coded with either "death squad," "EJK," or

any similar category.

2) Available Information:

a) Given a comprehensive list of capture tag numbers from the MND-B analysts, the TF could provide a breakout of Shiaa or Sunni (if known) given 10-15 soldier minutes per file with personnel from the BLD. Each case must be queried individually and capture tags must be matched to an ISN.

b) Given the same list, we can provide disposition and release status given approximately 30 minutes per file, with personnel from the legal section. Some ISNs are in the database and others will require a call to confirm. Each case must be queried individually.

c) Estimate. If MND-B has tracked this data since August (3 months) with an average of 70 suspects per week (a rough estimate from the slide packet provided), we may be looking at 800 detainees. At 45 minutes per detainee, estimate 600 hours of work required to conduct a file review.

Hope you understand how difficult these types of requests are.

-----Original Message-----

From: Bing West (b)(6)  
To: (b)(6) OSD PA  
Sent: Mon Nov 27 08:48:53 2006  
Subject: arrest query

(b)(6) - any response from Baghdad re my query?

(b)(6)

From: Barber, Allison Ms OSD PA  
Sent: Tuesday, November 28, 2006 4:21 PM  
To: (b)(6) OSD PA; (b)(6) OSD PA  
Subject: FW: PA Lunch w/Secretary Rumsfeld.

Hi guys  
Just want to make sure you have this..  
ab

-----Original Message-----

From: (b)(6) CIV SD  
Sent: Tuesday, November 28, 2006 4:19 PM  
To: (b)(6) CIV SD; Barber, Allison Ms OSD PA; (b)(6) YN1 SD; (b)(6)  
(b)(6) Ms OSD PA; Whitman, Bryan Mr OSD PA; (b)(6) OSD PA; (b)(6) CIV  
SD; Ruff, Eric Mr OSD PA; Lawrence, Dallas B Mr OSD PA; Bucci, Dr. Steven CIV SD; (b)(6)  
(b)(6) OSD PA; (b)(6) CIV SD; (b)(6) CIV SD; (b)(6) CIV  
SD; SD - Protocol AOs; (b)(6) LCDR OSD PA; (b)(6) OSD PA; (b)(6)  
(b)(6) CDR OSD PA; Smith, Dorrance HON OSD PA; Bucci, Dr. Steven CIV SD; (b)(6)  
COL OSD PA; (b)(6) Sgt OSD PA; (b)(6) OSD PA; (b)(6)  
COL OSD PA; (b)(6) OSD PA  
Subject: RE: PA Lunch w/Secretary Rumsfeld.

We would like to do the military analysts luncheon on TUESDAY 12 December:

11:45am-12:00 - PA Prep w/D. Smith  
12:00pm-12:45 - Military Analysts Luncheon

Thanks - (b)(6)

From: (b)(6) CIV SD  
Sent: Tuesday, November 28, 2006 11:44 AM  
To: (b)(6) CIV SD; Barber, Allison, CIV, OASD-PA; (b)(6) YN1 SD;  
(b)(6) CIV, OASD-PA; Whitman, Bryan, SES, OASD-PA; (b)(6) CIV,  
OASD-PA; (b)(6) CIV SD; Ruff, Eric, SES, OSD; Lawrence, Dallas, OASD-PA; Bucci,  
Dr. Steven CIV SD; (b)(6) CIV, OASD-PA; (b)(6) CIV SD; (b)(6)  
(b)(6) CIV SD; (b)(6) CIV SD; SD - Protocol AOs; (b)(6) LCDR, OASD-PA;  
(b)(6) CIV, OASD-PA; (b)(6) CDR, OASD-PA; Smith, Dorrance, HON, OSD-  
PA; Bucci, Dr. Steven CIV SD; (b)(6) COL OSD PA; (b)(6) Sgt OSD PA;  
(b)(6) OSD PA; (b)(6) COL OSD PA; (b)(6) CIV, OASD-PA  
Subject: RE: Lunch w/Secretary Rumsfeld.

I have been told to cancel this lunch (7 Dec) and instead SecDef wants to do a luncheon with military analysts on Monday 11 December, let me get back to you to confirm the date and time for 11 Dec -

Thanks - (b)(6)

From: (b)(6) CIV SD  
Sent: Friday, November 17, 2006 10:24 AM  
To: (b)(6) CIV SD; Barber, Allison, CIV, OASD-PA; (b)(6) YN1 SD;  
(b)(6) CIV, OASD-PA; Whitman, Bryan, SES, OASD-PA; (b)(6), CIV,  
OASD-PA; (b)(6) CIV SD; Ruff, Eric, SES, OSD; Lawrence, Dallas, OASD-PA; Bucci,  
Dr. Steven CIV SD; (b)(6) CIV, OASD-PA; (b)(6) CIV SD; (b)(6)  
(b)(6) CIV SD; (b)(6) CIV SD; SD - Protocol AOs; (b)(6) LCDR, OASD-PA;  
(b)(6) CIV, OASD-PA; (b)(6) CDR, OASD-PA; Smith, Dorrance, HON, OSD-  
PA; Bucci, Dr. Steven CIV SD; (b)(6) COL OSD PA; (b)(6) Sgt OSD PA;  
(b)(6) OSD PA; (b)(6) COL OSD PA; (b)(6) CIV, OASD-PA  
Subject: Lunch w/Secretary Rumsfeld.

Secretary Rumsfeld mentioned this morning about getting the "talking heads" in for lunch - wondering if Thursday 7 December would work? What is a better name for them.??

11:30am-11:45-PA Prep

11:45am-12:45 - Talking Heads Luncheon

Let me know - thanks,

(b)(6)

(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Monday, November 27, 2006 9:20 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: arrest query

(b)(6) - I had three questions:

- a) # held in prisons
- b) number detained and subsequently released
- and c) rough number Sunni insurgents vs Shiite militia. Not one of the three questions was answered. I am astonished, and my article will reflect my utter amazement that we are fighting a war and don't have the slightest idea about the most elemental data.

Please send this to Gen Caldwell so there will be no misunderstanding.

I wasn't looking for exact data. I simply wanted to know rough numbers. As I read the response, we have not the slightest idea whether we are capturing 25% Sunni insurgents in Baghdad and 75% Shiite militias, or the opposite fraction, or any fraction at all!!! Amazing. We say the militias are the greatest danger and we have no idea - no idea at all - whether our American security forces are arresting any, because we don't keep that kind of record.

That is very significant.

Thanks! Bing

Prior query: Is it accurate to write:

"The Iraqis hold in prison about 16,000 insurgents, and the American hold separately about 14,000."

Can these blanks be filled in:

"During a 50-day period in sept-oct, US forces in Baghdad captured 1,330. Of these, ---- were released and --- were held for trial before an Iraqi judge. Of those held for trial, --- were accused of being Sunni terrorists and --- were accused of belonging to radical Shiite militia groups."

On Nov 27, 2006, at 9:07 AM, (b)(6) OSD PA wrote:

Sir, good morning. Here is the response I received. Unfortunately, it looks like the questions can't accurately be answered... Hope you can work taround that. Let me know if there's some other questions you'd like answered.

Hope you had a great thanksgiving.

(b)(6)

1) RFI status. Regarding the RFI for data on EJK cell leaders and members detained or released by case status and by sect, we cannot answer these questions since neither the detainee database nor the detainee records are coded with either "death squad," "EJK," or any similar category.

2) Available Information:

a) Given a comprehensive list of capture tag numbers from the MND-B analysts, the TF could provide a

12/3/2007

breakout of Shiaa or Sunni (if known) given 10-15 soldier minutes per file with personnel from the BLD. Each case must be queried individually and capture tags must be matched to an ISN.

b) Given the same list, we can provide disposition and release status given approximately 30 minutes per file, with personnel from the legal section. Some ISNs are in the database and others will require a call to confirm. Each case must be queried individually.

c) Estimate. If MND-B has tracked this data since August (3 months) with an average of 70 suspects per week (a rough estimate from the slide packet provided), we may be looking at 800 detainees. At 45 minutes per detainee, estimate 600 hours of work required to conduct a file review.

Hope you understand how difficult these types of requests are.

-----Original Message-----

From: Bing West (b)(6)  
To: (b)(6) OSD PA  
Sent: Mon Nov 27 08:48:53 2006  
Subject: arrest query

(b)(6) any response from Baghdad re my query?

12/3/2007

NY TIMES

578

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, November 27, 2006 9:08 AM  
**To:** (b)(6)  
**Subject:** Re: arrest query

Sir, good morning. Here is the response I received. Unfortunately, it looks like the questions can't accurately be answered... Hope you can work taround that. Let me know if there's some other questions you'd like answered.  
Hope you had a great thanksgiving.

(b)(6)

1) RFI status. Regarding the RFI for data on EJK cell leaders and members detained or released by case status and by sect, we cannot answer these questions since neither the detainee database nor the detainee records are coded with either "death squad," "EJK," or any similar category.

2) Available Information:

a) Given a comprehensive list of capture tag numbers from the MND-B analysts, the TF could provide a breakout of Shiaa or Sunni (if known) given 10-15 soldier minutes per file with personnel from the BLD. Each case must be queried individually and capture tags must be matched to an ISN.

b) Given the same list, we can provide disposition and release status given approximately 30 minutes per file, with personnel from the legal section. Some ISNs are in the database and others will require a call to confirm. Each case must be queried individually.

c) Estimate. If MND-B has tracked this data since August (3 months) with an average of 70 suspects per week (a rough estimate from the slide packet provided), we may be looking at 800 detainees. At 45 minutes per detainee, estimate 600 hours of work required to conduct a file review.

Hope you understand how difficult these types of requests are.

-----Original Message-----

**From:** Bing West (b)(6)  
**To:** (b)(6) OSD PA  
**Sent:** Mon Nov 27 08:48:53 2006  
**Subject:** arrest query

(b)(6) - any response from Baghdad re my query?

(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Monday, November 27, 2006 8:49 AM  
**To:** (b)(6) OSD PA  
**Subject:** arrest query

(b)(6) - any response from Baghdad re my query?

(b)(6)

**From:** (b)(6) CDR, JCS DOM  
**Sent:** Saturday, November 25, 2006 4:38 PM  
**To:** (b)(6) OSD PA  
**Subject:** Fw: OSD media experts visit proposal

(b)(6)

ISAF is ready to work with you on proposed trip dates. Just send the proposed dates to me and I'll hook you up with them directly to coordinate.

Best,

(b)(6)

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----  
**From:** (b)(6) OF4- UK (b)(6)  
**To:** (b)(6) CDR, JCS DOM  
**Sent:** Wed Nov 22 23:25:41 2006  
**Subject:** RE: OSD media experts visit proposal

(b)(6)

Yes I guess so. Reading the e-mail trail below, there's no change to what I said before. Give us a submission with dates, etc and we'll staff it through our Joint Visits Bureau (JVB).

(b)(6)

-----Original Message-----  
**From:** (b)(6) CDR, JCS DOM  
[mailto:(b)(6)]  
**Sent:** 22 November 2006 12:52  
**To:** (b)(6) OF4- UK; (b)(6)  
**Subject:** Fw: OSD media experts visit proposal

(b)(6)

What is the next step for the proposed US Military Analyst trip? Are we ready to propose potential dates?

Thanks.

Best,

(b)(6)

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----  
**From:** (b)(6) CIV, OASD-PA]  
**To:** (b)(6) CDR, JCS DOM  
**Sent:** Fri Nov 17 18:31:22 2006  
**Subject:** RE: OSD media experts visit proposal

hey (b)(6)  
just checking in. any movement on this??  
thanks -- and hope you're well!

(b)(6)

-----Original Message-----

From: (b)(6) CDR, JCS DOM  
Sent: Monday, November 06, 2006 8:12 AM  
To: (b)(6) OSD PA  
Subject: FW: OSD media experts visit proposal

(b)(6)

ISAF is looking for more information about the military analyst group before they move forward with the planning. If you could send me additional information (maybe some of the things that you sent to CENTCOM to sell the idea to them), it would be helpful.

Thanks.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
European Command Liaison Office  
Pentagon, Room (b)(2)  
Washington, DC 20318-0520  
(b)(2) / DSN (b)(2)  
Cell: (b)(6) (NEW)  
U.S. European Command <<http://www.eucom.mil/>> Supreme Headquarters Allied Powers Europe  
<<http://www.nato.int/shape/index.htm>>

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Monday, November 06, 2006 7:44 AM  
To: (b)(6) CDR]  
Subject: FW: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC Any chance you have more to provide? We have little to add.

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Monday, November 06, 2006 11:52 AM  
To: (b)(6)  
Subject: RE: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

If there is more information available about this group, PIO JFCBS would appreciate it.

(b)(6)

Major NO A  
SO Ops Plans and Policy  
Public Information Office  
JFC HQ Brunsum  
Tel: (b)(6)

-----Original Message-----

From: (b)(6)  
[mailto:(b)(6)]  
Sent: 02 November 2006 07:20  
To: (b)(6)  
(b)(6)  
Cc: (b)(6)  
(b)(6)

Subject: RE: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

Ack and thanks. Now that we know what it is we can proceed.

For Brunssum and ISAF: Direct liaison OK by us but keep us info.  
Cappy: is there a comprehensive list of these analysts? If yes, we could add them to our master release list.

-----Original Message-----

From: (b)(6) CDR [mailto:(b)(6)]  
Sent: Wednesday, November 01, 2006 8:10 PM  
To: (b)(6)  
Cc: (b)(6) CIV  
Subject: RE: OSD media experts visit proposal

(b)(6)

This request came from (b)(6) who is the military analyst program coordinator for the Department of Defense Public Affairs outreach team. They stay in close contact with a group of retired US military officers who have been contracted by media outlets as consultants and often provide them with background briefs so that they may provide informed discussions of ongoing operations. They are often in positions to either act as surrogates or at least provide proper context on various issues that is helpful to our communication efforts. This trip would provide some benefit in communicating our challenges, as well as, progress to this group who has influence with some key US audiences.

They would keep their group to no more than eight to maintain a small footprint. During their recent Iraq trip, this size worked well as they could all fit in one Blackhawk.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
European Command Liaison Office  
Pentagon, Room (b)(6)  
Washington, DC 20318-0520  
(b)(6) / DSN (b)(6)  
Cell: (b)(6) (NEW)  
U.S. European Command  
Supreme Headquarters Allied Powers Europe

-----Original Message-----

From: (b)(6) OF4- UK [mailto:(b)(6)]  
Sent: Tuesday, October 31, 2006 7:06 PM  
To: (b)(6)  
Cc: (b)(6)  
Subject: RE: OSD media experts visit proposal

OK. Just tell us when you want them to come, for how long, detailed visit aim, etc. I guess this ought to go through our JVB in the first instance for the necessary authority and deconfliction with other events.

(b)(6)

Lieutenant Colonel UK Army  
HQ ISAF Chief PIO

Office (b)(6)  
Mobile (b)(6)  
(b)(6)

-----Original Message-----  
From: (b)(6)  
[mailto:(b)(6)]  
Sent: 31 October 2006 01:21  
To: (b)(6) - OF4- UK  
Cc:  
Subject: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

It is our understanding that OSD wants to send 8 media expert analysts (retired Generals etc) to ISAF to provide them with a better degree of understanding allowing them to comment more knowledgeably.  
Cappy: I assume this came from your direction; pls provide more info if you have it.  
ISAF: pls provide general comments that will allow some form of planning to begin.  
Cheers.

(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Saturday, November 25, 2006 10:21 AM  
**To:** (b)(6) OSD PA  
**Subject:** [U] RE: Any help on bombings and actions taken by Iraqi government?  
**Categories:** UNCLASSIFIED, FOR OFFICIAL USE ONLY  
**Attachments:** 20061124-04 - MND-B - MND-B air crew destroys rocket launcher in Sadr City.pdf; 20061125-06 MND-B Air Crew destroys rocket (follow up).pdf; MND-B Video for Release 20061125.wmv  
**Classification Caveat:** FOR OFFICIAL USE ONLY  
**Classification Classification:** UNCLASSIFIED

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

The latest press release hot off the press with an interesting video that goes with the second adobe file.

Also here are the comments made today by Dr. Al Dabbaugh the GOI spokesman in an interview with CNN just 1 hour ago:

**Dr. Aldabbagh was asked four questions from CNN:**

***1. How likely is it that the meeting between President Bush and Prime Minister Maliki will take place, since Sadr is threatening to pull out of the government if the meeting goes forward?***

A. We are a democracy and Sadr has the right to express his views but this is an important meeting to map the future of Iraq and for addressing common concerns. The meeting will take place.

***2. With the threat of Sadr pulling out of the government, what is being done to address his concerns?***

A. By increasing the capability of the national forces to control the violence and to increase the effectiveness of the Iraqis. It is the common objective of both U.S. and Iraq to speed up the transfer of control to Iraqis ... supported by U.S. and Coalition Forces.

***3. With Sectarian violence increasing, what efforts are you taking to contain the violence?***

A. This is a political problem. The Iraqi government is calling for constraint from all parties and is asking for restraint from the political leaders. Insurgents are against all Iraqis not just Sunni or Shia'.

***4. Are we looking at Civil War?***

A. I don't think so. We need the help of the entire national community to counter the threat. Iraqis must show restraint. The insurgents will not meet their objectives because Iraqi unity and many are from the same families. So I don't see this as a civil war. Political leadership must work together to solve.

Here is a list of what the GOI is doing:

**GOI: The Government of Iraq and the Iraqi Security Force Response are on full alert and have taken appropriate steps to protect innocent Iraqis**

**o The Government of Iraq and the Iraqi Security Force is in the lead for enforcing rule of law.**

12/3/2007

- o The Iraqi Security Force is on full alert and has moved into key positions throughout Baghdad to prevent militia on militia attacks.
- o The temporary curfew and increased security provided by Iraqi Security Force is designed to allow a safe environment for all Iraqis.
- o Iraqi Security Force has the lead for enforcing the temporary curfew with assistance from coalition forces, if needed.
- ? CF: The Coalition Force are supporting the Government of Iraq and the Iraqi Security Force and will provide assistance if called upon by the Iraqi government
- o Coalition Forces continue to support the Iraqi Security Force throughout Baghdad as it works to prevent militia on militia attacks.
- o If asked, Coalition Forces will assist the Government of Iraq and the Iraqi Security Force as they lead the effort to restore security in Baghdad.
- ? Impact of Militias: Militia violence is hurting Iraqis and has no place in a free Iraq
- o Militia on militia violence has no place in Iraq's future
- o Militias do not operate within the rule of law, and hamper the efforts of the GoI to serve and protect the Iraqi people.
- o Armed militias have no place in a legitimate functioning democratic government.
- o Militia on militia violence must be addressed if Iraq is to have a secure and peaceful future.
- ? Iraqi People: Iraqi Citizens can help fight violence by supporting the governments efforts to stop those who commit violence.
- o Local leadership support to the Government of Iraq and the Iraqi Security Force actions is crucial in eliminating the militia threat and improving the security in Baghdad.

**Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY**

If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9, "Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy Review of DoD Information for Public Release" apply.

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Friday, November 24, 2006 8:29 PM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Subject:** Fw: Any help on bombings and actions taken by Iraqi government?

12/3/2007

Hi shawn, this request comes from one of the retired mil analysts... Anything you guys are releasing/saying that would be helpful?

Thx

(b)(6)

-----Original Message-----

From: (b)(6)

To: (b)(6) OSD PA

Sent: Fri Nov 24 12:12:26 2006

Subject: Any help on bombings and actions taken by Iraqi government?

(b)(6)

The violence in Baghdad is earning interview requests. Any help?

I'm in Greenville, SC.

Thanks.

Bob

--  
Robert L. Maginnis

(b)(6)

<http://home.comcast.net> (b)(6)

12/3/2007



## **Multi-National Corps – Iraq**

Public Affairs Office, Camp Victory  
APO AE 09342

**FOR IMMEDIATE RELEASE**  
**RELEASE No. 20061124-04**  
**Nov. 24, 2006**

### **MND-B air crew destroys rocket launcher in Sadr City**

Multi-National Division – Baghdad PAO

**BAGHDAD** – A crew from a Multi-National Division – Baghdad attack helicopter destroyed a rocket launcher observed firing from a Sadr City neighborhood at approximately 7 p.m. Nov. 24.

After observing the rocket fire, the air crew moved to the location where the rockets were launched and made positive identification of the personnel firing the rocket launchers.

They engaged the target and destroyed the launchers.

"In all, six rockets were confirmed as fired prior to the U.S. intervention to prevent further escalation of sectarian violence among Iraqis and damage from these indirect fire systems," said MND-B spokesman and public affairs officer, Lt. Col. Scott Bleichwehl.

Bleichwehl said the rockets launched impacted in an Adhamiyah neighborhood, near the Hanifa Mosque.

-30-

FOR MORE INFORMATION, CONTACT MULTINATIONAL DIVISION – BAGHDAD  
PUBLIC AFFAIRS NCO IN CHARGE, MASTER SGT. DAVID LARSEN BY E-MAIL AT  
david.larsen@us.army.mil OR BY PHONE AT COMMERCIAL (414) 622-6174 OR  
IRACONAL 011-964-790-192-4875



## **Multi-National Corps – Iraq**

Public Affairs Office, Camp Victory  
APO AE 09342

**FOR IMMEDIATE RELEASE**  
**RELEASE No. 20061125-06**  
**Nov. 25, 2006**

### **MND-B air crew destroys rocket launcher in Sadr City - Follow Up to RELEASE No. 20061124-04** Multi-National Division – Baghdad PAO

**BAGHDAD –** A crew from a Multi-National Division – Baghdad attack helicopter destroyed a rocket launcher observed firing from a Sadr City neighborhood at approximately 7 p.m. Nov. 24.

After observing the rocket fire, the air crew moved to the location where the rockets were launched and made positive identification of the personnel firing the rocket launchers.

They engaged the target and destroyed the launchers.

The accompanying video is gun-camera footage from the attack helicopter that engaged the targets. The video begins with the launch of the final two of six observed rockets launched in Sadr City. The location of the rocket launcher is at center view.

After the initial aerial view of the Sadr City launch site, the video transitions to a close-up view of the site where three remaining rocket tubes are lying on the ground. The video closes with the gun ship destroying the rocket tubes.

**-30-**

FOR MORE INFORMATION, CONTACT MULTINATIONAL DIVISION – BAGHDAD  
PUBLIC AFFAIRS NCO IN CHARGE, MASTER SGT. DAVID L. JENSEN BY E-MAIL AT  
dave.jensen@us.army.mil OR BY PHONE AT COMMERCIAL (014) 600-8174, OR  
IRAGNAI (01) 969 700-159-4970.

(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Thursday, November 23, 2006 12:56 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: follow-up to query

**Categories:** UNCLASSIFIED, FOR OFFICIAL USE ONLY  
**Classification Caveat:** FOR OFFICIAL USE ONLY  
**Classification Classification:** UNCLASSIFIED

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

He did check on Mr. West's request and in order to get the data he is requesting it would require over 600 man hours of legal work by the Task Force for detainee operations lawyers. Based on those numbers alone, we cannot provide the data he is looking for.

Let me give you the response so Mr. West understands the difficulty in generating the numbers he is looking for:

1) RFI status. Regarding the RFI for data on EJK cell leaders and members detained or released by case status and by sect, we cannot answer these questions since neither the detainee database nor the detainee records are coded with either "death squad," "EJK," or any similar category.

2) Available Information:

a) Given a comprehensive list of capture tag numbers from the MND-B analysts, the TF could provide a breakout of Shiaa or Sunni (if known) given 10-15 soldier minutes per file with personnel from the BLD. Each case must be queried individually and capture tags must be matched to an ISN.

b) Given the same list, we can provide disposition and release status given approximately 30 minutes per file, with personnel from the legal section. Some ISNs are in the database and others will require a call to confirm. Each case must be queried individually.

c) Estimate. If MND-B has tracked this data since August (3 months) with an average of 70 suspects per week (a rough estimate from the slide packet provided), we may be looking at 800 detainees. At 45 minutes per detainee, estimate 600 hours of work required to conduct a file review.

Hope you understand how difficult these types of requests are.

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, November 23, 2006 8:40 PM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Subject:** Re: [U] RE: follow-up to query

(b)(6) understood. I believe major powell had been working this-or at least portions of it. May want to check with him to see if he made any progress... Might help shorten the turn-around.

Thanks.

(b)(6)

-----Original Message-----

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**To:** (b)(6) OSD PA

Sent: Thu Nov 23 12:11:48 2006  
Subject: [U] RE: follow-up to query

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Unfortunately we do not track that data and will have to see if anyone else does here in MNFI. I don't think this is a quick turn but will try.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Wednesday, November 22, 2006 11:34 PM  
To: (b)(6) MAJ MNFI STRATEFF  
Subject: Fw: followup to query

Hey (b)(6) wondering if you can help out with the questions below?? He's getting pretty short-fused on his deadline. Any help you can provide would be great.

Thx,

(b)(6)

-----Original Message-----

From: Bing West (b)(6)  
To: (b)(6) OSD PA  
Sent: Wed Nov 22 10:35:31 2006  
Subject: followup to query

(b) <<Force Multiplier - WSJ.pdf>> (b)(6) - On 11 October, MajGen Cald <<ATT1638262.txt>> well told me he had some people working on my query below. My deadline is upon me and I do not want to get my figures wrong in the Atlantic piece due to close next week. Could you kindly ask the general if his staff could check the sentences below and fill in the blanks? Thanks much, Bing P.S. Attached is my op-ed in yesterday's WSJ.

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(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 22, 2006 3:31 PM  
**To:** (b)(6)  
**Subject:** Re: followup to query

Sir, I'm happy to pass it along and I will let you know soonest when I hear back. He has a new pao, and this guy seems pretty squared away, so hope to have an answer very soon. Have a great Thanksgiving,

(b)(6)

-----Original Message-----

**From:** Bing West (b)(6)  
**To:** (b)(6) OSD PA  
**Sent:** Wed Nov 22 10:35:31 2006  
**Subject:** followup to query

(b)(6) On 11 October, MajGen Caldwell told me he had some people working on my query below. My deadline is upon me and I do not want to get my figures wrong in the Atlantic piece due to close next week. Could you kindly ask the general if his staff could check the sentences below and fill in the blanks? Thanks much, Bing P.S. Attached is my op-ed in yesterday's WSJ.

(b)(6)

**From:** (b)(6) CDR, JCS DOM  
**Sent:** Wednesday, November 22, 2006 11:28 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: OSD media experts visit proposal

I know ISAF was looking at it. Let me pulse them and see where we stand on this.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
EUCOM/SHAPE Liaison Office  
Pentagon, Room (b)(2)  
Washington, DC 20318-0520  
(b)(2) / DSN (b)(2)  
Cell: (b)(6) (NEW)  
U.S. European Command <<http://www.eucom.mil/>> Supreme Headquarters Allied Powers Europe  
<<http://www.nato.int/shape/index.htm>>

-----Original Message-----

**From:** (b)(6) CIV, OASD-PA]  
**Sent:** Friday, November 17, 2006 6:31 PM  
**To:** (b)(6) CDR, JCS DOM  
**Subject:** RE: OSD media experts visit proposal

hey (b)(6)  
just checking in. any movement on this??  
thanks -- and hope you're well!

(b)(6)

-----Original Message-----

**From:** (b)(6) CDR, JCS DOM  
**Sent:** Monday, November 06, 2006 8:12 AM  
**To:** (b)(6) OSD PA  
**Subject:** FW: OSD media experts visit proposal

(b)(6)

ISAF is looking for more information about the military analyst group before they move forward with the planning. If you could send me additional information (maybe some of the things that you sent to CENTCOM to sell the idea to them), it would be helpful.

Thanks.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
European Command Liaison Office  
Pentagon, Room (b)(2)  
Washington, DC 20318-0520  
(b)(2) / DSN (b)(2)  
Cell: (b)(2) (NEW)  
U.S. European Command <<http://www.eucom.mil/>> Supreme Headquarters Allied Powers Europe  
<<http://www.nato.int/shape/index.htm>>

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Monday, November 06, 2006 7:44 AM  
To: (b)(6) CDR]  
Subject: FW: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC Any chance you have more to provide? We have little to add.

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: Monday, November 06, 2006 11:52 AM  
To: (b)(6)  
Subject: RE: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

If there is more information available about this group, PIO JFCBS would appreciate it.

(b)(6)

Major NO A  
SO Ops Plans and Policy  
Public Information Office  
JFC HQ Brunssum  
Tel: (b)(6)

-----Original Message-----

From: (b)(6) [mailto:(b)(6)]  
Sent: 02 November 2006 07:20  
To: (b)(6)  
(b)(6)  
Cc: (b)(6)  
(b)(6)  
Subject: RE: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

Ack and thanks. Now that we know what it is we can proceed.

For Brunssum and ISAF: Direct liaison OK by us but keep us info.

(b)(6) is there a comprehensive list of these analysts? If yes, we could add them to our master release list.

-----Original Message-----

From: (b)(6) CDR [mailto:(b)(6)]  
Sent: Wednesday, November 01, 2006 8:10 PM  
To: (b)(6) OF4- UK; (b)(6)  
Cc: (b)(6) CIV  
Subject: RE: OSD media experts visit proposal

(b)(6)

This request came from (b)(6) who is the military analyst program coordinator for the Department of Defense Public Affairs outreach team. They stay in close contact with a group of retired US military officers who have been contracted by media outlets as consultants and often provide them with background briefs so that they may provide informed discussions of ongoing operations. They are often in positions to either act as surrogates or at least provide proper context on various issues that is helpful to our communication efforts. This trip would provide some benefit in communicating our challenges, as well as, progress to this group who has influence with some key US audiences.

They would keep their group to no more than eight to maintain a small footprint. During their recent Iraq trip, this size worked well as they could all fit in one Blackhawk.

Best,

(b)(6)

Commander (b)(6)  
Public Affairs Officer  
European Command Liaison Office  
Pentagon, Room (b)(2)  
Washington, DC 20318-0520  
(b)(2) / DSN (b)(2)  
Cell: (b)(2) (NEW)  
U.S. European Command  
Supreme Headquarters Allied Powers Europe

-----Original Message-----

From: (b)(6) - OF4- UK [mailto:(b)(6)]

Sent: Tuesday, October 31, 2006 7:06 PM

To: (b)(6) CDR

Cc:

Subject: RE: OSD media experts visit proposal

OK. Just tell us when you want them to come, for how long, detailed visit aim, etc. I guess this ought to go through our JVB in the first instance for the necessary authority and deconfliction with other events.

(b)(6)

Lieutenant Colonel UK Army  
HQ ISAF Chief PIO  
Office (b)(6)  
Mobile (b)(6)

(b)(6)

-----Original Message-----

From: (b)(6)

[mailto:(b)(6)]

Sent: 31 October 2006 01:21

To: (b)(6) - OF4- UK

Cc:

Subject: OSD media experts visit proposal

Classification: NON SENSITIVE INFORMATION RELEASABLE TO THE PUBLIC

It is our understanding that OSD wants to send 8 media expert analysts (retired Generals etc) to ISAF to provide them with a better degree of understanding allowing them to comment more knowledgeably.

Cappy: I assume this came from your direction; pls provide more info if you have it.

ISAF: pls provide general comments that will allow some form of planning to begin.

Cheers.

(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Wednesday, November 22, 2006 10:36 AM  
**To:** (b)(6) OSD PA  
**Subject:** followup to query

**Attachments:** Force Multiplier - WSJ.pdf; ATT1638262.txt



Force Multiplier - WSJ.pdf (13...  
ATT1638262.txt (753 B)

(b)(6) - On 11 October, MajGen Caldwell told me he had some people working on my query below. My deadline is upon me and I do not want to get my figures wrong in the Atlantic piece due to close next week. Could you kindly ask the general if his staff could check the sentences below and fill in the blanks? Thanks much, Bing P.S. Attached is my op-ed in yesterday's WSJ.

November 21, 2006

## COMMENTARY

**Force Multiplier**

By HANS BINNENDIJK and BING WEST

November 21, 2006; Page A16

The reassessment of U.S. strategy in Iraq should radically alter the combat mission of the American troops serving there. The key policy change is to embed five times as many U.S. combat advisers into Iraqi battalions. This will, on the one hand, reduce the size and casualties of U.S. forces, and on the other, strengthen the Iraqi army -- the only institution that can stop the creeping civil war. A war of that order will eventually degenerate into a regional catastrophe. The U.S. has three unpalatable choices: withdraw, choose sides or make a last effort to avoid it. Withdrawing now will trigger that war. Choosing sides with Shiites against Sunnis will label America as a murderer when the inevitable atrocities take place.

So what would comprise a serious final effort? The diplomatic elements include discussions with Syria and Iran, multilateral aid and enfranchising Sunnis by sharing oil revenues, amnesty and moderation of the de-Baathification rules.

But any diplomatic package will fail unless Iraq's security forces restore order. The only way to rapidly do that is to shift platoons from American battalions into 140 Iraqi army battalions and critical police stations. Currently the U.S. has about a dozen military advisers working in each Iraqi battalion. These advisers spend their time as managers. They are too few to give combat advice and moral reassurance out on the streets during daily operations.

As a result, Iraqi platoons, lacking self-confidence, restrict their patrolling in the dangerous areas where they are most needed. To infuse combat confidence in each Iraqi battalion, we propose embedding about 60 advisers -- by transferring a reinforced platoon from every U.S. infantry battalion in Iraq. Each American soldier and Marine so deployed would be a force multiplier, greatly increasing the effectiveness of the Iraqi soldiers. The total number of advisers would expand to 20,000, plus additional support. Air and artillery strikes would be on call. Additional U.S. battalions would be needed to provide Quick Reaction Forces should the embedded forces need them. Special Forces commandos would still seek out al Qaeda operatives anywhere. U.S. units would maintain security in parts of Baghdad and 10 other key cities.

The huge increase in advisers would be offset by a drawdown of American conventional battalions and base support units. American-only patrols are becoming counterproductive, with fewer direct enemy engagements, more sniper and IED attacks, and more alienated Iraqis. In return for the embedding, the U.S. would insist that Iraqi officers accused of malfeasance by their advisory teams be relieved of duty.

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By shifting missions from American-only patrolling to embedded combat advisers, the overall U.S. troop requirement might be cut nearly in half during the coming year. But the effectiveness of the mission should increase, based on past experience. In Vietnam, the Marine Combined Action Platoon (CAP) program deployed over 100 squads to live in hamlets with Popular Force units. Large areas were patrolled at low cost and 60% of the Marines involved extended at the end of their tours. Last year in northwest Iraq, the American commander in al Qaim replicated the CAP experience by integrating his battalion into local police and army forces and driving al Qaeda out of the city.

Many U.S. commanders will resist a major structural change that breaks down battalion combat teams. The embedded units will patrol heavily in dangerous areas. The Iraqi Army has to take on the militias and the police units who side with them. If the U.S. dramatically increases the advisory effort, strengthening the army, the risk emerges of creating a strong man, not a Western-style democracy; yet given the consequences of failure, these risks must be taken.

Restoring security in Iraq trumps all else. In the spring of 2004, Lt. Gen. James N. Mattis, then commanding the Marine division in Anbar province, intended to initiate the combined platoon program on a major basis. The eruption of the extended battle for Fallujah precluded that. Combined platoons were a good idea 30 months ago; today, they are vital.

*Mr. Binnendijk is the Theodore Roosevelt professor at National Defense University. Mr. West is author of "No True Glory: A Frontline Account of the Battle for Fallujah" (Bantam, 2005).*

URL for this article:

<http://online.wsj.com/article/SB116408449800329328.html>

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Is it accurate to write:

"The Iraqis hold in prison about 16,000 insurgents, and the American hold separately about 14,000."

Can these blanks be filled in:

"During a 50-day period in sept-oct, US forces in Baghdad captured 1,330. Of these, ---- were released and --- were held for trial before an Iraqi judge. Of those held for trial, --- were accused of being Sunni terrorists and --- were accused of belonging to radical Shiite militia groups."

(b)(6)

---

**From:** (b)(6)  
**Sent:** Wednesday, November 22, 2006 9:24 AM  
**To:** (b)(6) OSD PA  
**Subject:** Simmons

Hi (b)(6)

Hope you're doing well. If there is any possibility that a meeting can be arranged between us "old retired analysts" and Gen. Pace to discuss his proposals for winning the war in Iraq, I am certain that it may be beneficial. I really believe that outside input can't hurt. If you can make that happen it would be a good thing. Have a great Thanksgiving.

Wayne

---

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600

(b)(6)

**From:** Bing West (b)(6)  
**Sent:** Tuesday, November 21, 2006 7:48 AM  
**To:** bingwestlist  
**Subject:** Structural Change in Iraq

## THE WALL ST. JOURNAL

### **Force Multiplier**

**By HANS BINNENDIJK and BING WEST**

*November 21, 2006; Page A16*

The reassessment of U.S. strategy in Iraq should radically alter the combat mission of the American troops serving there. The key policy change is to embed five times as many U.S. combat advisers into Iraqi battalions. This will, on the one hand, reduce the size and casualties of U.S. forces, and on the other, strengthen the Iraqi army -- the only institution that can stop the creeping civil war. A war of that order will eventually degenerate into a regional catastrophe. The U.S. has three unpalatable choices: withdraw, choose sides or make a last effort to avoid it. Withdrawing now will trigger that war. Choosing sides with Shiites against Sunnis will label America as a murderer when the inevitable atrocities take place.

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The huge increase in advisers would be offset by a drawdown of American conventional battalions and

12/3/2007

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Restoring security in Iraq trumps all else. In the spring of 2004, Lt. Gen. James N. Mattis, then commanding the Marine division in Anbar province, intended to initiate the combined platoon program on a major basis. The eruption of the extended battle for Fallujah precluded that. Combined platoons were a good idea 30 months ago; today, they are vital.

*Mr. Binnendijk is the Theodore Roosevelt professor at National Defense University. Mr. West is author of "No True Glory: A Frontline Account of the Battle for Fallujah" (Bantam, 2005).*

(b)(6)

From: (b)(6) OSD PA  
Sent: Friday, November 17, 2006 1:16 PM  
To: (b)(6) OSD PA  
Subject: Fw: Lunch w/Secretary Rumsfeld.

-----Original Message-----

From: Smith, Dorrance HON OSD PA  
To: (b)(6) OSD PA; (b)(6) OSD PA; Whitman, Bryan Mr OSD PA; Ruff, Eric Mr OSD PA; (b)(6) OSD PA; (b)(6) CTR OSD PA  
Sent: Fri Nov 17 13:07:53 2006  
Subject: RE: Lunch w/Secretary Rumsfeld.

He called it talking heads....we need to put together an A list for him and have him chop on Monday

From: (b)(6) OSD PA  
Sent: Friday, November 17, 2006 12:17 PM  
To: (b)(6) CIV SD; Barber, Allison Ms OSD PA; (b)(6) YN1 SD; Whitman, Bryan Mr OSD PA; (b)(6) OSD PA; (b)(6) CIV SD; Ruff, Eric Mr OSD PA; Lawrence, Dallas B Mr OSD PA; Bucci, Dr. Steven CIV SD; (b)(6) OSD PA; (b)(6) CIV SD; (b)(6) CIV SD; (b)(6) CIV SD; SD - Protocol AOs; (b)(6) LCDR OSD PA; (b)(6) OSD PA; (b)(6) CDR OSD PA; Smith, Dorrance HON OSD PA; Bucci, Dr. Steven CIV SD; (b)(6) COL OSD PA; (b)(6) Sgt OSD PA; (b)(6) OSD PA; Abbott, Catherine COL OSD PA; (b)(6) OSD PA  
Subject: RE: Lunch w/Secretary Rumsfeld.

Journalists' lunch

From: (b)(6) CIV SD  
Sent: Friday, November 17, 2006 10:24 AM  
To: (b)(6) CIV SD; Barber, Allison Ms OSD PA; (b)(6) YN1 SD; (b)(6) OSD PA; Whitman, Bryan Mr OSD PA; (b)(6) OSD PA; (b)(6) CIV SD; Ruff, Eric Mr OSD PA; Lawrence, Dallas B Mr OSD PA; Bucci, Dr. Steven CIV SD; (b)(6) OSD PA; (b)(6) CIV SD; (b)(6) CIV SD; (b)(6) CIV SD; SD - Protocol AOs; (b)(6) LCDR OSD PA; (b)(6) OSD PA; (b)(6) CDR OSD PA; Smith, Dorrance HON OSD PA; Bucci, Dr. Steven CIV SD; (b)(6) COL OSD PA; (b)(6) Sgt OSD PA; (b)(6) OSD PA; Abbott, Catherine COL OSD PA; (b)(6) OSD PA  
Subject: Lunch w/Secretary Rumsfeld.

Secretary Rumsfeld mentioned this morning about getting the "talking heads" in for lunch - wondering if Thursday 7 December would work? What is a better name for them??

11:30am-11:45-PA Prep

11:45am-12:45 - Talking Heads Luncheon

Let me know - thanks,

(b)(6)

(b)(6)

**From:** (b)(6)

**Sent:** Wednesday, November 15, 2006 9:52 AM

**To:** Andrew.Napolitano@ (b)(6) brian.kilmeade@ (b)(6) wayne@ (b)(6)  
 tate@ (b)(6) (b)(6) OSD PA; Tara.New@ (b)(6)  
 gresham.striegel@ (b)(6) nashct@ (b)(6) valley@ (b)(6)  
 tmcinerney@ (b)(6) ggedrich@ (b)(6) JedBabbin@ (b)(6) m1@ (b)(6)

**Subject:** Simmons - Lawsuit filed against Rumsfeld and other US Officials

For those who have not seen this lawsuit filed in a German court by Center for Constitutional Rights, a Progressive/Socialist/Communist organization from the US.... I debated the Ex. Director last night on Alan's show and when I confronted him about being Communist/Progressive, he would not and did not deny it. He did admit that the suit was probably futile. Additionally, he had NO response and would not answer when I asked why he did not file the same charges, or worse, against OBL, KSM, Ramsey Yousef, Saddam Hussain and various other terrorist scum. Everything was America's fault including the attacks on America and the West. These Communist/Socialist organizations are hiding behind the new buzz word, "Progressive" and attacking everything that is American. Much more to come. Take care.

Wayne

<http://www.ccr-ny.org/v2/reports/report.asp?ObjID=IHUf2jK257&Content=888>

(b)(6)

**From:** Caldwell William B MG MNFI DCS STRATEFF [william.caldwell@ (b)(6)]  
**Sent:** Thursday, November 09, 2006 2:46 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) OSD PA; Vician, Todd M LtCol OSD PA; Ballesteros, Mark J LTC OSD PA;  
 (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) MAJ MNFI STRATEFF  
**Subject:** RE: [U] RE: CALDWELLS COMMENTS

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6) -- wanted to make sure you knew that I have brought on (b)(6) as my new PAO ...he will be my interface with the press, work the press conferences, trips ....really anything that deals with the press.

He is a seasoned PAO, has a brother serving over here too -- tremendous outgoing personality and loves what he does.

Please feel free to contact him at anytime, with any ideas. Will make sure he knows that he speaks for me and can make commitments on my behalf.

Thanks again for your assistance today -- you did a terrific job pulling it all together!

V/r -- Bill Caldwell

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 10:28 PM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Cc:** (b)(6) MAJ MNFI STRATEFF COMMS DIV; (b)(6) OSD PA; Caldwell William B MG MNFI DCS STRATEFF; (b)(6) COL MNFI CMD GRP PAO; todd.vician@ (b)(6) Ballesteros, Mark J LTC OSD PA; (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) Mr  
**Subject:** RE: [U] RE: CALDWELLS COMMENTS

(b)(6) thanks. here is the final list of those who called in -- the analysts are highlighted. i've gotten positive feedback from them about the call. we do not currently have a contract for a transcriber (we're working on it), so i don't have the capability of getting it transcribed. i do have the tape if you'd like the audio version of it (the quality won't be the best, tho, as i will have to condense it to send over email).

yes, the off the record comments will definitely be kept as such. these guys "get it" and will respect that. (they also know that they won't be invited back if they don't honor that agreement!).

thanks again for your help and a great call. i look forward to working with you again.

(b)(6)

12/3/2007

NY TIMES

606

-----Original Message-----

From: (b)(6) MAJ MNFI STRATEFF  
[mailto:(b)(6)]  
Sent: Thursday, November 09, 2006 12:57 PM  
To: (b)(6) OSD PA  
Cc: (b)(6) MAJ MNFI STRATEFF COMMS DIV; (b)(6)  
PA; Caldwell William B MG MNFI DCS STRATEFF; (b)(6) COL MNFI CMD  
GRP PAO  
Subject: [U] RE: CALDWELLS COMMENTS

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Enjoyed working with you today. Attached you will find MG Caldwell's prepared remarks.

Also just wanted to ensure the off the record comments were kept as such. The two topics included Iranian support to specific groups and the Iraqis high tolerance levels for violence. All other comments were in fact on the record. Just wanted to clarify.

Could you please send me the final list of folks who participated in the conference call.

Finally, do you produce a transcript from the interview that we could get? We would appreciate any help in obtaining a transcript.

Once again thanks for setting this up and for your flexibility.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Thursday, November 09, 2006 8:19 PM  
To: Caldwell William B MG MNFI DCS STRATEFF  
Cc: (b)(6) MAJ MNFI STRATEFF; (b)(6) MAJ MNFI STRATEFF  
COMMS DIV (b)(6) OSD PA  
Subject: FW: CALDWELLS COMMENTS

sir,

thanks again for a great call today. general mcinerney would like a copy of your prepared remarks from the call, if you'd be willing to pass them along to him. he will not share it with anyone, but would like to have them for his own reference. i will be happy to send them to him if you are ok with that.

thank you,

(b)(6)

-----Original Message-----

From: Thomas McInerney  
Sent: Thursday, November 09, 2006 2:46 PM  
To: (b)(6) OSD PA  
Subject: CALDWELLS COMMENTS

12/3/2007

(b)(6)

Can you ask Bill Caldwell if he will give us his prepared remarks that he read before the Q&A?

Not a problem if he does not want to.

Thanks. Good session.

Tom

---

Thomas G. McInerney  
Lt. Gen. USAF (Ret)

(b)(6)

Voice: (b)(6)

Cell: (b)(6)

Fax:

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12/3/2007

NY TIMES

608

(b)(6)

**From:** Caldwell William B MG MNFI DCS STRATEFF [william.caldwell@(b)(6)]  
**Sent:** Thursday, November 09, 2006 2:39 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) MAJ MNFI STRATEFF; (b)(6) MAJ MNFI STRATEFF COMMS  
**Subject:** DIV (b)(6) OSD PA  
[U] RE: CALDWELLS COMMENTS

Classification: UNCLASSIFIED

(b)(6) -- absolutely ...please do share with him and any of the others the entire text ..and they are welcome to use it however they want.

V/r-- Bill Caldwell

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 8:19 PM  
**To:** Caldwell William B MG MNFI DCS STRATEFF  
**Cc:** (b)(6) MAJ MNFI STRATEFF; (b)(6) MAJ MNFI STRATEFF COMMS DIV;  
(b)(6) Mr OSD PA  
**Subject:** FW: CALDWELLS COMMENTS

sir,  
thanks again for a great call today. general mcinerney would like a copy of your prepared remarks from the call, if you'd be willing to pass them along to him. he will not share it with anyone, but would like to have them for his own reference. i will be happy to send them to him if you are ok with that.  
thank you,

(b)(6)

-----Original Message-----

**From:** Thomas McInerney  
**Sent:** Thursday, November 09, 2006 2:46 PM  
**To:** (b)(6) OSD PA  
**Subject:** CALDWELLS COMMENTS

(b)(6)

Can you ask Bill Caldwell if he will give us his prepared remarks that he read before the Q&A?

Not a problem if he does not want to.

Thanks. Good session.

Tom

Thomas G. McInerney  
Lt. Gen. USAF (Ret)

(b)(6)

Voice: (b)(6)

Cell: (b)(6)

Fax: (b)(6)

Classification: UNCLASSIFIED

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under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9, "Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy Review of DoD Information for Public Release" apply.

(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Thursday, November 09, 2006 2:36 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: CALDWELLS COMMENTS

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Thanks much and if you could please send the recorded data.

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 10:28 PM  
**To:** (b)(6) MAJ MNFI STRATEFF  
**Cc:** (b)(6) MAJ MNFI STRATEFF COMMS DIV; (b)(6) OSD PA; Caldwell William B MG MNFI DCS STRATEFF; (b)(6) COL MNFI CMD GRP PAO; todd.viciano@ (b)(6) Ballesteros, Mark J LTC OSD PA; (b)(6) OSD PA; (b)(6) OSD PA; Thompson, Jonathan Mr OSD PA  
**Subject:** RE: [U] RE: CALDWELLS COMMENTS

(b)(6)

thanks. here is the final list of those who called in -- the analysts are highlighted. i've gotten positive feedback from them about the call. we do not currently have a contract for a transcriber (we're working on it), so i don't have the capability of getting it transcribed. i do have the tape if you'd like the audio version of it (the quality won't be the best, tho, as i will have to condense it to send over email).

yes, the off the record comments will definitely be kept as such. these guys "get it" and will respect that. (they also know that they won't be invited back if they don't honor that agreement!).

thanks again for your help and a great call. i look forward to working with you again.

(b)(6)

-----Original Message-----

**From:** (b)(6) MAJ MNFI STRATEFF [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 12:57 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) MAJ MNFI STRATEFF COMMS DIV; (b)(6) OSD PA; Caldwell William B MG MNFI DCS STRATEFF; (b)(6) COL MNFI CMD GRP PAO  
**Subject:** [U] RE: CALDWELLS COMMENTS

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Enjoyed working with you today. Attached you will find MG Caldwell's prepared remarks.

Also just wanted to ensure the off the record comments were kept as such. The two topics included Iranian support to specific groups and the Iraqis high tolerance levels for violence. All other comments were in fact on the record. Just wanted to clarify.

Could you please send me the final list of folks who participated in the conference call.

Finally, do you produce a transcript from the interview that we could get? We would appreciate any help in obtaining a transcript.

Once again thanks for setting this up and for your flexibility.

(b)(6)

-----Original Message-----

From: (b)(6) OSD PA [mailto:(b)(6)]  
Sent: Thursday, November 09, 2006 8:19 PM  
To: Caldwell William B MG MNFI DCS STRATEFF  
Cc: (b)(6) MAJ MNFI STRATEFF; (b)(6) MAJ MNFI STRATEFF COMMS DIV;  
(b)(6) OSD PA  
Subject: FW: CALDWELLS COMMENTS

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(b)(6)

-----Original Message-----

From: Thomas McInerney  
Sent: Thursday, November 09, 2006 2:46 PM  
To: (b)(6) OSD PA  
Subject: CALDWELLS COMMENTS

(b)(6)

Can you ask Bill Caldwell if he will give us his prepared remarks that he read before the Q&A?

Not a problem if he does not want to.

Thanks. Good session.

Tom

---

Thomas G. McInerney  
Lt. Gen. USAF (Ret)

(b)(6)

Voice: (b)(6)

Cell: (b)(6)

Fax: (b)(6)

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(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Thursday, November 09, 2006 2:22 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Transcripts from Today  
**Attachments:** Conference Call.doc

(b)(6)

Sorry for the delay. I've been working on the contact lists. Hope this adds to the notes you were able to gather.

Thanks,

(b)(6)

---

**From:** (b)(6) OSD PA  
**Sent:** Thursday, November 09, 2006 2:05 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) OSD PA  
**Subject:** RE: Transcripts from Today

no. we don't have a transcriber! (and (b)(6) on vacation) (b)(6) is working on typing up his notes from the call and then i'll add my notes to that and send it over to you. sound good??

thanks

(b)(6)

---

**From:** (b)(6) [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 2:04 PM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** Transcripts from Today

(b)(6)

Do you have transcripts from Caldwell's calls today? I am working on Sunday Show prep and it would be very useful to know what Caldwell was asked.

Thanks

(b)(6)

Claude Chafin

(b)(2)  
(cell)

12/3/2007

(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Thursday, November 09, 2006 12:57 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) MAJ MNFI STRATEFF COMMS DIV; (b)(6) OSD PA; Caldwell  
**Subject:** William B MG MNFI DCS STRATEFF; (b)(6) COL MNFI CMD GRP PAO  
[U] RE: CALDWELLS COMMENTS  
**Attachments:** 061109 Defense Analysts Script FINAL.doc



061109 Defense  
Analysts Script...

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

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**Sent:** Thursday, November 09, 2006 8:19 PM  
**To:** Caldwell William B MG MNFI DCS STRATEFF  
**Cc:** (b)(6) MAJ MNFI STRATEFF; (b)(6) MAJ MNFI STRATEFF COMMS DIV;  
(b)(6) OSD PA  
**Subject:** FW: CALDWELLS COMMENTS

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**Sent:** Thursday, November 09, 2006 2:46 PM  
**To:** (b)(6) OSD PA  
**Subject:** CALDWELLS COMMENTS

(b)(6)

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Tom

Thomas G. McInerney  
Lt. Gen. USAF (Ret)

---

(b)(6)

Voice: (b)(6)

Cell (b)(6)

Fax:

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**Good morning to you all. I appreciate the opportunity to chat with you again.**

**I'm sure all of you have been paying attention to the election returns back home. They signal that America is in a period of transition. Here in Iraq we continue to see a country that is also in transition. With transition comes change, and with change comes challenges. These challenges are sometimes perceived as setbacks, when in fact they are actually signs of growth.**

**We can see these signs of growth in the Iraqis' capacity to govern, in their capability to provide security, and in their commitment to revitalize their economy. Throughout this period of transition, we are firmly dedicated to helping the Iraqis achieve our common goal – an Iraq that can govern, defend and sustain itself.**

**Now I'd like to focus our discussion on an area seeing a lot of change – the security situation across Iraq. As you are aware, this year we once again saw historically elevated levels of violence during the month of Ramadan.**

**And as expected, there has been a downturn in violence following Ramadan – although we certainly do not yet consider this a trend. Last week the number of casualties nationwide decreased slightly by 2% compared to the previous week.**

**The time frame is too short to draw any definite conclusions, but we will of course continue to monitor these numbers.**

**Another area where we continue to see change is the diminishing capabilities of Al Qaeda in Iraq. Their forces are being challenged by the combined focused efforts of the Iraqi Security Force and the Coalition. We continue to see evidence that our efforts are achieving results against their ability to finance and execute their crimes.**

**Sectarian violence however, remains a challenge. We continue to see operations by death squads and illegitimate armed militias. But it is important to remember that to date the problem is largely localized. More than 90% of reported incidents of sectarian violence occur within 30 miles of the capital of Baghdad. And there are some promising developments. The Prime Minister continues to oversee efforts to gain support among tribal sheiks and religious leaders for reconciliation and unity.**

**Back where you are, I know that the resignation of the Secretary of Defense has received quite a bit of coverage. At MNF-I, we look forward to working with a new Secretary after the Senate confirmation process. We are aware there will be changes on Capitol Hill and at the Pentagon a period of transition will occur, but we also heard the President's commitment to sustaining our partnership with the people and government of Iraq.**

**The Iraqi Government continues its efforts to become the lead partner in providing true security for its people. They continue to take positive steps to increase the capabilities of the Iraqi Security Force. These developments are having a real impact on the daily lives of Iraqis. The Iraqi Security Force is much better trained, better equipped, and much more effective than it was just two years ago. We must continue to train and equip the Iraqi Security Forces and put them in the lead. We're making great progress along those lines. Currently we have trained and equipped approximately 319,000 personnel. Our goal has been a Force of 325,000, but just last week, the Prime Minister announced an initiative to grow the Iraqi Security Forces by approximately 30,000. This growth will improve flexibility and responsiveness. I can provide you with more details as we discuss the growth later. The effects of that growth are also being compounded by an acceleration of the timetable for Force increases and deployment. We remain committed to supporting these Iraqi initiatives.**

**This transition of responsibility for security to Iraqis is important to the people here, and I think to Americans as well. The Iraqi people are counting on a more vigorous force to help them achieve the unity, security and prosperity we all are working towards.**

**This leads me to another important topic. As Iraqis are counting on their uniformed services, this week America recognizes the importance of its**

**servicemen and women, past and present. With Veteran's Day almost upon us and of course, this month being the official month of the military family, as you go out and speak on TV and radio, I encourage you to give a shout out to our veterans, both those who have served and those who are currently serving, and especially to the family members back home. The United States is a nation with 25 million living veterans. We currently have 1.4 million men and women on active duty, and they are joined by 1.2 million serving in the reserves. Those Soldiers, Sailors, Airman and Marines can spend long periods of time away from their families. We're a military at war, supporting a nation at war. Our young men and woman serve willingly to preserve the freedoms of Americans. Our military has a tough mission and service members need the support of husbands and wives, children and parents, brothers and sisters. Our families, veterans, and communities are what make our military and this country strong. I encourage you to remind people of that fact when talking to the media.**

**With that, I will be glad to take your questions.**

**###**

(b)(6)

**From:** (b)(6)  
**Sent:** Thursday, November 09, 2006 10:31 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: CONFERENCE CALL TODAY

(b)(6)

I missed the call because of a radio program.

CNN wants me to do the Beck show this evening. Topic: What does the Rumsfeld resignation mean for troops on the ground.

Any help?

Thanks.

Bob

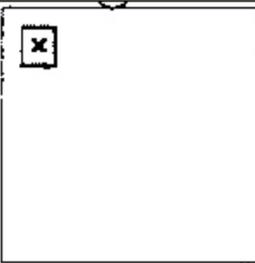
--

Robert L. Maginnis

(b)(6)

<http://home.comcast.net> (b)(6)

----- Original message -----  
**From:** (b)(6) OSD PA" <(b)(6)>



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense  
**Date:** November 9, 2006  
**Re:** **Conference Call with Senior DoD Officials**

12/3/2007

We invite you to participate in a conference call, **TODAY, November 9, 2006 from 10:30-11:00 a.m.**

Major General William Caldwell, the Coalition Spokesman in Iraq, will provide you with an update on operations in Iraq.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

**Please R.S.V.P.** to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

---

**From:** (b)(6) CTR OSD PA  
**Sent:** Thursday, November 09, 2006 10:13 AM  
**To:** (b)(6) OSD PA  
**Subject:** RSVP List - RET MIL ANALYST-11-9-06 Conf Call  
**Attachments:** RSVP List - Conf Call 110906.doc

(b)(6)

Attached is the RSVP list for today's conf call.

(b)(6)



**Conference Call**  
**Retired Military Analysts**  
**DAY, MONTH DATE, 2006**                      **TIME-TIME a.m.**

**PARTICIPANTS**

---

**Confirmed Retired Military Analysts:**

Colonel Ken Allard	(USA, Retired) MSNBC
Brigadier General David L. Grange	(USA, Retired) CNN
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
Major General Timothy Haake	(USAR, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General William L. Nash	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
Mr. Bing West	(USMC, Retired)

**Declining:**

Colonel (Tim) J. Eads	(USA, Retired) Fox News
General Wayne A. Downing	(USA, Retired)
Admiral David E. Jeremiah	(USN, Retired)

**Unconfirmed RETIRED MILITARY**

Mr. Jed Babbin	(USAF, JAG) American Spectator
Admiral Dennis C. Blair	(USN, Retired)
Cmdr. Peter Brookes	(USN, Reserve) Heritage Foundation
Lieutenant General Frank B. Campbell	(USAF, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired) Heritage Foundation
Lieutenant Colonel Bill Cowan	(USMC, Retired) Fox News
Lieutenant Colonel Gordon Cucullu	(USA, Retired) Fox News
Lieutenant General Michael P. DeLong	(USMC, Retired)
Major Dana R. Dillon	(USA, Retired) Heritage Foundation
General Wayne A. Downing	(USA, Retired)
General Ronald Fogelman	(USAF, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired) MSNBC
Colonel John Garrett	(USMC, Retired)
Lieutenant General Buster Glosson	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
Major General Timothy Haake	(USAR, Retired)
Admiral David E. Jeremiah	(USN, Retired)
General Jack Keane	(USA, Retired) ABC
General William F. "Buck" Kernan	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Admiral Thomas Joseph Lopez	(USN, Retired)
Major General James "Spider" Marks	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major F. Andy Messing Jr.	(USAR, Retired)
Major General Burton R. Moore	(USAF, Retired)
General Thomas S. Moorman, Jr.	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
General Glen K. Otis	(USA, Retired)
General Joseph Ralston	(USAF, Retired)
Lieutenant General Erv Rokke	(USAF, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
General Hugh Shelton	USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Lieutenant Colonel Carlton Sherwood	(USMC, Retired)
Major General Perry Smith	(USAF, Retired)
Major General Paul E. Valley	(USA, Retired)
Colonel John Warden	(USAF, Retired)
General Larry D. Welch	(USAF, Retired)
Mr. Bing West	(USMC, Retired)
General Charles E. Wilhelm	(USMC, Retired)
General Tom Wilkerson	(USMC, Retired)

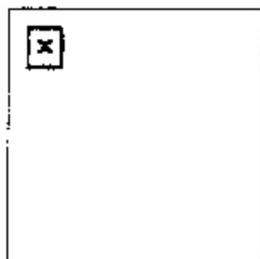
(b)(6)

**From:** Chuck Nash (b)(6)  
**Sent:** Thursday, November 09, 2006 9:24 AM  
**To:** (b)(6) CTR OSD PA  
**Cc:** (b)(6) OSD PA  
**Subject:** Re: CONFERENCE CALL TODAY

(b)(6)

I will participate.  
All the best,  
Chuck

(b)(6) OSD PA wrote:



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**To:** Retired Military Analysts  
**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense  
**Date:** November 9, 2006  
**Re:** Conference Call with Senior DoD Officials

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Major General William Caldwell, the Coalition Spokesman in Iraq, will provide you with an update on operations in Iraq.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) at (b)(6) or call her at (b)(2)  
(b)(2)

We hope you are able to participate.

12/3/2007

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

12/3/2007

NY TIMES

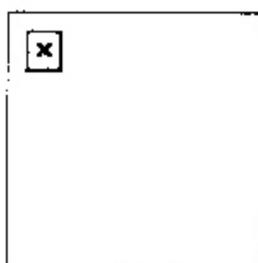
626

(b)(6)

**From:** Grange, David (b)(6)  
**Sent:** Thursday, November 09, 2006 9:14 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: CONFERENCE CALL TODAY

thanks, I will call in

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 7:49 AM  
**To:** undisclosed-recipients  
**Subject:** CONFERENCE CALL TODAY



**MEMORANDUM**

**To:** Retired Military Analysts  
**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense  
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We hope you are able to participate.

(b)(6)  
Public Affairs  
Office of the Secretary of Defense

12/3/2007

(b)(2)

12/3/2007

NY TIMES

628

(b)(6)

**From:** (b)(6) CTR OSD PA  
**Sent:** Thursday, November 09, 2006 9:06 AM  
**To:** (b)(6) OSD PA  
**Subject:** FW: I WILL BE ON CC CALL TODAY.

-----Original Message-----

**From:** Thomas McInerney [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 12:03 PM  
**To:** (b)(6) CTR OSD PA  
**Subject:** I WILL BE ON CC CALL TODAY.

I WILL BE ON.

TOM

---

Thomas G. McInerney  
Lt. Gen. USAF (Ret)

(b)(6)

Voice: (b)(6)  
Cell: (b)(6)  
Fax: (b)(6)

(b)(6)

---

**From:** (b)(6) CTR OSD PA  
**Sent:** Thursday, November 09, 2006 9:05 AM  
**To:** (b)(6) OSD PA  
**Subject:** FW: Conference Call Today

---

**From:** (b)(6) [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 9:13 AM  
**To:** (b)(6) CTR OSD PA  
**Subject:** Conference Call Today

Admiral Jeremiah is unable to participate in today's call.

Thanks –

(b)(6)

(b)(6)

**From:** (b)(6)  
**Sent:** Thursday, November 09, 2006 9:01 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: CONFERENCE CALL TODAY

Good timing. Also, please forward any back-up documents. I'll be there. Thanks.

--  
Robert L. Maginnis

(b)(6)

[\(b\)\(6\)](http://home.comcast.net/(b)(6))

----- Original message -----  
**From:** (b)(6) OSD PA" (b)(6)



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12/3/2007

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We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

(b)(2)

(b)(6)

**From:** Tim Eads (b)(6)  
**Sent:** Thursday, November 09, 2006 8:58 AM  
**To:** (b)(6) OSD PA  
**Subject:** Re: CONFERENCE CALL TODAY

Sorry I am on the road

----- Original Message -----

**From:** (b)(6) OSD PA <(b)(6)>  
**To:** undisclosed-recipients <undisclosed-recipients:;>  
**Sent:** Thu Nov 09 08:49:17 2006  
**Subject:** CONFERENCE CALL TODAY

MEMORANDUM

**To:** Retired Military Analysts

**From:** (b)(6)  
Public Affairs, Office of the Secretary of Defense

**Date:** November 9, 2006

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12/3/2007

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(b)(2)

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(b)(6)  
Public Affairs  
Office of the Secretary of Defense  
(b)(2)

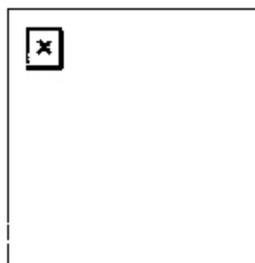
12/3/2007

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Thursday, November 09, 2006 8:50 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: CONFERENCE CALL TODAY

Thanks (b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Thursday, November 09, 2006 8:49 AM  
**Subject:** CONFERENCE CALL TODAY



**MEMORANDUM**

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**From:** (b)(6)  
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We invite you to participate in a conference call, **TODAY, November 9, 2006 from 10:30-11:00 a.m.**

Major General William Caldwell, the Coalition Spokesman in Iraq, will provide you with an update on operations in Iraq.

To participate in this conference call, please dial (b)(2) or (b)(2) and ask the operator to connect you to the Analysts conference call.

**Please R.S.V.P.** to (b)(6) at (b)(6) or call her at (b)(2)

We hope you are able to participate.

(b)(6)

Public Affairs  
Office of the Secretary of Defense

12/3/2007

(b)(2)

12/3/2007

NY TIMES

636

(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Thursday, November 09, 2006 6:38 AM  
**To:** Vician, Todd M LtCol OSD PA; (b)(6) OSD PA; (b)(6) COL MNFI CMD  
 GRP PAO; (b)(6) Col OSD PA  
**Cc:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: briefing cancelled

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

Sir,

We are on track for the Defenses Analyst Call is at 1030 EST (1830 Baghdad).

(b)(6)

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
**Sent:** Thursday, November 09, 2006 2:36 PM  
**To:** (b)(6) OSD PA; (b)(6) COL MNFI CMD GRP PAO; (b)(6) Col OSD PA  
**Cc:** (b)(6) MAJ MNFI STRATEFF; (b)(6) OSD PA  
**Subject:** Re: [U] RE: briefing cancelled

What time is the conf call? 0900 in place of press brief, or 1030 as was planned with MG Thurman?

Thanks,

(b)(6)

-----Original Message-----

**From:** (b)(6) OSD PA  
**To:** (b)(6) Vician, Todd M LtCol OSD PA  
**CC:** (b)(6) (b)(6) OSD PA  
**Sent:** Thu Nov 09 06:05:25 2006  
**Subject:** Re: [U] RE: briefing cancelled

Sir, great. Thanks. I will send the invite out shortly. Will have the call in info on it. May not get a good sense of rsvp's on short notice. I'll keep you posted.

Thx

(b)(6)

-----Original Message-----

From: (b)(6) COL MNFI CMD GRP PAO (b)(6)  
To: Vician, Todd M LtCol OSD PA; (b)(6) OSD PA  
CC: (b)(6) MAJ MNFI IZ CSO (b)(6)  
Sent: Thu Nov 09 01:47:38 2006  
Subject: [U] RE: briefing cancelled

Classification: UNCLASSIFIED

Presser is off, but MG Caldwell wants to do the Defense Analysts still in place of Thurman.

Classification: UNCLASSIFIED

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---

From: Vician, Todd M LtCol OSD PA [mailto:(b)(6)]  
Sent: Thursday, November 09, 2006 12:09 AM  
To: (b)(6) COL MNFI CMD GRP PAO  
Cc: (b)(6) Col OSD PA; Ballesteros, Mark J LTC OSD PA; (b)(6) OSD PA  
Subject: briefing cancelled

Sir,

We understand GEN Casey has directed no briefing with the Pentagon press corps tomorrow.

Can you confirm that?

v/r

(b)(6)

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) DSN (b)(2)

(b)(6)

**From:** Vician, Todd M LtCol OSD PA  
**Sent:** Thursday, November 09, 2006 6:36 AM  
**To:** (b)(6) OSD PA; (b)(6) (b)(6) Col OSD PA  
**Cc:** (b)(6) (b)(6) OSD PA  
**Subject:** Re: [U] RE: briefing cancelled

What time is the conf call? 0900 in place of press brief, or 1030 as was planned with MG Thurman?  
Thanks,  
Todd

-----Original Message-----

**From:** (b)(6) OSD PA  
**To:** (b)(6) Vician, Todd M LtCol OSD PA  
**CC:** (b)(6) (b)(6) (b)(6) OSD PA  
**Sent:** Thu Nov 09 06:05:25 2006  
**Subject:** Re: [U] RE: briefing cancelled

Sir, great. Thanks. I will send the invite out shortly. Will have the call in info on it. May not get a good sense of rsvp's on short notice. I'll keep you posted.  
Thx

(b)(6)

-----Original Message-----

**From:** (b)(6) COL MNFI CMD GRP PAO (b)(6)  
**To:** Vician, Todd M LtCol OSD PA; (b)(6) OSD PA  
**CC:** (b)(6) MAJ MNFI IZ CSO (b)(6)  
**Sent:** Thu Nov 09 01:47:38 2006  
**Subject:** [U] RE: briefing cancelled

Classification: UNCLASSIFIED

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---

**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@ (b)(6)]  
**Sent:** Thursday, November 09, 2006 12:09 AM  
**To:** (b)(6) COL MNFI CMD GRP PAO  
**Cc:** (b)(6) Col OSD PA; Ballesteros, Mark J LTC OSD PA; (b)(6) OSD PA  
**Subject:** briefing cancelled

Sir,

We understand GEN Casey has directed no briefing with the Pentagon press corps tomorrow.

Can you confirm that?

v/r

(b)(6)

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2)

DSN (b)(2)

(b)(6)

**From:** (b)(6) MAJ MNFI STRATEFF (b)(6)  
**Sent:** Thursday, November 09, 2006 6:24 AM  
**To:** (b)(6) OSD PA; (b)(6) COL MNFI CMD GRP PAO; Vician, Todd M LtCol  
OSD PA  
**Cc:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: briefing cancelled

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Thanks much. I will work the details on this end.

(b)(6)

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

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---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Thursday, November 09, 2006 2:05 PM  
**To:** (b)(6) COL MNFI CMD GRP PAO; todd.vician@(b)(6)  
**Cc:** (b)(6) MAJ MNFI STRATEFF; (b)(6) OSD PA  
**Subject:** Re: [U] RE: briefing cancelled

Sir, great. Thanks. I will send the invite out shortly. Will have the call in info on it. May not get a good sense of rsvp's on short notice. I'll keep you posted.

Thx

(b)(6)

-----Original Message-----

**From:** (b)(6) COL MNFI CMD GRP PAO <(b)(6)>  
**To:** Vician, Todd M LtCol OSD PA; (b)(6) OSD PA  
**CC:** (b)(6) MAJ MNFI IZ CSO (b)(6)  
**Sent:** Thu Nov 09 01:47:38 2006  
**Subject:** [U] RE: briefing cancelled

**Classification:** UNCLASSIFIED

Presser is off, but MG Caldwell wants to do the Defense Analysts still in place of Thurman.

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---

From: Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
Sent: Thursday, November 09, 2006 12:09 AM  
To: (b)(6) COL MNFI CMD GRP PAO  
Cc: (b)(6) Col OSD PA; Ballesteros, Mark J LTC OSD PA; (b)(6) OSD PA  
Subject: briefing cancelled

Sir,

We understand GEN Casey has directed no briefing with the Pentagon press corps tomorrow.

Can you confirm that?

v/r

(b)(6)

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2); DSN (b)(2)

(b)(6)

**From:** (b)(6) MAJ MNFI IZ CSO (b)(6)  
**Sent:** Thursday, November 09, 2006 3:20 AM  
**To:** (b)(6) OSD PA  
**Cc:** Ballesteros, Mark J LTC OSD PA; (b)(6) OSD PA; Vician, Todd M LtCol OSD PA; (b)(6) MAJ MNFI STRATEFF; Wright Rudy BG MNFI STRATEFF; (b)(6) COL STRATEFF (b)(6) MAJ MNFI STRATEFF COMMS DIV; Whitman, Bryan Mr OSD PA  
**Subject:** [U] Defense Analysts Conf. Call, 1030 EST Today

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Greetings from Baghdad. Wanted to let you know that MG Caldwell has agreed to do the Defense Analysts Conference Call today at 1030 EST.

He will do this "On the Record" and has a prepared opening statement. Please let me know if the conference call is a still a go on your end and the best phone number for our call in.

vr

(b)(6)

(b)(6)

Major, USA

STRATEFF Comms Division

DSN: (b)(2)

Comm: (b)(2)

---

**From:** (b)(6) OSD PA [mailto:(b)(6)]  
**Sent:** Tuesday, November 07, 2006 9:57 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC 41D PAO; Ballesteros, Mark J LTC OSD PA; (b)(6) OSD PA; (b)(6) OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

todd, thanks for your help in coordinating this.

we will set the call for 10:30 (dc time) on thursday. i will send out the invite first thing in the morning. in the meantime, here is the agenda with a list of those who will be invited for mg thurman to look over. i will open the call and welcome everyone and explain the groundrules (is mg thurman going to be on background or on-the-record? up to him. caldwell and casey tend to go on-the-record unless there is something they want to tell them for their own knowledge. the analysts always respect it if the general asks them to keep something on background or off the record).

i will then turn it over to mg thurman and allow him to make some brief remarks (as brief or detailed as he would like to go. it's a pretty good assumption that most of the analysts will not have just watched his pc). he can then open it up for q&a.

i will send out the list of rsvp's about an hour before the call.

anything else anyone needs from me?? (dial-in number is on the agenda)

thanks

(b)(6)

)

---

**From:** Vician, Todd M LtCol OSD PA

**Sent:** Tuesday, November 07, 2006 9:02 AM

**To:** (b)(6) OSD PA

**Cc:** (b)(6) LTC 4ID PAO'; Ballesteros, Mark J LTC OSD PA

**Subject:** FW: [U] RE: Thursday Pentagon Brief

Hi (b)(6)

Can you arrange an analysts call with MG Thurman, the Multi-National Division-Baghdad commander? I believe they're looking for the same group that MG Caldwell spoke with last week. MG Thurman is doing a Pentagon press brief from 0900-0930 this Thursday. I assume we could start the analysts call shortly after that.

His PAO is LTC (b)(6) with contact info below.

Thanks,

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer

Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)

DSN 227-0657

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]

**Sent:** Monday, November 06, 2006 11:20 PM

**To:** Vician, Todd M LtCol OSD PA

**Cc:** Ballesteros, Mark J LTC OSD PA

**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

The CG did agree to speak to some military analysts that MG Caldwell approached him about. Do you have any information on who would participate?

v/r

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

VOIP (b)(2)

Commercial (b)(2)

IRAQNA Cell (b)(2)

NIPR (b)(6)

SIPR (b)(6)

**Classification:** UNCLASSIFIED

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"Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy Review of DoD Information for Public Release" apply.

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
**Sent:** Tuesday, November 07, 2006 12:39 AM  
**To:** (b)(6) 4ID PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

Thanks (b)(6) we'll stick to the brief. We're 8 hours behind y'all again, so I guess that means we start at 1700 your time on Thursday.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(703)(b)(6) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Monday, November 06, 2006 2:01 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; Ballesteros, Mark J LTC OSD PA  
**Subject:** [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

Thanks. Given the current environment around here, I think we'll decline the radio interviews. We're in the middle of RIP right now. We'll execute from our DVIDS at the MND-B MOC.

Thanks,

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

VOIP (b)(2)

Commercial (b)(2)

IRAQNA Cell (b)(2)

NIPR (b)(6)

SIPR

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---

**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@ (b)(6)]

**Sent:** Monday, November 06, 2006 9:33 PM

**To:** (b)(6) LTC 4ID PAO

**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; Ballesteros, Mark J LTC OSD PA

**Subject:** Thursday Pentagon Brief

Hi (b)(6)

We have all the info on MG Thurman we need for prepping for Thursday's press brief at 0900 EST. Do you need more info from us? Here's the latest list of reporters (a few might have changed since your Boss did the briefing with the press here in September).

Also, will MG Thurman be able to do 1-2 interviews with regional media (radio or TV) following the brief? He can stay in place and we'll use the DVIDS system to arrange these interviews.

Thanks again,

Todd

FORMAT:

- Introduction by Mr Bryan Whitman (Deputy Assistant Secretary of Defense for Public Affairs)
- Opening remarks by briefer (approx 3-5 minutes)
- Q/A from press corps
- Closing remarks by briefer (1-2 minutes)

PENTAGON PRESS CORPS:

Associated Press (Lolita Baldor, Bob Burns, or Pauline Jelnik)

Reuters (Kristin Roberts or Andrew Gray)

AFP (Jim Mannion)

UPI (Pam Hess)

McClatchey News Service (Drew Brown)

Bloomberg News Service (Tony Capaccio)

LA Times (Peter Spiegel)

NY Times (Thom Shanker or David Cloud)

Baltimore Sun (Dave Wood)

Washington Post (Ann Scott Tyson)

St Louis Post Dispatch (Phil Dine)

MSNBC (Jim Miklaszewski and Courtney Kube)

ABC (Jon Karl and Luis Martinez)

CNN (Barbara Starr and Jamie McIntyre)

FOX (Mike Emanuel and Nick Simeone)

NPR (John Hendren or Tom Bowman)

VOA (Al Pessin)

Stars and Stripes Jeff Schogol or Lisa Burgess)

Army Times (Gordon Lubold)

RAI, Al Jazeera, TIME, and a few others attend based on topic.

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

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(b)(6)

**From:** (b)(6) COL MNFI CMD GRP PAO (b)(6)  
**Sent:** Thursday, November 09, 2006 1:48 AM  
**To:** Vician, Todd M LtCol OSD PA; (b)(6) OSD PA  
**Cc:** (b)(6) MAJ MNFI IZ CSO  
**Subject:** [U] RE: briefing cancelled

**Classification:** UNCLASSIFIED

Presser is off, but MG Caldwell wants to do the Defense Analysts still in place of Thurman.

**Classification:** UNCLASSIFIED

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---

**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
**Sent:** Thursday, November 09, 2006 12:09 AM  
**To:** (b)(6) COL MNFI CMD GRP PAO  
**Cc:** (b)(6) Col OSD PA; Ballesteros, Mark J LTC OSD PA; (b)(6) OSD PA  
**Subject:** briefing cancelled

Sir,

We understand GEN Casey has directed no briefing with the Pentagon press corps tomorrow.

Can you confirm that?

v/r

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2) DSN (b)(2)

(b)(6)

**From:** Caldwell William B MG MNFI DCS STRATEFF [william.caldwell@ (b)(6)]  
**Sent:** Wednesday, November 08, 2006 10:19 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) (b)(6) COL STRATEFF; (b)(6)  
OSD PA; (b)(6) OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

First I have heard of it ...will need to follow up

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

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---

**From:** (b)(6) OSD PA [mailto:(b)(6)] (b)(6)  
**Sent:** Wednesday, November 08, 2006 11:35 PM  
**To:** Caldwell William B MG MNFI DCS STRATEFF  
**Cc:** (b)(6) COL STRATEFF; (b)(6) OSD PA; (b)(6)  
OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

Bill,

Is this a matter of time availability or something else? These folks will be his most friendly audience by far, and frankly most insightful and important to him.

Strongly recommend reconsideration, especially in light of today's announcements.

j

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 12:45 PM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Cc:** (b)(6) OSD PA; (b)(6) CTR OSD PA  
**Subject:** FW: [U] RE: Thursday Pentagon Brief

fyi.

thanks

(b)(6)

---

**From:** Vician, Todd M LtCol OSD PA  
**Sent:** Wednesday, November 08, 2006 12:42 PM  
**To:** (b)(6) OSD PA  
**Subject:** FW: [U] RE: Thursday Pentagon Brief

Hi (b)(6)

Looks like we need to cancel the analysts call tomorrow. Thanks for your willingness to help.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2), fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Wednesday, November 08, 2006 11:06 AM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC VV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

Todd,

Just came out of the CG's office. He must decline this conference call opportunity due to our current OPTEMPO (transition).

No issues with the Pentagon presser. We're good to go.

v/r

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

VOIP (b)(2)

Commercial (b)(2)

IRAQNA Cell (b)(2)

NIPR (b)(6)

SIPR

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---

**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]

**Sent:** Wednesday, November 08, 2006 7:01 PM

**To:** (b)(6) LTC 4ID PAO

**Cc:** (b)(6) LTC VV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO

**Subject:** RE: [U] RE: Thursday Pentagon Brief

(b)(6)

I can't get a line through to you. We haven't sent out the invite yet, but would need to do so by 1630 our time. I'll wait to hear from you.

Thanks,

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Wednesday, November 08, 2006 10:36 AM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

The CG's schedule is iffy and may not accommodate this conference call. We're in the middle of RIP. I'll be getting more guidance tonight. Please call me.

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

VOIP (b)(2)

Commercial (b)(2)

IRAQNA Cell (b)(2)

NIPR (b)(6)  
SIPR (b)(6)

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---

**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
**Sent:** Wednesday, November 08, 2006 12:12 AM  
**To:** (b)(6) 4ID PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

(b)(6)

That's good news. The call-in numbers are (b)(2) **OR** (b)(2). The comm guys here said you have to dial the (b)(2) number if calling from OCONUS, but I don't know if that affects your situation.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Tuesday, November 07, 2006 3:11 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification: UNCLASSIFIED**

Todd,

Our G6 says that we can do it via DSN. We just need to know the number to dial into.

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

VOIP (b)(2)

Commercial (b)(2)

IRAQNA Cell (b)(2)

NIPR (b)(6)  
SIPR

**Classification: UNCLASSIFIED**

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@ (b)(6)]  
**Sent:** Tuesday, November 07, 2006 9:50 PM  
**To:** (b)(6) LTC 4ID PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

Let me see if that works. Seems like an easy idea.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2) fax (b)(2)  
DSN (b)(2)

**From:** (b)(6) LTC 4ID PAO [mailto: (b)(6)]

**Sent:** Tuesday, November 07, 2006 1:19 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC 4ID G6  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

What if we call the Army Ops Center and have them patch us in?

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

VOIP (b)(2)

Commercial (b)(2)

IRAQNA Cell (b)(2)

NIPR (b)(6)

SIPR

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---

**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@ (b)(6)]  
**Sent:** Tuesday, November 07, 2006 8:49 PM  
**To:** (b)(6) LTC 4ID PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

(b)(6)

(b)(6) said she'd send you a list of the analysts invited for the call.

I told her 1030 (1830 your time) for the call.

She said they only have a commercial 800 number to call in. If the CG can't get a good commercial number, I'll see what else we can work out. Let me know.

Thanks,

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Monday, November 06, 2006 11:20 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** Ballesteros, Mark J LTC OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

The CG did agree to speak to some military analysts that MG Caldwell approached him about. Do you have any information on who would participate?

v/r

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

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IRAQNA Cell (b)(2)

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---

**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
**Sent:** Tuesday, November 07, 2006 12:39 AM  
**To:** (b)(6) LTC 4ID PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

Thanks (b)(6) - we'll stick to the brief. We're 8 hours behind y'all again, so I guess that means we start at 1700 your time on Thursday.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Monday, November 06, 2006 2:01 PM  
**To:** Vician, Todd M LtCol OSD PA

**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; Ballesteros, Mark J LTC OSD PA  
**Subject:** [U] RE: Thursday Pentagon Brief

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Todd,

Thanks. Given the current environment around here, I think we'll decline the radio interviews. We're in the middle of RIP right now. We'll execute from our DVIDS at the MND-B MOC.

Thanks,

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]

**Sent:** Monday, November 06, 2006 9:33 PM

**To:** (b)(6) LTC 4ID PAO

**Cc:** (b)(6) LTC WV CORPS PAO MNC-I V CORPS PAO; Ballesteros, Mark J LTC OSD PA

**Subject:** Thursday Pentagon Brief

Hi (b)(6)

We have all the info on MG Thurman we need for prepping for Thursday's press brief at 0900 EST. Do you need more info from us? Here's the latest list of reporters (a few might have changed since your Boss did the briefing with the press here in September).

Also, will MG Thurman be able to do 1-2 interviews with regional media (radio or TV) following the brief? He can stay in place and we'll use the DVIDS system to arrange these interviews.

Thanks again,

Todd

FORMAT:

- Introduction by Mr Bryan Whitman (Deputy Assistant Secretary of Defense for Public Affairs)
- Opening remarks by briefer (approx 3-5 minutes)
- Q/A from press corps
- Closing remarks by briefer (1-2 minutes)

PENTAGON PRESS CORPS:

Associated Press (Lolita Baldor, Bob Burns, or Pauline Jelnik)

Reuters (Kristin Roberts or Andrew Gray)

AFP (Jim Mannion)

UPI (Pam Hess)

McClatchey News Service (Drew Brown)

Bloomberg News Service (Tony Capaccio)

LA Times (Peter Spiegel)

NY Times (Thom Shanker or David Cloud)

Baltimore Sun (Dave Wood)

Washington Post (Ann Scott Tyson)

St Louis Post Dispatch (Phil Dine)

MSNBC (Jim Miklaszewski and Courtney Kube)

ABC (Jon Karl and Luis Martinez)

CNN (Barbara Starr and Jamie McIntyre)

FOX (Mike Emanuel and Nick Simeone)

NPR (John Hendren or Tom Bowman)

VOA (Al Pessin)

Stars and Stripes (Jeff Schogol or Lisa Burgess)

Army Times (Gordon Lubold)

RAI, Al Jazeera, TIME, and a few others attend based on topic.

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) [redacted] fax (b)(2) [redacted]

DSN (b)(2) [redacted]

(b)(6)

---

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 3:35 PM  
**To:** 'Caldwell William B MG MNFI DCS STRATEFF'  
**Cc:** (b)(6) COL STRATEFF; (b)(6)  
**Subject:** OSD PA; (b)(6) OSD PA  
RE: [U] RE: Thursday Pentagon Brief

Bill,

Is this a matter of time availability or something else? These folks will be his most friendly audience by far, and frankly most insightful and important to him.

Strongly recommend reconsideration, especially in light of today's announcements.

J

---

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 12:45 PM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Cc:** (b)(6) OSD PA; (b)(6) CTR OSD PA  
**Subject:** FW: [U] RE: Thursday Pentagon Brief

fyi.

thanks

(b)(6)

---

**From:** Vician, Todd M LtCol OSD PA  
**Sent:** Wednesday, November 08, 2006 12:42 PM  
**To:** (b)(6) OSD PA  
**Subject:** FW: [U] RE: Thursday Pentagon Brief

Hi (b)(6)

Looks like we need to cancel the analysts call tomorrow. Thanks for your willingness to help.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) [redacted] fax (b)(2) [redacted]  
DSN (b)(2) [redacted]

---

**From:** (b)(6) [redacted] LTC 4ID PAO [mailto:(b)(6) [redacted]]  
**Sent:** Wednesday, November 08, 2006 11:06 AM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) [redacted] TC VV CORPS PAO MNC-I V CORPS PAO; (b)(6) [redacted] LTC 4ID Dep PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED//FOR OFFICIAL USE ONLY

Todd,

Just came out of the CG's office. He must decline this conference call opportunity due to our current OPTEMPO (transition).

No issues with the Pentagon presser. We're good to go.

v/r

(b)(6) [redacted]

LTC (b)(6) [redacted]

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2) [redacted]

VOIP (b)(2) [redacted]

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@ (b)(6)]  
**Sent:** Wednesday, November 08, 2006 7:01 PM  
**To:** (b)(6) LTC 4ID PAO  
**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

(b)(6)

I can't get a line through to you. We haven't sent out the invite yet, but would need to do so by 1630 our time. I'll wait to hear from you.

Thanks,

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Wednesday, November 08, 2006 10:36 AM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification: UNCLASSIFIED**

Todd,

The CG's schedule is iffy and may not accommodate this conference call. We're in the middle of RIP. I'll be getting more guidance tonight. Please call me.

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@ (b)(6)]

**Sent:** Wednesday, November 08, 2006 12:12 AM

**To:** (b)(6) LTC 4ID PAO

**Subject:** RE: [U] RE: Thursday Pentagon Brief

(b)(6)

That's good news. The call-in numbers are (b)(2) **OR** (b)(2). The comm guys here said you have to dial the (b)(2) number if calling from OCONUS, but I don't know if that affects your situation.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Tuesday, November 07, 2006 3:11 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

Our G6 says that we can do it via DSN. We just need to know the number to dial into.

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

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---

**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@  
**Sent:** Tuesday, November 07, 2006 9:50 PM  
**To:** (b)(6) LTC 4ID PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

(b)(6)

Let me see if that works. Seems like an easy idea.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)

DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Tuesday, November 07, 2006 1:19 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC 4ID G6  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification: UNCLASSIFIED**

Todd,

What if we call the Army Ops Center and have them patch us in?

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN

(b)(2)

VOIP

(b)(2)

Commercial

(b)(2)

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(b)(2)

NIPR

(b)(6)

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Defense Press Officer

Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)

DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]

**Sent:** Monday, November 06, 2006 11:20 PM

**To:** Vician, Todd M LtCol OSD PA

**Cc:** Ballesteros, Mark J LTC OSD PA

**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

The CG did agree to speak to some military analysts that MG Caldwell approached him about. Do you have any information on who would participate?

v/r

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

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Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2) fax (b)(2)  
DSN (b)(2)

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McClatchey News Service (Drew Brown)

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LA Times (Peter Spiegel)

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Baltimore Sun (Dave Wood)

Washington Post (Ann Scott Tyson)

St Louis Post Dispatch (Phil Dine)

MSNBC (Jim Miklaszewski and Courtney Kube)

ABC (Jon Karl and Luis Martinez)

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Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) [redacted] fax (b)(2) [redacted]  
DSN (b)(2) [redacted]

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 3:29 PM  
**To:** 'McCausland, Jeffrey'  
**Subject:** RE: What can you tell me?

hi sir,  
departure date has not yet been set, but it seems to be imminent. secdef may say something about it in a few minutes from the white house. i'm sure england will assume acting role if necessary, but i don't know whether it will be. i suspect the intent is to get gates confirmed before the senate changes over (i suspect that's why this timing of the announcement).

i will see what i can dig up for eric's bio.  
stand by,

(b)(6)

---

**From:** McCausland, Jeffrey [mailto:(b)(6)]  
**Sent:** Wednesday, November 08, 2006 3:23 PM  
**To:** (b)(6) OSD PA  
**Subject:** What can you tell me?  
**Importance:** High

(b)(6) Help me out here. I now have eight interviews lined up between now and 4:30. What is the timing of the departure and will England assume role as acting? I also need a bio for Eric as he is speaking here next week and I do not want to call him as I imagine he (and all of you...) are a little busy:)

Jeff

(b)(6)

---

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 2:15 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

But was this for Casey or Thurman, or I like to call him, turner?

---

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 2:13 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

just what was in the email chain.

---

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 2:05 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

Did they give a reason?

---

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 12:45 PM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Cc:** (b)(6) Mr OSD PA; (b)(6) CTR OSD PA  
**Subject:** FW: [U] RE: Thursday Pentagon Brief

fyi.

thanks

(b)(6)

**From:** Vician, Todd M LtCol OSD PA  
**Sent:** Wednesday, November 08, 2006 12:42 PM  
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Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2) fax (b)(2)  
DSN (b)(2)

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**Sent:** Wednesday, November 08, 2006 11:06 AM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC VV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

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Todd,

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**Sent:** Wednesday, November 08, 2006 7:01 PM  
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**Cc:** (b)(6) LTC VV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO  
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I can't get a line through to you. We haven't sent out the invite yet, but would need to do so by 1630 our time. I'll wait to hear from you.

Thanks,

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

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**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Wednesday, November 08, 2006 10:36 AM

To: Vician, Todd M LtCol OSD PA

Cc: (b)(6) LTC W CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO

Subject: RE: [U] RE: Thursday Pentagon Brief

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Todd,

The CG's schedule is iffy and may not accommodate this conference call. We're in the middle of RIP. I'll be getting more guidance tonight. Please call me.

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

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Sent: Wednesday, November 08, 2006 12:12 AM

To: (b)(6) LTC 4ID PAO

Subject: RE: [U] RE: Thursday Pentagon Brief

(b)(6)

That's good news. The call-in numbers are (b)(2) **OR** (b)(2). The comm guys here said you have to dial the (b)(2) number if calling from OCONUS, but I don't know if that affects your situation.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Tuesday, November 07, 2006 3:11 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

Our G6 says that we can do it via DSN. We just need to know the number to dial into.

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

VOIP (b)(2)

Commercial (b)(2)

IRAQNA Cell (b)(2)

NIPR (b)(6)  
SIPR

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**Sent:** Tuesday, November 07, 2006 9:50 PM  
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**Subject:** RE: [U] RE: Thursday Pentagon Brief

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Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2) fax (b)(2)  
DSN (b)(6)

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**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Tuesday, November 07, 2006 1:19 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC 4ID G6  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

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I told her 1030 (1830 your time) for the call.

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Lt Col Todd Vician, USAF  
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Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

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**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Monday, November 06, 2006 11:20 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** Ballesteros, Mark J LTC OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

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The CG did agree to speak to some military analysts that MG Caldwell approached him about. Do you have any information on who would participate?

v/r

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
**Sent:** Tuesday, November 07, 2006 12:39 AM  
**To:** (b)(6) LTC 4ID PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

Thanks (b)(6) - we'll stick to the brief. We're 8 hours behind y'all again, so I guess that means we start at 1700 your time on Thursday.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)  
(b)(2), fax (b)(2)  
DSN (b)(2)

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**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Monday, November 06, 2006 2:01 PM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; Ballesteros, Mark J LTC OSD PA  
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Thanks,

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
**Sent:** Monday, November 06, 2006 9:33 PM  
**To:** (b)(6) LTC 4ID PAO  
**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; Ballesteros, Mark J LTC OSD PA  
**Subject:** Thursday Pentagon Brief

Hi (b)(6)

We have all the info on MG Thurman we need for prepping for Thursday's press brief at 0900 EST. Do you need more info from us? Here's the latest list of reporters (a few might have changed since your Boss did the briefing with the press here in September).

Also, will MG Thurman be able to do 1-2 interviews with regional media (radio or TV) following the brief? He can stay in place and we'll use the DVIDS system to arrange these interviews.

Thanks again,

Todd

FORMAT:

- Introduction by Mr Bryan Whitman (Deputy Assistant Secretary of Defense for Public Affairs)
  
- Opening remarks by briefer (approx 3-5 minutes)
  
- Q/A from press corps
  
- Closing remarks by briefer (1-2 minutes)

PENTAGON PRESS CORPS:

Associated Press (Lolita Baldor, Bob Burns, or Pauline Jelnik)

Reuters (Kristin Roberts or Andrew Gray)

AFP (Jim Mannion)

UPI (Pam Hess)

McClatchey News Service (Drew Brown)

Bloomberg News Service (Tony Capaccio)

LA Times (Peter Spiegel)

NY Times (Thom Shanker or David Cloud)

Baltimore Sun (Dave Wood)

Washington Post (Ann Scott Tyson)

St Louis Post Dispatch (Phil Dine)

MSNBC (Jim Miklaszewski and Courtney Kube)

ABC (Jon Karl and Luis Martinez)

CNN (Barbara Starr and Jamie McIntyre)

FOX (Mike Emanuel and Nick Simeone)

NPR (John Hendren or Tom Bowman)

VOA (Al Pessin)

Stars and Stripes (Jeff Schogol or Lisa Burgess)

Army Times (Gordon Lubold)

RAI, Al Jazeera, TIME, and a few others attend based on topic.

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) [redacted], fax (b)(2) [redacted]

DSN (b)(2) [redacted]

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 2:05 PM  
**To:** (b)(6) OSD PA  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

Did they give a reason?

---

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, November 08, 2006 12:45 PM  
**To:** (b)(6) OSD PA; (b)(6) OSD PA  
**Cc:** (b)(6) Mr OSD PA; (b)(6) CTR OSD PA  
**Subject:** FW: [U] RE: Thursday Pentagon Brief

fyi.

thanks

(b)(6)

---

**From:** Vician, Todd M LtCol OSD PA  
**Sent:** Wednesday, November 08, 2006 12:42 PM  
**To:** (b)(6) OSD PA  
**Subject:** FW: [U] RE: Thursday Pentagon Brief

Hi (b)(6)

Looks like we need to cancel the analysts call tomorrow. Thanks for your willingness to help.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Wednesday, November 08, 2006 11:06 AM

To: Vician, Todd M LtCol OSD PA

Cc: (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO

Subject: RE: [U] RE: Thursday Pentagon Brief

**Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY**

Todd,

Just came out of the CG's office. He must decline this conference call opportunity due to our current OPTEMPO (transition).

No issues with the Pentagon presser. We're good to go.

v/r

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

DSN (b)(2)

VOIP (b)(2)

Commercial (b)(2)

IRAQNA Cell (b)(2)

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@(b)(6)]  
**Sent:** Wednesday, November 08, 2006 7:01 PM  
**To:** (b)(6) LTC 4ID PAO  
**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

(b)(6)

I can't get a line through to you. We haven't sent out the invite yet, but would need to do so by 1630 our time. I'll wait to hear from you.

Thanks,

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

---

**From:** (b)(6) LTC 4ID PAO [mailto:(b)(6)]  
**Sent:** Wednesday, November 08, 2006 10:36 AM  
**To:** Vician, Todd M LtCol OSD PA  
**Cc:** (b)(6) LTC vV CORPS PAO MNC-I V CORPS PAO; (b)(6) LTC 4ID Dep PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

**Classification:** UNCLASSIFIED

Todd,

The CG's schedule is iffy and may not accommodate this conference call. We're in the middle of RIP. I'll be getting more guidance tonight. Please call me.

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Division-Baghdad

Camp Liberty, Iraq

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IRAQNA Cell (b)(2)

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**From:** Vician, Todd M LtCol OSD PA [mailto:todd.vician@ (b)(6)]  
**Sent:** Wednesday, November 08, 2006 12:12 AM  
**To:** (b)(6) LTC 4ID PAO  
**Subject:** RE: [U] RE: Thursday Pentagon Brief

(b)(6)

That's good news. The call-in numbers are (b)(2) **OR** (b)(2) The comm guys here said you have to dial the (b)(6) number if calling from OCONUS, but I don't know if that affects your situation.

Todd

Lt Col Todd Vician, USAF  
Defense Press Officer  
Office of Assistant Secretary of Defense (Public Affairs)

(b)(2) fax (b)(2)  
DSN (b)(2)

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LA Times (Peter Spiegel)

NY Times (Thom Shanker or David Cloud)

Baltimore Sun (Dave Wood)

Washington Post (Ann Scott Tyson)

St Louis Post Dispatch (Phil Dine)

MSNBC (Jim Miklaszewski and Courtney Kube)

ABC (Jon Karl and Luis Martinez)

CNN (Barbara Starr and Jamie McIntyre)

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Office of Assistant Secretary of Defense (Public Affairs)

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DSN (b)(2)

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